CITY OF SURREY

STATEMENT OF FINANCIAL INFORMATION

Year Ended December 31, 2020

(In compliance with the Financial Information Act of British Columbia, Chapter 140)

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The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

Doug McCallum Mayor, City of Surrey Kam Grewal, CPA, CMA General Manager, Finance

June <u>29</u>, 2021

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board (PSAB), an independent standard-setting body, of the Chartered Professional Accountants of Canada. The integrity and objectivity of these statements are management's responsibility. Management is also responsible for all statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the audited financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

City Council, through the Audit Committee, is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal controls. The Audit Committee achieves this through the review of the audited financial statements and other financial information, the audit process and compliance of financial internal controls. The Audit Committee meets with management and the external auditors as required.

The external auditors, BDO, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Financial Information Act. Their examination includes a review and evaluation of the City's system of internal controls and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and fair access to the Audit Committee.

On behalf of The City of Surrey

Kam Grewal, CPA, CMA General Manager, Finance

June 29, 2021

CITY OF SURREY 2020 Annual Consolidated Financial Statements

FORTHEYEAR ENDED DECEMBER 31, 2020

AUDIT COMMITTEE



Councillor Doug Elford, Chair



Councillor Laurie Guerra, Member

The primary function of the Audit Committee is to represent and assist City Council in fulfilling oversight responsibilities in relation to the internal control environment in place at the City, including the review of the audited financial statements and other financial information, and liaising with the City Manager and CFO/General Manager, Finance in relation to financial and internal controls and business improvement opportunities.



Tel: 604 688 5421 Fax: 604 688 5132 vancouver@bdo.ca www.bdo.ca BDO Canada LLP Unit 1100 - Royal Centre 1055 West Georgia Street Vancouver BC V6E 3P3 Canada

Independent Auditor's Report

To the Mayor and Council of the City of Surrey

Opinion

We have audited the consolidated financial statements of the City of Surrey and its controlled entities (the "City") which comprise the Consolidated Statement of Financial Position as at December 31, 2020 and the Consolidated Statements Operations, Changes in Net Financial Assets, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the City financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2020 and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.

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Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally-accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally-accepted auditing standards we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. But not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Unaudited Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedules 2 - 5 of the City of Surrey's consolidated financial statements.

BDO Canada LLP

Chartered Professional Accountants

Vancouver, British Columbia April 26, 2021

CONSOLIDATED STATEMENT OF FINANCIAL POSITION CITY OF SURREY

As at December 31, 2020, with comparative figures for 2019 [in thousands of dollars]

	2020	2019
FINANCIAL ASSETS		
Cash and cash equivalents	\$ 907,279	\$ 366,476
Accounts receivable (Note 2)	160,653	176,695
Portfolio investments (Note 3(a))	378,749	619,578
Other investments (Note 3(b))	624	531
	1,447,305	1,163,280
LIABILITIES		
Trade and other accounts payable (Note 4)	74,338	82,899
Due to other governments (Note 5)	273,779	118,582
Employee future benefits (Note 6)	29,738	28,663
Deposits and prepayments (Note 7)	294,733	284,480
Deferred revenue (Note 8)	114,288	79,630
Deferred development cost charges (Note 9)	314,510	308,492
Debt (Note 10)	214,230	221,777
	1,315,616	1,124,523
NET FINANCIAL ASSETS	131,689	38,757
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 11)	9,474,308	9,295,668
Inventories of supplies	988	874
Prepaid expenses	5,352	4,552
	9,480,648	9,301,094
ACCUMULATED SURPLUS (Note 12)	\$ 9,612,337	\$ 9,339,851

Commitments and contingencies (Note 14)

Kam Grewal, BBA, CPA, CMA CFO/General Manager

Finance Department

CONSOLIDATED STATEMENT OF CITY OF SURREY OPERATIONS

For the year ended December 31, 2020, with comparative figures for 2019 [in thousands of dollars]

	2020 Budget	2020	2019
	(Note 23)		
REVENUES			
Taxation revenue (Note 17)	\$ 457,727	\$ 463,081	\$ 438,805
Sales of goods and services	275,998	254,553	266,705
Development cost charges (Note 9)	147,514	55,377	76,830
Developer contributions	119,847	156,812	218,080
Investment income	19,193	19,407	28,643
Transfers from other governments (Note 21)	72,950	42,287	35,467
Other (Note 18)	73,271	60,112	72,036
TOTAL REVENUES	1,166,500	1,051,629	1,136,566
EXPENSES			
Police services	178,999	167,134	166,653
Parks, recreation and culture	135,047	95,424	122,626
General government	93,463	82,385	119,527
Roads and traffic safety	74,959	73,879	79,006
Water	80,944	79,191	75,329
Fire services	68,017	67,666	68,304
Sewer	75,536	72,826	71,229
Solid waste	36,894	40,084	38,308
Drainage	34,796	34,079	36,030
Planning and development	32,090	30,369	30,401
Library services	22,685	17,206	20,867
Engineering	11,663	13,362	13,073
Surrey City Energy	2,563	3,196	2,695
Parking	2,858	2,342	2,998
TOTAL EXPENSES	850,514	779,143	847,046
ANNUAL SURPLUS	315,986	272,486	289,520
Accumulated surplus, beginning of year	9,339,851	9,339,851	9,050,331
Accumulated surplus, end of year	\$ 9,655,837	\$ 9,612,337	\$ 9,339,851

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS CITY OF SURREY

As at December 31, 2020, with comparative figures for 2019 [in thousands of dollars]

	2020 Budget	2020	2019
	(Note 23)		
ANNUAL SURPLUS	\$ 315,986	\$ 272,486	\$ 289,520
Acquisition of tangible capital assets	(496,516)	(317,219)	(451,276)
Amortization of tangible capital assets	150,069	136,354	134,016
Loss (gain) on disposal of tangible capital assets	-	686	(4,659)
Proceeds on disposal of tangible capital assets	-	1,539	7,661
	(30,461)	93,846	(24,738)
Acquisition of inventories of supplies	-	(988)	(874)
Consumption of inventories of supplies	-	874	760
Acquisition of prepaid expenses	-	(5,352)	(4,552)
Use of prepaid expenses	-	4,552	4,197
Transfer to properties held-for-sale	-	-	1,190
	-	(914)	721
CHANGE IN NET FINANCIAL ASSETS	(30,461)	92,932	(24,017)
Net financial assets, beginning of year	38,757	38,757	62,774
Net financial assets, end of year	\$ 8,296	\$ 131,689	\$ 38,757

CONSOLIDATED STATEMENT OF CITY OF SURREY CASH FLOWS

For the year ended December 31, 2020 with comparative figures for 2019 [in thousands of dollars]

	2020	2019
OPERATING TRANSACTIONS		
Annual Surplus	\$ 272,486	\$ 289,520
Non-Cash items:		
Amortization of tangible capital assets	136,354	134,016
Loss (gain) on disposal of tangible capital assets	686	(4,659)
Developer contributions of tangible capital assets (Note 11(a))	(138,611)	(196,531)
TransLink compensation agreement provision (Note 13)	200	38,800
Change in non-cash operating working capital:		
Accounts receivable	16,042	(20,048)
Inventories of supplies	(114)	(114)
Prepaid expenses	(800)	(355)
Trade and other accounts payable	(8,561)	(6,446)
Due to other governments	154,997	16,006
Employee future benefits	1,075	656
Deposits and prepayments	10,253	1,581
Deferred revenue	34,658	1,577
Deferred development cost charges	6,018	30,811
Net increase in cash from operating transactions	484,683	284,814
CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets	(178,608)	(254,745)
Transfer of properties held-for-sale	-	1,190
Proceeds on disposal of tangible capital assets	1,539	7,661
Cash used by capital transactions	(177,069)	(245,894)
FINANCING TRANSACTIONS		
Repayment of MFA debt and loans payable	(7,547)	(7,247)
Cash used by financing transactions	(7,547)	(7,247)
INVESTING TRANSACTIONS		
Proceeds on disposal of portfolio investments	240,829	105,514
(Cash used on) / proceeds from other investments	(93)	297
Cash provided by investing transactions	240,736	105,811
INCREASE IN CASH	540,803	137,484
Cash and cash equivalents, beginning of year	366,476	228,992
Cash and cash equivalents, end of year	\$ 907,279	\$ 366,476

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

GENERAL

The City of Surrey (the "City") is incorporated under the Local Government Act of British Columbia. The City's principal activities include the provision of local government services to residents of the incorporated area. These include administrative, protective, infrastructure, environmental, recreational, and utility services.

1. SIGNIFICANT ACCOUNTING POLICIES

a) Basis of accounting

These consolidated financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

b) Basis of consolidation

The consolidated financial statements reflect the assets, liabilities, revenues, and expenditures of the reporting entity. The reporting entity is comprised of all the City funds, including the Surrey Public Library ("Library") and Surrey Police Service ("SPS"), and other entities controlled by the City. Inter-fund and inter-corporate transactions and balances have been eliminated. The other entities included are as follows:

- Surrey City Development Corporation ("SCDC")
- Surrey Homelessness and Housing Society ("SHHS")
- Innovation Boulevard ("IBC") consolidated based on 50% ownership.

The following funds account for the resources and operations of the City:

i) Operating Funds

These funds are used to record the general operating costs of the services provided by the City, including drainage, sewer, water, solid waste, parking, transportation, and Surrey City Energy.

ii) Capital Funds

These funds are used to record the acquisition costs of tangible capital assets and any related debt outstanding, including all lands and infrastructure owned by the City.

iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may, by by-law, establish reserve funds for specified purposes. Money in a reserve fund and interest earned thereon must be expended only for the purpose for which the fund was established. If the amount in a reserve fund is greater than required for the purposes for which it was established, City Council may transfer all or part of the amount to another reserve fund.

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

b) Basis of consolidation (continued)

iv) Surrey City Development Corporation

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of SCDC. SCDC has the following wholly owned subsidiaries and government partnerships, which are accounted for as follows:

- 1) Grove Limited Partnership and Grove (G.P.) Inc. (50% owned and proportionately consolidated)
- 2) Surrey City Investment (Industrial) Corporation ("SCIIC") (100% owned and fully consolidated)

SCIIC has a 50% ownership in the Beedie SCDC (34A Ave) Limited Partnership ("Beedie LP"). Beedie LP meets the criteria of a government business partnership and is accounted for using the modified equity method.

SCIIC has a 50% ownership in the Beedie SCDC (34A Ave) G.P. Ltd., the General Partner of Beedie LP. Beedie GP is a corporation and is accounted for using the modified equity method.

- 3) Surrey City Investment Corporation ("SCIC") (100% owned and fully consolidated) SCIC was inactive as at December 31, 2020 and December 31, 2019.
- 4) Kwantlen Park Development Corporation ("KPDC") (100% owned and fully consolidated) KPDC was inactive as at December 31, 2020 and December 31, 2019.

v) Surrey Homelessness and Housing Society

In 2007, the City of Surrey incorporated the SHHS. The purposes of the Society are to raise funds for financing programs and projects that address homelessness in Surrey. The City is considered to have control over the Society's functions by virtue of the ability to appoint the society's board members; therefore, the Society's financial information is fully consolidated within the City's financial statements.

The consolidated financial statements include the assets, liabilities, revenues, and expenses of SHHS. The City provided initial funding to the SHHS and oversees its operations through the council appointed board.

vi) Innovation Boulevard Corporation

The City of Surrey and Simon Fraser University ("SFU") incorporated the Innovation Boulevard Corporation ("IBC"), a government partnership. SFU and the City are the only shareholders of IBC with each having a 50% interest and is proportionately consolidated.

On January 30, 2020, IBC along with its subsidiary, Innovation Boulevard Society, ceased operations. The dissolution of these entities is expected during 2021 with no material financial impact to the City.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

c) Cash and cash equivalents

Cash and cash equivalents include cash and short-term investments with maturities of three months or less at the date of acquisition, are readily convertible to known amounts of cash and are subject to an insignificant risk of change in value.

d) Trust Funds

These funds account for assets which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the City's consolidated financial statements. Trust funds administered by the City are presented in Note 19.

e) Revenue recognition

Revenues are recognized in the period in which the transaction or event occurs that give rise to the revenues or when the services are delivered. All revenues are recorded on an accrual basis, except when the amounts cannot be determined with a reasonable degree of certainty or when their estimation is impractical.

Revenue recognition on sales of properties occurs when the City has transferred the significant risks and rewards of ownership. Property lease revenue includes all amounts earned from tenants, including property tax and operating cost recoveries. Lease revenues are recognized on a straight-line basis over the term of the lease.

f) Taxation revenue

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. Annual property tax levies, including parcel taxes and grants-in-lieu of taxes, are recorded as taxes for municipal services in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated future appeal adjustments.

Through the British Columbia Assessments' appeal process, current year property assessments may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized either at the time they are awarded during the year or accrued as can be reasonably estimated at the end of the year.

g) Transfers from other governments

Restricted transfers from other governments are deferred and recognized as revenue in the period the stipulations in the related agreement are met.

Unrestricted transfers are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

h) Collection on behalf of other authorities

The City is required to act as the agent for the collection of certain taxes and fees imposed by other authorities. Collections for other authorities are excluded from the City's taxation revenues.

i) Development cost charges

Development cost charges are recorded as deferred revenue at the time they are received as there is a future obligation to be fulfilled. When qualifying expenditures are incurred, they are recognized into revenue.

i) Developer contributions

Tangible capital assets are contributed by developers as a condition of the development approval process. The timing of delivery of tangible capital assets is dependent upon the developer. Tangible capital assets received as contributions are recorded at their estimated fair value at the date of receipt and as developer contributions revenue.

k) Investment income

Investment income is reported as revenue in the period earned.

I) Deferred revenue

The City defers the portion of the revenue collected from permits, licenses and other fees relating to services not yet rendered. This revenue is recognized in the year in which related inspections are performed or other related services are provided.

m) Expenses

Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay. Interest expense is recorded as it is incurred.

n) Portfolio Investments

City investments with an original maturity date of more than three months are reported as portfolio investments and consist of short-term investments, bonds and debentures, which are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments on an effective interest method.

o) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives over one or more future periods and are not intended for sale in the ordinary course of operations.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

o) Non-financial assets (continued)

i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement, or betterment of the assets. Cost includes overhead charges related to construction and development that are directly attributable to the acquisition or construction of the asset. The City does not capitalize interest associated with the acquisition or construction of a tangible capital asset.

The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight-line basis over their estimated useful lives as follows:

ACCET	HOEELH LIEE VEADO
ASSET	USEFUL LIFE – YEARS
Land improvements	12 – 100
Buildings and building improvements	10 - 60
Leasehold improvements	2 - 25
Infrastructure:	
Roads and road structures	5-100
Water, Sewer and Drainage systems	10 – 100
Machinery and equipment:	
Vehicles	5 - 30
Technology	4 – 25
Furniture & equipment	3 - 50

Annual amortization commences on the date the asset is acquired or available for use. Assets under construction are not amortized until the asset is put into service and available for productive use.

Tangible capital assets received as contributions are recorded at their estimated fair value at the date of receipt and are recorded as revenue.

Works of art and historic assets are not recorded as assets in the consolidated financial statements.

Where an estimate of fair value is not determinable, the tangible capital asset is recognized at a nominal value.

ii) Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

iii) Prepaid expenses

Prepaid expenses of supplies or services held for consumption are recorded at the lower of cost and replacement cost.

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

p) Employee future benefits

The City and its employees participate in the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments in the year are expensed.

Sick leave and post-employment benefits also accrue to the City's employees. The liability relating to these benefits is actuarially determined based on length of service, best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefit plans are accrued based on projected benefits pro-rated as employees render services necessary to earn the future benefits.

Actuarial gains or losses are amortized over the expected average remaining service life of the related employee group.

The liability for event driven benefits, such as disability benefits, is calculated when the event occurs. The expense is recognized in the year the event occurs.

q) Budget data

The budget data presented in these consolidated financial statements was included in the City of Surrey 2020-2024 Consolidated Financial Plan and was adopted through By-law #19959 on December 16, 2019.

r) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating contributed tangible capital assets, developer contributions, useful lives for amortization, provisions for accrued liabilities, contingencies, and actuarial valuations of employee future benefits. Actual results could differ from these estimates.

s) Segment disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The City of Surrey has provided definitions of segments used by the City as well as presented financial information in segmented format (*Note 20*).

t) Liabilities for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all of the following criteria are met:

- An environmental standard exists;
- · Contamination exceeds an environmental standard;
- The City is directly responsible or accepts responsibility;
- The City expects that future economic benefits will be given up; and,
- A reasonable estimate of the amount can be made.

The liability is measured as management's estimate of the cost of remediation and post remediation, including operations, maintenance, and monitoring, which are an integral part of the remediation strategy for a contaminated site. The liability is recorded net of any expected recoveries. No liability for contaminated sites exists as at December 31, 2019 or 2020.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

2. ACCOUNTS RECEIVABLE

	2020	2019
General and other accounts receivable	\$ 40,166	\$ 39,282
Development cost charges	63,864	78,772
Property taxes	23,033	23,590
Utility rate charges	19,084	18,025
Local improvement receivable	9,539	10,034
Due from other authorities	2,152	4,327
MFA debt reserve fund receivable	2,684	2,630
Tax sale properties	131	35
	\$ 160,653	\$ 176,695

3. INVESTMENTS

a) Portfolio Investments

	2020	2019
Maturing within one year	\$ 199,985	\$ 398,583
Maturing within two years	114,193	59,492
Maturing within ten years	60,015	154,610
City investments (i)	374,193	612,685
SCDC investments (ii)	955	955
SHHS investments (iii)	3,601	5,938
	\$ 378,749	\$ 619,578

i) City investments had an average portfolio yield of 2.30% (2019 – 2.66%). All City investments can be liquidated on demand but may have associated penalties on liquidation.

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ii) SCDC investments includes term deposits that had an average portfolio yield of 1.90% (2019 – 2.35%) along with GICs with a maturity date of September 17, 2021 and a yield of 0.10% (2019 – 1.90%).

iii) SHHS investments includes a diversified portfolio of fixed income and equity securities held by SHHS with an average yield rate of 16.69% (2019 – 14.96%), for the purpose of supporting programs and projects related the objectives of the SHHS.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

3. INVESTMENTS (CONTINUED)

b) Other Investments

	2020)	2019
Government business partnership	624	1	531
	\$ 624	\$	531

SCDC's joint-venture partnership in Beedie Limited Partnership ("Beedie LP") meets the criteria of a government business partnership and therefore is accounted for under the modified equity method. Beedie LP owns and operates a build-to-suit industrial building in the City that has been occupied by a tenant under a long-term lease. The liability of SCDC is limited to the cash held in the partnership and land which it contributed to Beedie LP. SCDC's proportionate share in respect of this entity is as follows:

	2020	2019
Financial assets	\$ 507	\$ 399
Liabilities	(8,660)	(8,953)
Non-financial assets	8,777	9,085
	\$ 624	\$ 531

Revenues and expenditures for the year ended were \$1.05 million (2019 – \$1.08 million) and \$0.75 million (2019 – \$0.78 million), respectively.

4. TRADE AND OTHER ACCOUNTS PAYABLE

2020		2019
\$ 50,946	\$	51,612
12,174		17,596
9,209		11,682
2,009		2,009
\$ 74,338	\$	82,899
\$	\$ 50,946 12,174 9,209 2,009	\$ 50,946 \$ 12,174 9,209 2,009

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

5. DUE TO OTHER GOVERNMENTS

	2020	2019
Due to Federal Government (RCMP)	\$ 58,551	\$ 51,526
Due to TransLink (Note 13)	39,000	38,800
Due to Regional Districts	24,973	19,876
Due to Province of British Columbia	145,669	5,576
Due to other government entities	5,586	2,804
	\$ 273,779	\$ 118,582

To support local governments during the COVID-19 pandemic, the Province of British Columbia provided for the delay in Provincial school tax remittances to the end of year with payment of outstanding remittances due by January 15, 2021. As a result, the above Due to Province of British Columbia includes \$144.75 million (2019 - \$3.44 million) of Provincial school tax payable.

6. EMPLOYEE FUTURE BENEFITS

The City provides certain post-employment and sick leave benefits to its employees. These benefits include accumulated non-vested sick leave, post-employment service pay and post-retirement top-ups for dental, life insurance and accidental death, dismemberment insurance, vacation deferral, supplementary vacation, and benefit continuation for disabled employees. The liability associated with these benefits is calculated based on the present value of expected future payments pro-rated for services.

Accrued benefit liability:

	2020	2019
Balance, beginning of year	\$ 28,663	\$ 28,007
Current service cost	1,923	1,834
Interest cost	777	814
Amortization of net actuarial gain	(169)	(494)
Benefits paid	(1,456)	(1,498)
Accrued benefit liability, end of year	\$ 29,738	\$ 28,663

An actuarial valuation for these benefits was performed to determine the City's accrued benefit obligation as at December 31, 2020. The difference between the actuarially determined accrued benefit obligation of \$29.719 million and the accrued benefit liability of \$29.738 million as at December 31, 2020 is an unamortized actuarial gain as noted below. The actuarial gain is amortized over a period equal to the employees' average remaining service life of 12 years (2019 – 12 years).

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

6. EMPLOYEE FUTURE BENEFITS (CONTINUED)

Reconciliation of accrued benefit liability to accrued benefit obligation:

		2020	2019
Actuarial benefit liability, end of year	\$	29,738	\$ 28,663
Unamortized actuarial gain		(19)	(358)
Accrued benefit obligation, end of year	\$	29,719	\$ 28,305
Actuarial assumptions used to determine the City's accrued benefit obligation are	do follovvo.		
		2020	2019
Discount rate		2020 2.15%	2019
Discount rate Expected future inflation rate			

7. DEPOSITS AND PREPAYMENTS

	2020	2019
Deposits:		
Future works	\$ 57,779	\$ 56,383
Planning and development	87,208	80,506
Engineering	89,877	89,594
Pavement cuts	4,124	4,266
Boulevard trees	1,359	1,761
Latecomer	2,778	984
Other deposits	3,829	4,753
Total deposits	\$ 246,954	\$ 238,247
Prepayments:		
Taxes	\$ 43,026	\$ 42,400
Utilities	3,974	3,206
Other prepayments	779	627
Total prepayments	47,779	46,333
Total deposits and prepayments	\$ 294,733	\$ 284,480

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

8. DEFERRED REVENUE

	2020	2019
Development/building permits	\$ 31,387	\$ 31,021
Deferred capital works	45,745	33,763
Deferred lease revenue	28,031	6,013
Other	9,125	8,833
	\$ 114,288	\$ 79,630

9. DEFERRED DEVELOPMENT COST CHARGES

Development Cost Charges (DCCs) are collected to pay for costs that will be incurred by the City to support growth, such as development projects related to infrastructure, parks, or amenities. DCCs covers 99% (2019 – 90% to 99%) of those costs based on rates as recommended by the engineering department. In accordance with the Local Government Act, these funds must be held in a separate reserve fund and accumulates interest until spent. DCCs are deferred and recognized as revenue when the related costs are incurred.

		2020	2019
Deferred DCCs:			
Arterial roads	\$	76,997	\$ 78,530
Parkland		59,519	58,793
Drainage/storm water detention		47,103	45,937
Sanitary sewer		31,497	30,085
Collector roads		15,904	19,562
Water		19,797	18,739
Area specific		61,574	54,375
Park development		2,119	2,471
	\$	314,510	\$ 308,492
Deferred DCCs, beginning of year	s s	314,510 308,492	\$ 277,681
Deferred DCCs, beginning of year DCCs levied for the year			
		308,492	277,681
DCCs levied for the year		308,492 58,772	277,681
DCCs levied for the year Investment income		308,492 58,772 2,623	277,681 105,804 1,837
DCCs levied for the year Investment income Increase in Deferred DCCs		308,492 58,772 2,623	277,681 105,804 1,837
DCCs levied for the year Investment income Increase in Deferred DCCs Revenue recognized:		308,492 58,772 2,623 61,395	277,681 105,804 1,837 107,641
DCCs levied for the year Investment income Increase in Deferred DCCs Revenue recognized: General Capital		308,492 58,772 2,623 61,395 (46,459)	277,681 105,804 1,837 107,641 (62,824)
DCCs levied for the year Investment income Increase in Deferred DCCs Revenue recognized: General Capital Water Capital		308,492 58,772 2,623 61,395 (46,459) (2,595)	277,681 105,804 1,837 107,641 (62,824) (4,326)

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

10. DEBT

	2020	2019
MFA debt (i)	\$ 167,485	\$ 173,712
Loans payable (ii)	46,745	48,065
	\$ 214,230	\$ 221,777

i) MFA debt

Pursuant to security issuing by-laws under authority of the Community Charter, the City obtains debt instruments through the Municipal Finance Authority of British Columbia (MFA) to finance certain capital expenditures.

Gross amount of the debt less sinking fund installments and actuarial adjustments to date are as follows:

MFA Issue	Gross debt	Sinking fund installments and actuarial adjustments	Net debt 2020	Net debt 2019
116	\$ 100,000	\$ 25,411	\$ 74,589	\$ 77,875
121	45,000	9,956	35,044	36,465
126	67,335	9,483	57,852	59,372
	\$ 212,335	\$ 44,850	\$ 167,485	\$ 173,712

Current borrowing includes:

MFA Issue	Issue Date	Term (yrs.)	Maturity	Interest Rate	*Refinancing Date
116	April 4, 2011	25	April 4, 2036	4.20%	April 4, 2021
121	October 4, 2012	25	October 4, 2037	2.90%	October 4, 2022
126	Sept. 26, 2013	30	Sep. 26, 2043	3.85%	Sept. 26, 2023

^{*}On the Refinancing Date, the City has the option to retire the debt early or refinance the borrowing at a new interest rate.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

10. DEBT (CONTINUED)

ii) Loans payable

	2020	2019
Loan payable (Cedar Hills mall), Citizen's Bank of Canada, 10-year term maturing November 1, 2022, payable in monthly payments of \$78,497, including interest calculated at a rate of 3.95% per annum, secured by a mortgage on the commercial property.	\$ 11,636	\$ 12,112
Biofuel Processing Facility, 25-year capital financing expiring December 31, 2042, payable in monthly payments of \$221,516 including interest calculated at a rate of 5.10% payable.	35,109	35,953
Total Loans Payable	\$ 46,745	\$ 48,065

MFA payments and loan payments over the next five years and thereafter are as follows:

	MFA	payments (i)	Loa	n payment (ii)	Total
2021	\$	6,476	\$	1,383	\$ 7,859
2022		6,735		1,406	8,141
2023		7,005		1,454	8,459
2024		7,285		1,506	8,791
2025		7,576		1,560	9,136
2026 and thereafter		132,408		39,436	171,844
Total	\$	167,485	\$	46,745	\$ 214,230

Total interest expense recorded for the year ended December 31, 2020 was \$10.4 million (2019 - \$10.4 million).

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

11. TANGIBLE CAPITAL ASSETS

Net Book Value by category	2020		2019
Land and land improvements	\$ 2,010,254	\$	1,942,379
Land under road	3,311,025		3,228,036
Buildings and building improvements	496,288		478,748
Infrastructure	3,251,299		3,167,425
Machinery and equipment	138,949		149,667
Assets under construction	266,493		329,413
	\$ 9,474,308	\$	9,295,668
Net Book Value by fund General capital	\$ 2,677,023	\$	2019
Not Deal Walter by for d	2020		2010
		Φ	4,245,266
Transportation capital Water capital	4,348,204		647,071
Water capital	657,958		
Sewer capital	606,353		601,188
Drainage capital	1,106,662		1,104,033
Library capital	4,915		5,434
Surrey City Development Corp.	73,193		64,788
Other Entities	-		3
	\$ 9,474,308	\$	9,295,668

For additional detailed information, see the Schedule of Tangible Capital Assets (Schedule 1).

a) Contributed tangible capital assets

Contributed tangible capital assets have been recognized at fair value at the date of contribution. The value of contributed assets received during the year was \$138.6 million (2019 - \$196.5 million) comprised of roads infrastructure in the amount of \$101.2 million (2019 - \$160.9 million), water and wastewater infrastructure in the amount of \$26.6 million (2019 - \$18.0 million) and land in the amount of \$10.8 million (2019 - \$17.6 million), including improvements.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

12. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surpluses, reserves and equity in tangible capital assets. The City's accumulated surplus is as follows:

			2020			2019
Accumulated Surplus per Statement of Finan	cial Position		\$ 9,612,337			\$ 9,339,851
Tangible Capital Assets			9,474,308			9,295,668
Debt funded assets			(199,561)			(207,326
Invested in tangible capital assets			9,274,747			9,088,342
December of solds by Commit	Gross	Allocations		Gross	Allocations	
Reserves set aside by Council	40.004	(40,004)		47.047	(47.047)	
Capital legacy	48,981	(48,981)	-	47,847	(47,847)	44.000
Municipal land	63,463	(40,431)	23,032	53,947	(42,078)	11,869
Equipment and building replacement	29,067	(18,272)	10,795	25,714	(13,972)	11,742
Neighborhood concept plans	31,227	(19,630)	11,597	28,003	(15,216)	12,787
Park land acquisition	4,651	(2,924)	1,727	17,408	(9,459)	7,949
Local improvement financing	17,803	(11,192)	6,611	17,417	(9,464)	7,953
Environmental stewardship	6,855	(4,309)	2,546	6,809	(3,700)	3,109
Parking space	3,089	(1,942)	1,147	2,651	(1,440)	1,211
Water claims	1,378	(866)	512	1,362	(740)	622
Affordable housing	1,058	(665)	393	591	(321)	270
Capital projects	1,108	(697)	411	-	-	
	208,680		58,771	201,749		57,512
Internal borrowing to fund capital		(149,909)			(144,237)	
Other appropriated funds						
Infrastructure replacement	(9,687)	9,687	-	(20,546)	20,546	-
Revenue stabilization	13,490	(449)	13,041	13,490	(1,374)	12,116
Self insurance	12,825	(427)	12,398	13,253	(1,350)	11,903
Operating contingency and emergencies	8,607	(286)	8,321	8,276	(843)	7,433
Environmental emergencies	7,082	(236)	6,846	7,082	(721)	6,361
Prepaid expenses	5,352	-	5,352	4,577	-	4,577
Inventories of supplies	988	-	988	874	-	874
Committed funds	249,151	(8,289)	240,862	159,584	(16,258)	143,326
	287,808	-	287,808	186,590	-	186,590
Other Entities						
Surrey City Development Corporation			(19,213)			(4,841
Surrey Homelessness and Housing Society			3,710			5,748
Innovation Boulevard			5			. (9
			(15,498)			898
Total Appropriated Funds			9,605,828			9,333,342
Unappropriated Surplus			\$ 6,509			\$ 6,509

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

13. DUE TO TRANSLINK

In 2018, the Mayors' Council on Regional Transportation ("Mayors' Council") directed TransLink to proceed immediately with planning and project development for a Surrey Langley SkyTrain ("SLS") project. Further to this, the Mayors' Council passed a resolution in June 2019 endorsing an estimated \$39.0 million of unnecessarily expended costs on the cancelled Surrey Newton Guildford LRT project be compensated by the City of Surrey.

On May 28, 2020, the Mayors' Council approved a compensation agreement with the City of Surrey to compensate TransLink for the \$39.0 million. This agreement describes the compensation to be valued as follows: property contributions valuing \$16.9 million; parking contributions valuing \$12.8 million; and a financial contribution of \$9.3 million. These contributions are anticipated to occur over the duration of the SLS project, which is expected to commence in 2021/2022.

As at December 31, 2020 the City of Surrey has recorded a liability due to TransLink in the amount of \$39.0 million (2019 – \$38.8 million) relating to this resolution.

The June 2019 resolution also included a recommendation that a further compensation of \$5.4 million by the City of Surrey be required if there is no decision to implement rapid transit along King George Blvd by December 31, 2021. As at December 31, 2020 discussions have not taken place relating to this recommendation, therefore this further payment has not been accrued.

14. COMMITMENTS AND CONTINGENCIES

- a) The City has significant future contractual commitments for incomplete capital acquisitions and capital construction projects in progress. The City records the capital costs incurred to the end of the year on these projects as work in progress under tangible capital assets. To provide for the completion of the projects, unexpended budget money for incomplete projects is appropriated as Committed Funds (see Note 12). The Financial Plan, updated annually, provides for the financing of these and future obligations within the estimated financial resources of the City.
- b) The City as a member of Metro Vancouver is directly, jointly and severally liable with the other member municipalities for the net capital liabilities of those authorities. Any liability which may arise as a result will be accounted for in the period in which the required payment is made, no liability was recorded during 2019 or 2020.
- c) The City is a shareholder and member of E-Comm Emergency Communications for British Columbia Incorporated (E-Comm), whose services include regional 9-1-1 call centre for the Greater Vancouver Regional District, Area Wide Radio emergency communications network, dispatch operations, and records management. The City holds 2 Class "A" shares and 1 Class "B" share (of a total of 35 Class "A" and 20 Class "B" shares issued and outstanding as at December 31, 2020). As a Class "A" shareholder, the City is committed to paying levies for services received under a cost sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost sharing formula and amounted to \$1.5 million during the year (2019 \$1.3 million).
- d) The City is, from time to time, engaged in or party to certain legal actions, assessment appeals and other existing conditions involving uncertainty which may result in material losses. The outcome and amounts that may be payable, if any, under some of these claims, cannot be determined and accordingly only those claims in which a payment is considered likely and the amounts can be reasonably estimated have been recorded in the financial statements as a liability.
- e) The City insures itself through a combination of insurance policies and self-insurance. The City has a funded self-insurance appropriation included in accumulated surplus (Note 12). Based on estimates, this appropriation reasonably provides for all outstanding claims where the outcome is not currently determinable.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

14. COMMITMENTS AND CONTINGENCIES (CONTINUED)

f) Debt Reserve Fund Demand Note

The City has a contingent liability with respect to the Municipal Finance Authority of BC's ("MFA") Debt Reserve Fund Demand Notes. This contingent liability is a condition of the borrowings undertaken by the City.

As a condition for each debenture issue, the City is required to execute demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the MFA. The debt agreement with the MFA provides that if at any time the scheduled payments provided for in the agreement are not sufficient to meet the MFA's obligations in respect to such borrowing, the resulting deficiency becomes the joint and severed liability of the City and all other participants to the agreement through the MFA. The City is similarly liable on a contingent basis for the debt of other municipalities secured through the MFA.

Demand note amounts are as follows:

Issue	LA	SI	Rgn SI	Purpose	Term	Dem	DRF and Note
116	17173	R10-2022	1139	Other	25	\$	319
116	17180	R10-2357	1141	Other	25		637
116	17231	R11-124	1142	Other	25		1,035
121	17231	R11-124	1142	Other	25		743
126	17928	R13-1059	1188	Other	30		943
126	17929	R13-1061	1188	Other	30		280
					Total	\$	3,957

Management does not consider payment under this contingency to be likely and therefore no amounts have been accrued.

g) Policing services

The City entered a contract with the Provincial Government that provides for the Royal Canadian Mounted Police ("RCMP") to deliver policing services for the City through to March 31, 2032.

In 2018, Council unanimously approved a motion to direct staff to commence work on terminating its contract with the RCMP and create a Surrey Police Service. As a result of this work, on February 27, 2020 the Provincial Government granted approval to the City to create a municipal police board. The Surrey Police Board was subsequently formed and in November 2020 they hired a Police Chief to lead the transition to a Surrey Police Service. In accordance with the Provincial contract for the RCMP, necessary notice was provided and therefore the City is not expected to incur additional costs for the early termination of the RCMP services.

h) Biofuel processing facility

The City entered a 25-year agreement in 2015 to design, build, finance, operate and maintain the Surrey Organics Biofuel Processing facility. Under the agreement, the City guaranteed to provide a minimum tonnage of City organic waste (as defined in the agreement) for processing. In return the City will receive 100% of the biomethane produced at the facility and will share in certain other revenues generated at the facility.

In 2018, the City recorded the facility as a tangible capital asset in the amount of its cost of construction of \$50.0 million. The City also recorded a loan payable liability for an equal amount representing the capital financing for the facility. The liability will be amortized over the term of the agreement as payments are made to the operator for the City organic waste processed by the facility.

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

15. CONTRACTUAL RIGHTS

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. The following table summarizes the contractual rights that existed at December 31, 2020 of the City for future assets:

a) Lease revenue

The City has entered into a number of fixed term lease agreements for the use of City owned land and/or buildings that are anticipated to provide the City with future revenues. These agreements are for terms that vary from 1 to 19 years.

b) Government agreements

The City has entered into various government agreements with senior government and other agencies related to contractual rights expected to be realized as stipulations are met.

c) Developer contributions

The City has entered into a number of public works development agreements which require the developers to contribute various infrastructure assets to the City, including roads and underground utilities. The timing and extent of these future contributions vary depending on development activity and fair value of the assets received at time of contribution, which cannot be determined with certainty at this time.

d) Other contractual rights

The City is entitled to receive revenue from certain other agreements. The revenue from these agreements cannot be quantified and has not been included in the amounts noted above.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

16. PENSION PLAN

The City and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2019, the Plan has about 213,000 active members and approximately 106,000 retired members. Active members include approximately 41,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2021, with results available in 2022.

The City paid \$21.4 million (2019 - \$20.6 million) for employer contributions while employees contributed \$17.9 million (2019 - \$17.2 million) to the Plan in 2020.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

17. TAXATION REVENUE

	2020	2019
Tax collected:		20.0
Property taxes	\$ 384,807	\$ 363,342
Collections for other authorities	318,704	357,855
Parcel taxes	57,815	56,426
Grants-in-lieu of taxes	19,500	18,539
Other	959	498
Less transfers to other authorities:	781,785	796,660
Province of BC - School Taxes	(220,026)	(262,525)
Greater Vancouver Regional District	(10,012)	(8,083)
BC Assessment Authority	(8,702)	(7,975)
Greater Vancouver Transportation Authority	(56,236)	(50,333)
Other	(23,728)	(28,939)
	(318,704)	(357,855)
Taxation revenue	\$ 463,081	\$ 438,805

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

18. OTHER REVENUE

	2020	2019
Licenses and permits	\$ 38,976	\$ 36,898
Leases and rentals	12,474	13,399
Penalties and interest on taxes	5,390	6,402
Miscellaneous	3,780	5,898
Gain (loss) on disposal of tangible capital assets	(686)	4,659
Gain on sales of development properties	178	4,780
	\$ 60,112	\$ 72,036

19. TRUST FUNDS

These funds account for assets, which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the City's Consolidated Financial Statements.

Amounts administered by the City as trust funds are as follows:

	2020	2019
Cemetery Perpetual Care Fund	\$ 4,151	\$ 3,961
Employee Benefits Fund	759	742
	\$ 4,910	\$ 4,703

20. SEGMENTED INFORMATION

The City of Surrey is a diversified municipal government institution that provides a wide range of services to the citizens of Surrey, including Police Services; Parks, Recreation and Culture Services; General Government Services; Water Services; Fire Services; Sewer Services; Engineering Services; Drainage Services; Solid Waste Management Services; Roads & Traffic Safety Services; Planning and Development Services; Parking Services; Surrey City Energy Services; and Surrey Public Library Services. For management reporting purposes, the Government's operations and activities are organized and reported by Service Area. Service Areas were created for the purpose of recording specific activities and related objectives in accordance with legislated requirements.

City Departments and the activities for which they are responsible are reported in these Service Areas. The Departments listed in the segmented information, along with the services that each Department provides are listed below:

Police Services

The mandate of the Police Service includes enforcing laws, preventing crime, and maintaining peace, order, and security.

Parks, Recreation and Culture Services

The Parks, Recreation and Culture Department is responsible for planning, facilitating the development of, operating and maintaining high quality parks, recreation and cultural facilities and services.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

General Government Services – Mayor & Councillor's Department, City Manager's Department, Finance Department, Corporate Services Department, Surrey City Development Corporation, and Surrey Homelessness and Housing Society

General Government Services includes those elements of the organization with responsibility for adopting by-laws, adopting administrative policy, levying taxes, acquiring, disposing and managing City assets, ensuring effective financial management, monitoring performance and ensuring that high quality City service standards are met.

The Surrey City Development Corporation, which engages in the provision of consulting services, land development activities, property acquisition/disposal and asset management and the Surrey Homelessness and Housing Society, which focuses on addressing homelessness in Surrey through raising funds and the provision of grants to worthy projects also form part of General Government Services.

Roads and Traffic Safety Services

The Roads & Traffic Safety Utility provides effective managed transportation systems that serves the mobility needs of individuals and businesses and is safe, secure and supports the economic vitality of the City, and protects and enhances the environment.

Water Services

The Water Utility operates the water system and its primary responsibility, in partnership with the Operations Division and Metro Vancouver, is to supply clean, safe drinking water to the residences and businesses of Surrey.

Fire Services

The mandate of the Fire Department is to enforce codes and maintain security by protecting life, property and the environment through the provision of emergency response services.

Sewer Services

The Sewer Utility operates the network of sewer mains, to collect sewage and convey such sewage to treatment plants. The utility also plans, designs, and constructs sanitary sewer infrastructure; manages inflow and infiltration controls; and undertakes initiatives in support of the region's Integrated Liquid Waste Resource Management Plan.

Solid Waste Management Services

The Solid Waste Utility provides weekly residential curbside organic waste collection with alternating bi-weekly garbage and recycling, and curbside collection services via a fully automated cart-based collection system.

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For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

Drainage Services

The Drainage Utility operates the network of storm sewers and pump stations for storm water management. Its primary responsibility is to manage the City's storm water runoff in partnership with the Operations Division and Metro Vancouver.

Planning and Development Services

The Planning and Development Department is responsible for preparing land use plans, by-laws and policies for sustainable development of the City and for reviewing and approving new land and building development.

Surrey Public Library Services

The Surrey Public Library provides access to local and global information through its nine Library branches located throughout the City.

Engineering Services

The Engineering Department is responsible for providing timely and effective services relating to water, sewer, drainage, garbage collection, transportation systems, and corporate real estate.

Surrey City Energy

Surrey City Energy Utility operates a network of thermal energy systems. This utility provides these thermal energy systems to new and existing developments throughout the Surrey City Centre area.

Parking

The Parking Authority Utility is a City fund that provides the planning, managing and enforcing of the City's on and off-street parking assets, employing leading edge technologies, such as license plate recognition and pay stations that provide a user friendly interface, improved theft security and efficient enforcement.

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

Taxastion, grants-in-fieu, assessments S		Se	Police Recre		Parks, ecreation Genera d Culture Governmen			Roads & Traffic Safety		Water		Fire Services		Sewer	
Collections for other authorities	REVENUES														
Paraliton revenue - - 390,954 30,694 125 - 800 28 28 29 28 3,008 82,178 3,281 65,820 20 20 20 20 20 20 20	Taxation, grants-in-lieu, assessments	\$	-	\$ -		\$ 709,658	3	\$ 30,694	\$	(25)	\$	-	\$	800	
Sales of goods and services 1,703 10,389 27,888 3,008 82,178 3,281 65,820 Development cost charges - - 55,377 - - - - Development cost charges - - 55,377 - - - - Investment income - 44 18,448 - 513 - 276 Transfers from other governments 8,255 12,326 6,558 11,266 - - 23 Other 9,986 25,742 546,431 150,263 88,449 3,203 74,739 EXPENSES Salaries and benefits 29,366 47,123 42,530 6,445 - 60,526 - FCMP contracted services 129,399 -	Collections for other authorities		-		-	(318,704	4)	-		-		-		-	
Development cost charges	Taxation revenue		-		-	390,954	1	30,694		(25)		-		800	
Developer contributions	Sales of goods and services		1,703	1	10,389	27,888	3	3,008		82,178		3,281		65,820	
Investment income	Development cost charges		-		-	55,377	7	-		-		-		-	
Transfers from other governments 8,225 12,326 6,558 11,826 - - 23 Other 57 2,630 22,061 463 1,062 (78) 258 EXPENSES Salaries and benefits 29,366 47,123 42,530 6,445 - 60,526 - RCMP contracted services 129,999 -	Developer contributions		-		353	25,145	5	104,272		4,721		-		7,562	
Other 57 2,630 22,061 463 1,062 (78) 258 EXPENSES Salaries and benefits 29,366 47,123 42,530 6,445 - 60,526 - CROM contracted services 129,999 -	Investment income		-		44	18,448	3	-		513		-		276	
Page	Transfers from other governments		8,225	1	12,326	6,558	3	11,826		-		-		23	
Salaries and benefits 29,366 47,123 42,530 6,445 - 60,526 - 60,	Other		57		2,630	22,061	l	463		1,062		(78)		258	
Salaries and benefits 29,366 47,123 42,530 6,445 - 60,526 - RCMP contracted services 129,999 - - - - - - Consulting and professional services 2,322 3,133 2,418 1,353 471 47 194 Telephone and communications 456 281 798 55 19 161 24 Regional district utility charges - - - - 52,642 - 50,034 Utilities 577 3,093 37 3,470 537 363 1,927 Garbage collection and disposal 15 795 9 43 - 25 - Maintenance and small equipment 159 7,630 7,554 188 481 1,571 15 Insurance and claims - - 4,565 - - 16 - Leases and rentals 895 725 252 299 917 <td< td=""><td></td><td></td><td>9,985</td><td>2</td><td>25,742</td><td>546,431</td><td>ı</td><td>150,263</td><td></td><td>88,449</td><td></td><td>3,203</td><td></td><td>74,739</td><td></td></td<>			9,985	2	25,742	546,431	ı	150,263		88,449		3,203		74,739	
RCMP contracted services 129,999	EXPENSES														
RCMP contracted services 129,999 - 55 19 161 24 - - 50,034 - 150,034 - 552,642 - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - 50,034 - - - 10,00 - - 15 - - 15 - - - 15 - - 16	Salaries and benefits		29,366		47,123	42,530)	6,445		-		60,526		_	
Consulting and professional services 2,322 3,133 2,418 1,353 471 47 194 Telephone and communications 456 281 798 55 19 161 24 Regional district utility charges - - - - 52,642 - 50,034 Utilities 577 3,093 37 3,470 537 363 1,927 Garbage collection and disposal 155 795 9 43 - 25 - Maintenance and small equipment 159 7,630 7,554 188 481 1,571 15 Insurance and claims - - 4,565 - - 16 - Leases and rentals 895 725 252 929 917 - 811 Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - <	RCMP contracted services	1			-		_	-		-		-		_	
Telephone and communications	Consulting and professional services				3,133	2,418	3	1,353		471		47		194	
Utilities 577 3,093 37 3,470 537 363 1,927 Garbage collection and disposal 15 795 9 43 - 25 - Maintenance and small equipment 159 7,630 7,554 188 481 1,571 15 Insurance and claims - - 4,565 - - 16 - Leases and rentals 895 725 252 929 917 - 811 Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - 2 - Grants and sponsorships - 389 2,200 - - - - Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882	Telephone and communications									19		161		24	
Utilities 577 3,093 37 3,470 537 363 1,927 Garbage collection and disposal 15 795 9 43 - 25 - Maintenance and small equipment 159 7,630 7,554 188 481 1,571 15 Insurance and claims - - 4,565 - - 16 - Leases and rentals 895 725 252 929 917 - 811 Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - 2 - Grants and sponsorships - 389 2,200 - - - - Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882	Regional district utility charges		-		-		_	-		52,642		_		50,034	
Garbage collection and disposal 15 795 9 43 - 25 - Maintenance and small equipment 159 7,630 7,554 188 481 1,571 15 Insurance and claims - - 4,565 - - 166 - Leases and rentals 895 725 252 929 917 - 811 Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - 2 - Grants and sponsorships - 389 2,200 - - 2 - Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882 Cost recoveries, net 1,96 253 (7,507) 8,212 9,626 (1,433) 4,120 <td>Utilities</td> <td></td> <td>577</td> <td></td> <td>3,093</td> <td>37</td> <td>7</td> <td>3,470</td> <td></td> <td></td> <td></td> <td>363</td> <td></td> <td></td> <td></td>	Utilities		577		3,093	37	7	3,470				363			
Maintenance and small equipment 159 7,630 7,554 188 481 1,571 15 Insurance and claims - - 4,565 - - 166 - Leases and rentals 895 725 252 929 917 - 811 Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - 2 - - Grants and sponsorships - 389 2,200 -	Garbage collection and disposal		15		795	ç	3			-		25		-	
Leases and rentals 895 725 252 929 917 - 811 Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - 2 - Grants and sponsorships - 389 2,200 - - - - - Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882 Cost recoveries, net 96 253 (7,507) 8,212 9,626 (1,433) 4,120 Interest on debt - - 7,718 - - - - Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179	Maintenance and small equipment		159			7,554	1	188		481		1,571		15	
Supplies and materials 386 6,170 2,522 2,670 2,058 2,541 1,283 Advertising and media 6 184 183 26 - 2 - Grants and sponsorships - 389 2,200 - - - - Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882 Cost recoveries, net 96 253 (7,507) 8,212 9,626 (1,433) 4,120 Interest on debt - - 7,718 - - - - Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384	Insurance and claims		-			4,565	5	-		-		16		-	
Advertising and media 6 184 183 26 - 2 - Grants and sponsorships - 389 2,200	Leases and rentals		895		725	252	2	929		917		-		811	
Grants and sponsorships - 389 2,200 -	Supplies and materials		386		6,170	2,522	2	2,670		2,058		2,541		1,283	
Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882 Cost recoveries, net 96 253 (7,507) 8,212 9,626 (1,433) 4,120 Interest on debt - - - 7,718 - - - - Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds <t< td=""><td>Advertising and media</td><td></td><td>6</td><td></td><td>184</td><td>183</td><td>3</td><td>26</td><td></td><td>-</td><td></td><td>2</td><td></td><td>-</td><td></td></t<>	Advertising and media		6		184	183	3	26		-		2		-	
Contract payments (7) 4,176 858 6,948 2,743 28 941 Other 1,458 1,824 4,305 122 22 1,640 882 Cost recoveries, net 96 253 (7,507) 8,212 9,626 (1,433) 4,120 Interest on debt - - - 7,718 - - - - Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds <t< td=""><td>Grants and sponsorships</td><td></td><td>-</td><td></td><td>389</td><td>2,200</td><td>)</td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td></t<>	Grants and sponsorships		-		389	2,200)	-		-		-		-	
Cost recoveries, net 96 253 (7,507) 8,212 9,626 (1,433) 4,120 Interest on debt - 7,718 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 -	Contract payments		(7)		4,176	858	3	6,948		2,743		28		941	
Interest on debt Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)	Other		1,458		1,824	4,305	5	122		22		1,640		882	
Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)	Cost recoveries, net		96		253	(7,507	7)	8,212		9,626		(1,433)		4,120	
Other interests and fiscal services 21 119 41 - (23) - (5) Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)	Interest on debt		-		-	7,718	3	-		-		-		-	
Amortization expense 1,385 19,529 13,902 43,418 9,698 2,179 12,600 167,134 95,424 82,385 73,879 79,191 67,666 72,826 Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)	Other interests and fiscal services		21		119			-		(23)		-		(5)	
Excess (deficiency) of revenues over expenses (157,149) (69,682) 464,046 76,384 9,258 (64,463) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)	Amortization expense		1,385	1	19,529	13,902	2	43,418		9,698		2,179			
over expenses (157,149) (09,002) 464,046 76,384 9,258 (04,403) 1,913 Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)			167,134	(95,424	82,385	5	73,879		79,191		67,666		72,826	
Transfer from (to) operating funds - 67 (44,277) 22,453 7,226 - 6,904 Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)	Excess (deficiency) of revenues over expenses	(157,149)	(6	69,682)	464,046	6	76,384		9,258		(64,463)		1,913	
Transfer from (to) reserve funds - 137 (31,043) 26,497 2,899 (1,317) 2,949 Transfer from (to) capital funds - (3,978) 52,016 (10,064) (13,136) - (5,677)			-		67	(44,277	7)	22,453		7,226		-		6,904	
Transfer from (to) capital funds - (3,978) 52,016 (10,064) - (5,677)			_									(1,317)			
			-									-			
	Annual surplus (deficit)	\$ (157,149)						\$	6,247	\$	(65,780)	\$	6,089	

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NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

2020	Parking	Surrey City Energy	Engineering	Library Services	Planning and Development	Drainage	Solid Waste Management
781,785 (318,704)	\$ \$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,658 -	\$ -
463,081		-	_		_	40,658	-
254,553	2,533	2,671	5,821	82	4,580	49	44,550
55,377	-	-	-	-	-	-	-
156,812	-	-	-	26	-	14,733	-
19,407	-	-	-	-	-	46	80
42,287	182	-	-	1,004	-	2,143	-
60,112	894	26	3,735	155	29,094	(377)	132
1,051,629	3,609	2,697	9,556	1,267	33,674	57,252	44,762
265,163	582	675	43,049	11,433	23,434	_	_
129,999	-	-	-	-		-	-
14,500	50	30	479	93	1,322	2,253	335
2,259	42	8	247	29	93	37	9
102,676	-	-	-	-	-	-	-
12,094	4	874	286	269	529	7	121
26,668	-	-	89	5	-	2	25,685
21,094	84	82	882	141	2,102	42	163
4,986	-	-	11	-	-	-	394
7,845	10	-	2,117	52	8	907	222
25,714	34	26	4,534	314	1,503	494	1,179
2,609	-	-	19	2,122	14	1	52
2,594	-	-	-	4	1	-	-
21,481	319	60	1,294	8	85	1,522	2,506
13,152	1	92	714	495	1,352	202	43
(21,334)	3	(105)	(46,477)	314	(261)	7,688	4,137
10,376	- 112	-	- 0	-	152	-	2,658
913 136,354	112 1,101	426 1,028	8 6,110	2 1,925	152 35	20,924	60 2,520
779,143	2,342	3,196	13,362	17,206	30,369	34,079	40,084
272,486	1,267	(499)	(3,806)	(15,939)	3,305	23,173	4,678
-	(1,622)	3,980	(50)	15,379	1	(3,676)	(6,385)
-	-	100	(3,374)	100	(264)	3,691	(375)
-	(5)	(4,188)	1	(22)	42	(14,989)	-
272,486	\$ \$ (360)	\$ (607)	\$ (7,229)	\$ (482)	\$ 3,084	\$ 8,199	\$ (2,082)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CITY OF SURREY

For the year ended December 31, 2019 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

	Police Services	Parks, Recreation and Culture	General Government	Roads & Traffic Safety	Water	Fire Services	Sewer	
REVENUES								
Taxation, grants-in-lieu, assessments	\$ -	\$ -	\$ 726,518	\$ 30,336	\$ (48)	\$ -	\$ 817	
Collections for other authorities	-	-	(357,855)	-	-	-	-	
Taxation revenue	-	_	368,663	30,336	(48)	_	817	
Sales of goods and services	1,785	30,804	27,634	228	79,692	2,687	62,790	
Development cost charges	-	_	76,830	_	-	-	-	
Developer contributions	_	166	35,431	163,241	3,100	-	5,429	
Investment income	_	29	27,976	-	372	-	203	
Transfers from other governments	7,073	1,349	7,854	15,621	(950)	-	205	
Other	41	2,183	36,234	(172)	357	(233)	475	
	8,899	34,531	580,622	209,254	82,523	2,454	69,919	
EXPENSES		. ,	, .			, ,		
Salaries and benefits	28,070	66,436	41,016	6,970		60,505		
RCMP contracted services	133,335	00,430	41,010	0,370	_	00,303		
Consulting and professional services	1,131	5,647	3,883	1,718	505	266	550	
Telephone and communications	379	369	925	64	58	157	26	
Regional district utility charges	373	303	323	04	48,760	137	47,715	
Utilities	617	4,653	42	3,582	715	377	2,074	
Garbage collection and disposal	18	570	18	280	710	26	2,074	
Maintenance and small equipment	63	8,200	6,682	223	359	1,371	129	
Insurance and claims	0.5	35	3,174	1	555	1,371	123	
Leases and rentals	957	1,051	343	1,773	654	13	892	
Supplies and materials	352	8,739	3,329	3,208	1,287	2,517	1,434	
Advertising and media	332	449	152	21	1,207	13	1,434	
Grants and sponsorships	3	748	2,195	21	4	13		
Contract payments	2	4,330	1,107	8,768	3,123	308	878	
Other	1,158	2,213	41,879	1,026	67	1,985	990	
Cost recoveries, net	(769)	(137)	(7,184)	8,631	10,072	(1,487)	4,445	
Interest on debt	(703)	(137)	7,778	0,031	10,072	(1,407)	4,440	
Other interests and fiscal services	23	384	341	_	(33)			
Amortization expense	1,314	18,939	13,847	42,741	9,758	2,250	12,093	
Amortization expense	166,653	122,626	119,527	79,006	75,329	68,304	71,229	
	100,033	122,020	110,027	7 3,000	73,323	00,304	71,223	
Excess (deficiency) of revenues over expenses	(157,754)	(88,095)	461,095	130,248	7,194	(65,850)	(1,310)	
Transfer from (to) operating funds	-	-	(61,047)	36,423	2,043	-	11,456	
Transfer from (to) reserve funds	-	79	(46,377)	33,399	4,926	(1,297)	4,423	
Transfer from (to) capital funds	-	(4,995)	56,327	(19,921)	(9,592)	-	(8,669)	
Annual surplus (deficit)	\$ (157,754)	\$ (93,011)	\$ 409,998	\$ 180,149	\$ 4,571	\$ (67,147)	\$ 5,900	

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NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2019 [tabular amounts in thousands of dollars]

Solid Waste Management Drainage Planning and Development Library Services Engineering Surrey City Energy Parking \$ - \$39,037 \$ - \$ \$ - \$ \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ \$ - \$ \$ \$ - \$ \$ \$ \$ - \$ \$ \$ \$ - \$ \$ \$ \$ - \$ \$ \$ \$ \$ - \$ \$ \$ \$ \$ - \$ \$ \$ \$ \$ - \$	2019 796,660 (357,855) 438,805 266,705 76,830 218,080 28,643
- 39,037	(357,855) 438,805 266,705 76,830 218,080 28,643
43,069 - 4,769 288 7,136 2,546 3,277 - - - - - - - - 9,828 - - - 885 - 58 5 - - - - - - 3,329 - 986 - - - 173 (193) 28,511 534 3,056 25 1,045	266,705 76,830 218,080 28,643
	266,705 76,830 218,080 28,643
- 9,828 - - - 885 - 58 5 - - - - - - 3,329 - 986 - - - 173 (193) 28,511 534 3,056 25 1,045	218,080 28,643
58 5 - - - - - - 3,329 - 986 - - - 173 (193) 28,511 534 3,056 25 1,045	28,643
- 3,329 - 986 - - - 173 (193) 28,511 534 3,056 25 1,045	
173 (193) 28,511 534 3,056 25 1,045	
	35,467
43,300 52,006 33,280 1,808 10,192 3,456 4,322	72,036
	1,136,566
22,928 15,022 43,862 624 762	286,195
	133,335
1,030 2,602 985 111 780 28 74	19,310
17 21 103 28 260 3 61	2,471 96,475
	15,173
22,453 - 13 12 402	23,795
66 14 2,542 235 1,190 61 128	21,263
161 56	3,442
402 1,446 29 48 2,609 - 77	10,282
2,283 603 2,081 550 5,641 23 17	32,064
37 1 39 1,345 14 1 -	2,079
3 102	3,048
1,948 2,953 44 12 2,198 76 628	26,375
79 645 1,264 738 60 13 16	52,133
4,641 7,130 (376) 283 (51,265) (139) 6	(26,149)
2,658	10,436 1,303
2,520 20,591 35 1,987 6,006 841 1,094	134,016
38,308 36,030 30,401 20,867 13,073 2,695 2,998	847,046
25/355 25/35 25/3	0 11,0 10
4,992 15,976 2,879 (19,059) (2,881) 761 1,324	289,520
(5,082) (864) - 19,080 (72) (473) (1,464)	-
(265) 7,466 (176) 100 (3,099) 821 -	-
(309) (12,245) 447 (14) 47 (995) (81)	
\$ (664) \$ 10,333 \$ 3,150 \$ 107 \$ (6,005) \$ 114 \$ (221) \$	289,520

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS CITY OF SURREY

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

21. TRANSFERS FROM OTHER GOVERNMENTS

The Government transfers reported on the Consolidated Statement of Operations are comprised of the following:

	2020	2019
REVENUE		
BC Provincial government grants:		
COVID 19 Safe Restart Grant (Note 22)	\$ 14,769	\$ -
Traffic fines revenue sharing	7,661	6,621
Casino revenue sharing	708	4,074
Library operating	983	965
Flood Mitigation Funding	892	-
Climate Action Revenue Incentive Program	753	650
Childcare and seniors	598	598
Victim services	200	189
Clean Energy Vehicle Fast Charging Stations	75	-
Roads	28	2,493
BC One Card	20	20
Arts	-	186
Subtotal BC Provincial government grants	26,687	15,796
Federal government grants:		
Water, Drainage and Sewer	1,275	834
SAFE program	593	382
Roads and Parking	172	7
Keep of prisoners	114	124
Childcare and youth	76	40
Arts and heritage grants	21	269
Summer students	11	13
Subtotal Federal government grants	2,262	1,669
TransLink:		
Arterial widening and intersection improvements	263	1,340
Arterial paving	905	4,745
Arterial bridges	3,756	934
Road operating and maintenance	2,727	3,254
Road general rehabilitation	1,225	1,415
Traffic signals, signs, and markings	1,635	1,872
Bicycle street network and other transit projects	1,222	1,312
Subtotal TransLink grants	11,733	14,872
UBCM Community Works Fund:	1,605	3,130
otal transfers from other government revenues	\$ 42,287	\$ 35,467

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NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2020 [tabular amounts in thousands of dollars]

22. COVID 19 SAFE RESTART GRANT

The BC Provincial Government's COVID-19 Safe Restart grant was provided to local governments to support them as they dealt with the financial impacts of the COVID-19 pandemic.

23. BUDGET DATA

The budget data presented in these consolidated financial statements was included in the City of Surrey 2020-2024 Consolidated Financial Plan and was adopted through Bylaw #19959 on December 16, 2019. The following table reconciles the approved budget to the budget figures reported in these consolidated financial statements.

	Budget Amou	unt
Approved consolidated budgeted revenues	\$ 1,166,5	500
Approved consolidated budgeted expenditures	1,352,5	565
Transfers between funds	(186,	,065
	1,166,5	500
Less:		
Capital expenditures	(496,	,515
Municipal debt principal repayments	(5,	,536
Add:		
Transfers between funds	186,0	065
Total Expenses:	850,	,514
Annual surplus per statement of operations	\$ 315,6	986

24. COMPARATIVE FIGURES

Certain comparative information has been reclassified to conform to the financial statement presentation adopted in the current year.

SCHEDULE 1 TANGIBLE CAPITAL ASSETS CITY OF SURREY

As at December 31, 2020 [in thousands of dollars]

	Land and land improvements	Land under road	Buildings and building improvements	Infrastructure	Machinery and equipment	Assets under construction	Balance at December 31, 2020
COST							
Opening Balance	\$ 2,034,546	\$ 3,228,036	\$ 751,195	\$ 4,892,888	\$ 314,326	\$ 329,413	\$ 11,550,404
Additions and transfers	72,802	82,989	39,886	174,047	10,412	(62,917)	317,219
Disposals	(424)	-	-	(15,692)	(7,988)	(3)	(24,107)
Ending Balance	2,106,924	3,311,025	791,081	5,051,243	316,750	266,493	11,843,516
ACCUMULATED AMO	RTIZATION	u					
Opening Balance	92,167	-	272,447	1,725,463	164,659	-	2,254,736
Amortization	4,864	-	22,346	88,057	21,087	-	136,354
Accum. amort. on disposals	(361)	-	-	(13,576)	(7,945)	-	(21,882)
Ending Balance	96,670	-	294,793	1,799,944	177,801	-	2,369,208
NET BOOK VALUE	\$ 2,010,254	\$ 3,311,025	\$ 496,288	\$ 3,251,299	\$ 138,949	\$ 266,493	\$ 9,474,308

	Land and land improvements	Land under road	Buildings and building improvements	Infrastructure	Machinery and equipment	Assets under construction	Balance at January 01, 2020
COST							
Opening Balance	\$ 1,966,871	\$ 3,079,917	\$ 685,886	\$ 4,738,323	\$ 284,667	\$ 360,466	\$ 11,116,130
Additions and transfers	69,941	148,119	65,466	159,705	37,908	(29,863)	451,276
Disposals	(2,266)	-	(157)	(5,140)	(8,249)	(1,190)	(17,002)
Ending Balance	2,034,546	3,228,036	751,195	4,892,888	314,326	329,413	11,550,404
ACCUMULATED AMO	RTIZATION	ı					
Opening Balance	87,948	-	251,434	1,642,606	151,542	-	2,133,530
Amortization	5,084	-	21,168	86,405	21,359	-	134,016
Accum. amort. on disposals	(865)	-	(155)	(3,548)	(8,242)	-	(12,810)
Ending Balance	92,167	-	272,447	1,725,463	164,659	-	2,254,736
NET BOOK VALUE	\$ 1,942,379	\$ 3,228,036	\$ 478,748	\$ 3,167,425	\$ 149,667	\$ 329,413	\$ 9,295,668

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CITY OF SURREY SUPPLEMENTARY FINANCIAL INFORMATION

SCHEDULE 2 UNAUDITED STATEMENT OF FINANCIAL POSITION - BY FUND CITY OF SURREY

As at December 31, 2020, with comparative figures for 2019 [in thousands of dollars]

				OPER	ATING F	JNDS			
	General	Surrey City Energy	Parking	Roads and Traffic Safety	Solid Waste	Water	Sewer	Drainage	Library Services
FINANCIAL ASSETS									
Cash	\$ 898,062	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Accounts receivable	123,640	-	-	-	-	-	-	-	-
Portfolio Investments	396,184	-	-	-	-	-	-	-	-
Other Investments	-	-	-	-	-	-	-	-	-
Due from other funds	-	-	-	6,939	8,271	72,661	46,028	18,646	2,297
	1,417,886	-	-	6,939	8,271	72,661	46,028	18,646	2,297
LIABILITIES									
Trade and other accounts payable	89,425	-	_	-	-	-	-	-	-
Due to other governments	273,770	-	-	-	-	-	-	-	-
Employee future benefits	27,541	-	-	-	-	-	-	-	2,197
Deposits and prepayments	289,941	-	10	-	-	2,080	1,894	-	-
Due to other funds	438,692	38,446	6,183	-	-	-	-	-	-
Deferred revenue	85,790	-	-	-	-	-	-	-	201
Deferred development cost charges	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-
	1,205,159	38,446	6,193	-	-	2,080	1,894	-	2,398
NET FINANCIAL ASSETS (DEBT)	212,727	(38,446)	(6,193)	6,939	8,271	70,581	44,134	18,646	(101)
NON-FINANCIAL ASSETS									
Tangible capital assets	-	-	-	-	-	-	-	-	-
Inventories of supplies	550	-	-	-	-	384	54	-	-
Prepaid expenses	5,095	-	-	-	-	-	-	-	224
	5,645	-	-	-	-	384	54	-	224
Accumulated Surplus (Deficit)	\$ 218,372	\$ (38,446)	\$ (6,193)	\$ 6,939	\$ 8,271	\$ 70,965	\$ 44,188	\$ 18,646	\$ 123

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CAPITAI	L FUNDS	ОТ	HER	ENTITIE	S		СО	NS	OLIDATE	D	
General and Utilities		SCDC		Other Entities		Reserve Funds	Adjustments		2020		2019
\$ -	\$ -	\$ 9,176	\$	46	\$	-	\$ (5)	\$	907,279	\$	366,476
950	-	1,370		251		64,130	(29,688)		160,653		176,695
-	-	955		3,601		-	(21,991)		378,749		619,578
-	-	624		-		-	-		624		531
13,720	-	-		-		370,336	(538,898)		-		-
14,670	-	12,125		3,898		434,466	(590,582)		1,447,305		1,163,280
-	_	37,151		178		_	(52,416)		74,338		82,899
-	-	-		-		-	9		273,779		118,582
-	-	-		-		-	-		29,738		28,663
-	-	129		-		689	(10)		294,733		284,480
-	-	-		-		60,497	(543,818)		-		· -
-	-	28,344		-		-	(47)		114,288		79,630
_	_			_		314,510	_		314,510		308,492
•	_					314,310	-				
202,594		11,636		-		-	-		214,230		221,777
202,594	-	77,260		178		375,696	(596,282)		1,315,616		1,124,523
(187,924	-	(65,135)		3,720		58,770	5,700		131,689		38,757
9,408,014	4,915	106,930		_		_	(45,551)		9,474,308		9,295,668
-	-	-		-		-	-		988		874
-	-	30		6		-	(3)		5,352		4,552
9,408,014	4,915	106,960		6		-	(45,554)		9,480,648		9,301,094
\$ 9,220,090	\$ 4,915	\$ 41,825	\$	3,726	\$	58,770	\$ (39,854)	\$	9,612,337	\$	9,339,851
\$ 9,220,090	\$ 4,915	\$ 41,825	\$	3,726	\$	58,770	\$ (39,854)	\$	9,612,337	\$	9,339,851

SCHEDULE 3 UNAUDITED STATEMENT OF OPERATIONS - BY FUND CITY OF SURREY

For the year ended December 31, 2020, with comparative figures for 2019 [in thousands of dollars]

				OF	ERA	TING FU	JNC	os				
	General	Surrey City Energy	Parking	Roads a Trai Saf	ffic	Solid Waste		Water	Sewer	ı	Drainage	Library Services
REVENUES												
Taxation revenue	\$ 390,954	\$ -	\$ -	\$ 30,6	94 (\$ -	\$	(25)	\$ 800	\$	40,658	\$ -
Sales of goods and services	54,481	2,671	2,533	3,0	07	44,549		82,183	65,819		49	82
Development cost charges	-	-	-		-	-		-	-		-	-
Developer contributions	353	-	-	8	343	-		-	-		79	-
Investment income	15,870	-	-		-	80		513	276		46	-
Transfers from other governments	27,109	-	-	5,8	346	-		-	-		213	1,004
Other	57,668	26	894	1,4	123	132		1,216	602		163	155
	546,435	2,697	3,427	41,8	313	44,761		83,887	67,497		41,208	1,241
EXPENSES												
Police services	165,754	_	-		-	_		-	_		_	_
Parks, recreation and culture	75,900	_	_		-	_		_	_		-	_
General government	70,014	-	-		-	-		-	-		-	-
Roads and traffic safety	-	-	-	30,4	161	-		-	-		-	-
Water	-	-	-		-	-		69,493	-		-	-
Fire services	65,509	-	-		-	-		-	-		-	-
Sewer	-	-	-		-	-		-	60,226		-	-
Solid waste	-	-	-		-	37,564		-	-		-	-
Drainage	-	-	-		-	-		-	-		13,155	-
Planning and development	30,334	-	-		-	-		-	-		-	-
Library services	-	-	-		-	-		-	-		-	15,285
Engineering	8,136	-	-		-	-		5	-		-	-
Surrey city energy	-	2,168	-		-	-		-	-		-	-
Parking	-	-	1,241		-	-		-	-		-	-
	415,647	2,168	1,241	30,4	61	37,564		69,498	60,226		13,155	15,285
Excess (Deficiency) of Revenues over Exp.	130,788	529	2,186	11,3	152	7,197		14,389	7,271		28,053	(14,044)
Transfer from (to) operating funds	(1,125)	(207)	(1,654) 11,7	74	(6,384)		(5,817)	243		(10,906)	14,078
Transfer from (to) reserve funds	(20,987)	-	-		(31)	(375)		(172)	69		656	-
Transfer from (to) capital funds	(10,553)	(4,183)	(32) (11,6	326)	-		(13,041)	(6,661)		(12,231)	-
ANNUAL SURPLUS (DEFICIT)	98,123	(3,861)	500	11,4	69	438		(4,641)	922		5,572	34
Accumulated Surplus (Deficit), beginning of year	120,249	(34,585)	(6,693) (4,5	530)	7,833		75,606	43,266		13,074	89
Accumulated Surplus (Deficit), end of year	\$ 218,372	\$ (38,446)	\$ (6,193) \$ 6,9	39 5	\$ 8,271	\$	70,965	\$ 44,188	\$	18,646	\$ 123

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CA	APITAL	FUNDS	OTHER ENTITIES				- \$ - \$ - \$ 463,0 1 18 101 (941) 254,9 55,377 - 55,3 12,207 - 156,0 71 216 1,130 (469) 19,4 42,2		SOLIDATE	:D			
	neral and Utilities	Library Services		SCDC	Other Entities	s	Reserve Funds	Adjustme	nts		2020		2019
\$	-	\$ -	\$	-	\$	-	\$ -	\$	-	\$	463,081	\$	438,805
	-	-		1	18	8	101	(9	941)		254,553		266,705
	-	-		-		-	55,377		-		55,377		76,830
	143,304	26		-		-	12,207		-		156,812		218,080
	1,674	-		71	210	6	1,130	(4	169)		19,407		28,643
	8,115	-		-		-	-		-		42,287		35,467
	884	-		3,547	128	8	9,507	(16,2	233)		60,112		72,036
	153,977	26		3,619	362	2	78,322	(17,6	343)		1,051,629		1,136,566
	1,385	_		_		_	_		(5)		167,134		166,653
	19,658	_		_		_	-	(1	(34)		95,424		122,626
	8,103	_		8,074	2,37	2	(68)		110)		82,385		119,527
	44,377	_		0,074	2,077	_	(00))59)		73,879		79,006
	9,852	_		_		_	_		154)		79,191		75,329
	2,238	_		_			_		(81)		67,666		68,304
	12,944	_					-		(61)		72,826		71,229
	2,520	_		_		_	-	(0	-		40,084		38,308
	21,464	-		-		-	- -	/5	- 540)		34,079		36,030
	35	-		-		-		(:)	-		30,369		30,401
		1.025		-		-	-						
	- 0 000	1,925		-		-	-	10.4	(4)		17,206		20,867
	8,689	-		-		-	-	(3,4			13,362		13,073
	1,028	-		-		-	-		-		3,196		2,695
	1,101	-		-	0.07	-	-		-		2,342		2,998
	133,394	1,925		8,074	2,37	2	(68)	(11,7	(99)		779,143		847,046
	20,583	(1,899)		(4,455)	(2,01	0)	78,390	(5,8	344)		272,486		289,520
	57,025	1,302		-		-	20,838		-		79,167		83,350
	97,870	100		-		-	-		-		77,130		136,952
	22	(22)		-		-	(97,970)		-		(156,297)		(220,302)
	175,500	(519)		(4,455)	(2,01	0)	1,258	(5,8	344)		272,486		289,520
9,	,044,590	5,434		46,280	5,73	6	57,512	(34,0	010)		9,339,851	_	9,050,331
\$ 9,	,220,090	\$ 4,915	\$	41,825	\$ 3,720	6	\$ 58,770	\$ (39,8	354)	\$	9,612,337	\$	9,339,851

As at December 31, 2020, [in thousands of dollars]

	* Capital Legacy	** N	/lunicipal Land	and	quipment Building lacement	nborhood ept Plans	_	ark Land quisition	
Balance, beginning of year	\$ -	\$	11,869	\$	11,742	\$ 12,787	\$	7,949	
DCC's levied for the year	-		-		-	-		-	
Investment income	-		131		285	311		193	
Other revenue	-		9,355		253	5,910		4,321	
Other Contributions/(Deductions)	-		-		68	-		-	
	-		9,486		606	6,221		4,514	
Transfers (to) / from									
Operating funds	10,204		2,119		10,433	(189)		-	
Capital funds	(16,389)		(442)		(7,686)	(2,808)		(17,271)	
Internal Borrowing	6,185		-		(4,300)	(4,414)		6,535	
	-		1,677		(1,553)	(7,411)		(10,736)	
Balance, end of year	\$ -	\$	23,032	\$	10,795	\$ 11,597	\$	1,727	

ADDITIONAL INFORMATION:

* Capital Legacy Reserve Fund (created by Bylaw in 1999):

The City borrows from this Fund to finance capital projects. Principal and interest repayment schedules are based upon reasonable business case plans approved by City Council. The debt costs are provided for annually within the operating budget of each capital project.

Capital Legacy Fund Prior to Borrowing	\$ 48,981
Internal Borrowing (to) / from other reserves	60,497
Principal Repayable, East Clayton Hub Facility Loan	(36,026) ****
Principal Repayable, North Surrey Arena Replacement Loan	(32,912) ****
Principal Repayable, Surrey Museum Expansion Loan	(8,575) ****
Principal Repayable, Newton Fitness Facility Loan	(7,238) ****
Principal Repayable, Other Facilities, Parks and Culture Loans	(6,617) ****
Principal Repayable, Grandview Heights Pool Loan	(2,004) ****
Principal Repayable, Fleetwood Recreation & Library Envelope Loan	(1,766) ****
Principal Repayable, Hawthorne Rotary Park Improvements Loan	(2,470) ****
Principal Repayable, Cloverdale Library Renovations Loan	(1,850) ****
Principal Repayable, Newton Commercial Land Acquisition	(10,020) ****
Funds on Hand for Financing Projects	\$ -

*** Local Improvement Financing Reserve Fund:

The City borrows from this Fund to finance local improvement projects. The property owners' share, repayable with interest over 10 years, is levied against the benefiting properties. The City's share, repayable with interest over 10 years, is provided for annually within General Operating Fund debt costs.

Funds on Hand For Financing Projects	\$ 8,264
Internal Borrowing (to) / from other reserves	(11,192)
Receivable From Property Owners	9,539
Equity, December 31, 2020	\$ 6,611

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Impro	** Local vement nancing	onmental wardship	Parking Space	Water Claims	fordable Housing	Capital Projects Reserve	leserves Subtotal	Deferred elopment Charges
\$	7,953	\$ 3,109	\$ 1,211	\$ 622	\$ 270	\$ -	\$ 57,512	\$ 308,492
	-	-	-	-	-	-	-	58,772
	82	76	30	16	7	-	1,131	2,623
	-	-	408	-	461	1,108	21,816	-
	-	-	-	-	(1)	-	67	-
	82	76	438	16	467	1,108	23,014	61,395
	304	(30)	-	-	-	-	22,841	-
	-	-	-	-	-	-	(44,596)	(55,377)
	(1,728)	(609)	(502)	(126)	(344)	(697)	-	-
	(1,424)	(639)	(502)	(126)	(344)	(697)	(21,755)	(55,377)
\$	6,611	\$ 2,546	\$ 1,147	\$ 512	\$ 393	\$ 411	\$ 58,771	\$ 314,510

** Municipal Land Reserve Fund:

The City borrows from this Fund to finance specified projects. Principal and interest repayment schedules are based upon reasonable business case plans approved by City Council.

Municipal Land Fund Prior to Borrowing	\$ 63,463
Internal Borrowing (to) / from other reserves	-
Principal Repayable, Green Timbers	(15,151) ****
Principal Repayable, City Works Yard Expansion Land Loan	(10,255) ****
Principal Repayable, Other Land Loans	(8,733) ****
Principal Repayable, City Centre Social Lands Loan	(2,649) ****
Principal Repayable, Social Housing Loan	(1,406) ****
Principal Repayable, City Parkway	(1,117) ****
Principal Repayable, University Drive	(1,120) ****
Funds on Hand for Financing Projects	\$ 23,032

**** Total Outstanding Internal Borrowings to fund capital program:

Capital Legacy Reserve Fund Principal Repayable Loans	(109,478)
Municipal Land Reserve Fund Principal Repayable Loans	(40,431)
Total Internal Borrowings	\$ (149,909)

SCHEDULE 5 UNAUDITED COVID-19 SAFE RESTART GRANT CITY OF SURREY

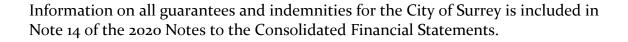
As at December 31, 2020, [in thousands of dollars]

	2020
COVID-19 SAFE RESTART GRANT FUNDS RECEIVED	\$ 14,769
Use of Funds:	
To address facility admissions revenue shortfalls in Parks, Recreation and Culture	(3,438)
To address program registrations revenue shortfalls in Parks, Recreation and Culture	(7,839)
To address revenue shortfalls in Provincial Gaming Grant Revenue	(3,492)
Balanced of unused Funds	\$ -

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Information on the City of Surrey's outstanding debt is included in Note 10 of the 2020 Notes to the Consolidated Financial Statements.

Prepared under the Financial Information Regulation, Schedule 1, section 4.



Prepared under the Financial Information Regulation, Schedule 1, section 5

Regulations require the City of Surrey to report the total amount of remuneration for each employee that exceeds \$75,000 in the year reported. However, certain exceptions have been noted below:

- 1. Certain employees were hired part way through the year and their remuneration does not reflect a full year's cost.
- 2. Some employees terminated their employment part way through the year and their remuneration does not reflect a full year's cost.

Prepared under the Financial Information Regulation, Schedule 1, subsection 6(2)

CITY OF SURREY STATEMENT OF FINANCIAL INFORMATION (SOFI) FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES ELECTED OFFICIALS

ELECTED OFFICIALS	BASE SALARY REMUNERATION	ACCRUED SEPARATION ALLOWANCE	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES	TOTAL
McCallum, Doug W.	150,538	14,978	14,677	3,995	184,188
Annis,Linda	76,776	7,638	7,533	4,318	96,265
Elford,Doug	83,530	8,311	7,533	2,151	101,525
Guerra,Laurie	83,530	8,310	7,533	2,044	101,417
Hundial, Jack	83,530	8,310	7,533	1,574	100,947
Locke,Brenda	83,530	8,310	7,533	2,155	101,528
Nagra, Mandeep	83,420	8,300	7,533	1,723	100,976
Patton, Allison	79,544	7,914	7,533	2,252	97,243
Pettigrew,Steven	80,641	8,023	7,533	2,446	98,643
	805,039	80,094	74,941	22,658	982,732
Reconcilition items of Ren Per Statement of Operation		ses - Elected Offic	ials:		

Elected Officials Remuneration & Expenses included in Financial Statements

Variance

982,732

^{*} Taxable Benefit & Other" includes Basic Life Insurance premiums and car allowances paid to elected officials.

FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Aasebo,Brian J	116,518.63	4,641.21	1,057.81
Acheson,Michael K	82,634.40	767.40	1,015.80
Afzal,Shabnem	139,835.03	11,001.59	3,064.08
Ahmed,Haider	87,923.64	2,439.37	1,851.75
Akehurst,Catherine E M	78,022.31	5,719.81	-
Al Issa,Ammar	106,090.01	4,236.23	-
Albisser,Benjamin C.	107,256.55	2,514.59	415.00
Aldcorn,Robert	144,251.61	25,876.97	563.44
Aldus,Chris	106,166.63	7,696.25	415.00
Alexis,Joseph J	103,000.40	4,030.55	67.00
Alizadeh Eghyanous,Farhad	161,706.48	25,728.95	2,448.67
Allen, Ashley P	71,966.00	17,835.72	-
Aller Fernandez, Carlos Guillermo	98,631.16	3,935.91	1,346.70
Amos,Daniel C.	110,680.33	5,161.34	415.00
Andersen, Kirsten	110,748.71	7,228.59	246.10
Andersen,Randy B.	81,800.57	743.80	103.95
Andre, Victor M	82,634.43	3,230.12	-
Androsoff,Natalie B.	81,185.44	2,757.56	-
Aney,Kevin G.	88,206.20	996.66	8,987.40
Arango,Carolina	79,348.92	3,231.14	3,419.53
Arason,Jeff R.	185,580.44	22,090.53	540.32
Arbo,Erik D.	113,677.14	2,401.30	-
Arlt,Tim J.	153,994.35	22,166.47	238.89
Arnett,John K	89,627.04	4,207.04	-
Arsenault,James RM	72,525.61	2,703.14	99.00
Asadian, Yalda	118,690.63	17,427.58	2,430.61
Athwal, Parwinder S.	111,659.75	8,073.22	732.88
Atkins,Christopher T	118,713.85	5,554.73	585.83
Atkinson,S Melanie	97,295.54	7,769.61	-
Aujla,Amanjit	68,780.32	6,375.60	-
Aujla, Wassan Singh	105,622.65	3,081.16	2,799.08
Aulakh,Lakhveer	89,587.51	7,167.80	26.84
Aven,Neal W.	172,942.34	33,103.43	1,435.68
Ayach,Liana L.	79,158.12	1,273.38	1,011.21
Ayson Banico, Marc Raymond	89,559.04	5,570.63	-
Baath,Gagandeep	75,872.58	695.91	67.73
Badesha, Gurpreet Singh	82,709.76	1,464.61	-
Badesha, Poonam	77,267.48	3,476.50	400.00
Badial, Harinder S	98,944.13	4,873.11	1,972.75
Bahia,Sukhjit S.	90,684.48	1,637.10	132.00
Bailey,Chelsea A	78,976.48	946.09	816.29
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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Bains, Harvinder S.	97,533.68	1,740.66	450.00
Baird,David C.	66,080.60	63,761.31	20.82
Baldwin,Ryan W.	102,899.19	8,097.05	415.00
Balmer,Erin E	79,348.95	1,274.66	247.80
Balmer,Kevin AJ	104,301.96	4,033.73	-
Banford,Matthew J	82,634.42	1,937.33	610.87
Baniya, Niyanta	81,766.16	260.95	-
Banziger,David	89,590.34	2,057.13	9,233.41
BaObaid, Wajeih	105,804.30	3,389.84	695.89
Baptista,Jane	72,851.24	3,084.34	_
Baragan,Roxana	103,065.64	3,825.29	270.25
Barber,Duncan	110,460.10	3,975.86	-
Baron, Carolyn A.	151,088.82	7,102.16	1,083.81
Barrett,Edward	101,779.40	7,404.35	185.00
Bartholomew,Claude C.	110,525.23	6,632.76	-
Bartlett,Jeremy	104,765.37	7,149.65	_
Bartlett,Scott M.	129,250.68	15,128.28	413.44
Bartnik, Thomas	152,541.47	13,473.38	695.03
Basham, Tyler	81,907.79	5,522.81	-
Basnayake,Koshala	105,804.31	8,777.68	-
Bassi,Gurjit S	76,176.24	2,476.44	1,141.50
Bates, Jeniel K	73,160.40	3,326.52	-
Bates,Laurie A.	75,489.07	3,311.11	-
Baugh, Nathan Edward Thomas	93,545.50	3,112.76	868.73
Baumfeld, Taylor	83,041.21	475.52	-
Baysan,Gem	130,806.76	7,658.95	2,313.68
Beamer,Adam C	84,167.43	3,288.01	2,187.14
Beattie, Joshua Raymond	104,358.05	5,663.37	263.37
Becker,Edward W.	109,302.65	5,625.39	-
Begin,Gabriel	106,932.32	6,594.07	463.37
Bennest, Aaron L	89,736.92	1,614.17	4,324.29
Bennett,Cameron L	81,708.67	1,226.82	640.38
Bentley, Darin R.	114,808.67	12,197.28	70.00
Berar,Baldev S.	90,301.80	15,454.67	13.86
Berdusco,Kevin A	93,312.33	3,738.15	65.00
Berg,Douglas E.	129,715.85	7,123.86	375.25
Berg,Ryan	78,400.43	6,764.87	-
Bergen,Brian D.	128,977.42	4,437.69	32.33
Berg-Iverson, Keith W.	130,910.11	9,768.22	635.00
Bernat,Siegfried	113,695.03	7,122.33	405.00
Bertoia,Daniel R	129,943.37	4,309.80	256.46

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CITY OF SURREY

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Bertoia,Farah	107,489.57	4,705.26	521.45
Bertoia,Mark A	107,303.14	2,747.43	415.00
Betts,Mark E.	117,616.75	7,418.57	-
Bharwani, Misha	76,179.02	555.92	274.86
Bhullar-Gill,Sally S	152,540.53	17,431.58	2,040.25
Biantoro,Chris	125,784.52	3,903.30	-
Billings,Garrett L	99,666.61	4,700.78	-
Binnie,Evan Wesley James	82,021.80	2,113.56	325.00
Binnie,Joanna L.	75,168.08	4,810.73	-
Bird,Josh	103,633.97	5,119.85	-
Bishop, David F	76,787.31	1,475.11	-
Blais, Martin	107,259.44	10,155.87	24.63
Blaker, Megan M	79,495.08	1,841.46	533.45
Blakey,Cheryl D	86,780.77	2,654.73	-
Blandy,Cameron J	103,125.51	3,028.45	-
Boan, Jaime A.	64,315.66	115,090.16	446.77
Bodnark,Richard D.	110,842.98	4,545.03	-
Bogen,Jan E.	125,094.99	5,057.86	-
Bohun,Devyn	71,526.69	8,999.16	-
Boles,W Brian	110,978.42	3,786.46	-
Bolton, Devon James	81,452.37	565.31	5,651.40
Bond,Shalyne	79,360.46	1,341.39	183.90
Bonnel, Alain J	83,187.57	7,994.19	-
Booiman, Rudy S.	107,258.88	6,281.13	454.69
Boon, Jason	85,348.44	3,354.25	415.00
Booth,Christopher	82,634.40	526.77	17.98
Booth, Melissa	72,980.87	3,977.42	-
Bordignon, James	89,828.44	1,454.18	8,973.63
Boreson,Robert A.	114,904.57	4,097.74	-
Borger,Sandra M	75,180.84	434.14	267.92
Boros,John D.	84,662.92	1,947.03	103.95
Borowsky, Maria	69,518.35	11,714.26	-
Bosma, James	89,948.23	7,467.31	-
Boswell, Deremie	99,209.57	4,391.30	170.63
Botelho,Randy M	75,571.56	11,650.59	-
Botelho,Rodney John	72,269.31	9,872.06	93.81
Bouwman,Steve A	70,792.10	9,775.23	22.87
Boyal,Ravinder S.	93,302.93	2,886.80	248.66
Boychuk,Ronald W.	84,607.13	9,708.32	-
Boyes, Jason	130,394.75	5,821.42	-
Brady,Shawn	82,634.42	2,494.81	-

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Brand,I Johan	191,116.26	13,375.55	14.69
Brar,Equbal S	89,923.68	2,949.56	1,583.65
Brar,Joey J.	193,870.77	31,370.60	596.77
Brar,Kanwardeep S.	89,923.68	2,654.94	495.33
Brayfield,Ryan M.	82,634.42	26,713.76	1,111.25
Brenner,James A.	87,599.89	4,085.43	5,373.84
Brennert,Robert R	88,609.85	1,510.59	-
Bridgwater, Dominika M	105,771.81	5,349.38	117.00
Brink,Adam	76,658.63	8,379.12	-
Briscoe,Simon	107,722.63	2,188.85	649.46
Brisson, Montgomery C.	141,532.36	7,577.50	1,900.75
Britton, Tammy R.	105,804.32	4,758.96	4,282.50
Broad,Steven R.	77,066.42	3,320.16	-
Broersma,Keith	110,048.46	2,143.38	687.38
Brouwer,Daniel	81,531.12	318.12	1,094.07
Brown,Christa Louise	102,233.25	1,503.83	585.83
Brown, Janiece A.	84,944.25	9,706.20	1,318.23
Brown, Matthew K	134,904.73	27,541.09	1,376.94
Brown,Scott Jeffrey	89,070.24	7,607.20	-
Bruinink,Karen V	82,708.27	2,374.82	-
Buchanan,Donald F	104,689.58	2,256.75	-
Buchmann,Thomas	153,501.30	7,724.67	1,500.00
Bukowski,John T.	120,090.20	8,945.41	-
Buljevic,Ivan	85,181.21	1,466.42	8,539.45
Bulka, Michael J.	130,910.10	12,839.25	28.00
Bull, Dennis R.	132,907.86	4,402.55	-
Burger, Jason A.	152,541.49	7,759.87	790.96
Burkholder,Ross V	97,533.66	2,566.52	-
Burns, Ara Kei	103,905.50	3,490.60	-
Burns, David R	171,159.27	14,631.58	1,028.60
Burns, Peter R.	124,032.87	7,889.23	160.00
Bushnell, Jason	82,709.76	9,877.12	2,834.95
Butchart,Brandon	113,286.12	8,376.95	-
Butula, Christine M.	127,946.63	3,090.82	19.00
Byers, Darren	84,770.88	1,749.07	-
Caines, Andrew M	82,634.40	4,499.41	517.54
Cairney, Jason W.	161,515.73	25,827.60	2,387.42
Callard,Jeff	106,528.66	12,768.45	28.00
Callewaert, James R	88,763.05	5,495.87	30.00
Calvert,Kyle F	106,833.21	8,952.41	189.00
Cameron,Angela M	106,801.68	5,167.28	1,237.27

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Campbell,Christina	79,047.42	1,053.80	2,968.11
Campbell,Fraser John	81,733.44	717.95	1,069.30
Campbell,Gordon W.	84,702.91	4,803.33	103.95
Campbell, Hugh Macmillan	142,581.03	2,438.09	1,851.81
Canton, Stephen James	84,770.88	3,097.80	99.00
Cardinal,Cheryl	75,494.81	1,127.17	-
Carmichael,Brian K.	150,158.63	4,071.76	95.00
Carmichael,Kristin	66,305.67	14,421.71	-
Carnegie,Ralston L.	79,728.91	8,531.53	44.80
Carroll,Todd P	88,313.89	2,976.71	3,344.87
Carson, Elizabeth S	104,044.50	2,294.62	997.50
Castiglia, Danny V	129,943.36	13,166.49	-
Catlin,Michael D	114,868.74	12,685.11	866.36
Catungal,Renin	75,585.94	963.91	211.36
Cavan,Laurie A.	264,931.50	38,217.44	38.78
Cave,Lisa P	78,771.20	1,381.41	257.75
Cavezza,Vince	82,041.47	1,232.25	178.00
Caviglia,Christina	103,645.88	180.00	-
Cella,Stefano	96,897.79	3,330.99	-
Cerezo,Ernesto	105,804.30	12,862.84	695.89
Cesario,Lisa J.	80,930.84	2,929.67	-
Chahal,Simranjeet	82,634.44	2,868.90	641.72
Chalupa,Greg T	90,129.25	5,571.37	-
Chamberlayne, Curtis M	107,116.68	7,782.41	106.46
Chan, Marcus	82,277.02	4,251.94	772.64
Chan, Nadia P	128,258.32	12,448.21	672.61
Chan, Steven	78,210.72	1,551.81	286.00
Chapman,Ricky D	77,878.22	8,430.44	375.00
Charl,Robinder Kaur	78,780.26	780.23	72.64
Charron,Blair M.	89,762.69	2,909.55	-
Chattell,Carrie A.	88,933.81	5,341.83	412.50
Chauhan,Satnam S	141,532.36	18,456.36	570.97
Che,Manh P	89,923.68	1,967.41	695.89
Chen,Allison	81,834.23	22.00	-
Cheung, Alvin Siu Fung	77,511.40	2,690.78	828.88
Cheung, Yan Wai	79,326.49	1,449.18	571.60
Cheyne, Dwayne D.	90,684.49	1,717.32	7,122.63
Chinery,Gary B.	82,709.76	9,016.60	-
Ching, Miranda K.	89,923.70	1,511.36	2,450.42
Chohan,Debra D	91,509.19	3,840.55	-
Choi,Woojin Edward	84,580.65	3,871.77	1,071.00
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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Chong,Randy E.	107,722.65	13,934.65	-
Chow, Marion	94,486.45	11,125.18	229.86
Chow,Nathan	110,223.58	3,948.90	299.25
Christian,Anna M	90,684.48	2,338.73	2,120.36
Christian, Daniel	89,468.49	3,961.98	-
Christiansen, Matthew Ian	88,590.32	1,742.26	10,941.55
Chu,Clinton W.	130,806.75	4,907.63	2,093.18
Chu,Jeff	90,251.44	2,560.89	_,cccc
Chua,Glen	82,558.46	18,103.30	1,552.08
Chung,Wayne	123,832.97	4,058.97	568.02
Clark,Cameron	51,594.96	25,547.22	597.78
Clark,Stephanie	69,827.74	14,862.23	395.49
Clayton,Steve J.	84,386.34	4,662.54	-
Cleave,Tara M	89,609.68	10,275.36	1,760.69
Codron,Matthew	104,584.33	4,028.29	_,
Coggles, Jordan Andrew	90,346.48	6,233.67	-
Cole,Ryan Thomas	104,720.10	6,206.43	-
Coleman, Patricia MC	83,405.51	6,458.83	15.71
Colenutt, Jason R	104,615.36	2,532.75	472.50
Colquhoun,Carla M	133,521.03	4,045.47	75.00
Connell,Kevin M	84,662.89	1,036.86	153.95
Conti,Newton	126,446.90	5,138.17	722.00
Cook,Jordi D.	81,246.48	3,918.58	415.00
Cooper, Jared William	74,631.17	3,708.08	380.00
Cooper,Scott D.	129,261.01	5,099.06	220.00
Coplin,Kevin W.	107,500.55	5,284.88	200.00
Corcoran,Tim	81,093.13	7,233.55	200.00
Corda,Goran	97,533.71	2,136.58	983.64
Cormack, Justin M.	124,526.22	9,435.71	75.00
Corrin,Graham M.	106,837.00	9,556.67	415.00
Corrin,Keith D.	115,162.46	3,785.21	100.00
Corrin, Matthew J.	106,557.36	6,523.11	-
Cossever,Shane SC	85,906.94	1,473.46	1,059.40
Costanzo,Robert A.	243,486.44	33,630.72	309.70
Coventry,Cole	100,132.79	5,048.76	-
Cowx,Wayne A.	82,634.41	917.32	763.00
Cranston,Sarah	91,756.09	836.50	1,210.58
Cronin,Paul M.	109,791.45	1,920.58	635.00
Crosby,Kenneth B.	90,684.48	4,838.75	1,194.24
Cross,Graeme	141,365.00	7,627.28	799.58
Crowhurst,Cody L	77,303.98	8,423.78	-

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EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Cugnet, Jaimie	85,242.94	2,797.53	-
Cumiford,Alan	104,177.04	7,835.15	-
Cunningham,Stuart J	77,896.93	4,201.28	611.51
Curley,Chris G.	83,173.44	2,599.27	186.12
Currie,Amber	77,022.84	9,721.55	454.30
Cuthbert,Andrew	82,634.42	1,300.94	-
Cyr,Aaron W	106,044.59	5,823.91	1,146.38
Cyr,Brian	119,381.05	5,837.58	-,
D Angelo,Brianna	78,497.17	541.85	146.98
Dallas,Ken W	104,742.89	7,007.05	182.28
Dance,Ryan G.	106,808.61	9,693.59	
Daniwall,Harnaik S	107,259.45	4,033.90	-
Danyk,Jessica M	78,586.31	444.08	144.60
Danyk,Shawn	89,998.01	5,048.64	-
Davey,Peter G.	82,021.76	1,014.81	-
Davidson,Louis R.	105,804.32	9,746.04	-
Davies,Calvin J.	131,137.54	9,363.12	120.00
Davis,Grant	86,645.37	1,252.79	3,941.65
Davis,Jeff Barrett	107,259.48	4,526.03	103.95
Davison,Liane J.	139,216.45	16,457.16	972.98
Dayal,Amit	89,596.86	2,352.25	3,801.20
de Goede, Matthys MH	97,472.96	3,279.90	-
De Romeri,Enrico A.	73,850.26	8,211.68	-
De Vera,Albert John	99,235.57	4,576.65	-
Deacon,Jeremy S	106,506.95	7,943.29	189.00
Deane,Gllena	81,421.12	622.00	178.00
DeCaigny,Kelly	72,921.27	10,094.40	-
Deery,Nicole	76,293.73	6,383.71	-
Delosada, John K.	68,071.01	13,060.39	-
Desai,Inamul H	114,868.74	33,227.01	2,039.69
Desautels,Erin A.	89,094.74	2,566.02	851.91
Dewey,Alyson G	77,538.77	1,142.91	432.00
Dhaliwal,Balwinder K.	84,275.45	10,400.82	-
Dhanjal,Baldev S	81,196.86	1,197.17	-
Dhanju,Roohbir S	104,650.78	1,413.69	1,598.56
Dhillon,Harpreet	75,585.93	3,143.53	25.52
Dhillon,Rashpal S.	129,943.40	11,346.31	-
Didmon,Randy M	84,304.71	5,664.36	-
Dietelbach,Mark D.	125,938.62	5,593.52	1,222.90
Dietrich,Rick L.	67,616.06	39,235.78	, -
Dighton,Graham T.	116,870.90	6,767.36	-

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Ding,Liwen	130,806.75	862.02	-
Dinsmore,Tyler	70,746.40	4,777.32	-
Dinwoodie,Byron R.	114,241.68	8,106.03	=
Dinza,Brinderjeet	92,009.78	5,229.00	291.32
Dionne,Danny L	106,090.14	5,326.24	415.00
Dirksen,Benjamin G.	160,065.90	19,261.38	1,310.98
Doad, Jaime D	124,344.38	6,506.48	5,062.30
Dolphin, Morris H.	85,116.48	3,868.43	298.00
Dong,Andrew G.	98,048.27	2,039.90	75.00
Donohoe, Lisa J.	104,608.53	11,435.62	9.48
Donohoe,Sean P	75,134.99	13,518.95	-
Dornian,S Paul	123,166.72	7,292.68	1,692.78
Dosanjh,Balraj S.	110,399.43	2,498.61	1,713.06
Dougan,Cameron D	103,905.51	2,608.06	189.00
Dove,Benjamin	99,947.19	1,823.27	-
Droho,Katherine	91,934.78	2,081.20	-
Drummond,Christy	73,609.14	10,049.92	-
Dube,Remi	181,484.94	18,441.51	-
Ducharme,Richard	107,256.52	5,863.44	415.00
Ducic, Slobodan	85,017.40	4,388.97	1,737.91
Duifhuis, Mercedes	122,196.67	7,441.37	1,530.58
Duncan, Andrew J	107,209.89	9,180.19	521.45
Duncan, Rodney Gordon Victor	85,930.74	1,755.41	7,674.04
Dyck,Thomas A.	129,886.48	4,735.63	-
Dykes,Tammy I.	117,055.04	7,019.95	-
Eason,Lisa A	107,259.45	12,759.11	-
Eastwood,Colleen G	95,996.63	1,159.37	-
Eaton, Wesley D.	136,528.52	18,991.86	-
Eddy,Brent D	126,251.81	6,746.28	2,952.74
Eden,Cory Michael	89,762.68	2,065.56	-
Elder,Cody	96,245.55	809.27	580.00
Elford,Kari	79,066.99	3,927.97	-
Ellard,Quinn	103,769.74	1,861.95	189.00
Elliott,Corrie B	94,808.60	2,914.66	102.60
Enns,Geertruida	82,183.37	2,183.73	-
Ens,Carl A.	136,776.48	8,414.11	-
Ens,Levi	81,174.57	5,816.54	-
Ervin,Michael J	68,851.52	6,212.42	-
Essel, Michael	100,173.47	4,755.89	120.00
Evans,Brice A	111,134.45	3,107.33	-
Evans,Travis H	104,765.37	8,174.49	389.00
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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Ewert,Dean W.	130,000.26	2,432.30	415.00
Eyers, Richard	71,578.80	16,024.57	-
Fader,Henry S.	83,587.54	2,982.49	-
Farina,Mitchell Ryan	81,808.02	1,133.98	-
Farrell,Donald Scott	103,996.01	6,205.90	189.00
Ficocelli,Jennifer	154,354.58	5,252.95	440.59
Fiddler, Michael L.	110,135.72	3,679.52	-
Fiel de Sousa,Joseph P	78,645.22	7,539.05	103.95
Finlay,Richard	81,846.68	4,708.15	-
Finlayson,Richard C	76,416.31	4,527.41	573.00
Fioraso,Sunthalee	87,238.08	943.17	-
Fish,Maria E	90,354.93	403.34	1,665.89
Fisher,Jeffrey	104,765.37	3,467.86	-
Fisher,Sheena J	90,684.54	1,049.10	9,605.25
Fisher, Victor J.	130,568.90	12,839.27	415.00
Flasch,Spencer	90,165.45	6,111.43	-
Foden,Judy K.	84,271.91	8,338.66	-
Foley,Duane W.	107,536.19	6,802.91	415.00
Folka,Erin K	99,549.76	1,023.46	61.28
Fontana,Tullio	89,094.74	3,760.10	7,136.08
Fortin,Eric	73,811.91	3,030.69	-
Fouche,Anja	87,050.89	15,254.57	-
Fournier, Marc G.	129,943.37	17,616.00	28.00
Fracasso Moraes,Luciana	108,180.60	829.14	585.83
Francis, Adam	70,452.61	5,457.90	-
Francis,Shannon L	78,461.56	9,320.95	-
Frank,Janelle	99,863.80	6,131.43	799.58
Franz,Jessica L	81,618.09	6,419.04	150.00
Fraser,Chris E.	107,116.65	8,620.84	521.46
Fraser, Sandon	79,350.56	2,094.60	3,732.18
French,Lana G	79,348.93	1,788.90	-
Frew,Matthew John	104,539.07	2,161.98	-
Friesen,Lindsey A	81,753.73	2,511.74	222.50
Fuller,David	73,991.66	1,908.32	-
Fulton,Christopher R.	107,676.02	2,604.87	521.45
Fung,Eric Kim	95,851.79	1,571.62	2,023.83
Gain,Chris I	133,521.06	10,496.25	251.40
Gallagher,Ryan M.	107,259.44	15,496.56	3,096.27
Gallant, Matthew	104,901.12	4,814.24	-
Gallello, James D.	99,028.54	2,723.77	-
Gallichen, Jason F	75,541.26	5,420.84	99.00

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Gallie,Kent Gregory	107,259.43	7,447.69	702.27
Ganda, Amrinder	86,978.22	3,006.10	421.12
Garcea,Reece	88,343.02	640.33	8,244.69
Gardiner,Doug	84,813.43	528.78	7,897.76
Gardiner,Norman M	114,318.78	12,639.64	-
Gary,Kristin Lynn	104,629.60	3,907.99	189.00
Gatin,Dara Lynn	74,499.55	8,083.15	-
Gaudet,Francois	79,280.53	447.80	-
Gay,Howard C.m.	57,117.15	21,359.86	-
Geddes,John	75,776.72	6,223.59	-
Gehon,Chad Allen	104,358.06	4,712.89	100.00
Georgas, Gregorios E	104,131.77	9,124.92	-
George,Ryan C	79,348.92	500.51	-
Gibson,Lindsey M	83,452.16	150.00	-
Gibson,Timothy W	105,804.32	4,742.78	1,563.39
Giesbrecht, Nolan	109,090.55	2,416.05	499.00
Gill,Gina Kaur	95,646.45	3,427.94	20.83
Gill,Harminder	77,046.00	4,923.50	-
Gill,Jagdeep S.	86,845.99	1,988.75	7,478.23
Gill,Kulwant	82,709.76	515.04	-
Gill,Manpreet K	83,102.16	1,457.04	-
Gill,Ronald	173,996.28	9,373.73	600.53
Gill-Badesha, Daljit	126,589.86	25,304.88	3,127.33
Gillespie,Colleen E	90,025.28	3,377.21	3,389.66
Gilmore,Ryan J	101,186.90	2,525.86	624.75
Gjesdal,Roy K	127,632.21	8,979.04	-
Gladwell, Will	78,637.53	346.11	-
Gleboff,Sarah A	76,411.45	375.90	281.30
Godwin,Stephen B.	133,521.02	2,447.79	489.25
Gojevic,Steven	81,651.71	1,211.71	521.73
Gonzales, Anthony Vinod	85,588.34	4,967.27	7.00
Gordon,Scott C.	118,842.24	4,435.36	45.00
Gorsi, Mohammad Ali	75,475.58	4,283.86	-
Gosse,Sherri L	131,770.28	13,332.93	-
Grafton,Steve P.	73,578.94	16,584.01	-
Granholm,Alison	89,374.30	1,958.56	19.37
Gray,Brendan	76,682.35	1,237.03	810.40
Grayson, Kelly G	74,602.28	3,168.87	-
Greaves,Kevin	71,000.74	4,093.15	-
Greaves, Nick	74,991.07	9,102.17	174.94
Grecica,Clarissa V	85,367.10	1,055.91	22.01

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Grewal,Harpreet	81,211.82	2,028.85	-
Grewal, Harprit S.	89,923.69	19,113.23	2,706.56
Grewal,Kamaljeet S.	227,029.34	41,331.40	2,934.70
Grewal,Kuljeet	116,462.95	4,261.30	1,340.11
Grewal, Manpreet Garry	71,632.54	7,674.99	-
Grewal, Sandeep	75,974.02	2,745.81	-
Griffioen,Mark E.	181,151.80	15,262.37	1,024.39
Grover,Julie L.	94,986.31	11,136.04	40.97
Hadfield,Mandy	90,361.44	741.64	1,140.74
Haglund,Lloyd Sterling	106,320.50	5,771.05	415.00
Haines,Kim L.	77,072.70	1,880.61	-
Haines,Taylor L	71,859.68	6,958.63	-
Haldane,Stephen E	82,895.53	1,496.23	178.00
Hall,Laura E	77,879.41	1,074.04	356.41
Hall,Thomas	77,189.19	5,006.82	-
Hamilton, Richard S.	90,684.51	4,034.11	4,907.80
Haney,Brian D	96,630.84	4,210.96	-
Hanna,Ryan	106,836.98	3,019.29	415.00
Hansen,Spenser	103,860.24	5,718.19	-
Hargie, William	89,138.18	949.96	1,143.00
Harkness, David B	133,521.05	15,662.31	20.40
Harper,Barrie A.	89,896.44	11,766.01	-
Harris, Christopher Thomas	103,769.73	6,205.83	-
Harris,Cindy L	93,523.59	2,150.62	-
Harris,Shannon M	133,521.07	6,928.13	409.08
Harris,Trevor K	130,057.10	8,403.38	-
Harry,Sabreena K	105,804.30	703.78	1,348.01
Hartwell,Kurtis J	85,350.18	666.14	1,323.93
Harvie,Jeremy T.	82,865.13	2,820.93	99.00
Hasebe,Chadwick D.	107,303.14	8,243.27	521.46
Hashtroodi, Kaveh	88,989.88	1,299.86	558.91
Hassan Nayebi, Mahdi	94,150.78	477.90	-
Hastings,Robin	81,856.01	2,347.57	472.69
Hatfield,Trent R	82,709.76	1,842.69	507.30
Hawley,Shaun	107,023.45	10,159.69	521.45
Haye,Andrew	79,348.92	8,037.65	-
Hayes, Niles L.	108,884.27	12,675.62	-
Healey, Jason D	82,634.40	2,266.58	-
Hebden,Paul A.	105,895.10	7,502.05	705.00
Heer, Arvinder Singh	82,409.18	2,138.29	739.79
Heer,Preet	174,298.39	8,192.04	211.75

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Heinrichs, James P	73,537.56	3,189.61	-
Hendriks, Jordan P.	80,870.16	2,738.35	2,656.87
Hensbee,Chad	104,810.62	5,660.33	_
Herbert,Jocelyn	77,433.67	1,432.47	586.56
Hernandez lazo, Nelson	70,519.36	7,712.18	-
Heron,Kimberley C	79,348.94	3,109.51	1,050.00
Hewson, David C	85,133.65	6,365.14	-
Higgs, Margaret N	90,016.27	1,212.27	-
Hillier,Sheldon D.	129,374.65	4,308.95	-
Hindle,Brad	116,500.09	5,728.35	1,243.59
Ho,Cheuk Ting	94,052.53	3,532.96	45.00
Ho,James C.	89,923.68	4,876.77	-
Ho,Susan E.	98,549.33	5,147.36	69.57
Hoath, William D.	106,196.00	3,508.43	443.00
Hobson, Joshua S	115,891.92	3,615.26	45.00
Hodson, Jeffrey Alan	100,132.79	5,466.28	-
Hohmann,Peter K.	79,350.00	3,070.03	30.00
Holland, Jeffrey B.	124,750.97	21,041.11	735.34
Holmes, Matt	88,798.69	3,481.07	-
Holovach, Kelvin M.	97,533.67	1,603.16	-
Hooker,Mitchell	85,181.13	914.87	2,253.69
Hooker,Verdun	105,804.31	2,805.26	1,876.25
Horita,Steven D	89,923.68	1,884.77	-
Horn,Randy H	107,256.48	7,922.25	28.00
Howling, Gordon S.	107,259.42	5,825.74	945.25
Hryb, Nicholas O.	109,334.37	8,208.43	150.00
Hua, Ning Ning	79,344.85	2,639.94	-
Hughes, Joshua P.	117,955.28	11,823.51	-
Humhej,Trevor	81,448.38	7,315.00	-
Hundal,Surinder	82,179.00	2,243.06	236.83
Hungar, Schaelen M.	116,186.00	5,704.97	-
Hunter,Brad J.	129,772.72	7,209.22	-
Hutfelter,Chase K	87,934.07	5,119.78	303.60
Huynh,Philip	197,353.67	34,472.09	1,856.01
Ibbott,Brad	145,277.62	13,799.60	12,028.61
Icasiano,Ryan	97,533.70	1,597.84	999.60
Ireland, Austin	69,944.32	8,056.79	-
Ireland,Jerome K.	111,456.33	4,173.80	938.12
Irvine,Kelly D.	98,687.21	14,155.51	-
Ivanov, Viatcheslav	104,258.57	10,070.60	72.75
Iverson,Kalum A.	107,489.58	4,095.77	415.00

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Jackson,Kim Michelle	80,110.81	10,595.02	14.00
Jackson,Tyler R	103,996.01	8,378.21	-
Jagielski, Arkadiusz R.	89,923.69	8,116.66	1,661.45
Jain,Parul	105,036.76	869.12	624.75
Jamin,Francois	89,923.68	2,863.14	174.99
Janda, Harjinder S	145,277.61	20,314.93	-
Jaswal,Gopal	104,448.57	6,613.20	909.29
Jeffrey,Colleen E	78,603.88	700.87	638.82
Jeklin,Troy W	96,472.57	5,464.88	856.69
Jensen,G Hiroshi	89,923.68	3,393.35	-
Jensen, Joshua	76,777.32	9,996.77	-
Jermilov,Zoran	81,931.22	1,259.80	1,434.33
Jerome,Reo R.	150,745.94	20,345.30	-
Jerome,Reo Rylee	95,196.14	3,723.75	-
Jhingan, Waqt	129,421.99	7,226.95	-
Jiang,Han	81,271.68	1,061.71	11.00
Jiang,Tao	106,219.13	597.95	1,179.03
Joaquin,Shelley	88,047.42	5,258.21	607.17
Johal,Anika	80,155.49	1,933.48	-
Johal,Jevin	82,709.76	1,286.08	-
Johal,Snover	72,555.52	13,257.69	-
Johnson,Alicia D.	95,989.66	1,311.05	-
Johnson,Duane A	90,001.63	4,290.69	20.00
Johnson, Melissa C	96,138.93	2,245.97	585.83
Johnson,Scott A.	110,575.91	8,237.26	-
Johnston, Matthew D	104,041.27	3,213.70	189.00
Jones,Amanda L	104,484.41	4,969.54	-
Jones,David J	84,948.48	1,795.62	-
Jones,Donna L.	241,103.37	31,089.20	2,147.95
Jones,lan G	103,769.73	4,033.59	189.00
Jones, Matthew G	89,744.59	5,171.80	-
Jones, Natalie	84,580.17	3,484.41	-
Jones, Nathan M	107,740.53	7,288.70	95.00
Jones,Stuart D.	119,702.94	1,596.55	580.92
Jonski, Stan	82,697.95	5,327.91	-
Jordbakke, Wayne J	68,425.50	6,821.10	-
Jorgensen, Misty R.	99,207.85	2,954.83	585.83
Jow,Jordan	103,814.99	9,193.13	95.00
Jow,Scott D	104,358.05	4,577.25	263.39
Joyce,Nina A.	111,402.76	1,594.09	-
Joyce,Peter L	138,042.78	8,822.16	551.40

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Judson,Christie	79,306.90	14,051.62	3,777.70
Jugpal,Inzel	76,556.97	246.65	10.20
Jung, Derek S	106,302.39	7,680.03	-
Juulsen,Neil B	127,452.74	4,777.05	-
Juulsen,Tyler	89,613.32	5,026.16	-
Kaila,Sukhcharn S	107,259.45	4,086.03	246.09
Kamitakahara,Heather M.	110,223.55	1,008.93	963.83
Kandatege,Karunaratne	151,104.32	846.84	799.58
Kandola,Rajdeep	76,955.77	354.49	61.50
Kandola,Ramanjot	76,173.85	2,119.23	-
Kang, Gurinder K.	146,873.20	4,362.56	674.68
Kang, Hary H	79,523.32	13,540.37	733.95
Karim,Shaidah A	97,179.20	2,294.16	-
Karvas,Denis	81,715.38	4,735.44	-
Karwal, Gurvinder S	87,966.98	14,343.58	-
Katzenmeier, Andreas	82,634.41	3,114.54	178.00
Kaur,Gurvinder	88,609.85	279.75	412.57
Kaur, Preetam	82,102.58	1,161.54	-
Kehler,Danny A.	130,455.16	13,949.32	-
Keith,Matt	81,593.18	5,275.15	-
Kemp,Thomas W	130,806.75	7,028.64	40.00
Kendall,Jeffrey R	111,399.65	2,828.72	-
Kenney,Jason	90,348.38	1,171.95	1,739.42
Kent,Scott	113,936.91	8,172.06	-
Kenyon,James	103,996.01	4,848.18	189.00
Kerr,Colleen F	130,806.74	2,333.79	291.46
Kerr,Gordon B.	135,438.76	22,242.88	359.79
Kerr, Nicholas D	83,635.68	2,491.12	332.65
Kerr,Raymond	188,695.45	32,821.50	3,258.01
Ketola,Ken	100,611.67	1,268.70	-
Kevany, Michael	127,397.51	1,250.37	1,185.00
Khaira, Jatinder	115,303.84	4,914.39	807.11
Khakh,Suneil Singh	76,203.20	8,848.40	-
Kidd,Donald A.	105,804.30	23,055.46	-
Killamsetty,Praveena	104,664.52	2,376.21	16.20
Kim,Jae Chul	133,521.02	10,930.56	327.99
Kim,Steve	88,730.83	539.78	945.00
Kim,Youngjin	84,149.73	968.99	779.95
Kincek,Alex	79,349.00	1,517.70	363.50
King,Aliza	83,968.56	1,871.26	238.57
Kirsebom,Jan P.	130,625.80	6,356.37	-

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Kischnick,Markus B.	110,223.55	2,538.75	1,284.80
Kish,Stephen L.	133,521.04	14,004.14	48.00
Klaassen, Jeff J.	130,999.52	9,538.16	-
Klassen, Craig S	110,728.04	2,158.13	-
Klassen, Curtis D.	105,230.71	6,942.62	-
Klassen, Patrick S.	144,486.88	7,380.64	2,332.56
Kling,Kevin	82,328.09	1,176.76	-
Klitz,Peter	110,223.55	2,044.40	-
Kloyber,Roland	88,984.96	2,885.34	-
Knight, Ashley A.	96,505.32	5,133.66	365.04
Knittel,Mark	89,504.72	2,224.01	-
Knox,Liam	81,235.66	7,284.62	-
Koch-Schulte, John J.	79,457.64	519.92	-
Koenig, Matthew	100,132.79	7,666.04	-
Kohan, Terry W.	154,782.72	16,331.97	2,298.67
Komzak,Robert L.	131,365.05	6,356.13	-
Koo,Ching Fu	83,755.90	9,503.78	-
Kooner,Gurpreet	101,168.19	1,422.04	2,189.50
Kooner, Harminder S	83,488.39	9,450.84	-
Kosa,lleana	97,533.67	948.76	450.00
Kothiwala, Nasima	68,749.10	7,147.90	164.10
Kozevnikov,Ingrid	73,173.52	32,146.05	-
Krgovich, Michael John	103,136.16	5,796.09	150.00
Kristensen,Spencer M	81,997.74	2,713.00	780.00
Krusel,Lisa M.	92,268.23	3,980.81	-
Kubanski,Jacob David	104,358.06	8,785.44	214.00
Kucharczyk,Paula	86,052.58	937.93	1,686.06
Kullar, Harsharan	76,191.78	6,190.58	352.80
Kumar,Suneel	82,709.76	1,934.77	-
Kuzemski, Jenna	87,469.40	6,075.42	1,070.76
Kwan,Gertrude S.y.	119,702.95	3,201.05	368.45
Kwan,Tammi	104,870.49	3,326.49	-
Kwok,Emily	111,456.55	2,609.75	3,643.50
Labelle,Jeremy A	99,915.50	4,679.61	-
Labrecque,Benoit	103,633.98	5,110.13	-
Lachica, Mercedita S	89,923.68	1,140.88	-
Lachlan,Shayne E	82,813.44	3,063.78	22.87
Lai,Derek	95,369.16	4,780.45	1,264.57
Lai,Tai Hung	114,868.77	19,977.85	2,364.76
Lalari,Gurminder Singh	78,159.76	8,601.37	-
Lalli,Sarabjit S	130,398.30	9,428.27	-
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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Lalonde, Vincent A.	397,051.71	49,031.79	10,807.96
Lamontagne, Jean L.	268,674.82	21,228.82	14.69
Landucci,Robin M	121,887.63	20,486.16	303.94
Lang, Zachary JA	70,460.95	5,522.87	103.95
Langman,Ronald F.	129,545.26	2,936.54	-
Laniuk,Kristina	128,326.17	5,786.42	787.50
Larijani,Artin	90,129.25	6,192.76	-
Larocque,Gilbert	145,277.62	11,805.18	2,472.49
Larsen, Danielle	68,996.49	7,326.65	-
Lascelle,Jesse	82,673.22	20,484.03	107.10
Lassonde, Kristen	78,457.63	1,150.65	1,816.75
Lathrop,Cynthia Gail	79,349.01	2,192.51	637.31
Lattanzio,Saverio E.	118,740.82	7,662.93	-
Lau,Samuel S.	209,918.96	19,867.12	508.00
Lau,Yui Ming	117,975.07	5,856.95	682.50
Laurita, Brent	90,382.70	4,878.95	-
Lawson,Bryan	84,382.41	2,377.26	86.00
Layfield,Ryan	78,352.40	6,391.75	-
Lazenby,Colin Grady	77,760.36	1,250.42	3,137.70
Lee,Benjie	168,308.33	5,414.23	2,069.94
Lee,Jung Min	101,808.00	8,642.70	1,763.76
Lee,Kyung Mee	106,623.04	8,935.87	1,336.10
Lee,Michelle	79,348.92	1,450.92	-
Lee,Robert T	151,135.92	12,648.65	661.90
Lee,Stacy	81,949.42	1,569.39	360.90
Legroulx,Denis R.	90,684.50	1,259.78	2,495.39
Lehal,Mandeep S	89,923.68	2,804.34	-
Lehmann, John F.	181,596.30	24,604.67	1,306.86
Lepik,Mark R	90,684.51	5,538.55	5,386.63
Lepik,Michael Jaan	70,217.62	10,077.42	659.69
Leveille,Carolyne	83,027.16	4,628.22	1,502.05
Lewis, Howard	89,745.54	3,651.01	-
Li,Kok Kuen	153,994.34	5,627.76	498.75
Liau,Hui S	86,052.56	1,566.35	997.50
Lidder,Anoop	86,115.04	1,393.63	-
Lidder,Bikram S	75,250.35	12,787.38	-
Liebich,Kelly J.	117,201.60	5,962.52	-
Lietz,Tyler	103,633.98	2,443.38	220.00
Lieuwen,Kenneth J	130,698.58	9,344.65	-
Lim,Ronald	79,688.00	636.19	-
Lindgren,Pete J.	130,966.99	10,599.99	-

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Littlejohn,Kevin J.	83,376.97	3,876.29	7.60
Liu, Hang	105,804.31	2,504.30	-
Liu,Victor W	141,532.37	25,946.12	103.95
Lo,Andrew K.	79,236.39	13,310.68	49.39
Loehrich, Sophie	121,851.03	6,123.41	100.00
Long,Harry	97,533.69	3,490.85	1,547.85
Longmuir,Kyle	71,023.04	7,874.22	-
Loucks, Gary	91,830.28	807.64	-
Low,Doug M.	116,521.01	8,593.10	-
Low,Shawn M.	160,405.68	7,033.18	585.83
Lu,Chia Pei	83,279.70	1,120.20	-
Lum,Oliver Wai Chow	148,035.52	16,749.89	58.80
Lum,Oscar	84,662.88	7,632.42	103.95
Lumsden,Christopher RJ	92,332.48	1,186.38	421.19
Lunn, James C	82,021.77	1,695.39	246.00
Lunn,Tyler	82,207.14	12,363.01	3,197.07
Luongo, Matthew	81,982.46	6,446.06	, -
Luschynski, Wendy E.	95,000.00	7,361.00	-
Ma,Edwin M.C.	110,341.79	11,742.14	-
Ma,Regent	106,094.99	7,046.69	-
Mac Gillivray,Bill J.	119,837.58	7,721.04	-
Mac Neil,Ryan J.	130,336.89	4,394.93	-
MacDonald, Matthew	81,344.28	6,147.50	-
MacEwan,Adam	104,041.27	2,336.60	189.00
MacGregor,Erin P	75,442.60	1,129.55	192.00
MacInnis,Geordie M	85,126.99	8,478.53	-
MacKenzie,Kurt A	106,557.31	4,400.52	425.00
MacLeod,Lee Justin	89,923.69	452.38	9,245.66
MacPherson, Jonathan R	81,808.02	508.30	997.50
Macrae,Tara	130,374.34	10,335.94	8,348.95
Maghera, Sukhwinder Singh Deepak	90,411.26	12,797.63	1,200.00
Magnien,Theresa	145,805.15	5,508.06	39.20
Magno,Andrew	84,637.06	2,539.54	<u>-</u>
Mahanger,Gurdeep	105,804.30	16,613.16	695.89
Mahnic,Marjan M.	96,101.60	2,287.67	<u>-</u>
Maier, Kristina K	75,585.95	1,585.24	10.82
Main, Alan G	97,533.66	32,006.69	932.40
Majano,Adolfo	143,692.08	2,492.06	369.53
Majhen,Mark Z.	132,104.34	7,038.71	-
Major,Darren	128,977.41	7,314.27	20.28
Malcolm,lain A.	131,206.64	31,307.61	-
	131,200.04	31,307.01	

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Maleknia,Sam	109,422.32	18,267.74	2,134.30
Manhas, Mandeep	80,597.92	4,281.87	-
Mani, Ashima Sharma	73,593.55	5,978.13	-
Mani, Jocelyn Anne	129,729.22	4,524.05	115.00
Mann,Gurchan	84,575.98	1,614.78	391.72
Mann,Gurdeep	82,709.76	8,033.70	695.89
Mann, Harbinder K.	93,115.81	6,509.11	-
Maradi,Sandor Janos	99,215.29	10,881.29	681.63
Marais,Loren	72,003.16	8,151.41	-
March,Lauralee	103,799.58	4,558.59	785.19
Marcotte, Natalie	75,504.84	4,652.04	13.03
Marcuk,Devon J	127,471.65	8,395.66	115.28
Marczak, Magdalena	124,732.42	3,522.60	59.00
Marian, losif E.	79,348.92	12,066.17	-
Marosevich,Kim B	146,873.21	7,039.84	11,786.25
Marriott, Brent W.	130,625.81	14,290.51	-
Marshall, Miriam	92,400.10	2,330.06	1,321.99
Martens, Allan D.	130,512.02	4,650.25	-
Martin,Christopher	82,634.40	986.53	-
Martin,Leita S	82,634.20	900.84	585.83
Martin,Robert J	105,804.31	11,071.49	695.89
Masaro,Sheri L	79,343.21	1,011.88	145.25
Matharu, Paul	103,996.01	8,581.72	289.00
Matheson, Timothy S	107,259.44	4,520.48	-
Matterson,Scott A	79,348.98	2,015.79	274.66
Mattoo, Anil	81,351.13	1,156.74	557.70
Mauro,Carli M.	103,901.97	5,102.34	725.93
Mauro, Joseph M	103,141.15	4,652.09	-
May,Glenn Kyle	89,282.48	561.47	8,746.31
Mayer,Irene G	84,723.82	694.98	101.02
May-Jendyk,Clinton	73,692.54	3,815.68	49.50
Mc Beth,Steve D.	57,318.56	28,736.03	-
Mc Carron, Darryl L	151,088.76	14,160.12	1,893.93
Mc Donald, Glenn E.	81,980.49	9,228.14	1,115.63
Mc Donald, Victor A	130,398.33	8,868.40	-
Mc Guinness,Sean	80,796.49	872.06	325.00
Mc Intosh,Dan J.	27,582.79	51,259.32	-
Mc Intyre,Geoff R.	126,211.52	8,983.97	1,713.06
Mc Intyre,Ryan L	113,197.82	6,575.57	-
Mc Lachlan, Craig D.	115,956.83	12,783.89	-
Mc Laren,Todd D.	130,284.61	7,250.28	-

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Mc Lean,lan	131,494.71	9,538.96	-
Mc Nabb,Barry W.	128,977.62	13,607.32	_
Mc Namara,Michael W.	128,981.45	14,084.14	-
Mc Rae,Mark B.	117,296.92	10,042.82	10.38
Mc Robbie,Greg E	111,797.59	8,632.46	-
McArthur, Brandon	100,132.79	2,394.51	-
McConachie,Scott	77,025.99	4,272.32	-
McDonell, John	74,332.33	7,051.08	109.21
McDougall,Thomas Allan Angus	104,312.81	7,835.09	-
McFarlane,Matthew M W	82,634.41	1,538.23	967.00
McGillivray,Colin	73,810.44	3,715.51	-
McIntosh,Richard	97,568.17	2,613.15	103.95
McKay, William David	146,354.68	12,952.97	-
McKinnon,Brittany J	76,411.44	275.11	157.19
McKinnon,Keith	86,052.54	1,379.71	1,564.29
McLaughlin,Rachel A	90,251.45	4,100.42	· -
McLean,Ann	130,806.74	3,178.51	1,048.95
McLean, Jennifer L.	106,145.62	3,848.27	585.83
McLeod,Doug J	145,053.57	14,230.17	926.06
McQueen,Michael	78,648.33	5,124.73	99.00
Medeiros, Victor	100,255.22	6,158.54	-
Meers,Scott W	71,149.38	10,235.92	-
Melquist,Lisa	90,518.15	2,145.34	153.05
Meng,Qi	132,085.53	6,472.31	652.50
Mercier,Eric	86,597.68	4,138.25	100.00
Merry, Douglas J	110,223.55	2,389.30	1,971.45
Michielin, Dino F.	132,444.49	16,708.85	458.88
Miklossy,Scott	133,521.06	8,734.72	65.70
Mikulski, Katarzyna	94,568.03	2,663.21	80.19
Miller,Cynthia M	107,223.80	4,624.70	-
Miller, Evan J.	128,862.89	8,016.74	-
Miller,Owen	104,584.34	7,835.08	-
Milling,Tyler W	82,328.09	1,536.67	-
Milloy, Jonathan D	104,760.64	3,944.38	6,397.35
Mohamoud,Ahmed	81,047.86	9,143.50	-
Monk, James R	105,697.24	7,634.52	602.98
Monro, Craig C.	76,179.00	4,847.57	699.89
Moon,Robyn E	63,352.17	21,055.61	-
Moore,Brennan Michel	90,251.43	5,391.71	-
Moore, Derrick	97,533.66	7,016.88	1,737.30
Moore,Raymond	107,259.45	14,203.06	4,046.40

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
	73,923.84	3,967.21	EXPENSES
Moquin,Jeffrey A. Morgan,Aaron	103,814.99	3,490.53	-
Morin, Michael	70,213.56	8,982.60	_
Morris, Shelley C	160,077.50	19,801.86	1,551.87
Morrison, Angus E	103,996.01	8,106.68	189.00
Mossey, Douglas V	133,521.01	7,606.61	450.00
Moyen,Curtis L	113,174.23	5,073.36	-30.00
Muhammad,Uzair	67,909.45	13,388.88	_
Muller,Keith J.	107,396.36	15,779.24	415.00
Mumm,David	84,824.85	3,302.50	413.00
Murphy, Aileen M.	119,702.94	9,136.52	-
Murphy, John D.	131,649.39	9,514.19	-
Murphy,Robert D.	130,227.67	11,133.30	100.50
Murray, A Relaine	74,908.32	7,865.82	100.50
Muzzin,Stephen P	105,804.33	2,011.11	706.75
Myette,Robert P	82,634.40	538.82	700.73
Myring, Nicholas M.	107,815.88	3,578.54	415.00
Nagpal, Vinay	89,923.68	544.89	413.00
Nakazato,Tomoaki	81,883.60		11.46
Nam,Hyung Joo	89,923.68	4,683.48 19,681.21	827.94
Narayan,Shiri	141,532.35	16,539.79	1,122.50
•			1,122.30
Neal,Marion H Neilson,Layna	77,097.71 105,876.20	9,131.33 9,626.30	
•	89,440.70		715.00
Nelson Smith, Matthew B		4,921.33	-
Nelson,Jody Nesci,Cory	81,963.57	7,391.32	1 751 00
Neufeld, Adrian	90,279.07	16,749.40	1,751.88
Neufeld, Joel Eric	107,442.97	5,466.39	600.00
Neufeld, Tim C	104,267.54 133,521.22	7,012.39 26,206.32	122.78
·	•		
Neuman,Scott	234,474.67	41,025.74	1,057.23
Neustaedter, Charles H	133,521.00	9,071.55	1,071.91
Ng, Jeffrey C.	105,804.32	11,455.30	-
Nicol, Joseph Cruz	69,409.40	6,519.35	707.50
Nicolae, Adrian	72,112.75	4,949.35	787.50
Nielsen, Lynnau F	138,745.46	25,014.77	199.52
Nielsen, Lynsey E	79,412.79	1,637.31	768.20
Nielsen, Mark F.	131,137.60	6,357.39	-
Nijjar, Juskar	82,016.08	7,714.98	2.12
Nijjar,Reminder S	75,035.02	3,612.20	-
Nijjer,Achla	61,978.95	18,856.77	-
Nip,Donald Dat Ming	110,482.82	2,169.51	585.83

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Nolan,Andrew	87,236.90	14,537.42	-
Norris,Hugh F.	133,521.03	26,630.24	539.85
Nusrat, Mohib	68,760.15	7,945.74	-
Nylander,James	114,868.74	2,354.03	695.89
Nylund,Carsen	81,943.95	5,341.45	-
O Hanley,Alanna	84,933.43	1,291.53	-
Oakley,Lise	65,785.53	14,002.49	1,496.25
Oakley, Tina Louise	87,463.25	635.95	· -
O'Byrne,David J	73,838.47	4,034.81	-
Okabe, Douglas J	79,348.92	1,686.67	274.80
Olenick,Jericho	70,565.98	5,938.90	-
Oliver,Jeff A.	117,276.24	5,627.00	-
Olivier,Nathan	108,169.41	3,122.96	415.00
Olsen,Richard D.	129,886.46	2,261.70	-
Olson,Benn	104,177.04	3,476.58	50.00
Olson,George A.	131,421.90	4,991.36	-
ONeill,Eoin	89,923.68	3,937.06	933.29
Onusko, Nicholas A.	89,473.62	19,214.41	1,974.00
Oppelt,Richard D.	133,521.04	10,912.37	246.10
Orcutt,Brenda L.	97,172.13	1,544.87	617.40
Ordeman,Arjen A	158,377.15	8,545.17	67.66
Orsetti,David F.	82,709.76	13,922.15	905.31
Osei Appiah,Edward	94,883.10	11,879.73	3.00
Osler, Matthew F	130,774.43	14,186.24	615.64
Overland,Graham A	104,493.82	5,663.37	263.37
Owen, Jason	155,449.60	11,058.46	1,073.03
Pabani,Akber	123,760.26	7,834.38	1,211.00
Paduraru,Eliza	71,917.29	18,525.00	-
Pajaro,Therese Valerie	105,804.30	975.53	3,708.04
Palfreyman,Spencer S	73,016.30	3,074.12	48.38
Palombi,Lisa A	85,546.02	3,872.17	-
Pandher,Karandeep S.	135,634.17	7,215.34	1,378.06
Pandolfo, Walter	69,642.74	6,831.53	-
Pang, Jeffrey	124,960.93	12,229.59	909.00
Pape,Matthew N	101,641.45	5,342.71	1,187.20
Pargee,Robert	106,883.62	5,928.79	415.00
Parkinson,Sarah F	71,293.12	8,496.71	-
Parry,Ryan W	130,853.32	10,706.78	214.00
Parsons,Adrienne A.	105,274.70	1,889.52	530.00
Pasqua, Richard M.	130,057.09	11,218.37	-
Patch,Nathan	78,270.80	9,945.69	-

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Patrick, David	103,905.50	4,098.76	-
Patten, Kristin	94,367.68	1,922.92	580.92
Patterson, Arielle T	102,243.80	9,161.43	92.14
Paulrajan, Stanley P.	145,277.64	6,826.78	12,904.83
Pawlowski,Kimberly D	70,895.17	5,180.14	-
Peake,Scott S.	131,012.60	7,999.28	-
Pearson,Ryan M.	82,514.58	1,294.00	1,588.00
Peddle,Andrew David	73,810.91	7,558.98	· -
Pederson, Denis Erlo	104,720.10	6,685.90	-
Pegios,Spiro	148,983.95	13,685.73	-
Pencer, Glenn C.	130,625.79	9,085.97	28.00
Penn, Melanie	75,855.93	354.43	778.22
Penney, Nicole I	74,748.02	1,500.30	-
Percival,Peter H	107,099.35	7,416.46	-
Pereira,Les P	114,409.88	7,666.29	-
Perka, Daniel	107,163.32	5,475.08	415.00
Perkins, Tyler Shane	104,650.77	12,217.50	59.40
Pervan, Ward A	123,722.40	8,973.21	-
Peters, Amanda Karrie	92,482.90	3,244.84	4,264.25
Peters, David	89,923.69	1,797.86	8,422.64
Peters,Raelyn S.	139,888.64	2,241.15	-
Peters,Shawna	133,521.07	8,552.95	769.83
Petersen, Lauren	82,326.52	1,357.68	260.46
Peterson, Jesse	80,964.12	7,505.25	-
Petretta, May	130,806.74	5,832.55	472.50
Philp,Colin	99,544.42	5,406.69	-
Picard,Chi Ying	73,332.98	11,459.12	418.40
Pinchin,Jay D.	126,445.80	5,760.27	-
Pitcairn,Lee-Anne	119,512.78	4,983.81	-
Pitz,Lisa	79,358.79	2,643.34	3,757.56
Placek,Andrew F	99,625.88	3,234.99	-
Pladson,Gord C	96,470.24	1,266.16	1,302.40
Poettcker,Alan M.	110,166.10	7,845.05	-
Pokorny,Harold J	90,369.47	12,309.35	-
Pollock,Eric	104,720.10	6,273.85	263.37
Pollock,Michael E.	130,057.09	10,450.62	-
Poon,Eric	104,650.77	4,627.90	-
Poon,Kenneth M	105,804.30	4,745.62	2,336.83
Pooni,Inderpaul	70,418.00	6,575.12	-
Popiez,Jacob	100,173.46	7,151.76	-
Possey,Chad	113,766.59	3,617.97	-

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Possey, Josh	82,021.77	1,575.16	7.38
Potter,Lance Malcolm	80,218.80	6,345.85	-
Powell,Ryan J	88,161.99	2,345.26	2,465.96
Prasad, Jitendra	85,826.78	3,093.81	-
Pray,Clinton	82,021.79	1,259.47	7.60
Price,Aaron	82,709.76	3,518.94	997.50
Price,Christopher C.	115,380.50	6,413.28	-
Price,Ivan C	114,868.75	893.70	-
Pruden, Nicole Ashleigh	103,814.99	8,513.91	189.00
Quan,Adam Donald	73,625.97	5,220.25	-
Radovich, Joseph I.	130,682.64	7,379.76	189.00
Rai, Apinder	99,975.91	5,743.20	1,464.75
Rai,Ranjeev Randy	81,256.84	2,850.54	-
Rajah, Alison A	95,822.42	5,504.99	4,599.87
Rajala, Ashleigh K	72,642.09	3,523.62	44.46
Ramsay, David D.	118,856.42	7,319.59	1,182.86
Randhawa,Amandeep S	92,544.70	7,992.85	1,186.90
Rankin, Donald I	104,245.23	4,389.73	120.00
Rawcliffe, Nicholas N.	185,580.46	9,746.29	1,378.15
Rayter, Kelly E.	175,852.35	9,425.80	2,179.81
Reddy,Rajesh K.	97,502.73	4,637.35	1,125.08
Redmond, John J.	119,060.41	8,466.03	-
Reed,Brandon Christopher	71,872.18	6,082.91	210.00
Reimer,Brian	104,901.12	5,662.77	263.37
Relitz,Trevor K.	82,098.34	517.32	178.00
Rennie,Shannon L	79,552.62	798.86	-
Rennie, Stacey A.	136,075.05	21,235.68	744.84
Rennie,Traci C.	81,843.27	2,215.65	-
Reny,Robert D	90,684.48	3,753.06	2,850.13
Restrepo, Juan J.	82,709.76	1,803.37	-
Resurreccion, Ryan R	92,632.17	4,722.79	364.32
Revell, Samantha	74,271.50	19,598.82	-
Rezazadeh, Forouzan	142,601.36	5,827.11	39.20
Rhee,Jung Hun	89,456.78	1,616.77	556.76
Richards,Brad William	104,086.52	7,495.60	-
Richardson, Carole A.	74,761.83	2,689.53	25.52
Rigolo,Erika K	93,079.29	3,281.99	700.13
Rimek,Brad W.	130,910.13	10,665.15	624.00
Ristau,Kevin W.	130,910.11	4,564.79	590.00
Ritchie,Ronald M.	134,909.18	5,746.82	-
Robertson,Ken	113,620.96	3,703.32	-

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Robinson,Lorne F.	91,748.87	1,965.93	380.00
Robinson, Pierre B.	127,571.69	7,602.89	63.81
Robu,Constanta	107,259.39	1,673.20	-
Roeck, Aaron Matthew	103,226.67	5,659.80	-
Roman,Amanda M	97,000.26	5,602.85	364.32
Rosa,Stacey	90,684.51	2,138.36	1,885.54
Rossi, Adam	93,001.31	1,236.30	468.86
Rosti, Akhshid Alix	119,873.55	13,907.54	472.50
Rothwell, Michael L.	132,065.27	5,674.01	-
Roya, Nasrin	81,692.50	13,730.40	2,179.28
Rubuliak,Nathaniel	99,182.42	5,517.21	170.63
Rudzki,Remi	106,761.77	5,705.91	-
Ruediger,Isabel	130,682.63	4,561.53	4,000.00
Ruitenbeck, Gregory	106,861.83	4,537.48	1,518.38
Rukavina, Mary	133,514.46	8,617.64	4,929.17
Runte,Rachel J	83,823.43	3,088.95	267.07
Rutty,Terri	77,520.21	3,471.82	-
Ryan,Richard M.	126,450.90	22,325.22	-
Rychly,Carey	83,204.27	636.18	-
Sabarre,Jessica	107,657.09	3,552.45	498.75
Sachdeva, Vipin	170,680.66	17,332.89	1,282.51
Sadafi,Asma	138,655.28	6,902.39	677.50
Sadler,David R	88,401.54	1,476.35	-
Sadowski,Jordan Tyler	104,177.04	5,119.85	100.00
Saffery,Lynn A.	107,259.46	9,507.63	1,716.18
Sahota,Parwinder K.	86,052.54	1,889.72	997.50
Saini,Deepika	91,096.40	2,559.31	-
Saini,Gurprabhjeet	71,415.50	6,335.09	-
Saini,Tia D	79,387.75	21,102.89	69.50
Salampassis, Argiro	72,553.41	14,663.92	-
Salazar, Mernilo G.	71,761.76	26,235.81	-
Salisbury, Derek M.	118,891.14	8,732.27	-
Salmond,Sarah	80,154.08	3,046.84	2,415.00
Salonen,Christine D	74,797.97	6,612.68	, -
Sampietro,Terry P.	113,695.03	8,076.98	34.65
Samra,Parminder Kim	75,574.11	2,468.83	-
Samson, Geoff P.	161,586.68	9,012.87	14.29
Sanchez,Rodolfo	79,284.53	2,612.91	22.05
Sander,Tim W	89,923.68	3,978.46	8,269.42
Sanderson, Phillipa	154,782.68	7,178.31	88.28
Sandhu,Jaswinder Kaur	73,544.37	1,586.08	-

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Sandu,Rabinder S.	145,066.45	6,271.39	645.00
Sangha, Amrjit S.	111,518.45	14,904.77	415.00
Sangha,Charanpreet	82,709.76	3,031.10	276.00
Sangha, Sundeep Singh	75,543.74	780.77	-
Sanghera, Harinder K	135,850.82	5,715.06	393.21
Sanghera,Kamalpreet	128,592.78	703.84	1,411.00
Santrau, Mandie L.	79,348.99	1,917.87	272.10
Sarai,Scott	103,814.99	5,663.37	-
Sastry,Baljit	79,348.99	1,502.48	39.30
Savage, Reginald H.	107,116.67	7,065.74	415.00
Sawatzky,Ryan	100,254.99	5,768.31	-
Saxton,Lauralene	81,986.90	6,345.23	-
Sayson, Justin R	105,928.13	4,775.81	-
Schaafsma, Jeffrey L.	130,806.78	8,326.43	2,916.62
Schierling,Todd D.	130,512.03	13,862.91	415.00
Schindel,Julie	79,348.92	1,874.39	2,969.46
Schmelter, Moses DM	70,764.70	6,964.65	1,984.32
Schmidt, Michael K.	116,689.51	7,233.26	5.26
Schmitz,Dominic	97,111.78	5,678.82	765.13
Schmitz, William F.	110,101.91	7,132.46	415.00
Schmor,Carl V.	130,261.81	13,614.20	-
Schnare, Philippe A.	120,218.91	50,253.76	-
Scholes, Samuel Douglas Delaney	104,720.11	7,292.42	-
Schoof,Alastair	81,799.10	7,722.45	-
Schulz,Alanna J	106,010.34	9,276.64	1,174.68
Schulze,Kevin M.	129,886.45	8,019.60	415.00
Schwartz,Andy A	125,526.22	2,891.02	135.00
Scott,Guthrie Blair	104,177.04	6,748.89	-
Scott,Lindsay D	125,734.47	3,467.69	506.23
Scott,Neil	79,348.98	1,182.87	363.67
Scott,Shaun	113,920.02	9,222.21	29.00
Scovill,Dean M	89,923.68	1,523.27	741.75
Searle,Jami	82,067.74	8,021.68	-
Sears,Rachel	77,668.41	4,948.36	1,062.86
Sebok, Alyssa	82,337.96	905.58	-
Seehra, Gurbaksh K.	89,923.68	1,435.41	-
Sekhon,Hartej S	97,533.67	2,380.41	260.46
Serbic,Steven N.	118,094.23	3,427.31	20.55
Serediuk,James M.	90,684.48	1,811.40	932.66
Seter,Mark H.	130,747.49	6,661.97	1,098.86
Shackles,Kevin	84,730.34	1,794.56	818.05

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Shah,Javed Ali	86,798.39	3,001.07	-
Shah,Nipesh D	105,804.34	1,963.56	_
Shangari,Kishore K.	87,530.60	2,528.68	4,119.51
Sharp,Keith Gordon	145,277.64	27,440.40	1,200.46
Sharpe,Colleen	76,679.42	1,644.04	435.62
Shauer, Jennie-Lee R	93,661.71	3,382.15	-
Sheel,Daniel D.	128,977.43	6,191.22	20.28
Sheeley,Patrick J	110,405.53	1,957.74	224.25
Shehadeh,Samir Anwar	99,921.16	11,129.57	-
Sheriff,David C	104,358.05	5,188.19	-
Shield, Jonathan W.	125,753.04	5,524.23	-
Shirazian, Amir	94,808.61	941.46	-
Shirvani,Aida AS	89,923.68	397.65	195.05
Sidhu,Jagdeep Richie	89,923.68	16,156.57	2.12
Sidhu,Sharanjit Kaur	68,844.46	24,235.99	-
Siemens, Jonathan M	106,984.38	8,728.50	90.00
Siggs,Jerry L.	118,247.78	15,664.00	1,336.14
Sikka,Sumit Kumar	74,640.07	4,848.50	, -
Silversides, Wilfrid	103,803.03	4,909.70	499.00
Silvestre,Jorge M	137,069.87	9,559.67	1,021.72
Simmons, Jennifer	89,812.46	4,444.47	, -
Simoes, Fernando M.	130,227.73	4,331.36	13.33
Simonsen,Kirk K	112,586.33	3,746.44	89.25
Simpson, Joshua R	107,489.57	4,145.91	521.45
Simpson, Martin	107,489.55	5,401.79	724.46
Simpson,Sean T.	198,005.12	23,876.18	592.52
Singh,Andrew W.	80,734.20	10,757.04	-
Singh, Gian	113,447.78	8,587.75	1,347.84
Sirk,Albert A	84,770.88	1,830.70	, -
Siudut,Rodney G	88,923.66	10,559.67	1,956.00
Sjoquist, Mickella Julie	78,609.94	87.12	1,456.02
Skowronski, Michael	83,675.99	2,467.68	19.35
Skyers,Maria CL	86,080.37	1,287.45	524.00
Skytte,Steven A.	130,682.62	10,791.85	125.00
Sloan,Richard G.	118,233.03	13,458.82	180.00
Sloan,Stephen G	104,041.27	8,038.73	189.00
Smith,Brad	72,148.02	11,141.73	704.76
Smith,Donna	162,807.70	4,411.52	3,646.81
Smith,Karen L	81,463.74	1,289.93	-
Smith,Nigel	89,310.10	2,112.40	-
Smith,Roger	97,399.51	3,876.97	702.62

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE	BASE SALARY	TAXABLE BENEFIT	TOTAL
NAME	REMUNERATION	& OTHER *	EXPENSES
Smolski, Magdalena	79,348.96	807.39	105.96
Smyrski,Cassidy C	73,154.85	2,834.51	-
Snelling, Anthony I.	82,634.41	458.51	-
Snider, Gregory M	105,804.30	10,767.24	364.87
Snyder,Colin B.	130,398.29	9,427.16	-
Sodhaparmar, Nilesh	80,315.34	1,344.78	200.40
Sohn,Dongjoon	82,709.76	1,975.91	299.40
Solomon,Scott T.	130,284.58	8,772.26	-
Somerville, Janelle S	96,156.28	694.90	1,298.15
Somerville,Ross	74,930.48	737.14	175.67
Sondh, Harpreet	99,286.63	1,013.35	-
Song,Woo Jin	81,995.75	284.10	623.81
Sorenson,Kris J.	108,216.05	10,451.33	888.70
Speechley, William	96,300.12	1,209.74	-
Spence,Jerrilin	78,802.66	1,225.67	203.77
Spraggs, Taylor B J	88,779.78	1,691.04	279.83
St Cyr, Maureen L.	175,849.55	4,797.47	2,148.56
Stack,Falina D	128,083.45	6,603.67	6,037.85
Stapleton, Jesse	105,082.14	8,174.42	197.00
Steele,Paul S.	131,116.49	12,588.07	-
Steenge,Dirk A	81,143.99	1,602.49	-
Stefan, Jason	128,977.41	6,679.95	20.28
Steidle,Eric O	95,389.88	2,530.94	695.89
Stephens, Jake	104,222.29	4,007.60	50.00
Stevens, Christopher	104,765.37	6,952.61	189.00
Stevens, Mark A	89,901.91	1,936.43	4,323.59
Stevovic,Katarina	93,845.64	4,587.54	1,380.76
Stewart,Carla A	118,739.64	812.83	875.83
Stewart, Christopher L	106,554.91	7,417.00	-
Stickley,Susan A.	106,547.21	8,374.70	75.00
Stocker, Jana A	76,185.90	1,057.06	824.61
Stone,Jeanetta	73,867.40	4,910.60	-
Stoochnow, Michael	82,709.76	4,750.06	46.45
Storey, Jason C	83,740.50	12,463.93	16.04
Stowe,Amber	87,250.11	6,263.13	253.06
Strauts,Blake	104,584.34	8,185.84	-
Stretch,Bryan P	111,746.63	17,011.53	117.25
Strom, Jordan	79,360.43	1,321.35	1,984.62
Succi,Paolo	77,916.72	1,119.21	-,55
Sukenick,Freedom S.	107,303.14	3,726.45	189.00
Sull,Sarjinder	85,647.11	1,028.30	504.90
Jan, Jan Jinaci	05,047.11	1,020.30	504.90

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Sutherland, Derek V	106,743.79	2,607.74	415.00
Sutherland, Tristyn	62,957.03	12,873.90	413.00
Swanson,Kelsey	133,521.06	15,254.08	4,362.68
Symons,Adam	73,636.23	3,166.19	31.80
Symons,Charleen M.	89,609.65	7,912.89	51.00
Sze,Robert Ging Men	101,518.42	5,111.67	70.00
Szostak,Chris S.	117,945.91	12,870.20	70.00
Taank,Reena	78,649.71	787.99	770.68
Tagliafierro,Domenic T	82,634.40	1,325.08	770.08
Tain,Edward	85,006.49	9,536.03	60.00
Takhar,Rosy K	133,521.06	5,031.05	725.86
Tallarico,Caroline G	136,120.79	10,852.65	538.57
		•	
Tanggara,Anita	130,806.74	2,920.00	1,076.73
Tapp,Brittany	71,543.54	4,919.12	-
Tarumoto, Lynne A.	83,781.61	4,062.47	-
Taylor, Christopher J.	107,023.43	5,544.30	-
Taylor, Jonathan	100,173.47	2,474.42	-
Taylor,Monika P	75,329.79	20,555.24	236.60
Taylor,Robert	69,431.31	9,892.39	-
Teja,Gurpreet	71,174.25	4,370.13	-
Terzariol,Lory	114,442.93	2,387.73	221.91
Tetrault,Bruce E.	130,512.06	6,356.13	-
Tewson,Robert E.	130,663.06	21,455.62	126.00
Thain,Ryan Douglas	69,255.40	9,261.58	-
Thibaudeau,Jerome P	128,514.74	13,248.68	-
Thiel, Elisabeth M	76,721.98	1,309.21	1,116.24
Thiessen,Lorene	79,923.31	4,843.39	-
Thiessen,Scott J	103,996.02	8,378.21	-
Thind,Bobby S	88,930.17	1,233.37	-
Thody,Derek R	103,498.21	3,734.04	-
Thomas,Larry S.	214,608.41	22,481.52	3,260.68
Thompson,Lance	82,108.60	1,599.11	-
Tiede,Kristen L	130,806.76	14,313.89	799.58
Timoshuk Desjarlais,Bonnie M.	81,694.45	10,956.87	-
Todd,Darren	154,687.03	6,985.45	585.83
Toews, Aaron Matthew	69,091.84	7,073.48	-
Tokaryk,Jacqueline M	77,669.76	915.18	625.93
Tomio,Susanne M	79,348.99	2,205.52	1,126.99
Tompkins, Tara	77,781.22	8,603.80	-
Torrence,Lindsey M	83,509.88	4,025.59	-
Tosdevine-Tataryn,Sahra-Lea	89,603.55	3,635.79	401.43

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Townsend, Charles A.	130,966.98	11,133.13	-
Toxopeus,Brian	104,177.04	8,378.21	_
Traa,John J	112,180.22	8,381.16	89.25
Trainor, Michael	84,740.40	3,860.66	-
Trotman,Robert S.	89,936.14	1,501.27	6,828.72
Trottier, Judith	107,257.83	3,506.62	-
Trujillo,Dina	81,113.38	388.83	20.98
Tsai,Chen Hsun	79,181.49	1,693.24	-
Tsai,Yueh Ying	84,331.46	-	-
Tulud,Nele B	76,350.90	1,376.56	143.85
Tyler, James F.	109,003.98	86,246.18	482.40
Ungless,Neil	99,811.44	3,236.08	170.63
Ungson,Carl Christian	77,083.16	346.09	175.26
Unsworth, James D	129,659.01	6,356.29	-
Uppal,Namrit K.	74,171.58	1,466.37	149.83
Uppal,Raveen	91,170.93	3,208.99	-
Vadik,David J.	115,004.94	8,661.91	-
Valdes,Ryan	88,547.47	3,733.93	-
Van De Kamp,Charles H.	73,599.89	1,913.21	178.00
Van Dijk,Victor H	113,019.26	7,144.18	504.25
Van Eaton, Kerri N	105,277.04	5,311.80	66.26
Van Houten, Alanna M.	99,939.09	10,584.13	126.00
Van Rooyen,Dylan	106,873.09	4,265.41	189.00
Varaitch,Terri K.	82,800.40	15,230.83	-
Varner, James W.	82,328.08	601.93	-
Velin,Chris E	107,259.43	6,500.50	2,658.19
Veras Pena,Ramon Alfredo	82,709.76	1,355.05	695.89
Vincent, Michael J	106,641.35	4,232.68	189.00
Virk, Arminder Singh	103,209.83	6,200.21	-
Wade,Lisa	79,348.96	1,122.98	229.79
Wadhwa, Harsukhdip S.	82,634.45	2,306.50	-
Wain,Michelle	97,963.51	3,032.28	8.67
Wainman, Jenny S	79,360.40	1,231.74	68.80
Walker, Benjamin	104,086.53	4,034.19	-
Walker,Christa L.	75,701.64	1,339.64	-
Walker,Tracy	80,932.02	911.80	100.80
Wall,Jordan	103,226.67	3,679.06	-
Wallace, Michael B.	130,227.69	9,085.97	214.29
Walters,Corey D	132,551.96	10,621.49	-
Walters, Troy	106,790.38	3,166.95	-
Wang,Bo Chun	89,596.85	944.02	429.57

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FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Wang,Timothy X.	142,122.58	17,233.16	935.27
Ward,Roberta	74,622.34	1,263.40	4,116.19
Ward,Samantha	130,806.75	6,615.74	892.50
Warren,Kenneth C	82,634.40	1,804.19	-
Warren,Tracy	130,398.33	5,522.73	_
Waskito,Joseph	82,409.18	1,618.60	-
Waterhouse,Terry	234,745.45	34,164.97	154.52
Watkins, Jonathan	81,726.73	7,323.15	-
Watts,Nicholas J.	130,033.82	17,271.84	-
Watts,Trevor M.	130,057.09	6,526.80	-
Webb,Nicola J	111,723.94	676.89	22.59
Wegleitner, Michael G.	130,259.57	9,848.28	415.00
Welch,Clayton J	89,590.34	1,515.56	5,785.79
Welkhu,Jaskaran	74,948.50	2,066.85	, -
Westman, Alison	110,017.37	10,297.32	1,468.13
Westman, Warren G	131,799.51	9,998.08	-
White,Lisa A.	185,580.43	26,366.82	-
White,Ryan	87,884.43	837.12	9,360.27
Whitehead, Jordan Douglas	81,846.69	5,142.62	, -
Whitters,Cameron	103,996.01	6,410.52	-
Widera, Waldemar	110,189.42	7,412.24	28.00
Wiederick,Gordon C.	83,762.78	9,398.32	-
Wielgasz,Bryan James	104,765.37	3,015.36	-
Wiens,Christopher J	82,709.76	1,739.80	-
Wiese,Debbie J	73,046.35	5,433.38	-
Wiggins,Cory M.	111,013.39	7,707.97	-
Wiggins,lan	103,724.48	6,206.30	-
Wilcott,Christopher Ian	99,718.97	1,107.97	684.83
Williamson,Aaron M.	90,684.52	1,269.61	1,868.87
Wilson,Andrew T	105,356.06	6,804.75	716.89
Wilson,Benjamin	128,977.41	6,890.46	20.28
Wilson,Colton F	73,259.40	5,831.39	123.83
Wilson,Michael J.	107,353.91	5,647.92	-
Witt,Matthew	111,222.19	8,424.79	443.00
, Wolfe,Tamara M.	107,722.64	3,446.70	100.00
Wolovets, Mitchell Curtis	71,817.11	6,551.00	-
Wong Moon,Roger L	114,868.74	1,174.98	-
Wong,Anders K	89,923.69	3,667.18	-
Wong,Eldwin	89,270.02	1,125.01	3,840.64
Wong,Fay K	89,923.69	3,902.38	926.82
Wong,Jeremy Jie Min	105,035.29	2,553.67	1,348.01

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SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Wong, Joe C.s.	93,360.00	4,367.78	-
Wong,Kai Chun	105,804.30	1,768.55	1,948.54
Wong,Kerry D.	105,804.31	2,505.56	797.40
Wong,Mary	85,618.33	739.63	284.40
Wong, Nga Chung	105,804.32	3,441.23	344.07
Wong,Tin Yan	85,016.70	594.90	-
Woods,Kelsey M	77,737.20	6,061.17	243.93
Woodward,Ken S.	141,532.33	5,986.50	1,605.00
Wooldridge,Collin E	89,923.68	2,189.57	1,391.78
Wootton,Michelle	87,626.23	2,641.29	-
Woronuik,Brian D	130,227.73	2,273.45	-
Woronuik, Jacob Riley	104,041.27	4,705.88	130.00
Worsley,Mark	68,862.36	6,238.80	-
Worsley,Robert W.	83,173.44	22,712.76	-
Wright,Avril E	97,533.69	1,689.56	1,552.90
Wright, Donald G.	130,879.75	21,236.61	737.17
Wu,Brendan	77,340.48	2,074.48	-
Wu,Stephen	143,026.62	16,078.03	2,080.73
Wu,Yi Lin	90,000.00	7,916.50	2,641.81
Wyatt,David S	149,571.30	10,907.04	-
Xu,Chao	105,804.32	3,683.33	-
Xu,Shenglin	93,176.24	2,021.27	-
Yakemchuk,Tasha K	90,515.20	1,589.78	1,483.30
Yasinski,Steve	82,615.28	820.87	-
Yazdanshenas,Mohammad	80,931.34	1,621.60	287.40
Yee,David L	114,868.74	2,199.40	165.55
Yee,Sean W	89,923.68	792.54	214.14
Yeung,Alice W	96,851.54	408.88	-
Yih, Elizabeth	85,429.93	8,335.47	352.47
Yohannes, Yonatan	175,296.15	19,936.56	787.87
Young,Oliver J.	84,462.80	1,767.14	-
Zacharias,Daniel	103,588.72	3,488.09	-
Zanon,Egberto	104,431.58	6,796.78	695.89
Zaragoza,Felipe	99,345.33	5,842.19	170.63
Zevit,Pamela	110,158.27	3,418.55	1,160.49
Zhang,Huanming	82,634.40	3,428.13	, 775.75
Zhang,Jing	105,804.30	20,990.33	1,824.90
Zhang,Mei	89,923.69	1,328.66	472.50
Zhao,Shi Xi	92,171.77	17.40	429.58
Zia,Leah D.	88,644.36	775.04	254.15
Zinger,Kevin J.	133,963.05	8,403.52	95.00

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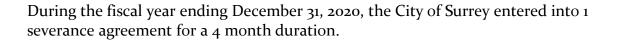
SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE NAME	F	BASE SALARY EMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Zopf,Jason Curtis		105,241.68	5,627.44	20.00
Zuk,Daren		83,774.90	4,059.07	-
Zustovic,Anita		105,104.45	4,425.33	-
Consolidated Total of Employees			 	
with Remuneration exceeding \$75,000	\$	129,498,207.70	\$ 8,574,785.54	\$ 821,739.35
Consolidated Total of Employees				
with Remuneration of \$75,000 or less	\$	70,000,974.22	\$ 2,691,037.94	\$ 191,577.91
Consolidated Total	\$	199,499,181.92	\$ 11,265,823.48	\$ 1,013,317.26

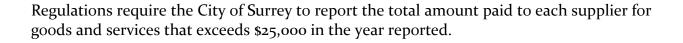
^{*} Taxable Benefit & Other" includes payout of earned time for vacation, gratuity payments, pay for performance, banked time, and/or vehicle allowances.

The variance between the Schedule of Remuneration and Expenses and the Salaries and benefits expenses reported on the consolidated financial statements of the City are due to various factors including:

- The Remuneration and Expenses schedule is based on actual cash payments made during the fiscal year (including payouts of vacation, gratuity, and overtime banks) whereas the consolidated financial statement figure is determined on an accrual basis;
- The Remuneration and Expenses schedule excludes the Surrey Police Service, Surrey Public Library and Surrey City Development Corporation; and,
- The Salaries and benefits includes benefits that are recorded at full cost (including overhead allocations) on the consolidated financial statements and includes items such as employer portions of federal deductions, retirement benefits and medical benefits.



Prepared under the Financial Information Regulation, Schedule 1, subsection 6(7)



Prepared under the Financial Information Regulation, Schedule 1, subsection 7(1)

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
0890551 BC LTD. DBA ALPINE LANDSCAPING	250,473.25
0915633 BC LTD.	86,515.97
0919204 BC LTD. DBA SURREY RADIATOR & AIR CONDITIONING	34,069.37
0946235 B.C. LTD. DBA PROGRESSIVE MOWERS	116,471.25
101137341 SASKATCHEWAN LTD.	100,000.00
1042384 BC LTD.	103,923.12
1067247 B.C. LTD.	113,137.08
1173552 BC LTD.	187,568.90
1192669 BC LTD DBA GENESIS SECURITY	530,489.13
1195432 BC LTD	47,746.14
360 SURVEILLANCE INC.	32,025.25
3M CANADA COMPANY COMPAGNIE 3M CANADA	151,300.69
3R DEMOLITION CORP	203,116.06
4TH UTILITY INCORPORATED	160,884.06
624270 BC LTD.	93,193.81
635913 BC LTD DBA MUSTANG CONTRACTING	59,236.81
6505589 CANADA INC. DBA WINMAR VANCOUVER	27,380.48
7218 KG FINANCIAL INC.	578,175.57
A & B SHUTTLE SERVICES LTD	31,252.20
A&G SUPPLY LTD.	367,669.60
A.E. CONCRETE PRODUCTS INC.	28,429.67
A.R.M. CONTRACTING	77,553.00
ABC TRANSMISSIONS LTD.	43,951.28
ABD TRUCK CRANE SERVICE	33,271.88
AC CIVIL CONTRACTING LTD.	1,738,551.39
ACCESS GAS SERVICE INC.	422,613.73
ACCESS SCAFFOLD & LADDER DEPOT LTD.	34,440.90
ACE LOCK & KEY	70,986.99
ACOM BUILDING MAINTENANCE LTD.	1,090,648.95
ACTION HOLDINGS LTD. O/A CUSTOM BLACKTOP CO.	235,222.10
ACTION STAINLESS LTD.	85,214.64
ACTIVE PLAY RECREATION	37,335.38
ADCENTIVES	209,961.77
ADS ENVIRONMENTAL TECHNOLOGIES INC.	76,334.68
AECOM CANADA LTD.	33,750.00
ALARMTRON (B.C.) LTD.	33,744.38
ALEXANDER, HOLBURN, BEAUDIN & LANG LLP BARRISTERS&SOLICITORS	91,502.55
ALL PRO SERVICES LTD.	84,887.93
ALL ROADS CONSTRUCTION LTD	529,418.85

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
ALLONDALE ANIMAL HOSPITAL	136,986.91
ALPHA BRAVO CHARLIE MAINTENANCE LTD.	103,971.58
ALS CANADA LTD.	38,819.80
ALSCO CANADA CORPORATION	37,065.92
AMELIA ROBINSON MUSIC, LLC	65,066.28
AMERESCO CANADA INC.	30,450.00
ANDREW SHERET LIMITED	463,497.31
ANGLO GLASS AND DOORS LTD.	30,511.16
ANNEX CONSULTING GROUP INC.	313,216.33
ANTHEM 16518 FRASER DEVELOPMENTS LTD.	228,341.39
ANTHEM WEST CLAYTON DEVELOPMENT LP	46,935.21
APEX TREE SERVICE LTD	90,048.05
APLIN & MARTIN CONSULTANTS LTD.	1,722,419.78
APOLLA DEVELOPMENT LTD.	138,836.92
APPLE CANADA INC.	39,080.54
APPLEWOOD NISSAN INC.	54,608.40
APPLICATIONS MANAGEMENT CONSULTING LTD	30,313.50
APPROACH NAVIGATION SYSTEMS INC	25,515.00
AQUATECH SOLUTIONS CANADA	44,613.45
AQUATERRA ENVIRONMENTAL LTD.	149,303.12
AQUIFORM DISTRIBUTORS LTD.	27,068.09
ARBOR PRO TREE SERVICES LTD	192,308.92
ARCTIC ARROW POWERLINE GROUP LTD.	68,147.86
ARGUS CARRIERS LTD.	181,850.04
ARROW SPEED CONTROLS LTD.	66,845.56
ARSALAN CONSTRUCTION LTD.	116,758.43
ART CADER ARCHITECTS INC	49,179.24
ARTS COUNCIL OF SURREY	25,451.77
ART'S NURSERY LIMITED	29,497.20
ASSA ABLOY ENTRANCE SYSTEMS CANADA INC.	183,757.30
ASSOCIATED ENGINEERING (B.C.) LTD.	490,043.14
ASSOCIATED FIRE SAFETY EQUIPMENT INC.	154,418.98
ASTRO TURF WEST DISTRIBUTORS LTD.	266,710.00
ATHELITE SPORTS ACADEMY INC.	61,261.72
ATLAS PEST & WILDLIFE CONTROL LTD	36,126.29
ATLAS POWER SWEEPING LTD.	83,196.23
AUGUSTINE SOIL & MULCH LTD.	25,504.63
AVENUE MACHINERY CORP.	85,828.42
AVI-SPL CANADA LTD	88,939.25

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
AVOVE DEVELOPMENTS LTD	58,469.55
B C HYDRO & POWER AUTHORITY	10,499,059.11
B&B CONTRACTING (2012) LTD.	16,404,790.16
B&R METALWORKS 1998 INC.	124,089.00
B. CUSANO CONTRACTING (2007) INC.	1,474,996.60
B.A. BLACKTOP LTD.	94,622.42
B.C. HARDWOOD FLOOR CO. LTD.	126,786.71
BADGER DAYLIGHTING LP	72,163.97
BARCLAY RESTORATIONS	80,836.08
BC AIR FILTER LTD.	60,164.92
BC COMFORT AIR CONDITIONING LTD.	47,803.35
BC PLANT HEALTH CARE INC.	1,850,269.14
BDI A DIVISION OF BELL MOBILITY INC.	54,140.67
BDO CANADA LLP	62,199.24
BEL CONTRACTING, A DIVISION OF BELPACIFIC EXCAVATING & SHORING LIMITED	1,356,984.17
BELFOR CANADA INC	116,095.83
BELL CANADA	51,368.94
BELL MOBILITY INC.	827,328.70
BENNETT JONES LLP	232,019.77
BEREZAN MANAGEMENT (32ND AVENUE) LTD.	54,282.92
BERNICE GILMORE CONSULTING SERVICES LTD.	85,934.63
BIBLIOTHECA CANADA INC.	78,236.03
BIG BELLY SOLAR, LLC	58,909.64
BL ASSOCIATES CORPORATE PSYCHOLOGISTS INC.	63,073.50
BLACK MAMBA TREE SERVICE INC	137,316.41
BLACK PRESS GROUP LTD.	174,600.39
BLACKALL INDUSTRIES INC D.B.A. HIGHLAND LOWBED SERVICE	54,080.25
BLACKRETE PAVING LTD.	229,624.50
BLUE PENCIL PRODUCTIONS	49,140.00
BLUE PINE ENTERPRISES LTD.	129,617.66
BOB ROLLS & ASSOCIATES CONSULTING	69,181.30
BOSA PROPERTIES (105) INC.	94,547.83
BOTHWELL-ACCURATE COMPANY (BC) LTD.	177,650.00
BRANDT TRACTOR LTD.	115,840.76
BRAY ENTERPRISES LTD.	84,889.35
BRIERE PRODUCTION GROUP INC.	48,257.86
BRITISH COLUMBIA INSTITUTE OF TECHNOLOGY	65,622.23
BRITISH COLUMBIA SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS	28,452.00
BUDGET BRAKE & MUFFLER AUTO CENTRE DBA MASON & JULIA HOLDINGS LTD.	197,435.28

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
BUILDING OFFICIALS' ASSOCIATION OF B.C.	27,618.01
BURIC CONSULTING	57,161.62
BUSY BEE CLEANERS	31,959.13
BUSY BEE SANITARY SUPPLIES INC.	34,010.87
BUY SOCIAL CANADA	28,638.75
C.P. DISTRIBUTORS LTD.	63,945.87
CA TM DEVELOPMENTS LTD.	603,291.70
CALIAN LTD.	517,858.46
CALYTERA SOFTWARE, INC.	194,990.45
CAN AM BUILDING SUPPLY LTD.	26,918.92
CANADA POST CORPORATION	525,899.70
CANADA REVENUE AGENCY	10,248,029.57
CANADA SPRING MFG (1988) INC.	30,261.86
CANADIAN HORIZONS (182A) DEVELOPMENT CORP	452,444.52
CANADIAN LINEN AND UNIFORM SERVICE	53,302.25
CANADIAN MATTRESS RECYCLING INC.	148,307.26
CANADIAN NATIONAL RAILWAY COMPANY	75,097.43
CANADIAN URBAN SUSTAINABILITY PRACTITONERS	64,467.25
CANCO CRANES & EQUIPMENT LTD	35,968.80
CANEM SYSTEMS LTD.	31,075.98
CANSTAR RESTORATIONS LP	214,899.40
CANWEST CONCRETE CUTTING BC CORP	289,475.31
CASCADE WEAR BC LTD.	56,874.55
CASCADIA SPORT SYSTEMS INC.	42,297.68
CASEWARE INTERNATIONAL INC	29,898.75
CASTO SOLANO, ARTIST	28,800.00
CATALYS LUBRICANTS INC.	53,760.98
CATERING VISIONS	33,660.43
CDW CANADA CORP	126,561.33
CEDAR RIM NURSERY LTD.	25,929.00
CEGID INC	55,064.83
CENTAUR PRODUCTS INC.	363,572.55
CENTRAL SURREY DEVELOPMENT LP	289,950.96
CENTRALSQUARE CANADA SOFTWARE INC.	248,761.48
CGI INFORMATION SYSTEMS & MGMT CONSULTANTS INC.	65,794.07
CH2M HILL CANADA LIMITED	39,243.97
CHEMAQUA	26,444.97
CHERNOFF THOMPSON ARCHITECTS	33,767.75
CIMCO REFRIGERATION VANCOUVER BRANCH	177,112.32

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
CINTAS CANADA LIMITED	41,530.31
CITY OF VANCOUVER	363,617.96
CLASSIS CUSTOM SITE FURNISHINGS LTD.	109,292.17
CLEAN ENERGY FUELING SERVICES CORP.	492,236.78
CLEARTECH INDUSTRIES INC.	175,860.05
CLEMAS CONTRACTING LTD.	43,861.92
CLOVER TOWING (2015) LTD.	375,788.59
CLOVERDALE PAINT INC.	88,936.32
COAST WHOLESALE APPLIANCES LTD.	79,101.31
COASTAL TRAINING CONSULTANTS LTD.	84,954.88
COBRA ELECTRIC LTD.	3,822,207.55
COLLIERS MACAULAY NICOLLS INC.	404,026.00
COMBINED PAINTING (1985) LTD.	86,412.91
COMMERCIAL LIGHTING PRODUCTS LTD.	128,477.64
COMMERCIAL TRUCK EQUIPMENT CORP.	67,478.82
COMPASS GROUP CANADA LTD	33,122.41
COMPLETE POWER SYSTEMS LTD.	116,108.75
COMPLETE UTILITY CONTRACTORS	44,257.50
COMPUGEN INC.	170,639.26
COMPUTRONIX (CANADA) LTD.	234,871.25
CONCORD PARKING LTD	249,659.22
COOPER EQUIPMENT RENTALS LTD	29,810.83
CORE EQUIPMENT INC.	31,992.93
CORIOLIS CONSULTING CORP.	57,896.54
CORIX UTILITIES INC.	266,893.44
CORNERSTONE ADJUSTERS INC.	39,507.43
COSSETTE COMMUNICATION INC.	128,595.25
COUNTERPART TECHNOLOGIES INC.	75,731.25
COX INSURANCE ASSOCIATES ADJUSTING CORPORATION	38,989.48
CRAFTSMAN MECHANICAL SYSTEMS INC.	178,695.00
CREATIVE TRANSPORTATION SOLUTIONS LTD.	35,374.51
CRESCENT BEACH LIFE GUARDING CORPORATION	106,458.92
CROCKER EQUIPMENT CO. LTD.	68,932.87
CROSSON VALUATION INC.	92,064.26
CROWN CONTRACTING LIMITED	4,902,547.01
CUMMINS CANADA ULC DBA CUMMINS WESTERN CANADA	169,856.22
CW MANUFACTURING LTD	161,255.35
CWB CONSTRUCTION & LANDSCAPING	75,613.65
CWB CONTRACTING CORPORATION	384,876.99

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
CWPC PROPERTY CONSULTANTS LTD.	106,643.26
DAFCO FILTRATION GROUP CORPORATION	75,954.38
DAMS FORD LINCOLN SALES LTD.	847,911.38
DB PERKS & ASSOCIATES LTD.	125,577.91
DC TREE SERVICES LTD	205,957.08
DCH EXCAVATING LTD.	66,221.40
DECCAN INTERNATIONAL	38,533.30
DEKRA-LITE	52,401.88
DELL CANADA INC.	1,367,090.55
DELOITTE LLP	95,590.32
DENBOW TRANSPORT LTD.	67 <i>,</i> 457.50
DENTONS CANADA LLP	67,901.04
DEVIN FITNESS GROUP INC.	297,086.77
DEVINE ARBORCULTURAL SOLUTIONS	83,136.50
DIAMOND HEAD CONSULTING LTD.	667,793.87
DILIGENT CANADA INC.	54,157.65
DILLON CONSULTING LIMITED	646,830.22
DINESEN NURSERIES LTD.	319,793.67
DIRECT EQUIPMENT WEST LTD.	47,438.35
DIRECT ROOFING AND WATERPROOFING LTD.	322,449.13
DIVISION 15 MECHANICAL LTD.	207,494.50
DL SAFETY CONSULTING LTD.	1,962,971.15
DMD & ASSOCIATES LTD.	45,086.07
DOMAIN7 SOLUTIONS INC.	400,041.46
DOMINION SELF-PARK SYSTEMS LTD.	36,934.92
DOORCARE ENTERPRISES LTD.	49,442.93
DOROSH CONSTRUCTION LTD	987,911.03
DRAKE EXCAVATING (2016) LTD.	1,956,519.83
DS TACTICAL	36,131.55
DUCKS UNLIMITED CANADA	37,800.00
DYE & DURHAM CORPORATION	142,378.78
DYNAMIC OWL CONSULTING INC.	36,574.94
E.B. HORSMAN & SON	83,334.88
E.P. ENGINEERED PUMP SYSTEMS LTD.	77,904.44
EAST RICHMOND NURSERIES INC.	166,958.40
ECO PAVING	47,986.31
ECO-AGG CONCRETE RECYCLING LTD.	25,751.78
E-COMM,EMERGENCY COMMUNICATION FOR BRITISH COLUMBIA INC.	1,342,745.12
ECOSCAPE ENVIRONMENTAL CONSULTANTS LTD	49,420.71

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
ECOWORKS LANDSCAPE SERVICES	92,154.76
EDELMAN PUBLIC RELATIONS WORLDWIDE CANADA INC.	131,250.00
EECOL ELECTRIC CORP	76,041.04
ELECTRO MOTORS CO. LTD.	34,014.20
ELECTRUM CHARGING SOLUTIONS INC	96,502.09
ELITE PAVING LTD.	58,057.13
ELK FITNESS REPAIR	114,067.11
ELLISDON CORPORATION	8,645,802.27
EMCO CORPORATION	558,625.33
EMERALD GREEN MECHANICAL LTD.	56,788.02
ENKON ENVIRONMENTAL LTD.	307,616.01
ENTITY MECHANICAL LTD.	489,446.52
ENVIRO CAN CLEAN LTD.	494,213.95
ENVIROSAFETY CONFINED SPACE SAFETY EQUIPMENT INC.	61,152.00
ERGOFLEX SYSTEMS, INC. DBA XYBIX SYSTEMS, INC.	134,847.63
EROSION CONTROL CONTRACTORS INC.	51,223.25
ESC AUTOMATION INC.	204,834.53
ESRI CANADA LIMITED	784,211.68
ESW TECHNOLOGIES FZ-LLC	45,718.40
ETHOS BUSINESS COMMUNICATIONS GROUP	48,300.00
EUROVIA BRITISH COLUMBIA INC.	2,007,219.71
EXOTEK SYSTEMS	58,835.20
EXTREME GLASS LTD.	106,597.68
EYFORD MACAULAY SHAW & PADMANABHAN LLP	110,646.71
FABCO PLASTICS WESTERN (BC)	51,527.47
FARM-TEK SERVICES INC.	180,655.92
FEDERATION OF CANADIAN MUNICIPALITIES	115,263.15
FILTERPRO SERVICES CANADA LTD	83,427.80
FINAL DRIVE INVESTMENTS LTD	106,783.42
FINNING INTERNATIONAL INC.	27,361.42
FIRST RATE MECHANICAL SERVICES LTD.	45,234.81
FIRST TRUCK CENTRE VANCOUVER INC.	574,632.73
FIRSTONSITE RESTORATION LIMITED	197,419.39
FITNESS TOWN COMMERCIAL BC INC.	153,955.20
FLOW CONSULTING GROUP INC.	75,771.07
FLYNN CANADA LTD.	140,059.50
FOCUS COMMUNICATIONS INC.	26,459.59
FOCUSEDIN SOLUTIONS INC.	51,761.15
FORESEESON TECHNOLOGY INC	196,301.28

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
FORRESTER RESEARCH LTD.	68,145.00
FORTISBC - NATURAL GAS	1,906,403.42
FORTISBC ENERGY INC.	197,359.36
FRANKLIN COVEY CANADA, LTD.	25,599.36
FRASER VALLEY AGGREGATES [2014] LTD.	38,068.10
FRASER VALLEY AGGREGATES LTD.	403,438.27
FRASER VALLEY EMERGENCY VETERINARY SERVICES LTD.	26,534.26
FRASER VALLEY EQUIPMENT LTD.	100,314.71
FRASER VALLEY FIRE PROTECTION	37,540.14
FRASER VALLEY REFRIGERATION LTD.	155,551.98
FREEMOTION FITNESS INC.	54,046.74
FRICIA CONSTRUCTION INC.	1,914,558.85
FVB ENERGY INC.	224,146.90
G & R SINGH & SON TRUCKING LTD.	745,164.11
G.S. BHULLAR TRUCKING	113,098.15
GARDAWORLD CASH SERVICES CANADA CORPORATION	61,181.86
GARY WILLIS DBA ARC & SPARK ELECTRICAL	71,203.29
GB PAVING LTD.	258,844.43
GDI SERVICES (CANADA) LP	89,077.03
GENESIS SECURITY BC GROUP LTD.	406,476.53
GENESIS SECURITY INC.	42,481.44
GEORGE & BELL CONSULTING INC.	26,250.00
GESCAN, DIVISION OF SONEPAR CANADA INC.	30,292.33
GHD LIMITED	123,979.47
GIBRALTAR HOLDINGS LTD.	437,999.34
GINQO CONSULTING LTD	66,610.25
GLASTECH GLAZING CONTRACTORS LTD.	41,256.60
GORANSON CONSTRUCTION LTD.	108,122.31
GORDON FOOD SERVICE CANADA LTD.	55,080.53
GPM CIVIL CONTRACTING INC.	271,499.32
GRAFFITI GUYS REMOVAL SERVICES LTD.	86,495.84
GRANDVIEW BLACKTOP LTD.	2,183,774.16
GRANICUS INC.	46,096.24
GREATER VANCOUVER SEWERAGE AND DRAINAGE DISTRICT	44,720,672.80
GREATER VANCOUVER WATER DISTRICT	51,766,391.13
GREEN CITY CLEANUP INC.	301,764.68
GREEN FOR LIFE ENVIRONMENTAL INC.	433,102.00
GREEN OVER GREY LIVING WALLS AND DESIGN INC.	33,768.03
GREEN ROOTS PLAY EQUIPMENT INC.	36,899.56

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
GREEN TIMBERS HERITAGE SOCIETY	240,000.00
GREGG DISTRIBUTORS (B.C.) LTD.	43,098.50
GROVER, ELLIOTT & CO. LTD.	50,451.78
GRT HOLDINGS LTD.	141,617.05
GTECHNA, A DIVISION OF ACCEO SOLUTIONS INC.	38,392.99
GUILLEVIN INTERNATIONAL CIE/CO.	83,819.34
GURCHARAN ENTERPRISES LTD.	38,146.50
H.Y. ENGINEERING LTD.	44,460.69
HABITAT SYSTEMS INC.	25,817.91
HANLEY AGENCIES LTD.	125,618.79
HARBOUR WEST CONSULTING INC.	74,338.95
HARJIT ATWAL, CONSTRUCTION SERVICES	253,069.94
HATFIELD CONSULTANTS	311,779.17
HAZMASTERS INC.	81,219.86
HCMA ARCHITECTURE + DESIGN	502,866.37
HEATHERBRAE BUILDERS CO. LTD.	46,927.99
HERITAGE OFFICE FURNISHINGS LTD.	702,694.47
HI-LITE TRUCK ACCESSORIES LTD.	49,093.90
HILLCREST PLUMBING & HEATING 1967 (LTD)	46,701.76
HITACHI ID SYSTEMS, INC	30,689.40
HITEX NORTH AMERICA LTD.	205,572.64
HOLIDAYLIGHTS.COM INC. DBA STAR ILLUMINATIONS	48,297.90
HORIZON LANDSCAPE CONTRACTORS INC.	2,676,769.27
HOULE ELECTRIC LIMITED	135,363.90
HUB CYCLING	32,637.00
HUB FIRE ENGINES & EQUIPMENT LTD.	178,724.13
IBM CANADA LTD.	289,460.79
ICONIX WATERWORKS LP	3,126,114.01
IKONIK PROJECTS LTD.	82,400.00
IMPACT ECOVISION ENVIRONMENTAL INC	110,376.00
IMPERIAL PARKING CANADA CORPORATION	26,241.60
IMPEX MANAGEMENT LTD.	130,465.83
INFRASTRUCT PRODUCTS LTD.	41,580.00
INFRASTRUCTURE BRIDGE ADVISORY LIMITED	31,669.32
INLAND KENWORTH LTD.	44,407.30
INLINE SALES AND SERVICE LTD.	102,100.48
INSIGHT CANADA INC.	413,138.06
INSIGHTS WEST MARKETING RESEARCH INC.	42,000.00
INTERCONTINENTAL TRUCK BODY (BC) INC.	30,413.87

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
INTERNATIONAL DIRECT RESPONSE SERVICES LTD	77,511.20
INTERPAVE PRECAST SYSTEMS LTD.	59,451.00
INTER-PROVINCIAL ROOF CONSULTANTS LTD.	50,759.06
INTERPROVINCIAL TRAFFIC SERVICES LTD.	187,138.01
INTERRA SOLUTIONS INC	34,092.70
ION DESIGN INC.	27,772.50
IRC BUILDING SCIENCES GROUP BC INC	50,650.80
IRON MOUNTAIN CANADA CORPORATION ULC	184,647.63
ISL ENGINEERING AND LAND SERVICES LTD.	1,680,475.05
J N ALVIT CANADA LTD	29,780.40
J. COTE & SON EXCAVATING LTD.	660,635.44
J.E. BINDING ENTERPRISES LTD. DBA NAT'S REPAIRS	50,483.62
J.R. INDUSTRIAL SUPPLIES LTD.	172,420.84
JACK CEWE CONSTRUCTION LTD.	215,882.33
JANZEN CONSULTANTS LTD.	34,099.00
JIM PATTISON LEASE	152,411.99
JOHLIN MEASUREMENT LTD.	25,588.50
JOHNSON HEALTH TECHNOLOGIES CANADA COMMERCIAL INC.	41,228.14
JONATHAN MORGAN & COMPANY LTD.	251,761.07
JULIE M. CASE, CONSULTANT	45,025.00
K.D.S. CONSTRUCTION LTD.	912,408.82
KAL TIRE	140,038.18
KANE CONSULTING PARTNERSHIP	45,093.58
KCS HEATING LTD.	59,669.50
KERR WOOD LEIDAL ASSOCIATES LTD.	938,719.01
KEYSTONE ENVIRONMENTAL LTD.	62,600.84
KING HOE EXCAVATING LTD	28,673.93
KING RISE DEVELOPMENT LTD.	82,015.52
KING SERVICES CONSTRUCTION GROUP & DEVELOPMENTS INC.	43,548.25
KMS TOOLS AND EQUIPMENT LTD.	28,634.68
KOMUTEL INC.	97,363.35
KONE INC.	138,722.55
KRONOS CANADIAN SYSTEMS INC.	49,286.09
KTI LIMITED	355,951.03
KWANTLEN POLYTECHNIC UNIVERSITY	243,866.98
K'WY'I'Y'E SPRING SALMON STUDIO	43,414.29
L & J GRAPHICS CORPORATION	26,898.41
LA CONTRACTING LTD.	53,715.39
LAFARGE ASPHALT TECHNOLOGIES A DIV. OF LAFARGE CANADA INC.	1,118,697.18

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
LAFARGE CANADA INC.	2,702,818.58
LAKEWOOD HEADWATERS LTD.	59,527.44
LAND TITLE AND SURVEY AUTHORITY OF BC	72,000.00
LANGLEY CONCRETE & TILE LTD.	65,005.75
LARK PROJECTS LTD.	866,526.71
LAWSON LUNDELL LLP	33,621.60
LEADERS INTERNATIONAL EXECUTIVE SEARCH	30,912.79
LEDCOR CONSTRUCTION LTD.	40,253.36
LEE DUNCAN HOLDINGS LTD.	164,799.88
LEE'S TREES LTD.	193,403.83
LEHIGH MATERIALS, A DIV. OF LEHIGH HANSON MATERIALS LTD.	424,959.28
LETCHER AKELAITIS	40,748.12
LICKER GEOSPATIAL CONSULTING LTD.	25,538.79
LIDSTONE & COMPANY BARRISTERS & SOLICITORS	140,517.09
LIFESAVING SOCIETY B.C. & YUKON BRANCH	25,869.35
LIFESTYLE MAINTENANCE INC.	57,075.34
LINKEDIN IRELAND UNLIMITED COMPANY	39,340.00
LITTLECRANE CONSULTING	52,005.94
LM GARDENING INC.	197,094.26
LOGINRADIUS INC.	139,661.76
LONG VIEW SYSTEMS CORPORATION	149,945.32
LORDCO PARTS LTD.	30,829.24
LORNE LAPHAM SALES & RENTALS INC	46,523.67
LUXTON CONSTRUCTION INC.	151,897.41
M&M EXCAVATING SERVICES LTD	97,755.00
M.D. CHARLTON CO. LTD.	42,360.67
MACK KIRK ROOFING & SHEET METAL LTD.	768,815.84
MAINLAND CIVIL SITE SERVICES INC.	2,259,578.43
MAINLAND CONSTRUCTION MATERIALS ULC	785,752.05
MAINLAND FORD LTD.	31,750.44
MANCORP INDUSTRIAL SALES LTD.	56,828.17
MANUFACTURERS LIFE INSURANCE COMPANY (MANULIFE FINANCIAL)	11,737,719.61
MAPLE LEAF DISPOSAL LTD.	143,475.16
MAR-TECH UNDERGROUND SERVICES LTD.	988,627.83
MATCON CIVIL CONSTRUCTORS INC	1,090,097.60
MATHERS CUSTOM SOLUTIONS	267,239.63
MAXWELL FLOORS LTD.	68,687.50
MCDONALD & ROSS CONST. LTD.	225,875.29
MCELHANNEY LTD.	1,042,350.75

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
MCEWAN ELECTRIC LTD.	33,077.11
MCGINN ENGINEERING & PRESERVATION LTD.	61,166.43
MCNALLY CREEK DEVELOPMENTS LTD.	72,706.20
MCRAE'S ENVIRONMENTAL SERVICES LTD.	437,295.60
MCRAE'S POWER SWEEPING LTD.	922,418.32
MCRAE'S SEPTIC TANK SERVICE (FRASER VALLEY) LTD.	1,574,392.40
MCTAVISH RESOURCE & MANAGEMENT CONSULTANTS LTD.	33,435.42
MEADOWLANDS HORTICULTURAL INC.	30,890.13
METRO BLACKTOP CO. LTD.	71,652.00
METRO MOTORS LTD.	592,715.58
METRO TESTING & ENGINEERING-WESTERN GEOTECHNICAL CONSULTANTS LTD	36,837.04
METRO VANCOUVER REGIONAL DISTRICT	75,678.89
METROBIT INC.	275,707.54
MICRO COM SYSTEMS LTD.	84,923.20
MICROSOFT CORPORATION	2,273,702.09
MINDY SMITH, CONSULTANT	93,468.38
MINISTER OF FINANCE	343,256.92
MIOVISION TECHNOLOGIES INC.	90,887.92
MIRANTIS INC	32,099.20
MISSION CONTRACTORS LTD.	29,546.36
MIZA ARCHITECTS INC.	42,448.27
MK ILLUMINATION CANADA WEST INC	48,398.09
MODERN GROUNDS MAINTENANCE LTD.	633,566.86
MODERN NIAGARA VANCOUVER INC	497,164.62
MODO CO-OPERATIVE	34,089.75
MODU-LOC FENCE RENTALS LP	84,151.64
MONGODB, INC	76,205.89
MOSAIC AVENUE CONSTRUCTION LTD.	51,980.57
MOSAIC TRANSLATION SERVICES	40,689.10
MRG EVENTS LTD.	94,711.00
MSC INDUSTRIAL SUPPLY ULC	123,454.36
MUD BAY DYKING DISTRICT	32,928.00
MULLIN MERCHANT CORP.	66,559.36
MULTIGRAPHICS LTD.	63,154.45
MUNICIPAL PENSION PLAN	21,101,021.25
MUSCO SPORTS LIGHTING CANADA CO.	40,763.50
MWL DEMOLITION LTD.	178,531.59
N.A.T.S. NURSERY LTD.	187,889.05
NADINE INTERNATIONAL INC.	310,606.80

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
NEIL SMITH CONSTRUCTION LTD	2,811,861.08
NEPTUNE SECURITY SERVICES INC	2,175,737.19
NETGENETIX.COM MEDIA INC.	75,337.50
NEW LINE PRODUCTS LTD.	40,442.93
NEW PLANET COLLISION LTD.	73,312.37
NGU CONSULTANTS INC	31,867.50
NICE SYSTEMS CANADA LTD.	105,686.54
NK PROJECTS LTD	99,594.55
NORTHCOAST BUILDING PRODUCTS LTD.	34,379.46
NORTHWEST GARDENING SERVICES LTD.	62,857.29
NORTHWEST HYDRAULIC CONSULTANTS LTD.	389,979.04
NOVACOM BUILDING PARTNERS LTD.	2,298,610.31
NUTECH FACILITY SERVICES LTD	255,790.63
OLYMPIC INTERNATIONAL SALES LIMITED	59,721.67
OMEGA & ASSOCIATES ENGINEERING LTD.	58,784.26
ON THE SPOT SERVICES INC.	73,725.73
ONSOLVE, LLC	29,015.29
OPEN DOOR SOLUTIONS	134,862.00
OPEN TEXT CORPORATION	149,231.29
OPTIV CANADA INC.	228,926.66
ORACLE CANADA ULC	770,859.64
ORGANIZED CRIME AGENCY OF BC	304,948.32
ORGAWORLD SURREY LP	7,151,757.57
ORION FIRE DISTRIBUTION LTD.	131,542.87
OUTBACK LANDSCAPING MAINTENANCE & DESIGN	43,407.00
OUTSIDESOFT SOLUTIONS INC.	36,243.90
PACE SOLUTIONS CORP.	71,373.40
PACHENA PROPERTIES LTD.	63,969.50
PACIFIC COAST HEAVY TRUCK GROUP	68,621.55
PACIFIC FLOW CONTROL LTD.	215,888.12
PACIFIC MATTRESS RECYCLING INC.	130,889.21
PACIFIC SURREY CONSTRUCTION LTD.	370,639.44
PALADIN TECHNOLOGIES	79,511.40
PALO ALTO NETWORKS, INC.	27,841.91
PANORAMA LEGAL LLP	39,421.82
PARK RIDGE HOMES (FRASER HEIGHTS) LP.	293,759.68
PARSONS INC.	425,226.70
PEEL'S NURSERIES LTD.	86,124.10
PENMAT MANA JV LTD.	813,191.06

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

PEN-WEST DEVELOPMENTS INC. 41,696.42 PERFECTMIND INC. 294,329.67 PFS STUDIO 41,045.19 PH5 ARCHITECTURE INC 37,595.79 PHOENIX ENTERPRISES LTD 427,808.50 PICKERING SAFETY 26,830.67 PICTOMETRY CANADA CORP. 36,364.85 PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES 44,463.76 PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65 POLYGON HARVARD GARDENS LTD. INC. NO. 877466 79,652.44
PFS STUDIO 41,045.19 PH5 ARCHITECTURE INC 37,595.79 PH0ENIX ENTERPRISES LTD 427,808.50 PICKERING SAFETY 26,830.67 PICTOMETRY CANADA CORP. 36,364.85 PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES 44,463.76 PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PH5 ARCHITECTURE INC 37,595.79 PH0ENIX ENTERPRISES LTD 427,808.50 PICKERING SAFETY 26,830.67 PICTOMETRY CANADA CORP. 36,364.85 PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES 44,463.76 PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PHOENIX ENTERPRISES LTD 427,808.50 PICKERING SAFETY 26,830.67 PICTOMETRY CANADA CORP. 36,364.85 PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES 44,463.76 PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PICKERING SAFETY 26,830.67 PICTOMETRY CANADA CORP. 36,364.85 PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES 44,463.76 PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PICTOMETRY CANADA CORP. 36,364.85 PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PIEDMONT SHEET METAL (1997) LTD. 64,594.16 PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PIONEER PAVING LTD. 138,286.01 PIT STOP PORTABLE TOILET SERVICES LTD. BC 36,288.29 PITNEY BOWES PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PIT STOP PORTABLE TOILET SERVICES LTD. BC PITNEY BOWES PITNEY BOWES POSTAGE BY PHONE PJS SYSTEMS INC. PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 36,288.29 44,463.76 400,000.00 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD.
PITNEY BOWES PITNEY BOWES POSTAGE BY PHONE PJS SYSTEMS INC. PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 44,463.76 400,000.00 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD.
PITNEY BOWES POSTAGE BY PHONE 400,000.00 PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PJS SYSTEMS INC. 54,752.79 PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
PLATINUM PROFESSIONAL CLAIMS SERVICES LTD. 116,877.65
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POLYGON HARVARD GARDENS LTD. INC. NO. 877466 79,652.44
PONTE BROS. CONTRACTING LTD. 1,519,778.76
POWER EARTH ENTERPRISES INC. 55,421.66
PRECISION SERVICE & PUMPS INC. 92,553.25
PREMIER PACIFIC SEEDS LTD. 43,234.08
PREMIUM SOILS LTD. 35,052.11
PRINTHINK SOLUTIONS INC 111,506.84
PRO QUALITY LOCKSMITH CO. 32,902.72
PROACTIVE CONSTRUCTION LTD. 399,396.89
PROFIRE EMERGENCY EQUIPMENT INC. 109,465.55
PROPER LANDSCAPING INC. 291,477.10
PRO-SPEC PRODUCTION SERVICES LTD. 222,703.77
PT HEALTHCARE SOLUTIONS CORP. 78,750.00
PW TRENCHLESS CONSTRUCTION INC. 72,354.29
PWL PARTNERSHIP LANDSCAPE ARCHITECT INC. 56,658.83
QUALICO DEVELOPMENTS (VANCOUVER) INC. 209,648.61
R M DELANEY AND ASSOCIATES INC. (DBA DELANEY & ASSOCIATES) 48,784.22
R.F. BINNIE & ASSOCIATES LTD. 917,529.20
RAJ KHERA, CONSTRUCTION SERVICES 178,422.88
RAM PARTAP SINGH & SUDESHNA DEVI SINGH 73,080.00
RAPID SEWER DATA CORP. 359,210.59
RAYBERN ERECTORS LTD. 69,579.19
RCM ENTERPRISES INC. 647,611.76
RECEIVER GENERAL FOR CANADA 95,798,301.10
RECTEC INDUSTRIES INC. 174,322.09

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

REDDEN NET CUSTOM NETS LTD. 34,451.12 REIMIKS SOFTWARE, INC. 33,04.16 REVA SOLUTIONS (CANADA) LTD. 64,050.00 REVA SOLUTION ENVIRONMENTAL SOLUTIONS LP 31,561.89 RICHCO CONTRACTING LTD. 8,678,577.84 RICHCH CANADAI INC 303,935.18 RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 22,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDIVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 37,706.16 SAPELIGHT COMMUNICATIONS LTD. 35,039.39 SAFESIDEWALKS CANADAI INC. 41,659.70 SANDPIPER CONTRACTING LLP 2,182,011.88 SANDPIPER CONTRACTING LLP 36,366.75 SANDPIPER CONTRACTION MANAGEMENT LTD. 7	SUPPLIER NAME	AMOUNT (\$)
REMIX SOFTWARE, INC. 53,304.16 REVA SOLUTIONS (CANADA) LTD. 64,050.00 REVOLUTION ENVIRONMENTAL SOLUTIONS LP 31,561.89 RICHCO CONTRACTING LTD. 8,678,577.84 RICOH CANADA INC 303,935.18 RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAPEL TRAFFIC INC. 35,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 35,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 36,366.75 SANDERSON CONCRETE INC. 36,366.75 SCHOOL DISTRICT (NO. 36) 112,294.62	REDDEN NET CUSTOM NETS LTD.	136,320.80
REVA SOLUTIONS (CANADA) LTD. 64,050.00 REVOLUTION ENVIRONMENTAL SOLUTIONS LP 31,561.89 RICHCO CONTRACTING LTD. 36,78,577.84 RICOH CANADA INC 303,935.18 RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROCK MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 244,697.52 ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 347,760.16 SAFELIGHT COMMUNICATIONS LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 35,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 35,701.98 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCHALA DECISIONS INC. 42,182,01	REIMERS NURSERIES LTD.	34,451.12
REVOLUTION ENVIRONMENTAL SOLUTIONS LP 31,561.89 RICHCO CONTRACTING LTD. 8,678,577.84 RICHCO CANADA INC 303,935.18 RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 224,697.52 ROCKY MOUNTAIN PHOENIX 244,697.52 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 11,498.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAPHEL PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDRIPIER CONTRACTING LLP 2,182,011.88 SAND PIPER CONTRACTING LLP 2,182,011.88 SAND PIPER CONTRACTING LLP 36,366.75 SCHOOL DISTRICT (NO. 36) 112,994.62 SCHOOL DISTRICT (NO. 36) 122,906.53 SCOTT	REMIX SOFTWARE, INC.	53,304.16
RICHCO CONTRACTING LTD. 8,676,577.84 RICOH CANADA INC 303,935.18 RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAPESIDEWALKS CANADA INC. 59,339.84 SAFESIDEWALKS CANADA INC. 357,019.82 SANDERSON CONCRETE INC. 357,019.82 SANDERSON CONCRETE INC. 357,019.82 SAND PORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT L	REVA SOLUTIONS (CANADA) LTD.	64,050.00
RICOH CANADA INC 303,935.18 RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAPELIGHT COMMUNICATIONS LTD. 187,706.16 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 111,2994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT LTD. 73,542.90 SCOTT VEGETAT	REVOLUTION ENVIRONMENTAL SOLUTIONS LP	31,561.89
RIDEAU RECOGNITION SOLUTIONS INC. 33,004.16 RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYAL PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDEPIER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MEMORIL LTD 303,504.22	RICHCO CONTRACTING LTD.	8,678,577.84
RNF INDUSTRIES CORPORATION 88,521.28 ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDEPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SCARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MANAGEMENT 303,504.22	RICOH CANADA INC	303,935.18
ROC MODULAR INC. 100,706.42 ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 RODRA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.44 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAPELIGHT COMMUNICATIONS LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MANAGEMENT 303,504.22 SEA TO SKY	RIDEAU RECOGNITION SOLUTIONS INC.	33,004.16
ROCK MECHANICAL INC. 28,067.51 ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SAPHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCHALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TILE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICE	RNF INDUSTRIES CORPORATION	88,521.28
ROCKY MOUNTAIN PHOENIX 244,697.52 RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.99 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 303,504.29 SCOTT VEGETATION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATILE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.31 SECURIGUARD	ROC MODULAR INC.	100,706.42
RONA INC. 82,851.96 ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MGMT. LTD 303,504.22 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 28,665.00 SEMIAHMOO BULLDOZING	ROCK MECHANICAL INC.	28,067.51
ROPER GREYELL LLP 50,668.38 ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 357,019.82 SANDERSON CONCRETE INC. 357,019.82 SANDERSON CONCRETE INC. 357,019.82 SANDIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT VEGETATION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16	ROCKY MOUNTAIN PHOENIX	244,697.52
ROYAL WOOD TREE SERVICE LTD 114,149.84 ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 357,019.20 SANDERSON CONCRETE INC. 357,019.82 SANDERSON CONCRETE INC. 357,019.82 SANDIPPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 <td>RONA INC.</td> <td>82,851.96</td>	RONA INC.	82,851.96
ROYALE PROPERTIES (GRANDVIEW) LTD 34,864.00 RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCHOOL DISTRICT (NO. 36) 112,994.62 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 28,665.00 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	ROPER GREYELL LLP	50,668.38
RTB SAFE TRAFFIC INC. 71,245.64 RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	ROYAL WOOD TREE SERVICE LTD	114,149.84
RUSSELL HENDRIX FOODSERVICE EQUIPMENT 26,882.23 RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	ROYALE PROPERTIES (GRANDVIEW) LTD	34,864.00
RYDER CREEK PROJECTS LTD. 49,173.01 SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	RTB SAFE TRAFFIC INC.	71,245.64
SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD. 187,706.16 SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT & 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 28,665.00 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00	RUSSELL HENDRIX FOODSERVICE EQUIPMENT	26,882.23
SAFELIGHT COMMUNICATIONS LTD. 59,339.84 SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	RYDER CREEK PROJECTS LTD.	49,173.01
SAFESIDEWALKS CANADA INC. 41,659.70 SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD.	187,706.16
SANDERSON CONCRETE INC. 357,019.82 SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SAFELIGHT COMMUNICATIONS LTD.	59,339.84
SANDPIPER CONTRACTING LLP 2,182,011.88 SANI SPORT 36,366.75 SARAH BEER, CONSULTANT 50,677.80 SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SAFESIDEWALKS CANADA INC.	41,659.70
SANI SPORT SARAH BEER, CONSULTANT SCALAR DECISIONS INC. SCHOOL DISTRICT (NO. 36) SCIENCE NORTH SCOTT CONSTRUCTION MANAGEMENT LTD. SCOTT VEGETATION MANAGEMENT SCOTT VEGETATION MGMT. LTD SCOTT VEGETATION MGMT. LTD SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE SECURIGUARD SERVICES LIMITED SELECT PROJECT MANAGEMENT LTD. SEMIAHMOO BULLDOZING & TRUCKING LTD. SEMIAHMOO BULLDOZING & TRUCKING LTD. SENTINEL SECURITY SOLUTIONS INC. 36,366.75 50,677.80	SANDERSON CONCRETE INC.	357,019.82
SARAH BEER, CONSULTANT SCALAR DECISIONS INC. \$CHOOL DISTRICT (NO. 36) \$CIENCE NORTH \$COTT CONSTRUCTION MANAGEMENT LTD. \$COTT VEGETATION MANAGEMENT \$COTT VEGETATION MGMT. LTD \$COTT VEGETATION	SANDPIPER CONTRACTING LLP	2,182,011.88
SCALAR DECISIONS INC. 425,178.59 SCHOOL DISTRICT (NO. 36) 112,994.62 SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SANI SPORT	36,366.75
SCHOOL DISTRICT (NO. 36) SCIENCE NORTH 40,215.00 SCOTT CONSTRUCTION MANAGEMENT LTD. 5COTT VEGETATION MANAGEMENT 5COTT VEGETATION MGMT. LTD 5COTT VEGETATION MGMT. LT	SARAH BEER, CONSULTANT	50,677.80
SCIENCE NORTH SCOTT CONSTRUCTION MANAGEMENT LTD. SCOTT VEGETATION MANAGEMENT SCOTT VEGETATION MANAGEMENT SCOTT VEGETATION MGMT. LTD SCOTT VEGETATION MGMT. LTD SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE SECURIGUARD SERVICES LIMITED SELECT PROJECT MANAGEMENT LTD. SEMIAHMOO BULLDOZING & TRUCKING LTD. SENTINEL SECURITY SOLUTIONS INC. 40,215.00 73,542.90 79,899.79 166,824.23 166,824	SCALAR DECISIONS INC.	425,178.59
SCOTT CONSTRUCTION MANAGEMENT LTD. 73,542.90 SCOTT VEGETATION MANAGEMENT 79,899.79 SCOTT VEGETATION MGMT. LTD 303,504.22 SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE 56,044.43 SECURIGUARD SERVICES LIMITED 533,476.16 SELECT PROJECT MANAGEMENT LTD. 107,305.20 SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SCHOOL DISTRICT (NO. 36)	112,994.62
SCOTT VEGETATION MANAGEMENT SCOTT VEGETATION MGMT. LTD SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE SECURIGUARD SERVICES LIMITED SELECT PROJECT MANAGEMENT LTD. SEMIAHMOO BULLDOZING & TRUCKING LTD. SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SCIENCE NORTH	40,215.00
SCOTT VEGETATION MGMT. LTD SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER 166,824.23 SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE SECURIGUARD SERVICES LIMITED SELECT PROJECT MANAGEMENT LTD. SEMIAHMOO BULLDOZING & TRUCKING LTD. SENTINEL SECURITY SOLUTIONS INC. 303,504.22 166,824.23 166,824.23 167,044.43 152,065.53	SCOTT CONSTRUCTION MANAGEMENT LTD.	73,542.90
SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER166,824.23SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE56,044.43SECURIGUARD SERVICES LIMITED533,476.16SELECT PROJECT MANAGEMENT LTD.107,305.20SEMIAHMOO BULLDOZING & TRUCKING LTD.28,665.00SENTINEL SECURITY SOLUTIONS INC.152,065.53	SCOTT VEGETATION MANAGEMENT	79,899.79
SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE56,044.43SECURIGUARD SERVICES LIMITED533,476.16SELECT PROJECT MANAGEMENT LTD.107,305.20SEMIAHMOO BULLDOZING & TRUCKING LTD.28,665.00SENTINEL SECURITY SOLUTIONS INC.152,065.53	SCOTT VEGETATION MGMT. LTD	303,504.22
SECURIGUARD SERVICES LIMITED533,476.16SELECT PROJECT MANAGEMENT LTD.107,305.20SEMIAHMOO BULLDOZING & TRUCKING LTD.28,665.00SENTINEL SECURITY SOLUTIONS INC.152,065.53	SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER	166,824.23
SELECT PROJECT MANAGEMENT LTD.107,305.20SEMIAHMOO BULLDOZING & TRUCKING LTD.28,665.00SENTINEL SECURITY SOLUTIONS INC.152,065.53	SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE	56,044.43
SEMIAHMOO BULLDOZING & TRUCKING LTD. 28,665.00 SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SECURIGUARD SERVICES LIMITED	533,476.16
SENTINEL SECURITY SOLUTIONS INC. 152,065.53	SELECT PROJECT MANAGEMENT LTD.	107,305.20
,	SEMIAHMOO BULLDOZING & TRUCKING LTD.	28,665.00
SERVANTAGE SERVICES CORP. 262,074.40	SENTINEL SECURITY SOLUTIONS INC.	152,065.53
	SERVANTAGE SERVICES CORP.	262,074.40

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
SERVICEMASTER FOR BURNABY S FRASER	28,124.25
SERVICENOW, INC.	478,262.89
SHAW BUSINESS, A DIVISION OF SHAW TELECOM G.P	141,729.25
SHELDON TETREAULT CONSULTING INC.	77,992.19
SHERINE INDUSTRIES LTD.	87,967.90
SHOW TECH AVL	25,483.08
SIGMA SAFETY	289,134.92
SIMON FRASER UNIVERSITY	73,758.10
SIRSIDYNIX (CANADA) INC.	96,045.23
SITEONE LANDSCAPE SUPPLY, LLC	41,288.71
SKYE CONSULTING (B.C.) LTD.	174,328.50
SMITH-CAMERON PUMP SOLUTIONS	35,589.12
SMS EQUIPMENT INC.	90,071.24
SNC LAVALIN INC.	111,625.68
SOFTCHOICE LP	172,187.69
SOLARWINDS, INC.	105,157.32
SOUNDBAR AUDIO VISUAL	96,713.39
SOURCE OFFICE FURNISHINGS & SYSTEMS LTD.	37,763.37
SOUTH COAST BRITISH COLUMBIA TRANSPORTATION AUTHORITY	145,184.55
SOUTHERN RAILWAY OF BC LTD.	1,950,878.12
SPAANS BABCOCK INC.	26,486.88
SPECIMEN TREES WHOLESALE NURSERIES LTD.	36,242.85
SPICERS CANADA ULC	99,594.40
ST. MATTHEW'S R.C. PARISH	493,601.74
STANTEC CONSULTING LTD.	450,014.58
STAPLES BUSINESS ADVANTAGE	169,000.15
STEFAN, FRASER & ASSOCIATES INC.	50,346.50
STERLING WHALLEY TOWERS LTD.	160,227.48
STEVE ELSON, CONSULTANT	36,092.00
STEWART BROTHERS NURSERIES LTD.	53,116.00
STONEMARKS ENGRAVING	51,366.56
STONEWATER VENTURES (NO 182) LTD	55,975.71
STUDIO MORISON LIMITED	122,374.36
SULLY'S LAWN CARE & LANDSCAPING LTD	228,564.41
SUMMIT STEEL CLADDING INC.	69,519.45
SUNBELT RENTALS OF CANADA INC.	45,406.98
SUNCOR ENERGY PRODUCTS PARTNERSHIP	147,871.36
SUNCORP VALUATIONS LTD.	51,187.50
SUPER SAVE HYDRO VAC INC.	636,382.55

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
SUPER SWIFT POWER SWEEPING INC.	37,615.57
SUPERIOR ASPHALT PAVING LTD	33,600.00
SURREY ASSOCIATION FOR COMMUNITY LIVING	62,586.43
SURREY CRIME PREVENTION SOCIETY	30,000.00
SUTTLE RECREATION INC.	28,349.28
SUTTON ROAD MARKING LTD.	1,657,940.65
SWAN COMMUNITY SERVICES LTD.	50,441.49
SWR DRAIN SERVICE LTD	111,184.38
T 'N' T ENERGY SYSTEMS SERVICES INC.	31,894.56
TAG CONSTRUCTION LTD.	148,324.48
TALBOT MARKETING	76,272.36
TAREK SAYED, CONSULTANT	61,500.00
TAYLOR KURTZ ARCHITECTURE & DESIGN INC.	36,789.51
TECHNICAL SAFETY BC	53,787.00
TECHNOGYM USA CORP.	188,540.70
TELUS COMMUNICATIONS INC.	652,130.53
TERRA EQUIPMENT LTD.	42,928.82
TERRALINK HORTICULTURE INC.	27,674.62
TERRANCE J OSIOWY, CONSTRUCTION SERVICES	36,057.00
TERVITA CORPORATION	161,015.84
TETRA TECH CANADA INC.	156,786.01
THE APPIAN WAY TRAFFIC DATA SERVICES	86,710.87
THE CENTRE FOR CHILD DEVELOPMENT OF THE L.MAINLAND	215,049.00
THE DRIVING FORCE INC.	123,052.89
THE FELDMAN AGENCY	38,000.00
THE FINDOLOGIST	54,303.29
THE HERJAVEC GROUP INC.	86,431.91
THE LOGIC GROUP	42,323.33
THE TEMPEST DEVELOPMENT GROUP INC.	73,289.54
THE W GROUP	345,207.71
THINKSPACE ARCHITECTURE PLANNING INTERIOR DESIGN	72,720.61
THURBER ENGINEERING LTD.	72,911.26
TIDE'S OUT SERVICES LTD.	874,896.28
TIEN SHER GEORGE LIMITED PARTNERSHIP	32,550.00
TK GRAPHICS	206,945.89
TODAY'S TILE LTD	110,521.30
TOM LEE MUSIC CO. LTD.	25,730.88
TOMKO SPORTS SYSTEMS INC.	122,013.03
TOTER, LLC C/O WASTEQUIP, LLC	400,871.33

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
TOWER FITNESS EQUIPMENT SERVICES INC.	82,139.68
TRANE CANADA ULC	185,920.95
TRANSAFE CONSULTING LTD.	49,821.37
TRANSWEST ROOFING LTD.	272,642.28
TRI CITY HOME MEDICAL EQUIPMENT	26,460.00
TRIBUS SERVICES LIMITED PARTNERSHIP	181,647.47
TRICO EXCAVATING INC.	1,505,672.98
TRIGATE DEVELOPMENT CORP.	126,000.00
TRIPLE FIVE QUALITY WOOD INC	45,459.75
TRITON ENVIRONMENTAL CONSULTANTS	114,864.79
TRUSTY OX SYSTEMS LTD.	25,074.56
TS SNOW REMOVAL	129,767.96
TURNBULL CONSTRUCTION PROJECT MANAGERS LTD.	37,616.22
TYBO CONTRACTING LTD.	5,729,133.36
UAP INC.	66,072.70
UBS INDUSTRIES	68,196.99
ULINE CANADA CORPORATION	126,842.63
ULMER CONTRACTING LTD.	88,410.00
UNION OF BRITISH COLUMBIA MUNICIPALITIES	51,869.67
UNIT4 BUSINESS SOFTWARE CORP	251,881.82
UNITRUST PROTECTION SERVICES LTD.	43,680.00
UNIVERSAL FLAGGING INC.	917,866.17
UNIVERSITY SPRINKLERS SYSTEMS INC.	67,467.05
UNIWELD SERVICES (2007) LTD.	151,985.95
UPAKNEE INC.	144,694.67
URBAN MATTERS CCC LTD.	40,368.88
URBAN SOLAR CORP.	151,484.48
URBAN SYSTEMS LTD.	396,801.06
URECON LTD.	272,506.32
VAL MART DOOR SALES LTD.	84,391.93
VANCOUVER ISLAND TREE SERVICE LTD	31,003.06
VANE LAWN & GARDEN SERVICES (1981) LTD.	545,451.56
VARVARA & MAR OU, ARTIST	39,672.30
VERNON TECHNOLOGY SOLUTIONS, A DIVISION OF DCR SYSTEMS INC.	27,523.86
VIKING TECHNOLOGIES LTD	39,889.04
VIMAR EQUIPMENT LTD.	706,334.35
VISION CRITICAL COMMUNICATIONS INC.	28,935.83
W. MADER EXCAVATING & TRUCKING LTD.	48,023.86
W.D.I. SERVICES LTD. A DIVISION OF HERITAGE OFFICE FURNISHINGS LTD.	26,124.84

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
WARREN BARROWS DBA AQUEDUCT LIFE SAFETY LTD.	26,010.05
WASTE CONNECTIONS OF CANADA INC.	15,363,524.72
WASTE MANAGEMENT OF CANADA CORPORATION	109,443.61
WATER STREET ENGINEERING LTD.	145,255.31
WATERHOUSE EXECUTIVE SEARCH	32,549.99
WATSON ADVISORS INC.	68,906.25
WEB ENGINEERING LTD.	203,715.75
WEDLER ENGINEERING LLP	85,913.87
WESCO DISTRIBUTION CANADA LP	89,331.34
WEST COAST BARK PRODUCTS INC	53,048.69
WESTBURNE WEST DIVISION OF REXEL CANADA ELECTRICAL INC.	30,579.85
WESTKEY GRAPHICS LTD.	30,019.51
WESTPLAY CAPITAL ENTERPRISES CORP.	29,392.15
WESTPORT CONSTRUCTION GROUP INC.	2,929,895.32
WESTPRO A DIVISION OF POMERLEAU INC	27,543.79
WESTSTONE PROPERTIES 104 LTD	330,342.60
WESTVAC INDUSTRIAL LTD.	28,513.56
WHITEHOTS INC.	43,926.96
WHITESTAR PROPERTY SERVICES LTD	436,460.18
WHITEWATER WEST INDUSTRIES LTD	88,308.16
WICKENHEISER INTERNATIONAL WOMEN'S HOCKEY FESTIVAL LTD.	48,000.00
WILD WEST GARDENS LTD.	512,375.92
WILLIS CANADA INC.	3,898,643.18
WMW PUBLIC: ARCHITECTURE + COMMUNICATION INC.	48,788.28
WOLSELEY CANADA INC.	134,071.88
WOODBRIDGE CAPITAL LTD.	200,260.62
WORK AUTHORITY, A DIVISION OF KODIAK GROUP HOLDINGS CO.	26,296.29
WORK TRUCK WEST A DIV OF WEST COAST MACHINERY	53,462.64
WORLEYPARSONS CANADA SERVICES LTD.	26,512.50
WSP CANADA GROUP LIMITED	200,462.31
XYLEM CANADA COMPANY	108,860.28
YARD-AT-A-TIME CONCRETE (1988) LTD.	301,980.92
YELLOW PENCIL INC.	158,999.41
YOUNG, ANDERSON BARRISTERS & SOLICITORS	164,842.12
ZAPPONE TRUCKING LTD.	74,447.10
ZEEMAC VEHICLE LEASE LTD.	96,209.97
ZOETICA ENVIRONMENTAL CONSULTING SERVICES	76,090.62

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31, 2020

SUPPLIER NAME	AMOUNT (\$)
Consolidated Total Paid to Suppliers Who Received Aggregate Payment	
Exceeding \$25,000	\$ 484,882,656.46
Consolidated Total Paid to Suppliers Who Received Aggregate Payment of	
\$25,000 or less	\$ 10,824,253.20
Total Amount Paid to Suppliers	\$ 495,706,909.66

STATEMENT OF FINANCIAL INFORMATION (SOFI)

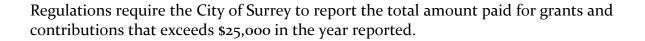
FOR THE YEAR ENDED DECEMBER 31, 2020

SCHEDULE OF PAYMENTS FOR PROVISION OF GOODS & SERVICES

SUPPLIER NAME AMOUNT (\$)

The City prepares the Schedule of Suppliers of Goods or Services based on actual disbursements processed through its Financial System. This provides assurance on completeness as the reported amounts are reconciled to the financial system payment register and electronic funds transfer records. The Schedule of Suppliers of Goods or Services is prepared on a "cash basis". This total figure will vary significantly from the expenditures shown on the consolidated financial statements that are prepared on a consolidated basis using the accrual method of accounting due to various factors including:

- Timing differences between the cash basis and accrual method;
- There are payments that are not considered expenditures including payments for assets, other taxing authorities, and debt principal repayments;
- There are expenditures which do not involve an actual cash disbursement (in addition to accruals), for example some grants and lease-in-kind as these are offset by related revenues;
- The Schedule of Suppliers of Goods or Services excludes the Surrey Public Library, Surrey Police Services, Surrey City Development Corporation, Surrey Homelessness & Housing Society and employee expenses included in the Schedule of Remuneration and Expenses; and
- There are expenditures which are externally recovered, these recoveries are recorded against expenditures on the consolidated financial statements.



Prepared under the Financial Information Regulation, Schedule 1, subsection 7(2)(b)

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31,2020

SCHEDULE OF GRANTS AND CONTRIBUTIONS

ORGANIZATION		AMOUNT (\$)
CLOVERDALE CURLING CLUB		70,358.00
LOOKOUT HOUSING AND HEALTH SOCIETY		25,000.00
LOWER FRASER VALLEY EXHIBITION ASSOCIATION		634,213.38
METRO VANCOUVER CRIME STOPPERS		50,000.00
SIMON FRASER UNIVERSITY	100,000.00	
SURREY CRIME PREVENTION SOCIETY		260,000.00
SURREY FIREFIGHTERS CHARITABLE SOCIETY		94,695.87
THE CENTRE FOR CHILD DEVELOPMENT OF THE L.MAINLAND		94,695.86
Consolidated Total of Grants and Contributions Exceeding \$25,000	\$	1,328,963.11
Consolidated Total of All Grants and Contributions of \$25,000 or less	\$	558,409.42
Total of All Grants and Contributions	\$	1,887,372.53

STATEMENT OF FINANCIAL INFORMATION (SOFI)

FOR THE YEAR ENDED DECEMBER 31,2020

SCHEDULE OF LEASE IN-KIND

ORGANIZATION	AMOUNT (\$)
Fraser Valley Heritage Railway Society	112,000.00
Surrey Heritage Society	57,000.00
Consolidated Total of Lease-In-Kind exceeding \$25,000	\$ 169,000.00
Consolidated Total of Lease-In-Kind of \$25,000 or Less	\$ 65,125.00
Total Lease-In-Kind	\$ 234,125.00