

NO: P002

TO: Police Committee

FROM: Crime Reduction Strategy Manager

DATE: February 13, 2015 **FILE: 7450-30**

RE: Crime Reduction Strategy Review and Update

RECOMMENDATION

The Crime Reduction Strategy Manager recommends that the Police Committee:

1. Receive this report as information, and;
2. Authorize staff to initiate partner and stakeholder forums to conduct a refresh and rewrite of the Crime Reduction Strategy.

INTENT

The purpose of this report is to provide an update of the Crime Reduction Strategy (CRS) and to seek support for the development of partner and stakeholder forums to conduct a refresh and rewrite of the Crime Reduction Strategy.

BACKGROUND

At the Surrey City Council regular meeting on June 12, 2006, Mayor and Council endorsed the implementation of a Crime Reduction Strategy (CRS) in the City of Surrey. The direction was to develop a cooperative effort between the City, the RCMP, the Provincial and Federal governments and private sector agencies to develop a comprehensive strategy to address crime through a root cause perspective.

This process of official endorsement authorized the Mayor and Council representatives to be part of a delegation to the United Kingdom along with representatives of the Province, the RCMP and others to meet with appropriate U.K. officials and other stakeholder groups to learn from their experiences in respect to the implementation and on-going operation of Crime Reduction Strategies implemented in that country. As well, City staff was authorized to work with other stakeholders and take all necessary actions to lay the groundwork for implementing a Crime Reduction Strategy (CRS) in the City of Surrey. This process also included a final step of commitment which involved the Mayor sending a letter on behalf of Council to the RCMP "E" Division to express the City's commitment to a Crime Reduction Strategy for the City of Surrey.

The recommendations that developed were focused into the following four strands:

1. Prevent and Deter,
2. Apprehend and Prosecute,
3. Rehabilitate and Reintegrate, and;
4. Perception and Reality

In 2007, a full-time Crime Reduction Strategy Manager was hired and the work of facilitating the completion and implementation of the 106 recommendations began. In 2011, the “2007-2010 Crime Reduction Progress Report” was written and presented to Council and the process of annual reporting followed. In May 2014, a review of each of the recommendations was provided at the Community Safety Committee outlining the status of each of the recommendations.

The proposed partner and stakeholder forums will consist of a comprehensive review of the progress, intent, and outcomes of the original recommendations and will be combined with a process to update and revise them when and as necessary.

RECOMMENDATION

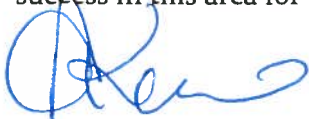
It is recommended that, commencing in 2015 a series of focus groups and planning tables comprised of City staff, community and government partners and other community stakeholders as directed be established to review and develop an update to the original document.

The proposed timeline for this process is as follows:

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|----|--------------------------|--|
| 1. | March - April 2015 | Initial Discussion and process development |
| 2. | May - September 2015 | Partner forums, subcommittee work and focus groups |
| 3. | September -November 2015 | Draft development |
| 4. | January - March 2016 | Finalization and Report Writing |
| 5. | April 2016 | Presentation to Mayor and Council |
| 6. | May 2016 | Implementation |

CONCLUSION

The City of Surrey Crime Reduction Strategy is an award-winning document which has shaped the direction of stakeholder engagement and policy development in the City specific to community safety and crime reduction initiatives. A formal process including partner and stakeholder forums to review and revise the CRS will be well received by the partners and the public, and will also serve to provide a renewed focus and momentum for the continuation of success in this area for the City of Surrey.



Colleen Kerr
Crime Reduction Strategy Manager

CK/mc

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- Appendix I Recommendation Status Report – May 2014
Appendix II Crime Reduction Strategy Partner Map

City of Surrey
Crime Reduction Strategy

RECOMMENDATION
STATUS REPORT (2007-2014)

Prevent and Deter Crime

1.1 POLICING

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 001 Use “Community Safety Officers” That the City in conjunction with the RCMP and academic researchers create a model for the role of “community safety officers” with respect to policing prevention functions in the City and that appropriate actions be taken to implement the results. Also see: 003, 015, 019, 020, 021, 022</p>	<p>COMPLETE</p> <p>*modification underway</p>	RCMP	<p>Pilot complete in 2008 Review complete in 2013 Changes announced in 2014 Changes to be implemented in 2015</p> <p>TIMELINE: On-going</p>	
<p>R 002 Ensure police resources keep pace with population growth – goal 1 officer to every 700 residents That the City continue its commitment to allocate resources to police services in proportion to the City’s overall growth as a minimum of 1 officer to every 700 residents or better.</p>	DEVELOPING	RCMP	<p>Possible modification of recommendation needed</p> <p>TIMELINE: On-going</p>	City – Financial commitment
<p>R 003 Visible Safety Vests That the City develop a protocol for the use of bright-coloured, easily identified vests for Community Safety Officers, outside City Workers, Community Volunteer Patrols, Firefighters and RCMP, so that they are easily observed and identified by the public for the purpose of increased visibility and providing a point of contact for those who are vulnerable.</p>	COMPLETE	City & RCMP	<p>CSOs, Bylaw, City Watch, Auxiliaries, SCPS</p> <p>TIMELINE: On-going</p>	RCMP, Bylaw, City Watch, Auxiliaries, Surrey Crime Prevention Society, FIRE
<p>R 004 Enhance Safety at Skytrain Stations That the RCMP and the City work closely with the Greater Vancouver Transportation Authority Police (GVTAP) and the GVTA to coordinate and develop protocol and strategies to ensure that the Skytrain stations and adjacent parking lots are secure and safe for users.</p>	COMPLETE	Transit Police and RCMP	<p>TIMELINE: On-going</p>	RCMP City (Support joint office space at Raymore building)

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
Also see 005				
<p>R005 Enhance Safety on Transit That the City work with the GVTA, GVTAP, the RCMP and other partner organizations to develop a strategy to enhance user safety on the public transit systems in the City. This includes transit stops, transit buses, Skytrain, etc. Also see 004</p>	COMPLETE	Transit Police and RCMP	TIMELINE: On-going	City (Support joint office space at Raymore building)
<p>R 006 On-Line Reporting of Crime That the City and RCMP work together to establish the creation of a pilot project that allows individuals to report crime via the Internet and/or CRS website. Also see 055</p>	COMPLETE	RCMP	Pilot implemented January of 2014. TIMELINE: Under review 2014 and on-going	
<p>R 007 Benchmarking and performance indicators That the RCMP and City establish benchmarks and performance indicators in relation to measuring progress and success under this strand and undertake to provide reports to the community on a regular basis.</p>	COMPLETE	RCMP	TIMELINE: On-going Annual Report Working with Irwin Cohen from UFV to develop further benchmarks and indicators after Safety Survey completed (2014).	City Crime Reduction

1.2 RESEARCH

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 008 Continue use of crime analysts That the RCMP continue to employ crime analysts to study and analyze the crime patterns and trends in the City. That the resulting information be used to direct available police and other resources to areas where the most impact will be made to prevent and deter crime. Also see 009</p>	COMPLETE	RCMP	TIMELINE: On-going.	City – Financial support
<p>R 009 Keep crime databases up to date and make data available to outside researchers That police activity and crime databases be accurately updated on a real time basis and that these records be made available to academic researchers. Also see 008</p>	COMPLETE	RCMP	TIMELINE: On-going. Working with Irwin Cohen at UFV – Research Lab, ICURS and Mayors Task Force (including combined data base – fire, RCMP and bylaw).	Outside Researchers

1.3 EDUCATION AND AWARENESS

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 010 Develop a CRS web site That the City in association with key stakeholders develop and support an educational web site that focuses on: - informing the general public about how they can avoid being victimized and how they can assist in preventing and/or</p>	COMPLETE	City - CRS	TIMELINE: On-going. Modification required as web team has formula for consistency and layout of webpages. (not recommended to layout as written in this recommendation)	City Web Team

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>detering crime and criminal behaviour.</p> <ul style="list-style-type: none"> - informing those with a propensity toward criminal behaviour about the consequences of crime to them personally, to the victims of the crime and to the community in general and about support services that are available to assist individuals in avoiding the consequences of a life of crime. - the website should be organized by sector (ie. Business community, seniors, young families, etc.) and should be linked with the web sites of other organizations that provide information and assistance for crime prevention and deterrence. - the website should be available in the three most common primary languages used in the City to ensure language is not a barrier to providing information to the public. <p>Also see 104</p>				
<p>R 011 Develop an advertising strategy That the City work with other appropriate organizations (ie., ICBC, Shopping Centres Association, etc.) in developing targeted advertising strategies that will assist in raising awareness and reducing crime. Also see 016, 101</p>	COMPLETE	City - CRS	<p>TIMELINE: On-going.</p> <p>Advertising and communication strategies are developed when we complete our Annual Report, as well whenever we create awareness campaigns, initiatives, educational collateral and various projects.</p>	Various
<p>R 012 Enhanced youth education strategy That the RCMP in cooperation with the School District enhance existing strategies for educating the City's youth about how to keep themselves safe from crime.</p>	COMPLETE	RCMP	<p>TIMELINE: On-going.</p> <p>Various programs have been developed and implemented, ie. SLO's, YIP, and RJ.</p> <p>SLO section review and changes 2014</p>	SD 36, PRC,

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 013 Support Drug and Alcohol Awareness Week That the City support the annual drug and alcohol awareness week in the City to enhance public awareness of the detrimental impacts that drugs and alcohol have on individuals and the community.</p>	COMPLETE	City – CRS *modification required to broaden the scope	TIMELINE: On-going. The City has developed and leads Surrey’s Substance Use Awareness Week.	Alcohol-Drug Education Services, the B.C. Responsible and Problem Gambling Program, CDI Community College, DIVERSEcity Community Resources Society, Fraser Health Authority, KEYS: Housing and Health Solutions, Kwantlen Polytechnic University, Options Community Services Society, Pacific Community Resources Society, Servants Anonymous Society, SOURCES Community Resources Society and the Surrey School District

1.4 ENVIRONMENTAL DESIGN & TARGET HARDENING

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 014 Expand the Meth Watch Program The Meth Watch program is an educational program targeted at retail shop owners regarding the sale of specific products that used in the manufacture of “crystal meth”. Also see 013</p>	COMPLETE	Fire	TIMELINE: On-going.	City - Bylaw

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 015 Apply CPTED principles to new developments That the City through its development approval processes continue to apply CPTED principles to all new development, private sector development and new or renovated public facilities and infrastructure. Further, that the City develop information for distribution as part of the building permit approval process to advise building owners about and encourage the application of CPTED principles.</p> <p>Also see 001, 020</p>	COMPLETE	City Planning	<p>TIMELINE: On-going.</p> <p>The Advisory Development Panel (ADP) reviews all new development applications – an RCMP rep with CPTED expertise sits on this committee</p> <p>UPDATE: Marc Searle no longer. Ask Bill</p>	RCMP
<p>R 016 Establish a Shopping Centre Operator Advisory Committee That the City and the RCMP Retail Theft Action Team work with representatives of all of the large shopping centres in the City, Surrey Board of Trade, Chambers of Commerce, Business Improvement Associations (BIAs) and others and to develop strategies that will assist in reducing criminal activity in and around the larger shopping centres. (The large shopping centres in the City are for the most part the crime hotspots and the enhancement of the Surrey Retail Theft Prevention Project is key).</p> <p>Also see 011, 101</p>	DEVELOPING	RCMP	<p>Surrey Steps Up Business Stream link, past SBoT efforts in this regard, SCPS and their relationships with City Centre Mall and Guildford.</p> <p>TIMELINE: June 2014</p> <p>THE KEEP IT and LOAC projects are on-going</p> <p>NOTES: the RCMP Retail Theft Action Team no longer operates in the same way – ask Bill *Business Watrch?</p>	Shopping Centres BIA's SBoT Chambers RCMP Surrey Crime Prevention Society ICBC Bylaw
<p>R 017 Introduce an enhanced program of street and public space lighting That the City within available resources develop a program to introduce street and public space lighting in urban areas of the City that are currently not served with street lights. This program should be prioritized so that available funding for lighting is utilized in the areas where it will have the most significant impact on crime reduction and/or the public's sense of safety.</p>	COMPLETE	City Engineering	TIMELINE: On-going	

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 018 Expand the Crime Free Multi-Housing Program with dedicated resources That the City expand the Crime Free Multi-Housing Program and fund on a full time basis a coordinator for this program. Existing rental multi-family residential developments, motels and hotels are evaluated against CPTED principles, and the owners are encouraged to take action to target harden these types of developments against crime and criminal behaviour. (Currently, 49 multi-family complexes are certified).</p>	COMPLETE	RCMP	TIMELINE: On-going	FIRE Bylaw BCCPA
<p>R 019 Develop a private property owner CPTED awareness program That the City in conjunction with other appropriate agencies develop and implement an education/awareness program directed toward encouraging the owner of each property in the City to apply CPTED principles to the physical design of their property with a view to discouraging and/or eliminating the potential for priority crimes on their property. Also see 001, 015, 0202, 022</p>	DEVELOPING	RCMP	Surrey Steps Up Neighbourhood Stream link, developing a CPTED brochure for residents. TIMELINE: June 2014	City CRS
<p>R 020 CPTED requirement for new business license That the City introduce a requirement of every applicant for a new business license to undertake a CPTED safety audit of the premises for which the business license is requested and to demonstrate that the recommendations of the audit have been properly implemented before the business license is issued by the City. *Refer to R015</p>	COMPLETE	City Bylaw	TIMELINE: On-going Modification suggested. CSO's currently support this recommendation through business visits. A list is generated monthly by bylaw and given to RCMP who delegate to each District CSO's for follow-up. Modification of recommendation needed. See recommendation 001	RCMP – CSO's

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 021 CPTED audits for crime hotspots That the RCMP set up a program where members work with the owners of properties in crime hot spot areas to audit from a CPTED perspective the design of each private development that will reduce the probability of crime happening on that property.</p> <p>*Refer to R019</p>	COMPLETE	RCMP	<p>TIMELINE: On-going</p> <p>*slight modification and changes under CSO</p>	
<p>R 022 CPTED requirement for property manager certification That the City encourage the Real Estate Council of B.C. to include in the licensing of property managers a requirement for training in CPTED principles and their application. Also see 018</p>	DEVELOPING	RCMP or City CRS (TBA)	<p>Part of this recommendation has been met through recommendation 18, however, not specifically through Real Estate Council of BC. Further review needed.</p> <p>UPDATE: CRS working to contact BCAOMA (April 2014)</p>	<p>BCCPA BCAOMA Real Estate Council of B.C</p>
<p>R 023 Information distribution by CRS web site That the City use the City's web site as an information distribution tool in relation to the CRS.</p>	COMPLETE	CRS	TIMELINE: On-going	City Web team

1.5 CLOSED CIRCUIT TELEVISION (CCTV)

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 024 Develop a strategy for the application of CCTV in the City That the City in conjunction with private sector partners and with input from the Privacy Commissioner develop a strategy for the application and implementation of CCTV pilot projects in and around identified crime hot spots. Also see 025, 026</p>	Pilot COMPLETE	City Engineering	Scott Rd Pilot complete – continued progress underway Broader CCTV TIMELINE: On-going Expansion of opportunities in 2014-2015. Will work with Sinisa.	Scott Rd Partners: Transit police, RCMP, Crime Stoppers, Coast Mtn Bus Company, ICBC, Next phase: CRS, RCMP, Privacy Commissioner
<p>R 025 Insurance rate reduction program for CCTV That the City dialogue with insurance companies with a view to establishing a rate reduction program for private property owners who install CCTV cameras so as to motivate property owners to consider expanding the private use of CCTV in the City with the related crime reduction benefits that would come from increased surveillance. Also see 024</p>	NOT Complete	City CRS	TIME:LINE: not yet started	Insurance Companies IABC
<p>R 026 Inventory existing CCTV cameras That the City in conjunction with other appropriate organizations develop a strategy to maintain the inventory of all CCTV cameras (both public and private) in the City with a view to using this information to assist in meeting the primary objectives of the CRS. Also see 024</p>	DEVELOPING	RCMP City Bylaw	Working on as part of Surrey Steps Up Business Steam. TIMELINE: June 2014	Bylaw, Business Associations,

1.6 SOCIAL SUPPORT

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 027 Establish Community Drug Action Team That the City in conjunction with the RCMP, Fire Department, Probation, School District, Fraser Health Authority – Mental Health and Addiction, and key service stakeholders to create a protocol for Community Drug Action Teams. These community based outreach teams will deliver the city’s drug strategy at the local level and assist individuals on the street (ie. homeless, sex trade workers, chronic runaways, drug addicts, youth at risk etc.) to access social support networks and wrap around services (ie. housing, medical attention, treatment etc.). Research shows that 1-on-1 contact has the greatest benefit in assisting those at risk.</p>	COMPLETE	Fraser Health	ACT Team TIMELINE: On-going *continued development	RCMP, Fire, Social Planning, SD36, Corrections, PRC,

1.7 EARLY CHILDHOOD DEVELOPMENT

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 028 Support the “Make Children First” initiative (Success X 6) Make Children First is a community partnership focused on the health, well-being and learning of children up to age six. That the City continue to support the “Make Children First” initiative partnership and the implementation of its “First Steps” early childhood community plan, which includes the Family Resource Centre, care, cultural outreach, infant/preschool mental health, literacy, special needs, etc.</p>	COMPLETE	City – PRC	<p><u>“strike the word “make”</u> Change to Children’s First</p> <p>*modification required TIMELINE: On-going</p>	City of Surrey PRC, Surrey Libraries, Surrey School District, MCFD-Surrey, Fraser Health and United Way of the Lower Mainland

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 029 Enhance literacy programs -That the City work in conjunction with Parks, Recreation and Culture, Surrey School District, Surrey Public Libraries and the community to enhance literacy programs, including the Kindergarten Readiness Program, Conversation Clubs, Reading Buddy Programs, Books for Babies, etc. - That the city work in conjunction with its multi-ethnic communities, Parks, Recreation and Culture, Surrey School District, Surrey Public Libraries and other community stakeholders to develop a communication and participation strategy that will reach out and better prepare children from non-English speaking homes for school entry.</p>	COMPLETE	Library	Literacy Strategy completed TIMELINE: On-going April 2014: in development ~ Surrey Pretrial Partnership	BC Corrections PRC SD36 Various community agencies
<p>R 030 Enhance social and mentoring programs That the City in conjunction with Parks, Recreation and Culture, the Surrey School District and the community explore opportunities to expand participation in clubs that are focused on creating positive recreational opportunities and mentorship programs for children and youth.</p>	COMPLETE	City PRC	TIMELINE: On-going Various programs in place and work on this recommendation is ongoing.	City HR, CUPE BC, SD36 Surrey Crime Prevention, RCMP

1.8 YOUTH INTERVENTION AND PARENTING PROGRAM

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 031 Accelerate the implementation of Community Schools That the City continue to collaborate with the School District and the Community Schools Partnership Committee to accelerate the implementation of community schools in the “inner city” schools.</p>	COMPLETE	School District	Pilot Complete and program has been modified. TIMELINE: On-going	City PRC United Way

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>Community schools provide, in addition to education, augmented services, resources and expertise to enhance the lives of children and youth, who may not be given sufficient support in their homes and who may otherwise be prone to becoming involved in criminal activity at an early age.</p>				
<p>R 032 Develop a model and advocate for “parenting orders” - That the City work in collaboration with the School District and appropriate Provincial authorities to establish a process for the creation of legally-binding, negotiated and voluntary “parenting orders” that would support parents, whose children are determined to be involved in crime, to become re-involved with raising their children in a responsible manner. - That the City, Fraser Health Authority and community agencies review and expand, where appropriate, parenting support programs to assist parents in raising their children in a responsible manner.</p>	COMPLETE	City – PRC City Advocacy	<p>Interpretation modified as not possible in Canada. Parenting programs cover this recommendation</p> <p>TIMELINE: On-going if interpreted as parenting programs.</p> <p>*modification required</p>	<p>School District RCMP Fraser Health Corrections</p> <p>Various community agencies who run parenting programs / supports</p>
<p>R 033 School suspension program That the School District, the City, the RCMP, the Surrey Fire Department, Fraser Health Authority and other community stakeholders continue to work together to develop and implement the IR3 (Intervention, Reflect, Refocus and Reintegration) program for children and youth who are suspended from school. It is important that children and youth are not left to their own devices during the period of the suspension. This program will ensure suspended children/youth are involved in healthy, alternative activities that will engage them and support their reintegration back into school life.</p>	COMPLETE	School District	<p>TIMELINE: ongoing.</p> <p>Fire no longer involved *slight modification required</p>	RCMP, SUAT, PRC,

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 034 Advocate to change the age of sexual consent That the City advocate to the Federal Government to raise the age of sexual consent from 14 to 16 years of age</p>	COMPLETE	City CRS City advocacy	Completed and changed.	Federal Justice
<p>R 035 Education and awareness program That the City work with the RCMP, the School District and community agencies to develop innovative educational opportunities for parents, youth and professionals to access appropriate substance use, gang and violence prevention tools and resources. Further, ensure that linguistic and cultural barriers are not an impediment to these programs.</p>	COMPLETE	Various City CRS	TIMELINE: Ongoing. Includes SLO's, Safe Schools, PSST, Wrap, OPTIONS< SUAT team partners etc...	City, RCMP, SD36, various community agencies, PRC SUAT
<p>R 036 Enhance School Liaison Programs That the City partner with the RCMP Youth at Risk Teams and Youth Supervision Program to enhance the School Liaison Program and assess any gaps. Encourage the School District and Provincial Government to participate, as this program is currently funded 100% by the city. Unsure about last sentence of recommendation</p>	COMPLETE	RCMP	TIMELINE: Ongoing.	SD36 City (finance?)
<p>R 037 Support and Enhance RCMP Youth Intervention Programs That the City work with the RCMP, Surrey Board of Trade, Chambers of Commerce and Business Improvement Association to support and enhance the RCMP Youth Intervention Program. Last year, 400 youth aged 9-17 were referred to the program for minor crimes such as shoplifting, mischief, graffiti and vandalism. *Refer to R060</p>	COMPLETE	RCMP	TIMELINE: Ongoing. Surrey RCMP YIP and RJ programs	SBoT, Chambers, BIA's, SD36, PRC,

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<p>R 038 Enhance Youth Supervision Program RCMP will “adopt” a youth from the list of high risk youth (chronic runaways etc.) on probation and conduct regular/enhanced curfew/condition checks to ensure offenders are abiding by the conditions of probation.</p>	COMPLETE	RCMP	<p>TIMELINE: Ongoing</p> <p>Modified as RCMP primarily conducts curfew checks or is directly involved in WRAP program; however, Surrey’s service agencies, such as OPTIONS have programs that address this strand, including the Intensive Support Program (ISP).</p>	SD36, OPTIONS, PCRS, DiverseCity, Justice Partners (probation), PRC,
<p>R 039 Enhance youth activity programs That the City’s Parks, Recreation and Culture Department partner with the School District, the RCMP, Surrey Firefighters Association, community agencies (Big Brothers, Big Sisters, etc.), and others to expand existing programs (RCMP Youth Academy, Nights Alive, Newton Knights, Link Program, Utopia etc.) and engage our multi-ethnic communities in youth activity programs that would provide an opportunity for positive networking and social development especially for vulnerable youth.</p>	COMPLETE	City PRC	TIMELINE: Ongoing	School District, RCMP, Surrey Firefighters Association, community agencies (Big Brothers, Big Sisters, etc.),

1.9 “SAFE COMMUNITIES” INTERVENTION

RECOMMENDATION:	STATUS	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 040 Community Action Groups That the City work to create Community Action Groups in conjunction with Neighbourhood Associations, RCMP, Surrey Fire Department, Surrey Bylaw Enforcement, Surrey Building Inspectors, Surrey Electrical Fire Safety Initiative, Board of Trade,</p>	COMPLETE	RCMP	<p>TIMELINE: Ongoing</p> <p>Examples of programs include, Surrey Steps UP, High Risk Locations and data base development, Port Kells and Panorama</p>	Neighbourhood Associations, RCMP, Surrey Fire Department, Surrey Bylaw Enforcement, Surrey Building Inspectors, Surrey Electrical Fire Safety Initiative, Board of Trade, Chambers of

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<p>Chambers of Commerce, Business Improvement Associations and other stakeholders in each of Surrey’s Town Centres. These groups will work with the RCMP to develop strategies to address neighbourhood issues such as graffiti, vandalism, drug dealing, drug houses, businesses that attract crime, motels allowing criminal activity to take place, crime hot spots and general nuisance activity.</p> <p>Also see 027, 105</p>			<p>multiagency response programs, etc...</p> <p>Surrey Steps Up 2014</p>	<p>Commerce, Business Improvement Associations and other stakeholders in each of Surrey’s Town Centres, SD36,</p>
<p>R 041 Zero tolerance for graffiti</p> <p>That the City adopt a “zero tolerance” policy in relation to graffiti on both public and private properties and that the City adopt by-laws that result in the owners of all properties in the City being accountable to remove graffiti promptly from their property. Further, that the City work with the Ministry of Highways, the GVTA, BC Hydro, Telus, BC Hydro, Shaw Cable and Terasen to encourage these organizations to adopt in a similar approach to addressing graffiti on the infrastructure that they own in Surrey.</p>	COMPLETE	City Bylaw	<p>TIMELINE: Ongoing</p> <p>Work conducted through bylaw and Surrey Crime Prevention Society, with some support from Wendy Hawthorne with Transit Police.</p>	<p>RCMP, Surrey Crime Prevention Society, input from Graffiti expert at Transit police, PRC, SD36,</p>
<p>R042 Engage neighbourhoods in neighbourhood maintenance</p> <p>That the City work with neighbourhoods, community associations/ organizations and businesses to encourage participation in keeping neighbourhoods clean and well-maintained, including enhancing residential participation in unsightly property clean up.</p> <p>Also see 044</p>	COMPLETE	City PRC	<p>TIMELINE: On-going</p> <p>Neighbourhood Enhancement brochures, Report It card, beautification grants, Surrey Steps Up, bylaw support, Integrated Service Team Meetings.</p>	<p>City Bylaw, Surrey Crime Prevention Society, RCMP (SSU), Engineering, Community Associations, community associations, RCMP – Block Watch, SD36</p>
<p>R 043 Continue to eliminate properties associated with drugs</p> <p>That the City continue to work with Bylaw Enforcement, Surrey Fire Department and RCMP to eliminate “drug houses” and other locations where drugs are created, bought, sold and consumed.</p>	COMPLETE	RCMP	<p>High Risk Location project and database. Ongoing.</p>	<p>Bylaw, Fire Services,</p>

RECOMMENDATION:	STATUS	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 044 City Beautification Strategy That the city identify key areas within the city for enhanced beautification and tree planting, with emphasis placed on entrances to the city and major arterial roads. Further, that the city continue its enhanced median beautification. Also see 042</p>	COMPLETE	City PRC beautification division and PARKS	TIMELINE: ongoing.	City Bylaw, Surrey Crime Prevention Society, RCMP (SSU), Engineering, Community Associations, community associations, RCMP – Block Watch

Apprehend & Prosecute Offenders Strand

2.1 RESEARCH AND ANALYSIS

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION	PARTNERS
<p>R 045 Identify prolific offenders and crime hot spots Analyze crime data using RCMP and academic expertise to pinpoint crime “hot spots” and the identities of prolific offenders.</p>	COMPLETE	RCMP	<p>Pilot completed and modified in 2013.</p> <p>On-going advocacy required to dedicate resources.</p>	Justice partners, Corrections (prov/fed)
<p>R 046 Share information among organizations - City of Surrey, School District, Health Authority, RCMP, Fire Department, etc). Ensure that information about crime is shared among appropriate agencies so that these agencies can implement measures to address these emerging trends (ie., City of Surrey, School District, Health Authority, RCMP, Fire Department, etc).</p>	COMPLETE	RCMP	<p>TIMELINE: Ongoing</p> <p>Expansion reached during Mayor’s Task Force work 2013-2014</p> <p>Further partnerships required with Health</p>	School District, Health Authority, RCMP, Fire Department, Bylaw, Corrections (prov / fed), Crown Counsel
<p>R 047 Maintain an appropriate complement of crime analysts and work with academics Establish and maintain an appropriate complement of trained analysts who will produce intelligence-based analysis on crime data in consultation with academic researchers to identify hot</p>	COMPLETE	RCMP	TIMELINE: Ongoing	Academic agencies, City Bylaw, Fire Services

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION	PARTNERS
spots and merging trends.				
R048 Establish a performance measurement component for the CRS Establish with the assistance of academics a performance measurement component focused on evaluating and reporting to all stakeholders the outcomes/effectiveness of the actions being implemented under the CRS. Also see 007	COMPLETE	RCMP CITY CRS	TIMELINE: Ongoing CRS: Annual report and benchmarks being created.	Academics
R 049 Raise awareness of importance of data gathering That the RCMP raise awareness of the importance of maintaining accurate and complete information among police officers who gather, submit and record crime data.	COMPLETE	RCMP	TIMELINE: Ongoing and further development underway PRIME Workflow Review RTIC-BC	Academics PRIME (E Div)

2.2 DETECTING CRIMES & APPREHENDING OFFENDERS

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
R 050 Implement the use of Automatic License Plate Recognition (ALPR) systems That the use of ALPR Systems be implemented to assist in detecting priority crimes and identifying offenders.	COMPLETE	RCMP	TIMELINE: Ongoing *further development underway Enhancements in 2014.	City Engineering
R 051 Advocate for the creation of a dedicated Crown Counsel That the City advocate and work with the Attorney General and Crown Counsel to establish a dedicated Crown Counsel to achieve timely and effective processing of prolific offenders.	COMPLETE (as pilot)	City advocacy	TIMELINE: ongoing. on-going advocacy to reinstate	BC Corrections Department of Justice RCMP All justice partners (crown counsel etc)

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 052 Enhance the Electrical Fire Safety Inspection (EFSI) program That the City in conjunction with the Surrey Fire Department, RCMP and Electrical Inspectors continue to enhance its Electrical Fire Safety Inspection program in relation to identifying and eliminating electrical safety hazards due to over consumption of electricity, which is often evidence of a marijuana grow operation.</p>	COMPLETE	Fire Services	TIMELINE: ongoing.	Bylaw, RCMP, Planning
<p>R 053 Regulate the supply of Hydroponic Equipment That the City in conjunction with the Solicitor General and the Surrey Fire Department develop a process to restrict the possession of hydroponic equipment used in grow ops.</p>	DEVELOPING	Fire and Bylaw (co-lead)	Advocacy document: “Regulatory options, to prevent the unsafe use of high powered hydroponic equipment.” Drug paraphernalia under Substance Control bylaw	Legal Services, Fire, City Bylaw, RCMP
<p>R 054 Expand language capability in Surrey RCMP That the police services in Surrey include an appropriate complement of members that have the necessary language skills to communicate with the City’s significant ethnic population groups.</p>	COMPLETE	RCMP	TIMELINE: ongoing.	
<p>R 055 Establish additional crime reporting options for citizens That the RCMP develop an enhanced crime reporting strategy that includes the use of the internet to encourage the citizens of Surrey to report crimes and criminal behaviour to the RCMP and that the strategy include a follow-up protocol for the RCMP to report back in a timely manner to those citizens that have reported crimes. Also see 006</p>	COMPLETE	RCMP	Online reporting introduced in 2014. Crime Stoppers (text, face book etc..) PSST City APP *further development underway	Crime Stoppers, City Engineering (APP) SD36,

2.3 PROSECUTING AND SENTENCING OFFENDERS

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 056 Establish a model for a Community Court system That the City in association with the Attorney General, Office of the Chief Judge of the Provincial Court and Court Services and other appropriate stakeholders create a model for the establishment of a Community Court in Surrey. This will be the focus for implementing a problem-solving-based sentencing process for juvenile and adult offenders. It would include a liaison process with the community and would involve a Community Justice Resource Team (ie., a team of support service experts) that would available to the Court to recommend an appropriate treatment process for each offender. This process must involve the police, Crown Counsel, defense counsel and Court judges to ensure that the full benefit of the alternative Community Court process is recognized.</p>	DEVELOPING	Specialized Court Advisory team: Mayor, City Manager, RCMP-OIC City Advocacy	TIMELINE: Ongoing (since 2007) New specialized court advisory developed 2014	Department of Justice, BC Corrections, Fraser Health, RCMP
<p>057 Strongly Advocate for a Night Court That the city advocate for the implementation of a night court as a means to increase courtroom capacity to shorten the path through the Criminal Justice System for the accused. (Note: Delay between charge and trial currently is in excess of 1 year)</p>	NOT Complete	Specialized Court Advisory team: Mayor, City Manager, RCMP-OIC City Advocacy	TIMELINE: Ongoing (negotiations underway for specialized courts) (negotiations underway for specialized courts)	RCMP, Corrections, Health, community agencies (programs/ supports for offenders)
<p>R 058 Advocate for the establishment of offender pre-sentencing reports within Community Court system That the City in association with the Attorney General establish that pre-sentencing reports are presented through the Community Courts</p>	NOT Complete	Specialized Court Advisory team:	TIMELINE: Ongoing (negotiations underway for specialized courts)	RCMP, Corrections, Fraser Health, community agencies (programs/ supports for offenders)

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>to provide details regarding offender history and suggested treatment options</p> <p>*Refer to R069</p>		<p>Mayor, City Manager, RCMP-OIC</p> <p>City Advocacy</p>	<p>(dependent on Community Court)</p>	
<p>R 059 Establish a Community Court Liaison Committee That the City establish a Community Liaison Committee that would provide feedback to the Court about the effectiveness of sentences in relation to the rehabilitation of the offender and the outcomes to the community</p>	<p>DEVELOPING 2014</p>	<p>Specialized Court Advisory team:</p> <p>Mayor, City Manager, RCMP-OIC</p>	<p>TIMELINE: Ongoing (negotiations underway for specialized courts)</p>	<p>RCMP, Corrections, Fraser Health, community agencies (programs/ supports for offenders)</p>
<p>R 060 Continue refining a “restorative justice” process for the City The Surrey RCMP have been involved in “restorative justice” approaches for several years. These programs should be further refined with partners including the aboriginal community, ethnic community, academics and others with a view to diverting appropriate offenders to rehabilitation</p> <p>*Refer to R037</p>	<p>COMPLETE</p>	<p>RCMP</p>	<p>TIMELINE: Ongoing</p>	<p>aboriginal community, ethnic community, academics, RJBC,</p>
<p>R 061 Advocate for resources to reduce time between arrest and determination at trial That the City encourage the Attorney General to increase the resources available to Crown Counsel so as to shorten the timeline to “days” from “weeks” between arrest and conviction of an offender, to ensure that criminal actions are met with immediate consequences</p>	<p>NOT Complete</p>	<p>Specialized Court Advisory team:</p> <p>Mayor, City Manager, RCMP-OIC</p>	<p>TIMELINE: Ongoing (negotiations underway for specialized courts)</p>	<p>Crown Counsel, Justice Ministry, RCMP,</p>

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 062 Advocate to reduce “credit time” in remand That the City request that the Attorney General take action to reduce the “credit” given to offenders for time spent in “remand” (ie., currently the offender is given 2 days credit for each day spent in “remand” prior to sentencing). This will remove the incentive for defense Counsel to defer trial dates in order to build up their client’s “credit custody time” in remand</p>	COMPLETE	City advocacy, Justice partners. Community supports	Bill C-25 enacted 2009 - 2010	COMPLETED
<p>R 063 Strongly advocate for lengthier periods of incarceration for offenders who do not proceed with treatment That the City encourage the Attorney General to take strong action to ensure that where a prolific offender is not prepared to proceed through a treatment process that the Courts sentence them to significant periods of incarceration so as to remove them for longer periods of time from society and the opportunity to re-offend</p>	*Modification Required	Specialized Court Advisory team: City advocacy	Unable to move forward in current form as against Canadian Constitution. Possibly change to: increase incentives for offenders that actively and honestly take part in treatment.	RCMP, Corrections (prov/fed), Fraser Health, community agencies (programs/ supports for offenders)
<p>R 064 Strongly advocate for the use of set conditions upon release That the City encourage the Attorney General to implement the use of conditions upon release, particularly for prolific offenders, so that breaches of conditions can be addressed promptly before the Court. If a prolific offender breaches the conditions of his/her sentence (ie. failure to complete drug treatment) they will be incarcerated for the purpose of ending the cycle of crime.</p>	COMPLETE through POM	Justice (Crown Counsel) City advocacy	TIMELINE: Ongoing Advocacy at UBCM etc... See: Conditional Sentence order paper *Modification required	RCMP, Corrections (prov/fed), Fraser Health, community agencies (programs/ supports for offenders)
<p>R 065 Advocate for stiffer penalties for priority crimes That the City encourage the appropriate Departments of the Provincial and Federal governments to review the minimum and maximum penalties that are applicable to each of the priority crimes and to make adjustments to regulations and legislation to ensure that the penalties are sufficiently strong to discourage criminal behaviour.</p>	*Modification Required	Specialized Court Advisory team: City Advocacy	Discussion with Crown Counsel (John Labossiere) 2010 recommended this recommendation requires re-wording.	Consult with Crown Counsel, RCMP and justice partners

2.4 CUSTODY, PAROLE AND PROBATION SERVICES

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 066 Strongly advocate for an increase in officers monitoring and supporting offenders on probation or parole who are involved in a treatment program That the City encourage the Provincial and Federal Governments to increase the resources available for monitoring and supporting offenders that are on probation or parole to assist in ensuring the convicted offender's adhere to their probation and/or parole conditions, particularly those offenders who are involved in a program of treatment for an addiction.</p> <p>*Refer to R082</p>	NOT Complete	Specialized Court Advisory team: Mayor, City Manager, RCMP-OIC City Advocacy	Resource dependent, continued advocacy needed.	Fraser Health, RCMP, Justice Partners
<p>R 067 Advocate for use of original charge in cases of probation violations That the City encourage the province to apply original charges to offenders who violate probation to reduce court work load required by creation of new charge for probation violations or develop new streamlining processes</p>	*modification required	Specialized Court Advisory team: City Advocacy	Cannot be tried twice for same crime (wording challenges) <ul style="list-style-type: none"> ask about use of Conditional Discharges or Suspended Sentences 	RCMP, Justice Partners
<p>R 068 Advocate for the reinstatement of funding Support Programs associated with the Electronic Monitoring Program That the City encourage the Province to reinstate funding for the Support Programs to provide better assistance and support to the offender.</p>	COMPLETE	Ongoing advocacy required	TIMELINE: Ongoing EM was based in Surrey (moving to Victoria) BC Corrections utilizes & manages the Electronic Monitoring (EM) Programs for specific offenses and it has merit for specific uses only (only advises when offender not at home – doesn't tell you where he went or what he is doing).	Employment agencies, community supports.

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 069 Strongly advocate for enhanced treatment programming in Provincial Correctional Facilities and Remand Centres That the City liaise with the Province to establish enhanced drug treatment and detox programs in Provincial Correctional Facilities and Remand Centres. Currently, there are very limited treatment programs available in these facilities. Also see 058</p>	COMPLETE	Corrections Ongoing city advocacy required	TIMELINE: Ongoing Programs and services are available at correctional facilities and remand centres.	Health, Justice partners and community supports
<p>R 070 Monitoring system for Prolific Offenders That the City advocate for the development of a mandatory monitoring process for prolific offenders who are on parole or probation or “on the street” on conditional sentences.</p>	COMPLETE (as pilot)	RCMP Ongoing city advocacy required	Pilot completed in 2013. Further advocacy required. ongoing development	Health, Justice partners and community supports
<p>R 071 Establish Prolific Offender Management Teams (POMT) That the City work in conjunction with Probation, Social Services, FHA, Community Support Teams, Attorney General, Solicitor General, RCMP and other support services to establish POMTs. POMTs will follow an offender throughout the criminal justice system to assess and address factors that cause the offender to commit crime.</p>	COMPLETE	RCMP Ongoing city advocacy required	Pilot completed in 2013. Further advocacy required. ongoing development	Health, Justice partners and community supports

Rehabilitate and Reintegrate Strand

3.1 TREATMENT

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 072 Develop short term, intensive treatment programs at Surrey Pretrial Centres That the City work with the Fraser Health Authority, private sector and non-profit agencies to develop an addiction treatment pilot project at the Surrey Remand Centre. This pilot program would be coordinated by a Mobile Drug Treatment Team, which would be available to respond to the detoxification needs of the offenders.</p>	COMPLETE	BC Corrections - Surrey Pre-trial	TIMELINE: ongoing.	Health, Justice Partners, community program and supports
<p>R 073 Conduct a review of treatment programs at Provincial Corrections facilities That the City work with the province and appropriate health authorities to review treatment programs currently operating in Provincial Corrections facilities and identify best practices to ensure these programs have maximum impact.</p>	DEVELOPING	BC Corrections and City CRS	TIMELINE: ongoing. Information on programs received and input into Annual report on this underway.	Health, Justice Partners, community program and supports
<p>R 074 Advocate for the creation of legislation to allow for drug testing upon arrest That the City encourage the Provincial and Federal governments to enact legislation to empower police officers to carry out drug tests on individuals reasonably suspected to be under the influence of drugs at the time of their arrest (similar to current Breathalyzer test).</p>	*Modification Required	City advocacy	Modification required as no such legislation exists other than 2008 DUI road side testing. Against Canadian Constitution. Consider change to: increase incentives for offenders that actively and honestly take part in treatment.	Health, Justice Partners, community program and supports RCMP
<p>R 075 Private Treatment That the City continue to work with the private sector, not for profit organizations and key stakeholders to provide treatment facilities,</p>	*Modification required	City advocacy	Aileen advises: "This recommendation never made sense. The 300 beds referred to Welcome Home which is	Health, Justice Partners, community program and supports RCMP

<p>beds and programs that would not be covered under the Provincial Government Plans. (300 beds should be coming on stream by 2008). That the city further encourage Provincial and Federal Government to fund additional addictions services.</p> <p>*Refer to R076</p>			<p>not a treatment facility. You could put “on-going” as the City continues to advocate/support additional addictions and mental health services.”</p>	
<p>R 076 Advocate for treatment to be mandatory for Prolific Offenders That the City encourage the Province to make drug treatment programs mandatory for all prolific offenders with a history of addiction. Also see 075</p>	Modification Required	City advocacy	<p>Modification required as no such legislation exists. Against Canadian Constitution.</p> <p>Consider change to: increase incentives for offenders that actively and honestly take part in treatment</p>	Health, Justice Partners, community program and supports RCMP
<p>R 077 Create (and promote) a database of licensed treatment and recovery facilities for the CRS website That the City document all “licensed” treatment and recovery facilities and addictions programs operated or contracted by the Fraser Health Authority, Ministry of Children and Family Development or another provincial ministry providing either detoxification (withdrawal management) and/or supported recovery services in the City by addiction type and capacity. These should be separated by the gender served and should be differentiated between youth facilities and adult facilities. This database should be provided to Crown Counsel, Judges and the RCMP.</p>	COMPLETE	<p>City – social planning</p> <p>ALSO see PINK BOOK pages*</p>	<p>Found on City Social Planning site; however, updates are required to make info more relevant.</p> <p>Aileen: The Social Planning web-pages provide maps of facilities, but we don’t keep an inventory of programs/services. We prepared the initial inventory in 2006/2007 (that was meant to be an appendix in the strategy) – but have not kept it updated. Updates required and ongoing</p>	<p>Fraser health and community supports</p> <ul style="list-style-type: none"> Partner or City database supports required for this to be kept up to date <p>Also see PINK BOOK</p>
<p>R 078 Establish a Recovery House Accreditation Board That the City work in conjunction with the Ministry of Health, FHA and addictions specialists to develop an “Accreditation Board” that would develop programming requirements, housing and care standards and other requirements for a “tiered system” of recovery houses in the City. Recovery houses would be accredited based on their ability to meet the standards created by the Accreditation Board.</p>	COMPLETE	City Social Planning	<p>Aileen. –</p> <p>Accreditation Board was never set up (FHA and others were not in support). But in 2013, the Ministry of Health established a registration system for assisted living residences for people with substance use and mental health issues – so this recommendation could be marked as “Completed”</p>	Health, Justice partners, BC Housing, Min of Social Development RCMP

<p>R 079 Determine the demand for treatment facilities that will be created by the CRS That a review be undertaken to determine the capacity and requirements to ensure that any prolific offender who is “sentenced” to treatment can always be directed to a treatment facility.</p>	DEVELOPING	Specialized Court Advisory	Will be a part of the Specialized Courts Model plan in 2014- 2015.	Health, Justice partners, BC Housing, Min of Social Development
<p>R 080 Partner with the Province and health authorities to create a regional approach to treatment That the city work to create partnership agreements between appropriate Provincial Ministries and health authorities and community agencies to establish a regional approach to treatment. Currently, people who are looking for treatment are often turned away due to a lack of capacity in local treatment facilities. The demand for these services will continue to increase due to increased emphasis on treatment in the CRS, resulting in even greater strains on the provinces already overtaxed treatment facilities.</p>	COMPLETE	City advocacy Fraser Health	TIMELINE: Ongoing http://www.health.gov.bc.ca/socsec/ Services range from hospital care, to community-based residential, home health, mental health and public health services	Health, Justice partners, BC Housing, Min of Social Development

3.2 HOUSING

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 081 Create a database under the CRS website to list all second stage/transitional housing services That the City document all facilities providing second stage or transition housing services in the City and the capacity of each such facility.</p> <p>*Refer to R082 & R083</p>	COMPLETE	City – social planning	Found on City Social Planning site; however, updates are required to make info more relevant. Aileen: The Social Planning web-pages provide maps of facilities, but we don’t keep an inventory of programs/services. We prepared the initial inventory in 2006/2007 (that was meant to be an appendix in the strategy) – but have not kept it updated.	<ul style="list-style-type: none"> Partner or City database supports required for this to be kept up to date Also see PINK BOOK

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
			Crime Reduction has new PINK BOOK pages on-line.	
<p>R 082 Strongly Advocate for the establishment of a “sobering centre” – as an initial point of contact between Health officials and people with addiction issues. That the City encourage the Fraser Health Authority to establish a “sobering centre” in the City as an initial point of contact between Health officials and people with addiction issues.</p>	COMPLETE	Fraser Health City advocacy	Quibble Creek up and running	
<p>R 083 Ensure prolific offenders have access to transitional housing That the City work in cooperation with Provincial Ministries and the Fraser Health Authority to ensure that each prolific offender who is “sentenced” to treatment can be directed to an appropriate second stage/transitional housing facility at the appropriate point in their treatment program. The capacity requirements should be separated by gender and should be differentiated between youth facilities and adult facilities.</p>	DEVELOPING	Corrections and Justice City advocacy	BC Corrections struggles with this one – it is always a challenge to find housing for offenders – there are not enough supports in this area.	BC Housing, Recovery house model (partners), City – social planning
<p>R 084 Hire full time Homelessness Outreach Workers That the City work with FHA and BC Housing to hire full time Homelessness Outreach Workers to connect with the homeless population. In 2006, more than 50 homeless individuals were able to gain permanent housing due to the efforts of a part time worker. *Refer to R080</p>	COMPLETE	City Social Planning – Housing & Homelessness	TIMELINE: Ongoing	This work is COMPLETE through OPTIONS, KEYS, Sources, DiverseCity, Aboriginal Services Centre, PCRS., FHA
<p>R 085 Create an inventory of supportive housing available for people with mental health and other disorders That the City work with Provincial Ministries and the FHA and document all supportive housing available in the City for people</p>	COMPLETE	City – social planning	Found on City Social Planning site; however, updates are required to make info more relevant. Aileen: The Social Planning web-pages	Partner or City database supports required for this to be kept up to date Also see PINK BOOK Fraser Health Authority

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>with mental health and other disabilities, who require on-going support in order to live in the community. They should be separated by the specific disabilities and gender served. The inventory should be available on the CRS website.</p> <p>*Refer to R080 & R083</p>			<p>provide maps of facilities, but we don't keep an inventory of programs/services. We prepared the initial inventory in 2006/2007 (that was meant to be an appendix in the strategy) – but have not kept it updated.</p> <p>Crime Reduction has new PINK BOOK pages on-line</p>	
<p>R 086 Partner to address capacity shortfalls That the City work with appropriate Provincial Ministries including BC Housing, the Fraser Health Authority and non-profit and for-profit agencies to establish sufficient second stage/transition housing capacity to address shortfalls identified through the above recommendations.</p>	COMPLETE	City – social planning advocacy	<p>TIMELINE: On-going</p> <p>– The City of Surrey partnered with BC Housing, Fraser Health Authority and non-profits to develop the Master Plan for Housing the Homeless in Surrey. The Master Plan was adopted in July 2013.</p> <p>More future work on this is needed through Community Court Model development ...</p>	BC Housing, Fraser Health Authority and non-profits

3.3 EDUCATION AND SKILLS DEVELOPMENT

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 087 Create a database of agencies delivering life skills training for the CRS website That the City research and document all agencies and organizations that are currently providing life skills training. These should be identified by the type of education/skills training provided, length of program, referral /eligibility requirements and by the gender served.</p>	COMPLETE	City – social planning advocacy with WORK BC agencies and Justice partners	<p>TIMELINE: On-going</p> <p>Aileen: The Social Planning web-pages provide maps of facilities, but we don't keep an inventory of programs/services. We prepared the initial inventory in 2006/2007 (that was meant to be an</p>	<p>WorkBC and job skills partners</p> <p>-Partner or City database supports required for this to be kept up to date</p> <p>Also see PINK BOOK</p>

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
This inventory should be made available on the CRS website.			appendix in the strategy) – but have not kept it updated. Crime Reduction has new PINK BOOK pages on-line	
<p>R 088 Create an inventory of agencies providing education and job skills training for the CRS website That the City research and document separately all agencies and organizations that are currently providing education and job skills training. These should be separated by the type of education and skills training provided, accreditation awarded upon completion of the program (ie. diploma), length of program, referral/eligibility requirements and by the gender served. This inventory should be made available on the CRS website.</p>	COMPLETE	City – social planning advocacy with WORK BC agencies and Justice partners	<p>TIMELINE: On-going Aileen: The Social Planning web-pages provide maps of facilities, but we don't keep an inventory of programs/services. We prepared the initial inventory in 2006/2007 (that was meant to be an appendix in the strategy) – but have not kept it updated. Crime Reduction has new PINK BOOK pages on-line</p>	<p>WorkBC and job skills partners -Partner or City database supports required for this to be kept up to date Also see PINK BOOK</p>
<p>R 089 Advocate to ensure that sufficient education and skills training capacity exists to support the CRS That the City work with the School District, post-secondary education institutions, Federal, Provincial and Health authority, and non-profit and for-profit agencies to ensure that sufficient capacity exists in relation to life skills, education and job training space and funding so that individuals involved in a stream of treatment can obtain the necessary skills to be integrated back into the community.</p>	COMPLETE	City – social planning advocacy with WORK BC agencies and Justice partners	<p>TIMELINE: On-going Surrey's Employment Resource Centres offer information related to this recommendation.</p>	<p>WorkBC and job skills partners -Partner or City database supports required for this to be kept up to date Also see PINK BOOK PRC and Justice partners</p>
<p>R 090 Advocate for the reinstatement of Federal Job Placement Programs That the City strongly urge the federal government to reinstate the Job Placement Programs to assist probationers and other offenders who have been through treatment or are in treatment to compile a resume, job search and maintain a job.</p>	DEVELOPING	City – social planning advocacy with WORK BC agencies and Justice partners	<p>TIMELINE: On-going BC Corrections offers services and community Integrated Offender Management program for offenders. 2014 – updates on programs underway</p>	<p>City social planning, WORK BC agencies and Justice partners</p>

3.4 CAREER DEVELOPMENT

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 091 Create a database of agencies that work to connect individuals with jobs for the CRS website That the City work with appropriate Federal and Provincial Departments and other agencies and organizations to compile a list of agencies and organizations that are currently involved in connecting individuals with appropriate jobs. The documentation should include any referral requirements, the gender served by each such agency and the overall capacity of each agency. This inventory should be made available on the CRS website.</p>	COMPLETE	City – social planning advocacy with WORK BC agencies and Justice partners	<p>TIMELINE: On-going</p> <p>Found on City Social Planning site; however, updates are required to make info more relevant.</p> <p>Aileen: The Social Planning web-pages provide maps of facilities, but we don't keep an inventory of programs/services. We prepared the initial inventory in 2006/2007 (that was meant to be an appendix in the strategy) – but have not kept it updated.</p> <p>Crime Reduction has new PINK BOOK pages on-line</p>	<p>WorkBC and job skills partners</p> <p>-Partner or City database supports required for this to be kept up to date</p> <p>Also see PINK BOOK</p>
<p>R 092 Advise the Provincial and Federal Governments of any shortfalls in support for job seekers That the City encourage appropriate Provincial and Federal Departments to ensure that sufficient capacity exists in relation to job-seeking support so that individuals, who have completed a stream of treatment, and any required skills training, can be connected to an appropriate job. Advise the Provincial and Federal governments of any shortfalls that exist.</p>	COMPLETE	City – social planning advocacy with WORK BC agencies and Justice partners	<p>TIMELINE: On-going</p> <p>Surrey's Employment Resource Centres offer information related to this recommendation.</p> <p>This may need further review given provincial employment changes</p>	<p>WorkBC and job skills partners, FHA, Provincial and Federal gov'ts</p>

3.5 COMMUNITY SUPPORT TEAMS

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 093 Create Community Support Teams That the City in conjunction with provincial and federal authorities, not-for profit agencies, faith-based organizations, to create a model for Community Support Teams that are focused on providing on-going consistent support to individuals on a one-on-one basis through the duration of their program of treatment and reintegration from the Criminal Justice System.</p>	COMPLETE	Fraser Health	<p>TIMELINE: On-going</p> <p>ACT Team</p> <p>Specialized Court Model 2014</p> <p>Corrections advises ongoing and regular partnerships with COSA, EFRY, CLBC,</p>	Justice and Health partners, City social planning, community supports
<p>R 094 Strongly advocate for enhanced permanent support by the FHA for individuals with mental disorders and other disabilities That the City encourage the FHA to develop an on-going, permanent support process for individuals with mental illness, FASD and other disabilities.</p>	DEVELOPING	<p>Fraser Health</p> <p>City advocacy required for increased supports to FHA</p>	<p>TIMELINE: On-going</p> <p>Fraser Health to be included at CSC committee to review and strategize.</p>	Justice and Health partners, City social planning, community supports
<p>R 095 Create a model for a Cross-functional outreach team for prolific offenders with mental disorders That the City advocate for the formation of a Cross-functional outreach team for mentally disordered prolific offenders that integrates Fraser Health, Corrections, Ministry of Employment and Income Assistance, and BC Housing services.</p>	COMPLETE	<p>Corrections Fraser Health</p> <p>City advocacy required for increased supports to FHA</p>	<p>TIMELINE: On-going</p> <p>BC Corrections manages the Integrated Offender Management program</p> <p>CONTACT: Sharon Couneya-Angus</p>	Justice and Health partners

3.6 LEISURE/ SOCIAL ACTIVITIES

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 096 Leisure and Social Activities Enhance and develop new programs to support the rehabilitation and reintegration of prolific offenders: That the Surrey Parks, Recreation and Culture Department, Surrey Public Library, community agencies and faith based groups work together to develop new programs to respond to the unique needs of individuals reintegrating back into the community.</p>	DEVELOPING	City PRC	<p>TIMELINE: Ongoing Various agencies contribute to this recommendation and initiatives are ongoing. i.e. new Surrey Pretrial and Library partnership. NEEDED – PRC specific supports Further development re: Specialized Courts resources</p>	City – library, PRC, SD36 and FHA Justice partners

3.7 PROGRAM MONITORING

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 097 Develop a monitoring system That the City develop with all related agencies and organizations, an accountable approach to measuring, monitoring and reporting the effectiveness of the actions taken under this strand.</p>	DEVELOPING	City CRS	<p>TIMELINE: Ongoing *partially complete Annual Report Discussions with UFV Irwin Cohen to create benchmarks.</p>	BC Housing, Ministry of Social Development, FHA, Housing and Homelessness partners
<p>R 098 Take action to address shortfalls as identified through the monitoring program Where the measuring and monitoring program reveals a deficiency either in capacity or in needed services, the City take action to motivate the appropriate partner organization to address the deficiency.</p>	DEVELOPING	Social Planning and ongoing City advocacy	<p>TIMELINE: Ongoing *partially complete</p>	BC Housing, Ministry of Social Development, Housing and Homelessness partners

Reality and Perceptions of Crime Strand

4.1 INFORMATION GATHERING

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 099 Undertake a "community safety survey" on a regular recurring basis That a "community safety survey" be undertaken on a regular basis by the City in partnership with others (ie. the Board of Trade, the BIAs, the RCMP, etc.) that provides statistically valid information across each demographic sector of the community about criminal victimization, relative feelings of safety and about actions that could be taken to improve community perceptions about crime and safety. This survey should be undertaken by trained professionals so that the information it generates is reliable and complete and so that information generated from survey to survey is comparable.</p>	DEVELOPING	RCMP	<p>TIMELINE: underway 2014</p> <p>Other partners:</p> <ul style="list-style-type: none"> • 2013 Transit Survey • DSBIA year safety survey • Mayor's Task Force on Crime <p>Some surveys occur already through partners</p> <p>* partially complete</p>	Transit police DSBIA
<p>R 100 Develop a perceptions/reality matrix That based on the information gathered through the community safety survey, the City develop a "perceptions/reality matrix" that illustrates where the perceptions about crime held by citizens in specific neighbourhoods/sectors of the City do not align with the reality of the facts about crime and the success of crime reduction activities in that neighbourhood/sector.</p>	DEVELOPING	UFV with CITY CRS and RCMP	<p>TIMELINE: ongoing</p> <p>UFV survey results will assist in determining gaps – underway with Irwin Cohen UFV</p>	Academics, Media

4.2 COMMUNICATION OF INFORMATION

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>R 101 Develop a comprehensive communication strategy The City collaborate with local and regional media and other</p>	COMPLETE	City CRS	TIMELINE: ongoing	Surrey Crime Prevention Society, Surrey Board of Trade, BIA's,

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
<p>partners (ie., Surrey Crime Prevention Society, Surrey Board of Trade, etc.) to develop a comprehensive communication strategy that ensures information is distributed to the citizens of Surrey. The strategy will accurately and fairly reflect the reality of criminal activity and crime reduction initiatives in the City, which is targeted at aligning the perceptions held by citizens in the community with facts about crime. This strategy needs to be holistic in nature taking full advantage of the various avenues of communication that are available including newspapers, radio, television, the internet, word of mouth, etc. And needs to recognize the language barriers in the community.</p>			<ul style="list-style-type: none"> • Annual Report • Delegations to Mayor and Council • Corporate Reports and Memos • Awareness Events and Campaigns 	Chambers, media
<p>R 102 Pilot test leaflet drops “leaflet drops” The City undertake a pilot program of “leaflet drops” in the community to advise neighbourhoods of a grow op, meth lab, crack house etc. that has been dismantled due to the partnership and co-operation of the neighbourhood.</p>	COMPLETE	FIRE	<p>TIMELINE: Ongoing.</p> <p>Dissemination through partners in various town centres, through libraries, rec centres, NIST, WIST, CCGs etc.</p>	City Bylaw, RCMP, Surrey Crime Prevention and community partners
<p>R 103 Develop a media strategy that provides for balanced reporting of crime and crime reduction information The local and regional media and other organizations in the community develop a strategy for reporting information to the public about crime and crime reduction activities with the objective of ensuring that information that is reported in the media is accurate and balanced.</p>	COMPLETE	RCMP	RCMP media relations and communications team.	Media and City CRS
<p>R 104 Create a Crime Reduction Website That the City establish a website for information about the:</p> <ul style="list-style-type: none"> - Crime Reduction Strategy - criminal activity in the City - the success of crime reduction activities in the City - results of the surveys undertaken in support of the CRS 	COMPLETE	City CRS	TIMELINE: ongoing.	City webteam

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
- means by which the public can assist in the CRS - information about programs and resources				
R 105 Develop a Crime Reduction Brochure The City publish on a regular basis a CRS Brochure that communicates information about crime, crime reduction activities, how citizens can assist in reducing crime, etc. and ensure printed materials are available in ethnically diverse communities in their own language.	COMPLETE	City	TIMELINE: ongoing. Created CRS brochure and various new pamphlets, like neighbourhood enhancement, report it, metal theft, grow ops, drug labs, gang handbill, CRS brochure, etc.	RCMP, Justice and Health partners
R 106 Annual review of CRS communications strategy That the City undertake an annual review of the communications strategy to ensure that it remains effective in relation to aligning the perceptions held by the community with the facts about criminal activity in the community and the success of crime reduction initiatives.	COMPLETE	City CRS	TIMELINE: ongoing. Annual Report and Perceptions Matrix.	All partners to assist with messaging

4.3 PRIORITIZING ACTIONS TO ADDRESS THE MOST VULNERABLE FIRST

RECOMMENDATION:	STATUS:	LEAD:	REVIEW OF RECOMMENDATION AND TIMELINES:	PARTNERS
R107 Partner with Community Action Groups to take action in priority areas to address the fear of crime The City work with partner organizations (ie., RCMP, BIAs, Board of Trade, Chambers of Commerce, Surrey Crime Reduction Society, etc.) to prioritize actions to reduce the fear of crime on those groups/neighbourhoods in the community with the most significant levels of fear.	COMPLETE	City - PRC (Seniors forums) City CRS	-SCADA & Rakhi Projects, SIDD, Seniors Strategy, Youth and Child Friendly City Strategy, Mayor's Roundtable on Mental Health, Diversity Task Force, Poverty Reduction Plan, Housing & Homelessness, Vulnerable Women/Girls Group Data Development underway – at-risk populations 2014	RCMP FIRE Bylaw Justice and Health partners Community Supports

Progress Summary May 2014

COMPLETE	= 73 %
DEVELOPING	= 17 %
Modification required	= 5 %
NOT COMPLETE	= 5 %



PREVENT & DETER 1

CHILDREN'S PARTNERSHIP SURREY WHITE ROCK	MIDDLE & EARLY YEARS	
JUSTICE EDUCATION SOCIETY	ICBC	CHILDREN OF THE STREET SOCIETY
CITY DEPARTMENTS		
Fire / Bylaw/ Legal Services / Beautification / Parks & Recreation Services / Engineering Social Planning / Webteam/Marketing / HR / Mayor's Office / Economic Development Sustainability / Planning		
SUBSTANCE USE AWARENESS TEAM (1,3,4)		
Alcohol-Drug Education Services / BC Responsible and Problem Gambling Program / CDI College / DIVERSEcity Community Resources Society / Genesis Family Empowerment Society / KEYS: Housing and Health Solutions / Kwantlen Polytechnic University / Native Court Workers and Counselling Association of BC / Options Community Services / Pacific Community Resources Society / SOURCES Community Resource Centres / Surrey Mental Health and Substance Use Services (Fraser Health Authority) / Surrey RCMP / Surrey School District		
SCHOOL DISTRICT 36		
Safeschools / Substance Use Liaison / City HR / IR3 / Welcome Centre Community School Partnership / PSST		
RCMP (1,3)		
CSO's / CPPC's / Analytics / SLO's / Auto Crime Team / DVU / Property Crime Community Prevention/Support Service / RJ / YIP		
TRANSIT POLICE		

APPREHEND & PROSECUTE 2

RCMP RJ	SFU (SAFETY AUDITS)	BIA (SAFETY AUDITS)	COMMUNITY CORRECTIONS		
METAL THEFT STAKEHOLDER TEAM			CROWN COUNSEL		
BC Hydro / Telus / Shaw / Fortis / Transit Police / Crimestoppers / Ministry of Justice - Compliance & Enforcement / Ministry of Transportation & Infrastructure / Commercial Vehicle Compliance & Enforcement			CSC	PCRS	SCPS
SPECIALIZED COURT TASK FORCE					
Ministry of Justice - Court Services Branch / Office of the Chief Judge / Ministry of Justice - Criminal Justice Branch (Crown Counsel) / RCMP - Surrey Detachment / Ministry of Justice - Corrections Branch Strategic Operations / Ministry of Justice - Corrections Branch (Community Corrections) / Ministry of Justice - Criminal Justice & Legal Access Policy Division / Ministry of Justice - Police Services Division / Ministry of Justice - Victim Services and Crime Prevention Division / Ministry of Justice - Victim Services and Crime Prevention (Community Safety & Crime Prevention) / Legal Services Society Ministry of Justice - Adult Custody / Ministry of Justice - Defense Bar / Public Prosecution Service of Canada (PPSC) / Ministry of Social Development and Innovation / Ministry of Health - Fraser Health / BC Housing / Ministry of Health - Mental Health & Substance Use (Health Authorities Division)					

REHABILITATE & REINTEGRATE 3

SOURCES (RENTBANK, COUNSELLING, ADDICTION)				PH2H	
SALI'S FARM	EFRY	KEYS	OPTIONS	PCRS	NIGHTSHIFT
SOCIAL PLANNING	MCFD	DIVERSECITY	SURREY WOMEN'S CENTRE		
TIMBER GROVE	BC HOUSING	PHEONIX	NEVR (1,2,3)		
SERVANTS ANONYMOUS	ACSESS (ABORIGINAL)	QUIBBLE CREEK			
MINISTRY OF SOCIAL DEVELOPMENT & INNOVATION				GENESIS (1,3,4)	
ALDER GARDENS	FRASER HEALTH	ACT, SSUS, Quibble Creek (Sobering Center)			
EMPLOYMENT SERVICES	PCRS / WorkBC / Back in Motion / YouthCan				
RECOVERY HOUSE STEAKHOLDER COMMITTEE					
Surrey Parole / Keys: Housing and Health Solutions / Ministry of Social Development and Social Innovation / BC Corrections / Ministry of Justice / Ministry of Health - Assisted Living Registry / Options Community Services Society / City of Surrey - Fire / BC Housing / City of Surrey - Planning / Regional Substance Use Manager/ RCMP / Ministry of Health - Assisted Living Registry / Fraser Health - Mental Health & Substance Use / City of Surrey - Social Planning / Surrey RCMP / City of Surrey - Bylaws / College of Pharmacists / Surrey Pre-trial Ministry of Justice - Crown Counsel					
AT-CURA					
Kwantlen Polytechnic University / Simon Fraser University / Langara College / University of Victoria / School District 26 / RCMP Integrated Gang Task Force / South Asian Community Coalition Against Youth Violence / Progressive Intercultural Community Services (PICS) / DIVERSEcity / Pacific Community Resource Society (PCRS) / South Asian Student Advocacy by Teachers (SASAT) / Indo-Canadian Voice / Shaw Cable Systems Dr. Bikkar Lalli / Eileen Mohan					



REALITY & PERCEPTION 4

IBM	COMMUNITY CORRECTIONS	BOARD OF TRADE	FEDERAL CORRECTIONS	
SOPHIE'S PLACE	WIC	Success / Umoja / PCRS / Diversity / PLCS / Options	RCMP	EFRY
ACADEMICS (1,2,3,4)	ICURS / UFV / Kwantlen SFU / UBC / BCIT	SENIOR'S ADVISORY	DSBIA	DIAD (1,4)
SIDD	SD36 / Options / SOURCES / MCFD / CLBC / Ministry of Social Development and Social Innovation / Corrections / Crown Council / EFY / Surrey RCMP / City of Surrey			
RAKHI	BC Lions / EVA BC / Omni TV / Province Newspaper / RCMP Community Support Service			

SCADA
Surrey Pretrial Services / Correctional Service of Canada / Mission RCMP Victim Services / Crime Stoppers Options / Abbotsford Police / Encompass Support Services Society / BC Housing / FVACFSS - Langley Domestic Violence Unit Surrey RCMP / Delta Police / Stroh Health / UBC School of Journalism / Bowman Law Centre / Langley Community Services / Sources Family Services / Community Corrections (Probation) Aldergrove Neighbourhood Services / White Rock RCMP Victim Services / Abbotsford Community Services Native Courtworkers and Counselling Assn of BC / UFV / Our Lady of Good Counsel Society / Nanaimo Region John Howard Society / FVACFSS - Langley / Victim Services of BC / Legal Services Society / BC211 Children's Foundation / Domestic Violence Unit Surrey RCMP / Mission RCMP Victim Services / Surrey RCMP Victim Services / Surrey Crime Prevention Society / Simon Fraser University / Diversity Coordinator - RCMP / Atira Women's Resource Soc. (Maxine Wright) / Justice Institute of BC / Surrey School District RCMP Headquarters "E" Division / John Howard Society of Lower Mainland / Correctional Services Canada / City of Surrey / Domestic Violence Unit Surrey RCMP / Director, Ministry of Children & Family Canucks Place / Criminology Faculty of SFU / Nursing Faculty of UBC

- STRAND 1
- STRAND 2
- STRAND 3
- STRAND 4