

NO: F041

COUNCIL DATE: November 25, 2013

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## FINANCE COMMITTEE

TO: Mayor & Council

DATE: November 15, 2013

FROM: City Manager and  
General Manager, Finance & Technology

FILE: 1705-05

SUBJECT: 2014 Five Year (2014-2018) Financial Plan - Capital Program

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### 1.0 RECOMMENDATION

It is recommended that the Finance Committee recommend that Council:

- a) Approve the capital projects as outlined in Section 3.0 of this report; and
- b) Direct staff to prepare the 2014 Five-Year (2014 – 2018) Capital Financial Plan incorporating these projects.

### 2.0 BACKGROUND

A summary of the 2013 – 2017 Five Year Capital Plan is attached as **Appendix “A”**. The following is an update on the major projects that were funded in the 2013 component of that Plan:

#### 2.1.1 Arts Space Expansion at South Surrey Recreation Centre

The 5,300 square foot Art Space addition, which includes a pottery studio space, multi-purpose exhibition/rehearsal space and visual arts studio space, is well under construction and is expected to be completed in early 2014.

#### 2.1.2 Artificial Turf Field

A new artificial turf field will be added to the South Surrey Athletic Park south of 20th Avenue. Design is underway and it is expected that construction will begin early in 2014. It is expected that the field will be ready for use by the fall of 2014.

#### 2.1.3 City Hall and Community Plaza

The construction of a new City Hall and Community Plaza has been stimulating further private sector investment and job creation in the City Centre. The new City Hall will be opened to serve the public by mid-February 2014.

2.1.4 Cloverdale Covered Youth Park

The detailed design of the youth park was completed in the spring of 2013 with construction having commenced in August. The project includes a skate bowl under a roof structure, a sport box, viewing platforms, pathways and a passive grass area. The youth park is expected to be completed by the end of January 2014.

2.1.5 Multi-purpose Space & Gym at Fleetwood

A new multi-purpose space and gymnasium are proposed for the Fleetwood Recreation Centre, which will allow for a broad range of recreation programming to be delivered. The community requirements are being refined in support of the detailed design of the project. Funding for construction is included in 2015 component of the Plan.

2.1.6 Newton Athletic Park Master Plan

The detailed design for a playground, a walking loop, a waterpark, washrooms and a parking lot expansion has been completed and the project will be tendered shortly. Construction will take place in 2014.

2.1.7 Pool - Grandview Heights

Detailed design work related to this new 50-metre pool complex is complete and construction has now started. The pool is expected to open for use in the fall of 2015.

2.1.8 Pool - Guildford Indoor Pool

Construction of this new 50-metre pool is well underway with the project expected to be completed in the fall of 2014.

2.1.9 RCMP Cell Retrofit

This holding cell retrofit project at the RCMP Main Detachment is being undertaken in phases to ensure that sufficient cells are available for regular use by the detachment throughout the process. Approximately half of the cells have been retrofitted with the remaining expected to be completed in early 2014.

2.1.10 Renovations to Civic Facilities

Improvements to a number of civic facilities are either underway or have been completed. These include, among others things, window and roof replacements at a number of recreation centres and fire halls.

2.1.11 Organic Waste Biofuel Processing Facility

In late 2012, P3 Canada approved the City's application for funding of Surrey's organic waste biofuel processing facility. The capital cost of the facility is estimated to be \$68 million. The P3 Canada fund will amount to a federal government contribution of 25% of the capital cost of this project, or \$17 million. This facility will convert Surrey's curbside-collected organic waste into a renewable natural gas. The renewable natural gas will be used to fuel the compressed natural gas (CNG) trucks that collect the City's organic waste at curbside. In 2013, staff initiated a Request for Qualification (RFQ) process to solicit market interest to design, build, finance, operate and maintain the facility by way of a 25-year partnership arrangement with the City. In early 2014, staff will invite a short-list of RFQ proponents to submit a more detailed proposal under a Request for Proposal (RFP) process. The RFP process is expected to be commenced in early 2014, with completion of construction of the facility expected in 2016. Unused amounts of 2013 funding will be carried forward to 2014.

2.1.12 District Energy

Staff is working on the completion of the first node of the City Centre district energy system. Thermal energy for this node will be provided by a geexchange field that will provide heating and cooling services for the New City Hall and the City Centre Library. These buildings have a total of approximately 275,000 square feet of floor area. This first node will be fully operational in early 2014. The district energy utility has recently completed a servicing strategy for the full City Centre area.

2.1.13 Replacement of both the Main and South Surrey Works Yards

The design for the new Main Works Yard building is complete and construction of the new South Parking lot is now complete, allowing for construction on the office and fleet maintenance buildings to commence in mid-November 2013. These buildings are expected to be ready for occupancy by early 2015. Completion of the new Main Works Yard will bring the Operational Divisions of Engineering, Parks, Facilities and By-laws into one centralized facility.

Property continues to be assembled for the South Surrey Works Yard and a conceptual design has been developed. Public consultation was completed earlier this year and a report is being prepared for Council consideration later this year. Detailed design is expected to take place in 2014 with construction commencing later in 2014. The new facility will be ready for use during 2015. This project will include office space and indoor and outdoor storage space. The proposed facility will allow for more efficient delivery of Engineering and Parks services in South Surrey.

**3.0 DISCUSSION**

The Annual Capital Program is composed of the following elements:

- 1) On-going general capital programs and minor capital projects to maintain and/or enhance the City's current inventory of infrastructure;
- 2) The "Build Surrey" Program, which includes a series of new large-scale capital projects that will be constructed over the next few years to support business and residential growth over the next 10 years; and
- 3) Capital projects funded from Utility Funds.

The following sections address each of these categories, respectively.

**3.1 *Maintenance and Enhancement of Existing Infrastructure***

The table on the following page documents the general revenue sources of funding that are expected to be available in each of the next five years for "On-Going General Capital Requirements" in relation to existing infrastructure.

<b>FUNDING SOURCES (\$ 000's)</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Contribution from General Operating	\$ 10,400	\$ 11,500	\$ 12,700	\$ 14,000	\$ 15,400
Proceeds from Gaming Revenue	3,000	3,000	3,000	3,000	3,000
Proceeds from Building Revenue (Green City Fund)	250	250	250	250	260
Grants from Senior Levels of Government			330		
NCP funds - Library Services	100	100	100	100	100
Contribution from City Reserve Funds	5,085	250	100		
Other Contributions	735				
<b>Sub Total</b>	<b>19,570</b>	<b>15,100</b>	<b>16,480</b>	<b>17,350</b>	<b>18,760</b>
Less Ongoing General Capital Requirements:					
- Building Repairs and Upgrades	800	800	850	850	950
- Parking Lot Repairs and Upgrades	250	250	250	250	250
- New Corporate Technology Initiatives	2,000	2,250	3,200	4,400	5,200
- Vehicles & Equipment	500	550	550	550	550
- Library Books	2,000	2,200	2,300	2,400	2,500
- City Beautification - Green City Program	250	250	250	250	260
- Sundry & Contingency	550	772	889	900	941
Contribution to Build Surrey Program			1,000	1,000	1,000
Contribution to Parks Acquisition/Development Program	1,760	1,786	1,896	1,950	2,309
Contribution to Roads and Traffic	4,800	4,800	4,800	4,800	4,800
<b>Total Baseline Re-occurring Capital Needs</b>	<b>12,910</b>	<b>13,658</b>	<b>15,985</b>	<b>17,350</b>	<b>18,760</b>
<b>TOTAL AVAILABLE FOR NEW PROJECTS</b>	<b>6,660</b>	<b>1,442</b>	<b>495</b>	<b>0</b>	<b>0</b>

The following table lists the minor capital projects proposed to be completed in 2014 and allocations for each of the next four years beyond 2014.

<b>CAPITAL PROJECTS</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Implementation of Technology Capital Revolving Fund	2,000	1,000			
Additional funding for the South Surrey Fieldhouse	550				
Minor Repairs at Various City Facilities	500				
Bulkhead Replacement - South Surrey Indoor Pool	175				
Newton District RCMP Office Relocation	500				
Cloverdale Lawn Bowling Facility Exp. - City's 1/3 Share \$165K)			495		
Don Christian Rec Centre - washroom renovations	100				
Exterior Envelope Replacement - North Annex	550				
Guildford Rec Centre - Building Envelope Repairs & Turnstiles	220				
Guildford Youth Park - Upgrade		250			
HVAC System - Cloverdale Rec Centre	110				
Indoor Pool Shutdown	100				
Major Elevator Repairs	150				
North Surrey Arena - Refrigeration Equipment	115				
Renovations to #111-10277 City Parkway (Bylaw Services)	200				
Renovations to Existing City Hall	500				
Sally Port Renovations	500				
Surrey Leisure Complex - Installation of Turnstiles	50				
Surveillance Cameras at Various Rec Centres	190				
Urban Screen Replacement		192			
Water Treatment System - North Surrey Indoor Pool	150				
<b>TOTAL PROPOSED NEW PROJECTS</b>	<b>6,660</b>	<b>1,442</b>	<b>495</b>	<b>0</b>	<b>0</b>

### 3.2 “Build Surrey” Program

The “Build Surrey” Program consists of a series of large-scale capital projects across the City to accommodate and support anticipated business and residential growth over the next 10 years. Funding for the construction of some of these capital projects has been included in the Five Year (2014 – 2018) Financial Plan to be funded from internal sources or through the Municipal Finance Authority.

The following table lists the funding sources and related amounts from each source that will be used to fund the projects in the “Build Surrey” Program.

<b>CAPITAL FUNDING SOURCES (\$000's)</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Repayable Contribution from Internal Sources	14,930	1,950	1,500	15,500	500
Available from Municipal Finance Authority	8,000	10,600	14,185	-	-
Transfer from Reserve Funds	2,700	2,400	900	2,000	-
<b>TOTAL AVAILABLE FOR NEW PROJECTS</b>	<b>25,630</b>	<b>14,950</b>	<b>16,585</b>	<b>17,500</b>	<b>500</b>

The following table documents the “Build Surrey” projects and the schedule for the design and construction of each project over the next five years and the related capital amount that is being allocated to each project.

<b>EXPENDITURE SUMMARY (\$000's)</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b><i>Newton:</i></b>					
Newton Athletic Park (water park, etc.)	700	1,400	900	-	-
<b><i>Cloverdale:</i></b>					
Surrey Museum - City's matching share for Build Canada Funding		1,000	-	-	-
Clayton Recreation Centre/Library - Advance Design Work	250	750	-	-	-
<b><i>South Surrey:</i></b>					
Pool Grandview Heights (total \$55M)	8,000	10,600			-
<b><i>Fleetwood:</i></b>					
Multi Purpose Space & Gym at Fleetwood (total \$15.4M)	-	-	14,185	-	-
New Ice Surface		-	1,000	15,000	-
<b><i>Guildford:</i></b>					
Guildford Swimming Pool (total \$47.3M)	14,680				-
<b><i>City Centre:</i></b>					
Relocation of North Surrey Arena - Advance Design Work	-	700	-	-	-
<b><i>City Wide:</i></b>					
Artificial turf fields	2,000	-	-	2,000	-
RCMP Space	-	500	500	500	500
<b>TOTAL PROPOSED NEW PROJECTS</b>	<b>25,630</b>	<b>14,950</b>	<b>16,585</b>	<b>17,500</b>	<b>500</b>

#### 3.2.1 Newton Athletic Park

As part of the continued build out of the Newton Athletic Park Master Plan, the 2014 budget provides funding for some design work for an addition to the field house and covered practice field, as well as a rubberized walking loop and a roof over the bleachers overlooking Field #1.

### 3.2.2 Surrey Museum

The Five-Year Capital Plan includes \$1 Million for Phase 2 of the Surrey Museum, to support an application for Build Canada Funding once the details of the Build Canada Funding Program have been announced.

### 3.1.1 Clayton Recreation Centre/Library

In consideration of the growth that has occurred in the East Clayton area and the growth that is expected over the next few years in the West Clayton area, the planning and design of the first phase of a combined Clayton Heights Recreation Centre and Library will begin in 2014. This first phase would likely be similar to the Fleetwood Recreation Centre.

### 3.1.2 Grandview Heights Indoor Pool

Construction on the Grandview Heights Aquatic Complex is now underway. This FINA-certified 50M competition pool will also include a lifestyle pool and related amenities, hot pool, steam and sauna rooms, and related support space. This complex is expected to open in the fall of 2015. This is a multi-year project with funding totalling \$52.5 million.

### 3.1.3 Guildford Indoor Pool

Construction on the Guildford Indoor Pool is well underway and is scheduled to be completed in the fall of 2014. As an expansion to the current Guildford Recreation Centre, this project will include a FINA-certified 50M competition pool, a lifestyle pool and amenities, hot pool, steam and sauna rooms, and related support space. This is a multi-year project with funding totalling \$46.7 million.

### 3.1.4 Newton District RCMP Office Relocation

The lease at the current Newton District RCMP Office will expire in 2014. This District Office will be relocating to a site fronting King George Boulevard. This funding will provide for the leasehold improvements that are anticipated in the new space.

## 3.2 ***Capital Projects Funded from Utility Funds***

The following table lists the funding sources and related amounts from each source that will be used to fund the Utility-related capital projects in the proposed Five Year Financial Plan.

<b>FUNDING SOURCES (\$ 000's)</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Contribution from Drainage	1,761	1,790	1,520	1,550	1,581
Contribution from Roads and Traffic	2,200	2,200			
Contribution from Solid Waste	5,773	2,811	1,351	1,391	1,433
Contributions from Reserve Funds	743	765	788	812	836
Repayable Contribution from Internal Sources	2,000	2,000			
<b>TOTAL AVAILABLE FOR NEW PROJECTS</b>	<b>12,477</b>	<b>9,566</b>	<b>3,659</b>	<b>3,753</b>	<b>3,850</b>

The following table documents the capital projects that will be funded from Utility Funds over the next five years and the amounts that will be allocated to each project.

EXPENDITURE SUMMARY (\$ 000's)	2014	2015	2016	2017	2018
Contribution to Roads & Traffic	3,477	3,566	3,659	3,753	3,850
Replacement of City Works Yard (total \$66M)	6,000	6,000			
Eco-Residential Recycling/Transfer Centre (total \$6M)	3,000				
<b>TOTAL PROPOSED NEW PROJECTS</b>	<b>12,477</b>	<b>9,566</b>	<b>3,659</b>	<b>3,753</b>	<b>3,850</b>

### 3.2.1 Replacement of the Main Works Yard

With the site layout design and construction of the South Parking lot complete, construction on the Main Works Yard administration building and fleet maintenance building will commence in late 2013. The buildings are expected to be completed by early 2015. Remaining site works will be completed in 2015. Completion of this facility will allow for the Operational Divisions of Engineering, Parks, Facilities and By-laws to be located out of one centralized facility. The total estimated cost of this multi-year project is \$66.5 million.

### 3.2.2 Eco-Residential Recycling/Transfer Centre

The City continues to work with Metro Vancouver to establish a residential drop-off facility with expanded recycling opportunities in Newton with a longer term view of establishing a second similar facility in the South Surrey area. The current focus is to determine a suitable host site for the Newton facility. It is expected that a conceptual design for this facility will be completed in 2014 to allow for public consultation and to obtain necessary approvals prior to commencing development of the site in 2015.

### 3.3 ***Proposed 2014 Capital Program for Roads, Sewer, Drainage and Water***

The table in the previous section addresses the capital projects that are funded from general revenue. Capital funding is also available from Development Cost Charges, the GVTA (TransLink) and sundry developer contributions. The total funding amounts available in 2014 for all Engineering and Parks-related capital infrastructure projects are listed below:

Arterial	\$ 55.7M
Local/Collector Roads	8.4M
Drainage	18.9M
Sewer	14.1M
Water	14.8M
Parks Acquisition & Development	<u>22.6M</u>
<b>Total</b>	<b><u>\$ 134.5M</u></b>

As in previous years, a detailed list of the Engineering and Parks-related capital projects to be completed in 2014 will be provided to Council in the next few weeks. An overview of the entire Capital Program is attached as **Appendix "B"** to this report.

#### 4 **SUMMARY**

To allow the completion of the 2014 Five Year (2014 – 2018) Capital Financial Plan, it is recommended that the Finance Committee recommend that Council:

- a) Approve the capital projects as outlined in Section 3.0 of this report, and
- b) Direct Staff to prepare the 2014 Five Year (2014-2018) Capital Financial Plan incorporating these projects.

Murray Dinwoodie  
City Manager

Vivienne Wilke, CGA  
General Manager,  
Finance & Technology

Attachments:

Appendix “A”: 2013 Five Year (2013 – 2017) Capital Financial Plan

Appendix “B”: 2014 – 2018 Capital Financial Plan



## 2013 FIVE YEAR (2013-2017) CAPITAL FINANCIAL PLAN

## A) Enhancement of Existing Infrastructure

EXPENDITURE SUMMARY (\$ 000's)	2013	2014	2015	2016	2017
RCMP Detachment - Cell Door Retrofit	500				
Electronic Bulkheads at SSLC	200				
Newton Wave Pool Roof Top Unit Replacement	34				
Fire Hall #13 Windows/Roof	271				
South Surrey Rec Centre - Roof Repairs	146				
1912 Archives Hall - Window and Skylight Replacement	156				
Surrey Art Centre - Air Handling Unit Replacement	55				
Cloverdale Curling Rink - Windows and Roof Replacement	275				
Firehall #1 Windows/Skylights/Doors/Lighting	262				
Port Kells Community Centre - Windows/Roof Replacements	163				
Cloverdale Lawn Bowling Facility Exp. - City's 1/3 Share \$165K)				495	
<b>TOTAL PROPOSED NEW PROJECTS</b>	<b>2,062</b>	<b>0</b>	<b>0</b>	<b>495</b>	<b>0</b>

## B) Build Surrey Projects

CAPITAL EXPENDITURES (\$000's)	2013	2014	2015	2016	2017
<i>Newton:</i>					
Newton Athletic Park (water park, etc.)	2,935	1,500	1,100		
Fitness Facilities at Newton Pool (total \$8M)	50				
<i>Cloverdale:</i>					
Surrey Museum - Phase 2 - City's 1/3 Share			1,000		
Cloverdale Covered Youth Park	1,500				
<i>South Surrey:</i>					
Pool Grandview Heights (total \$52.5M)	20,000	16,100			
Arts & Heritage Space Centre - South Surrey (total \$2.35M)	850				
<i>Fleetwood:</i>					
Multi Purpose Space & Gym at Fleetwood	1,250	14,185			
New Ice Surface Surrey Sports and Leisure Centre			1,000	8,000	7,000
<i>Guildford:</i>					
Guildford Swimming Pool (total \$40.7M)	16,000	9,700			
<i>City Centre:</i>					
City Hall at City Centre	20,000				
Relocation of North Surrey Arena					700
Performing Arts Centre					5,000
<i>City Wide:</i>					
Artificial Turf Field	500	1,500	2,000	2,000	
RCMP Space			1,000	23,000	12,000
<b>TOTAL PROPOSED NEW PROJECTS</b>	<b>63,085</b>	<b>42,985</b>	<b>6,100</b>	<b>33,000</b>	<b>24,700</b>

## C) Capital Utility Projects

EXPENDITURE SUMMARY (\$ 000's)	2013	2014	2015	2016	2017
Contribution to Roads & Traffic	3,134	3,214	3,296	3,378	3,464
Replacement of City Works Yard	27,500	12,000			
Eco-Residential Recycling/Transfer Centre		3,000			
District Energy	2,500				
Bio-Fuel Processing Centre	67,500				
<b>TOTAL PROPOSED NEW PROJECTS</b>	<b>100,634</b>	<b>18,214</b>	<b>3,296</b>	<b>3,378</b>	<b>3,464</b>

**2014 - 2018 CAPITAL FINANCIAL PLAN  
EXECUTIVE SUMMARY**

*(in thousands)*

<b>CONTRIBUTION SUMMARY</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Non-Discretionary Contributions</b>					
DCC Reserve Funds	\$ 60,575	\$ 60,491	\$ 109,602	\$ 128,150	\$ 134,381
NCP Reserve Funds	2,161	950	700	700	700
Other Statutory Reserve Funds	2,373	3,240	3,240	3,240	3,240
	<u>65,109</u>	<u>64,681</u>	<u>113,542</u>	<u>132,090</u>	<u>138,321</u>
<b>Discretionary Contributions</b>					
Operating Appropriated Surplus	1,975	1,550	950	950	960
Contribution from Operating	49,579	50,519	55,398	62,405	63,781
Other Statutory Reserve Funds	16,241	14,471	8,671	9,671	7,671
	<u>67,795</u>	<u>66,540</u>	<u>65,019</u>	<u>73,026</u>	<u>72,412</u>
<b>Other Contributions</b>					
External Sources	24,280	24,280	24,610	27,644	27,644
Borrowing Proceeds	32,173	15,315	17,473	17,312	2,336
Capital Contingency	-	-	-	-	-
	<u>56,453</u>	<u>39,595</u>	<u>42,083</u>	<u>44,956</u>	<u>29,980</u>
<b>Unspecified - Budget Authority</b>	50,000	50,000	50,000	50,000	50,000
<b>Total Current Year's Contributions</b>	239,357	220,816	270,644	300,072	290,713
<b>Carry Fwd from Previous Years</b>	71,807	66,245	81,193	90,022	87,214
	<u>\$ 311,164</u>	<u>\$ 287,061</u>	<u>\$ 351,837</u>	<u>\$ 390,094</u>	<u>\$ 377,927</u>
<b>EXPENDITURE SUMMARY</b>					
<b>Statutory &amp; Asset Maintenance</b>					
Property Acquisition	\$ 17,799	\$ 19,190	\$ 20,500	\$ 20,454	\$ 25,804
Buildings	1,550	1,550	1,600	1,600	1,700
Engineering Structures	115,272	113,788	165,518	193,272	194,563
Equipment	13,446	13,896	14,946	16,246	17,146
	<u>148,067</u>	<u>148,424</u>	<u>202,564</u>	<u>231,572</u>	<u>239,213</u>
<b>Ranked Projects</b>					
Buildings	38,040	20,742	16,685	16,500	1,500
Engineering Structures	3,250	1,650	1,395	2,000	-
	<u>41,290</u>	<u>22,392</u>	<u>18,080</u>	<u>18,500</u>	<u>1,500</u>
<b>Unidentified - Budget Authority</b>	50,000	50,000	50,000	50,000	50,000
<b>Total Current Year's Expenditures</b>	239,357	220,816	270,644	300,072	290,713
<b>Carry Fwd from Previous Years</b>	71,807	66,245	81,193	90,022	87,214
	<u>\$ 311,164</u>	<u>\$ 287,061</u>	<u>\$ 351,837</u>	<u>\$ 390,094</u>	<u>\$ 377,927</u>

**2014 - 2018 CAPITAL FINANCIAL PLAN  
CONTRIBUTION (FUNDING) SUMMARY**

*(in thousands)*

<b>CONTRIBUTION SUMMARY</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Non-Discretionary Contributions</b>					
DCC Reserve Funds					
Arterial Roads	\$ 20,129	\$ 21,170	\$ 28,836	\$ 37,209	\$ 37,209
Major Collector Roads	3,121	3,648	9,667	11,647	11,647
Local Roads	684	684	684	1,235	1,235
Park Lands	14,812	15,051	16,184	16,130	21,174
Parkland Development	1,142	1,231	1,293	1,462	2,648
Drainage	6,362	5,189	11,032	12,102	12,102
Sewer	6,473	5,259	11,691	13,065	13,065
Water	4,709	3,876	9,439	10,462	10,462
Hwy 99 Corridor	2,199	2,199	2,199	2,199	2,199
Campbell Heights	944	2,184	18,577	22,639	22,640
	<u>60,575</u>	<u>60,491</u>	<u>109,602</u>	<u>128,150</u>	<u>134,381</u>
NCP Reserve Funds					
Fire	100	100	100	100	100
Library Services	100	100	100	100	100
Recreation Services	1,961	750	500	500	500
	<u>2,161</u>	<u>950</u>	<u>700</u>	<u>700</u>	<u>700</u>
Other Statutory Reserve Funds					
Cash In Lieu of Parkland	2,133	3,000	3,000	3,000	3,000
Environmental Stewardship	240	240	240	240	240
	<u>2,373</u>	<u>3,240</u>	<u>3,240</u>	<u>3,240</u>	<u>3,240</u>
	<b>65,109</b>	<b>64,681</b>	<b>113,542</b>	<b>132,090</b>	<b>138,321</b>
<b>Discretionary Contribution</b>					
Operating Appropriated Surplus					
Other Appropriations	1,275	850	250	250	260
Utility Rate Stabilization Reserve	700	700	700	700	700
	<u>1,975</u>	<u>1,550</u>	<u>950</u>	<u>950</u>	<u>960</u>
Contributions from Operating					
Current Year's General Operating	13,400	14,500	15,700	17,000	18,400
Current Year's Roads	10,845	10,905	12,344	21,465	21,441
Current Year's Solid Waste	-	-	-	-	-
Drainage	11,808	11,715	12,453	6,536	6,536
Water	8,481	8,438	9,137	11,573	11,573
Sewer	5,045	4,961	5,764	5,831	5,831
	<u>49,579</u>	<u>50,519</u>	<u>55,398</u>	<u>62,405</u>	<u>63,781</u>
Other Statutory Reserve Funds					
Other Reserves	5,200	4,300	1,000	2,000	-
Cranley Drive Revolving	15	15	15	15	15
Building Reserve	870	-	-	-	-
Vehicles & Equipment	7,656	7,656	7,656	7,656	7,656
Infrastructure Replacement	2,500	2,500	-	-	-
	<u>16,241</u>	<u>14,471</u>	<u>8,671</u>	<u>9,671</u>	<u>7,671</u>
	<b>67,795</b>	<b>66,540</b>	<b>65,019</b>	<b>73,026</b>	<b>72,412</b>
<b>Other Contributions</b>					
External Sources					
Provincial Contributions	845	845	845	-	-
Federal/Provincial Contribution	-	-	330	-	-
Private Contributions	875	875	875	875	875
GVTA	22,560	22,560	22,560	26,769	26,769
	<u>24,280</u>	<u>24,280</u>	<u>24,610</u>	<u>27,644</u>	<u>27,644</u>
Borrowing Proceeds					
External Borrowing	8,000	8,100	14,185	-	-
Internal Borrowing	22,430	5,450	1,500	15,500	500
Local Improvement	1,743	1,765	1,788	1,812	1,836
	<u>32,173</u>	<u>15,315</u>	<u>17,473</u>	<u>17,312</u>	<u>2,336</u>
	<b>56,453</b>	<b>39,595</b>	<b>42,083</b>	<b>44,956</b>	<b>29,980</b>
Unspecified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000
	<u><b>\$239,357</b></u>	<u><b>\$220,816</b></u>	<u><b>\$270,644</b></u>	<u><b>\$300,072</b></u>	<u><b>\$290,713</b></u>

**2014 - 2018 CAPITAL FINANCIAL PLAN  
EXPENDITURE SUMMARY**

*(in thousands)*

<b>EXPENDITURE SUMMARY</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
<b>Statutory &amp; Asset Maintenance</b>					
<b>Land Acquisition</b>					
General Corporate	\$ 75	\$ 347	\$ 464	\$ 475	\$ 516
Parks, Recreation & Culture	17,724	18,843	20,036	19,979	25,288
	17,799	19,190	20,500	20,454	25,804
<b>Buildings</b>					
General Corporate	1,050	1,050	1,100	1,100	1,200
Parks, Recreation & Culture	500	500	500	500	500
	1,550	1,550	1,600	1,600	1,700
<b>Engineering Structures</b>					
General Corporate	125	125	125	125	130
Drainage Services	18,720	17,793	25,175	20,328	20,328
Roads & Transportation	64,083	65,733	94,953	123,273	123,273
Parks, Recreation & Culture	3,934	3,000	3,112	3,338	4,623
Sewer Services	13,862	13,026	21,052	21,648	21,648
Water Services	14,548	14,111	21,101	24,560	24,561
	115,272	113,788	165,518	193,272	194,563
<b>Equipment</b>					
General Corporate	8,852	9,302	10,352	11,652	12,552
Drainage Services	200	200	200	200	200
Parks, Recreation & Culture	425	425	425	425	425
Protective Services	3,469	3,469	3,469	3,469	3,469
Sewer Services	200	200	200	200	200
Water Services	300	300	300	300	300
	13,446	13,896	14,946	16,246	17,146
	148,067	148,424	202,564	231,572	239,213
<b>Ranked Projects</b>					
<b>Buildings</b>					
Arts Centre - Urban Screen	-	192	-	-	-
Multi-Purpose Space - Fleetwood	-	-	14,185	-	-
Pool - Grandview Heights	8,000	10,600	-	-	-
Pool - Guildford	14,680	-	-	-	-
Recreation Facility - East Clayton	250	750	-	-	-
Relocation - North Surrey Arena	-	700	-	-	-
Renovation - Civic Facilities	1,210	-	-	-	-
Ice Expansion	-	-	1,000	15,000	-
Surrey Museum - Phase 2	-	1,000	-	-	-
RCMP Newton District Office	500	-	-	-	-
RCMP Sally Port Renovation	500	-	-	-	-
RCMP Additional Space	-	500	500	500	500
Build Surrey Program	-	-	1,000	1,000	1,000
Renovations- Corporate Facilities	1,900	-	-	-	-
Technology Capital Revolving Fund	2,000	1,000	-	-	-
Eco-Residential Recycling/Transfer Station	3,000	-	-	-	-
Utility Buildings	6,000	6,000	-	-	-
	38,040	20,742	16,685	16,500	1,500
<b>Engineering Structures</b>					
Artificial Turf Fields	2,000	-	-	2,000	-
Cloverdale Lawn Bowling	-	-	495	-	-
Guildford Youth Park Upgrade	-	250	-	-	-
Newton Athletic Park Master Plan	700	1,400	900	-	-
South Surrey Athletic Park - Fieldhouse	550	-	-	-	-
	3,250	1,650	1,395	2,000	-
	41,290	22,392	18,080	18,500	1,500
<b>Unidentified - Budget Authority only (not funded)</b>	50,000	50,000	50,000	50,000	50,000
	<b>\$239,357</b>	<b>\$220,816</b>	<b>\$270,644</b>	<b>\$300,072</b>	<b>\$290,713</b>