

NO: F002

COUNCIL DATE: December 2, 2019

FINANCE COMMITTEE

TO: **Mayor & Council**

DATE: **November 14, 2019**

FROM: **City Manager and
General Manager, Finance**

FILE: **1705-05**

SUBJECT: **2020 Five-Year (2020-2024) Financial Plan - Capital Program**

1.0 RECOMMENDATION

It is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct staff to prepare the 2020 Five-Year (2020-2024) Capital Financial Plan incorporating the Capital Program as outlined in this report.

2.0 BACKGROUND

The following is an update on the significant capital projects that were funded in the 2019-2023 Five-Year Capital Financial Plan and are expected to be completed in 2020:

2.1 Clayton Community Centre – Recreation, Arts & Library Facility

In consideration of the growth in East Clayton and the development expected over the next few years in West Clayton, the new Clayton Community Centre will include visual and performing arts studios, a library and associated circulation management spaces, a gymnasium, fitness and weight rooms, preschool/daycare facilities, child minding space, youth gathering space, staff spaces and supporting infrastructure and spaces. Construction is currently in progress with a projected opening date in mid-2020. It is expected that the final project cost will be \$45.0M.

2.2 Bear Creek Park Athletics Centre Phase 1 – Walking Loop

Construction of a walking track with pedestrian lighting on the upper north field is underway with expected completion in the first quarter of 2020. This casual walking amenity is essential during prime-time afternoon/evening hours to ensure walkers have access to a walking loop while athletes train on the existing Bear Creek Athletic Track. It is expected that the final cost for this phase of the project will be \$0.6M.

3.0 DISCUSSION

The General Capital Program is composed of the following two elements:

- 1) On-going General Capital program to maintain and/or enhance the City’s current inventory of infrastructure; and
- 2) Major General Capital program, which includes a series of new large-scale capital projects that will be constructed over the next few years to support our residents and businesses for the next 10 years and beyond.

3.1 Available Funding for the General Capital Program

The following table documents the revenue sources of funding that are expected to be available in each of the next five years to support the General Capital Program.

PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM (in thousands of dollars)	2020	2021	2022	2023	2024	Total
Contribution from General Operating - Surrey Police Department	\$ 25,200	\$ 19,600	\$ 400	\$ -	\$ -	\$ 45,200
Contribution from General Operating	13,443	9,244	7,978	9,190	10,312	50,167
Other City Reserves	10,597	18,291	15,987	11,788	13,082	69,744
Internal Borrowing	5,100	-	-	-	-	5,100
Proceeds from SCDC Dividends	4,500	4,500	4,500	4,500	4,500	22,500
Proceeds from Gaming Revenue	4,200	4,221	4,242	4,263	4,284	21,210
Green City	1,500	1,500	1,500	1,500	1,500	7,500
External Contributions	225	1,000	1,000	1,000	1,000	4,225
Community Amenity Contribution Reserve	-	4,000	8,000	10,000	11,000	33,000
TOTAL PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM	\$ 64,765	\$ 62,356	\$ 43,607	\$ 42,241	\$ 45,678	\$ 258,646

3.2 On-going General Capital Requirements and Funding Sources

On-going General Capital is required to sustain existing assets through major maintenance type initiatives such as building envelope and roof repairs, technology enhancements, and to initiate minor facility enhancements such as flooring and washroom improvements along with minor park enhancements.

The On-going General Capital program is funded by contributions from General Operating, City Reserves, Surrey City Development Corporation (“SCDC”) proceeds, Gaming Revenue, Green City, External Contributions (grants), and Community Amenity Contributions (“CAC”). No debt funding is utilized for the On-Going General Capital program.

The following tables document the On-Going General Capital program’s funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL <i>(in thousands of dollars)</i>	2020	2021	2022	2023	2024	Total
Contribution from General Operating	\$ 11,443	\$ 9,144	\$ 6,378	\$ 6,300	\$ 10,312	\$ 43,577
Other City Reserves	8,397	10,881	11,977	8,978	10,282	50,514
Green City	1,500	1,500	1,500	1,500	1,500	7,500
Proceeds from Gaming Revenue	750	4,131	4,242	4,263	4,284	17,670
External Contributions	225	-	-	-	-	225
Proceeds from SCDC Dividends	-	-	610	-	4,500	5,110
Community Amenity Contribution Reserve	-	-	-	-	400	400
TOTAL PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL	\$ 22,315	\$ 25,656	\$ 24,707	\$ 21,041	\$ 31,278	\$ 124,996

ON-GOING GENERAL CAPITAL REQUIREMENTS <i>(in thousands of dollars)</i>	2020	2021	2022	2023	2023	Total
Information Technology	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 6,500	\$ 32,500
Park Development Program	4,321	4,271	4,271	4,271	4,271	21,405
Facilities Maintenance & Renovations	4,225	4,000	4,000	4,000	4,000	20,225
Fire Equipment	2,665	2,874	3,970	971	2,275	12,754
Library Books	2,100	2,100	2,100	2,100	2,100	10,500
Sundry & Contingency	1,504	2,636	591	0	8,857	13,588
Parks Equipment	425	425	425	425	425	2,125
Corporate Security	250	250	250	250	250	1,250
Fleet Vehicles & Equipment	225	2,500	2,500	2,500	2,500	10,225
Corporate Equipment	100	100	100	24	100	424
TOTAL ON-GOING GENERAL CAPITAL REQUIREMENTS	\$ 22,315	\$ 25,656	\$ 24,707	\$ 21,041	\$ 31,278	\$ 124,996

Examples of the initiatives that will be addressed over the next five years include roof replacements, mechanical systems upgrades, accessibility improvements, playground renovations and minor park improvements.

3.3 Major General Capital Requirements and Funding Sources

The Major General Capital program includes large-scale capital projects such as recreation facilities, arenas, sports fields and parks construction and upgrade initiatives.

The Major General Capital program is funded by contributions from General Operating, SCDC Dividends, Gaming Revenue, and City Reserves. Community Amenity Contributions are expected to fund a significant portion of the Major General Capital program starting in 2021. Internal Borrowing is required in 2020 for the Clayton Community Centre and YMCA Agreement. No further debt funding is proposed thereafter for any Capital Projects.

The following tables document the Major General Capital program’s funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL (in thousands of dollars)	2020	2021	2022	2023	2024	Total
Contribution from General Operating - Surrey Police Department	\$ 25,200	\$ 19,600	\$ 400	\$ -	\$ -	45,200
Internal Borrowing	5,100	-	-	-	-	5,100
Proceeds from SCDC Dividends	4,500	4,500	3,890	4,500	-	17,390
Proceeds from Gaming Revenue	3,450	90	-	-	-	3,540
Other City Reserves	2,200	7,410	4,010	2,810	2,800	19,230
Contribution from General Operating	2,000	100	1,600	2,890	-	6,590
Community Amenity Contribution Reserve	-	4,000	8,000	10,000	10,600	32,600
External Contributions (Grants)	-	1,000	1,000	1,000	1,000	4,000
TOTAL PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL	\$ 42,450	\$ 36,700	\$ 18,900	\$ 21,200	\$ 14,400	\$ 133,650

PROPOSED MAJOR GENERAL CAPITAL PROJECTS (in thousands of dollars)	2020	2021	2022	2023	2024	Total
3.3.1 YMCA Agreement (Total \$20.0M)	\$ 7,150					\$ 7,150
3.3.2 Clayton Community Centre (Total \$45.0M)	3,300					3,300
3.3.3 Newton Athletic Park - Fieldhouse Expansion & Renovation	2,000					2,000
3.3.4 NCP Funded Park Projects	1,400					1,400
3.3.5 Nicomekl Riverfront Park (Total \$10.0M)	1,200	1,600	1,600	1,600	1,600	7,600
3.3.6 Newton Urban Park	1,000					1,000
3.3.7 Artificial Turf Replacement - Hjorth Road Park	800					800
3.3.8 Kabaddi Facility	250	1,750	1,700			3,700
3.3.9 Joe Brown Park	100					100
3.3.10 Cloverdale Sport & Ice Complex	50				10,000	10,050
3.3.11 Unwin Community Park		4,000				4,000
3.3.12 NCP Funded Park Projects		3,150				3,150
3.3.13 Tamanawis Park - Third Field Hockey Turf Field		3,000	3,000			6,000
3.3.14 Grandview Heights Community Park & Artificial Turf Field (Total \$10.25M)		2,000	4,000	4,000		10,000
3.3.15 Artificial Turf Replacement - Cloverdale Athletic Park		800				800
3.3.16 Artificial Turf Replacement - Tom Binnie Park		800				800
3.3.17 Bear Creek Park Athletics Centre (Total \$7.0M)			2,800	3,500		6,300
3.3.18 NCP Funded Park Projects			2,350			2,350
3.3.19 Fleetwood Athletic Park & Artificial Turf Field			2,000	4,000		6,000
3.3.20 Cricket Pitch & Fieldhouse			700	5,300		6,000
3.3.21 Surrey Art Centre Renovation			350			350
3.3.22 NCP Funded Park Projects				2,150		2,150
3.3.23 Surrey Little Theatre Relocation				500		500
3.3.24 Pop-up Heritage Displays				150		150
3.3.25 NCP Funded Park Projects					2,800	2,800
TOTAL PROPOSED MAJOR GENERAL CAPITAL PROJECTS	\$ 17,250	\$ 17,100	\$ 18,500	\$ 21,200	\$ 14,400	\$ 88,450
3.3.26 Surrey Police Department Capital & Transition Requirements	25,200	19,600	400			45,200
GRAND TOTAL	\$ 42,450	\$ 36,700	\$ 18,900	\$ 21,200	\$ 14,400	\$ 133,650

The following descriptions provide details on the major capital projects included in the proposed 2020-2024 Major General Capital program.

3.3.1 YMCA Agreement (\$20.0M)

The existing North Surrey Recreation Centre has reached the end of its functional lifespan and will be fully decommissioned by the end of 2019. The City is providing the same or better level of recreation services within 4 km of the North Surrey Recreation Centre at Chuck Bailey Recreation Centre, North Surrey Sport & Ice Complex and Guildford Recreation Centre. To complement City operated facilities, the City has partnered with the YMCA for the construction and operation of a YMCA Community Centre Facility and for the delivery of Community and Recreation Services in the Surrey City Centre. The City has entered into an Agreement in Principle to share in the capital costs of the new YMCA facility by providing a \$20.0M capital contribution. The YMCA's contribution is projected to be a minimum of \$25.0M and they will fully fund the operations of the YMCA facility.

3.3.2 Clayton Community Centre – Recreation, Arts & Library Facility (\$45.0M)

As described in Section 2.1 of this report.

3.3.3 Newton Athletic Park - Fieldhouse Expansion & Renovation (\$2.0M)

The Newton Athletic Park project is the continued development of the park to create a regional sport tournament destination as well as a complete destination park for the rapidly growing community of Newton. Renovating the existing fieldhouse will improve the park's tournament hosting facilities.

3.3.4 NCP Funded Park Projects (\$1.4M)

This funding is allocated towards the development of Edmund Drive Park, West Clayton - Park H, Quibble Creek Park (City Centre) and North Surrey Community Park.

3.3.5 Nicomekl Riverfront Park (\$10.0M)

The City is planning a complete park system along the south bank of the Nicomekl River to create a conservation-oriented riverfront park that integrates ecological improvements, public access, new amenities, public art, heritage, and infrastructure with natural spaces and habitat corridors. The project is significant for its connection to the City's Coastal Flood Adaptation Strategy and the recent securing of \$4.0M in grant funding through the Government of Canada's Disaster Mitigation Adaptation Fund. The City's contribution towards the project is expected to be \$6.0M.

3.3.6 Newton Urban Park (\$1.0M)

This project is for the initiation and completion of a master plan for Newton Urban Park and for the detailed design and construction of a portion of the master plan (once completed). The project will advance a portion of the development of Newton Urban Park. The park is envisioned as a hub for the community with playgrounds and a central space for community gathering and celebration and other amenities

3.3.7 Artificial Turf Replacement - Hjorth Road Park (\$0.8M)

The replacement of artificial turf is a required cost of providing premier sporting facilities across Surrey. This project will replace one artificial turf field in Hjorth Road Park to ensure safe, high performance field surfacing. This project will be funded from the artificial turf field replacement reserve fund.

3.3.8 Kabaddi Facility (\$3.7M)

This project is for the planning, design and construction of a new kabaddi facility in Whalley including grass field, bleacher, and field house.

3.3.9 Joe Brown Park (\$0.1M)

The Joe Brown Park master plan includes expanded trail and path networks, bicycle park dirt jumps, a play area, mowed grass areas, a terraced knoll, a dog off-leash area and native vegetation plantings. The project advances a portion of the master plan and includes the construction of a dog off-leash area in the park.

3.3.10 Cloverdale Sport & Ice Complex

Work will begin in 2020 to conceptualize additional ice in the Cloverdale community to meet the community's needs for ice hockey, figure skating, public lessons, skating sessions, and dry floor summer use.

3.3.11 Unwin Community Park (\$4.0M)

The City has acquired the last property to expand this community park. The community of Newton is rapidly growing, and a range of new amenities will be required to meet that growth and changing demographics, including accessible washrooms and walking amenities such as trails and paths.

3.3.12 NCP Funded Park Projects (\$3.15M)

This funding is allocated towards the development of McLellan Creek Park, West Clayton - Park B, West Clayton - Park C, South Newton Neighbourhood Park and Aloha Estates Park.

3.3.13 Tamanawis Park – Third Field Hockey Turf Field (\$6.0M)

This project includes the design and installation of a third artificial turf field, expanded parking and new washroom building at Tamanawis Park. The City has applied for Federal Infrastructure Funding which, if granted, will allow the overall project budget to be increased to approximately \$9M. These investments would further enhance Tamanawis Park as a destination facility for Field Hockey tournaments.

3.3.14 Grandview Heights Community Park & Artificial Turf Field (\$10.25M)

This project will develop a Community Park for the rapidly growing population of Grandview Heights. This park will be located directly adjacent to the new Grandview Heights Secondary School and Grandview Heights Aquatic Facility. Planning and design for the park started in late 2019 with construction expected to commence in 2021. This project will incorporate one of the artificial turf field capital allocations which was approved as part of the 2019 Five-Year (2019-2023) Capital Financial Plan.

3.3.15 Artificial Turf Replacement – Cloverdale Athletic Park (\$0.8M)

The replacement of artificial turf is a required cost of providing premier sporting facilities across Surrey. This project will replace one artificial turf field in Cloverdale Athletic Park to ensure safe, high performance field surfacing. This project will be funded from the artificial turf field replacement reserve fund.

3.3.16 Artificial Turf Replacement – Tom Binnie Park (\$0.8M)

The replacement of artificial turf is a required cost of providing premier sporting facilities across Surrey. This project will replace the artificial turf field in Tom Binnie Park to ensure safe, high performance field surfacing. This project will be funded from the artificial turf field replacement reserve fund.

3.3.17 Bear Creek Park Athletics Centre (\$7.0M)

This project is for the design and construction of a new track and sports field in Bear Creek Park which will bring the facility up to international standards. The existing wooden bleachers will be replaced with a modern 2,200 seat grandstand with covered seating and supporting amenities.

Phase 1 construction of a walking track with pedestrian lighting on the upper north field is underway with expected completion in the first quarter 2020. This casual walking amenity is essential during prime-time afternoon/evening hours to ensure a safe training facility to support the competitive development of world-class track & field athletes.

Phase 2 is dependent on provincial and federal funding support which would bring the overall project budget to approximately \$21.0M. The City's overall contribution to the project is \$7.0M (one-third funding).

3.3.18 NCP Funded Park Projects (\$2.35M)

This funding is allocated towards the development of East Clayton Transit Oriented Area Park, Woodward Hill Park and Sunnyside Heights - Park C.

3.3.19 Fleetwood Athletic Park & Artificial Turf Field (\$6.0M)

With the growing demand City-wide for athletic field space, the development of a new athletic park in Fleetwood will greatly improve the availability of field space for many sports groups. This project will incorporate one of the artificial turf field capital allocations which was approved as part of the 2019 Five-Year (2019-2023) Capital Financial Plan.

3.3.20 Cricket Pitch & Fieldhouse (\$6.0M)

The sport of cricket continues to grow in participation in Surrey. Planning, design and development of a new cricket facility is necessary to meet the growth of the sport. The location of this new amenity is to be determined.

3.3.21 Surrey Arts Centre Renovation (\$0.35M)

This project is for the renovation of the Surrey Art Centre to maintain and improve performing arts organizations' learning, production and presentation spaces and operations.

3.3.22 NCP Funded Park Projects (\$2.15M)

This funding is allocated towards the development of Rowberry Park (City Centre), McLeod Park, Abbey Ridge Park (Lyncean Drive) and West Clayton - Park E.

3.3.23 Surrey Little Theatre Relocation (\$0.5M)

The relocation of this not-for-profit group's facility to a more accessible location is anticipated to both strengthen this organization and increase service to the City.

3.3.24 Pop-up Heritage Displays (\$0.15M)

Surrey's heritage and museum services are currently concentrated in Cloverdale and South Surrey. Surrey's many community facilities and parks offer opportunities to decentralize heritage services and create a wider presence in the lives of Surrey residents. This investment will increase the inventory of heritage storyboards in neighbourhoods across the City and support exhibit and program spaces in existing facilities.

3.3.25 NCP Funded Park Projects (\$2.8M)

This funding is allocated towards the development of Clayton Park and Godwin Farm Biodiversity Preserve.

3.3.26 Surrey Police Department Capital & Transition Requirements (\$45.2M)

The forthcoming Surrey Police Department will require one-time investments to replace key components of existing Surrey RCMP infrastructure and equipment. These investments include information & technology equipment, police uniforms, office equipment and fleet transition costs. One-time transition requirements also include consulting, facilities, fleet, human resources, information & technology and legal costs. The funding proposed in this budget, with the addition of a conservative contingency of 15%, is aligned with the Surrey Policing Transition Report which was drafted for the City by the Vancouver Police Department, and made public in June, 2019.

3.4 Proposed 2020 Capital Program for Engineering and Parks-related Capital Infrastructure

Capital funding is available from Development Cost Charges, contributions from Utilities Operating, the Greater Vancouver Transit Authority ("TransLink"), contributions from the federal and provincial governments, and developer contributions. The total funding amounts available in 2020 for all proposed Engineering and Parks-related Capital Infrastructure Projects are listed below:

Roads	\$81.0M
Parks Acquisition & Development	42.1M
Drainage	23.9M
Sewer	13.1M
Water	9.7M
Energy	<u>3.4M</u>
Total	<u>\$ 173.2M</u>

An overview of the entire Capital Program is attached as Appendix “I” to this report.

CONCLUSION

Based on the discussion and information provided in this report, it is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct Staff to prepare the 2020 Five-Year (2020-2024) Capital Financial Plan as outlined in this report.

Kam Grewal, CPA, CMA
General Manager, Finance

Vincent Lalonde, P. Eng
City Manager

Attachments:

Appendix “I”: 2020 Five-Year (2020–2024) Capital Financial Plan

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Appendix "I-1"

2020 - 2024 CAPITAL FINANCIAL PLAN EXECUTIVE SUMMARY

(in thousands)

CONTRIBUTION SUMMARY	2020	2021	2022	2023	2024	5 YEAR PROGRAM
Non-Discretionary Contributions						
DCC Reserve Funds	\$ 90,745	\$ 89,521	\$ 96,244	\$ 99,013	\$ 101,144	\$ 476,667
NCP Reserve Funds	1,600	6,010	4,210	3,010	3,000	17,830
Other Statutory Reserve Funds	10,240	10,240	10,240	10,240	10,240	51,200
	<u>102,585</u>	<u>105,771</u>	<u>110,694</u>	<u>112,263</u>	<u>114,384</u>	<u>545,697</u>
Discretionary Contributions						
Community Amenity Contribution Reserve	-	4,000	8,000	10,000	11,000	33,000
Contribution from Operating	83,322	70,875	49,891	52,421	56,651	313,160
Operating Appropriated Surplus	2,200	2,200	2,200	2,200	2,200	11,000
Other Statutory Reserve Funds	9,012	12,296	11,792	8,793	10,097	51,989
	<u>94,534</u>	<u>89,371</u>	<u>71,883</u>	<u>73,414</u>	<u>79,948</u>	<u>409,149</u>
Other Contributions						
External Sources	35,749	29,415	36,763	51,422	46,655	200,004
Other Sources	5,100	-	-	-	-	5,100
	<u>40,849</u>	<u>29,415</u>	<u>36,763</u>	<u>51,422</u>	<u>46,655</u>	<u>205,104</u>
Unidentified - Budget Authority	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Contributions	<u>287,968</u>	<u>274,557</u>	<u>269,340</u>	<u>287,099</u>	<u>290,987</u>	<u>1,409,950</u>
Carry Fwd from Previous Years	86,390	82,367	80,802	86,130	87,296	539,097
	<u>\$ 374,358</u>	<u>\$ 356,924</u>	<u>\$ 350,142</u>	<u>\$ 373,228</u>	<u>\$ 378,283</u>	<u>\$ 1,949,047</u>
EXPENDITURE SUMMARY						
Statutory & Asset Maintenance						
Buildings	\$ 4,225	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 20,225
Equipment	13,199	15,620	16,718	13,643	15,023	74,202
Other Capital Improvements	134,272	128,923	140,610	161,523	160,866	726,194
Property Acquisition	40,318	35,268	35,268	35,268	35,268	181,390
Sundry & Contingency	1,504	2,635	591	-	8,857	13,587
	<u>193,518</u>	<u>186,446</u>	<u>197,187</u>	<u>214,434</u>	<u>224,014</u>	<u>1,015,598</u>
Ranked Projects						
Buildings	10,500	-	350	500	10,000	21,350
Other Capital Improvements	33,950	38,111	21,803	22,165	6,973	123,002
	<u>44,450</u>	<u>38,111</u>	<u>22,153</u>	<u>22,665</u>	<u>16,973</u>	<u>144,352</u>
Unidentified - Budget Authority	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Expenditures	<u>287,968</u>	<u>274,557</u>	<u>269,340</u>	<u>287,099</u>	<u>290,987</u>	<u>1,409,950</u>
Carry Fwd from Previous Years	86,390	82,367	80,802	86,130	87,296	539,097
	<u>\$ 374,358</u>	<u>\$ 356,924</u>	<u>\$ 350,142</u>	<u>\$ 373,228</u>	<u>\$ 378,283</u>	<u>\$ 1,949,047</u>

Appendix “I-2”

2020 - 2024 CAPITAL FINANCIAL PLAN CONTRIBUTION (FUNDING) SUMMARY

(in thousands)

CONTRIBUTION SUMMARY	2020	2021	2022	2023	2024	5 YEAR PROGRAM
Non-Discretionary Contributions						
DCC Reserve Funds						
Anniedale Tynehead	\$ -	\$ -	\$ 1,982	\$ 3,885	\$ 5,133	\$ 11,000
Arterial Roads	33,628	34,476	35,166	35,870	36,588	175,728
Drainage	6,800	6,800	8,984	8,984	8,984	40,552
Major Collector Roads	7,750	7,905	8,064	8,226	8,391	40,336
Park Lands	30,000	25,000	25,000	25,000	25,000	130,000
Parkland Development	1,800	1,800	1,800	1,800	1,800	9,000
Sewer	6,672	8,444	10,334	10,334	10,334	46,118
Water	4,095	4,095	3,913	3,913	3,913	19,929
West Clayton	-	1,001	1,001	1,001	1,001	4,004
	90,745	89,521	96,244	99,013	101,144	476,667
NCP Reserve Funds						
Fire	100	100	100	100	100	500
Library Services	100	100	100	100	100	500
Recreation Services	1,400	5,810	4,010	2,810	2,800	16,830
	1,600	6,010	4,210	3,010	3,000	17,830
Other Statutory Reserve Funds						
Cash In Lieu of Parkland	10,000	10,000	10,000	10,000	10,000	50,000
Environmental Stewardship	240	240	240	240	240	1,200
	10,240	10,240	10,240	10,240	10,240	51,200
	102,585	105,771	110,694	112,263	114,384	545,697
Discretionary Contribution						
Operating Appropriated Surplus						
Other Appropriations	1,500	1,500	1,500	1,500	1,500	7,500
Utility Rate Stabilization Reserve	700	700	700	700	700	3,500
	2,200	2,200	2,200	2,200	2,200	11,000
Contributions from Operating						
Drainage	7,756	7,079	7,101	10,101	11,614	43,651
Energy	3,400	4,561	5,603	3,615	5,373	22,552
General	47,343	37,565	17,120	17,953	19,096	139,077
Parking	234	171	173	173	173	924
Roads	13,335	9,683	8,390	7,596	7,412	46,416
Sewer	5,950	5,677	6,344	6,823	6,823	31,617
Water	5,304	6,139	5,160	6,160	6,160	28,923
	83,322	70,875	49,891	52,421	56,651	313,160
Community Amenity Contribution Reserve						
CAC & Bonus Density Contributions	-	4,000	8,000	10,000	11,000	33,000
	-	4,000	8,000	10,000	11,000	33,000
Other Statutory Reserve Funds						
Cranley Drive Revolving	15	15	15	15	15	75
Vehicles & Equipment	8,997	12,281	11,777	8,778	10,082	51,914
	9,012	12,296	11,792	8,793	10,097	51,989
	94,534	89,371	71,883	73,414	79,948	409,149
Other Contributions						
External Sources						
Federal/Provincial Contribution	19,236	16,571	28,401	30,292	24,353	118,853
Private Contributions	150	150	150	150	150	750
TransLink	16,363	12,694	8,212	20,980	22,152	80,401
	35,749	29,415	36,763	51,422	46,655	200,004
Other Sources						
Internal Borrowing	5,100	-	-	-	-	5,100
	5,100	-	-	-	-	5,100
	40,849	29,415	36,763	51,422	46,655	205,104
Unidentified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 287,968	\$ 274,557	\$ 269,340	\$ 287,099	\$ 290,987	\$ 1,409,950

Appendix "I-3"

2020 - 2024 CAPITAL FINANCIAL PLAN EXPENDITURE SUMMARY

(in thousands)

EXPENDITURE SUMMARY	2020	2021	2022	2023	2024	5 YEAR PROGRAM
Statutory & Asset Maintenance						
Land Acquisition						
General Corporate	\$ 15	\$ 15	\$ 15	\$ 15	\$ 15	\$ 75
Parks, Recreation & Culture	40,303	35,253	35,253	35,253	35,253	181,315
	<u>40,318</u>	<u>35,268</u>	<u>35,268</u>	<u>35,268</u>	<u>35,268</u>	<u>181,390</u>
Sundry & Contingency	1,504	2,635	591	-	8,857	13,587
	<u>1,504</u>	<u>2,635</u>	<u>591</u>	<u>-</u>	<u>8,857</u>	<u>13,587</u>
Buildings						
General Corporate	4,225	4,000	4,000	4,000	4,000	20,225
	<u>4,225</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>	<u>4,000</u>	<u>20,225</u>
Other Capital Improvements						
Drainage Services	23,652	30,199	38,817	40,438	46,440	179,546
Parks, Recreation & Culture	7,368	9,119	8,318	8,118	8,768	41,691
Roads & Transportation	80,991	65,250	65,742	81,852	74,543	368,378
Sewer Services	12,862	14,121	16,678	19,060	19,060	81,781
Water Services	9,399	10,234	11,055	12,055	12,055	54,798
	<u>134,272</u>	<u>128,923</u>	<u>140,610</u>	<u>161,523</u>	<u>160,866</u>	<u>726,194</u>
Equipment						
Drainage Services	200	200	200	200	200	1,000
General Corporate	9,175	11,450	11,450	11,374	11,450	54,899
Parks, Recreation & Culture	425	425	425	425	425	2,125
Protective Services	2,665	2,874	3,970	971	2,275	12,754
Parking Services	234	171	173	173	173	924
Sewer Services	200	200	200	200	200	1,000
Water Services	300	300	300	300	300	1,500
	<u>13,199</u>	<u>15,620</u>	<u>16,718</u>	<u>13,643</u>	<u>15,023</u>	<u>74,202</u>
	<u>193,518</u>	<u>186,446</u>	<u>197,187</u>	<u>214,434</u>	<u>224,014</u>	<u>1,015,598</u>
Ranked Projects						
<u>Buildings</u>						
Clayton Community Centre	3,300	-	-	-	-	3,300
Cloverdale Sport & Ice Complex	50	-	-	-	10,000	10,050
Surrey Art Centre Renovation	-	-	350	-	-	350
Surrey Little Theatre Relocation	-	-	-	500	-	500
YMCA Agreement	7,150	-	-	-	-	7,150
	<u>10,500</u>	<u>-</u>	<u>350</u>	<u>500</u>	<u>10,000</u>	<u>21,350</u>
<u>Other Capital Improvements</u>						
Artificial Turf Replacement - Cloverdale Athletic Park	-	800	-	-	-	800
Artificial Turf Replacement - Hjorth Road Park	800	-	-	-	-	800
Artificial Turf Replacement - Tom Binnie Park	-	800	-	-	-	800
Bear Creek Park Athletics Centre	-	-	2,800	3,500	-	6,300
Cricket Pitch & Fieldhouse	-	-	700	5,300	-	6,000
District Energy System	3,400	4,561	5,603	3,615	5,373	22,552
Fleetwood Athletic Park & Artificial Turf Field	-	-	2,000	4,000	-	6,000
Joe Brown Park	100	-	-	-	-	100
Grandview Heights Community Park & Artificial Turf Field	-	2,000	4,000	4,000	-	10,000
Kabaddi Facility	250	1,750	1,700	-	-	3,700
NAP Fieldhouse Expansion & Renovation	2,000	-	-	-	-	2,000
Newton Urban Park	1,000	-	-	-	-	1,000
Nicomekl Riverfront Park	1,200	1,600	1,600	1,600	1,600	7,600
Pop-up Heritage Displays	-	-	-	150	-	150
Surrey Police Department Capital & Transition Requirements	25,200	19,600	400	-	-	45,200
Tamanawis Park - Third Field Hockey Turf Field	-	3,000	3,000	-	-	6,000
Unwin Community Park	-	4,000	-	-	-	4,000
	<u>33,950</u>	<u>38,111</u>	<u>21,803</u>	<u>22,165</u>	<u>6,973</u>	<u>123,002</u>
	<u>44,450</u>	<u>38,111</u>	<u>22,153</u>	<u>22,665</u>	<u>16,973</u>	<u>144,352</u>
Unidentified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	<u>\$ 287,968</u>	<u>\$ 274,557</u>	<u>\$ 269,340</u>	<u>\$ 287,099</u>	<u>\$ 290,987</u>	<u>\$ 1,409,950</u>