

CORPORATE REPORT

	NO: R122	COUNCIL DATE: J	une 27, 2022
REGULAR	COUNCIL		
TO:	Mayor & Council	DATE:	June 23, 2022
FROM:	General Manager, Finance	FILE:	1880-20
SUBJECT:	2021 Statement of Financial Information		

RECOMMENDATION

The Finance Department recommends that Council:

- 1. Receive this report for information; and
- 2. Approve the 2021 Statement of Financial Information that is attached to this report as Appendix "I".

INTENT

The purpose of this report is to fulfil the annual *Financial Information Act* (the "Act") requirement to report publicly, the Statement of Financial Information.

BACKGROUND

The *Financial Information Act* was enacted in the fall of 1993 and requires all municipalities to provide the Province of British Columbia with a Statement of Financial Information on an annual basis. The Statement of Financial Information is to include, for the year being reported, the City's audited financial statements along with information regarding the remuneration paid to the Mayor and each Councillor, the name of and the remuneration paid to each employee who received more than \$75,000 from the City, the name of and the amount paid to each supplier of goods and/or services to whom the City paid more than \$25,000, and grants paid by the City for more than \$25,000.

The Act requires that Council approve the Statement of Financial Information prior to its submission to the Province of British Columbia. The Act also requires that the Statement of Financial Information be made available to the public before June 30th of the year following the year to which the information in the Statement of Financial Information applies.

DISCUSSION

The 2021 Statement of Financial Information has been prepared in accordance with the Act and is attached as Appendix "I" to this report. The Statement of Financial Information includes the 2021 audited consolidated financial statements, which were adopted by Council on April 25, 2022.

The remuneration and expenses paid to City staff are reported in the Statement of Financial Information under three categories as follows:

- **Base Salary**: This is the salary that the employee earned in 2021;
- **Taxable Benefit and Other**: This includes any payout of earned time related to vacations, gratuity payments, pay for performance, lump sum payments, banked overtime, retirement and/or vehicle allowances; and
- **Expenses**: This includes amounts paid by the City to or for the employee in performing their job function, including annual professional association and membership fees, conferences, training, seminars, and travel related to City business.

As part of our ongoing efforts to be an open, transparent, and accessible government, staff will post this report to the Financial Documents section of the City's website.

SUSTAINABILITY CONSIDERATIONS

The 2021 Statement of Financial Information is required as part of the *Financial Information Act*. This reporting supports the objectives of the City's Sustainability Charter 2.0. In particular, this reporting supports the following Corporate Sustainability Objective "SO":

• Corporate SO8: Work towards corporate financial sustainability, including financial reporting.

CONCLUSION

The Act requires that municipalities provide to the Province of British Columbia, a Statement of Financial Information for each calendar year. This Statement of Financial Information is to be approved by Council before it is forwarded to the Province. The Act stipulates that the Statement of Financial Information is to be made available to the public before June 30th of the year following the year to which the information in the Statement applies. Based on the above discussion, it is recommended that Council approve the 2021 Statement of Financial Information that is attached as Appendix "I" to this report and which has been prepared in accordance with the requirements of the Act.

Kam Grewal, BBA, CPA, CMA CFO/General Manager, Finance

Appendix "I"

CITY OF SURREY

STATEMENT OF FINANCIAL INFORMATION

Year Ended December 31, 2021

(In compliance with the Financial Information Act of British Columbia, Chapter 140)

Section	Section
Number	
Statement of Financial Information Approval	1
Management Report	2
Financial Statements	3
Schedule of Debts	4
Schedule of Guarantee and Indemnity Agreements	5
Schedule of Remuneration and Expenses	6
Statement of Severance Agreements	7
Schedule of Suppliers of Goods or Services	8
Schedule of Grants	9

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

Doug McCallum Mayor, City of Surrey Kam Grewal, BBA, CPA, CMA CFO/General Manager, Finance

June _____, 2022

The Financial Statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board ("PSAB"), an independent standard-setting body, of the Chartered Professional Accountants of Canada. The integrity and objectivity of these statements are management's responsibility. Management is also responsible for all statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the audited financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

City Council, through the Audit Committee, is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal controls. The Audit Committee achieves this through the review of the audited financial statements and other financial information, the audit process and compliance of financial internal controls. The Audit Committee meets with management and the external auditors as required.

The external auditors, BDO, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Financial Information Act. Their examination includes a review and evaluation of the City's system of internal controls and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and fair access to the Audit Committee.

On behalf of The City of Surrey

Kam Grewal, BBA, CPA, CMA CFO/General Manager, Finance June _____, 2022

Section 3

FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2021



Councillor Doug Elford, Chair



Councillor Laurie Guerra, Member

The primary function of the Audit Committee is to represent and assist City Council in fulfilling oversight responsibilities in relation to the internal control environment in place at the City, including the review of the audited financial statements and other financial information, and liaising with the City Manager and CFO/General Manager, Finance in relation to financial and internal controls and business improvement opportunities.

CORPORATE PLANNING PROCESS

Surrey City Council approved the Surrey Sustainability Charter 2.0 as the City's overarching policy document. This sets out a vision for the community, a mission statement and a set of corporate goals and strategies. With the Sustainability Charter 2.0 setting the guide posts, along with the other strategic plans and direction from City Council, a Financial Plan is developed each year that presents both the Capital Budget and the Operating Budget.

The Capital Budget is developed based on City Council's current priorities and the ongoing requirements in order to maintain civic service levels. The resulting five-year plan strives to match the various source of funds to required projects.

The Operating Budget allocates resources based on delivering services at existing levels, issues raised by City Council, through public consultation, and administrative requirements. It also considers changes for specific programs based on growth, usage, demand, ability to pay, business case, etc.

FINANCIAL REPORTS

Financial reports are presented to City Council for its information and review. These include reports on quarterly financial status for general operations and the annual financial report. The annual financial report includes consolidated financial statements audited by the City's appointed external auditor.

FINANCIAL POLICIES

The City of Surrey utilizes a number of financial policies, some of which have received formal approval by City Council; others are based on fiscal responsibility, legislative requirements, and public sector accounting standards. The following lists several of these key policies.

Expense Policy

This policy provides guidelines for employees and other authorized individuals with respect to travel and expense reimbursements. It defines approval authorities, per diem allowances, ineligible costs, and expense reimbursement requirements.

Investment Policy

This policy stipulates that the City of Surrey will invest funds in a manner that provides an optimal blend of investment return and security while meeting daily cash flow demands and complying with the statutory requirements of the Community Charter. The policy states that City funds are to be invested prudently and that the City's investment practices support the three fundamental objectives of safety, liquidity, and return on investment.

Reserve and Surplus Policy

This policy directs the establishment and maintenance of reserves, and appropriations of surplus, as well as the use of reserves and appropriations of surplus in meeting the short and long-term financial goals of the City. The policy states guiding principles, objectives, criteria, and procedures, including allowable minimum and maximum reserve and surplus balances.

Tax Exemption Policy

This policy provides guidance to Council in the processing of applications for exemption from property taxes. Though the Community Charter states that exemptions are at the discretion of Council, this policy establishes principles which serve as a guide in the evaluation of applicants.

Cash Handling Policy

This policy specifies the requirements staff must meet when handling tender, from the initial point of collection through the reconciliation and the deposit process.

Debt Management Guidelines

The City of Surrey strives to operate under a "pay-as-you-go" philosophy, where facilities and infrastructure are built based on current and projected funding sources and reserves.

Capital project funding may dictate that borrowing is preferred, either due to an immediate need or if funds are not available from existing reserves or through external sources, or it makes sense to use financing to spread the cost of major initiatives across present and future users.

APRIL 22, 2022

To Mayor Doug McCallum and Members of City Council

It is my pleasure to present the Annual Financial Report for the year ended December 31, 2021. The purpose of this report is to publish the Consolidated Financial Statements and the Independent Auditor's Report for the City of Surrey, pursuant to Section 167 of the Community Charter. The following report provides a financial overview of the year ended along with a brief outlook to the future.

The City of Surrey's management are responsible for the preparation of the consolidated financial statements, which are approved by City Council.

The financial statements and related information have been prepared in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada (CPA Canada). Management is also responsible for ensuring that the City remains fiscally prudent and financially sustainable through the ongoing monitoring of all the City's financial affairs. The City maintains a system of internal accounting controls designed to provide reasonable assurances for the safeguarding of assets and the reliability of financial records. In addition to the City of Surrey, the reporting entity comprises all organizations, boards, and enterprises financially accountable to the City of Surrey. This includes the Surrey Police Service, the Surrey Public Library, the Surrey Homelessness and Housing Society and the Surrey City Development Corporation.

The public accounting firm of BDO Canada LLP, which was appointed by City Council as independent external auditor, has expressed that, in their professional opinion, the Consolidated Financial Statements present fairly, in all material respects, the consolidated financial position of the City of Surrey as at December 31, 2021, including its consolidated results of operations, its changes in net consolidated financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

FINANCIAL OVERVIEW 2021 In Review

The COVID-19 pandemic first impacted the City's financial results in quarter one of 2020 through the closure of libraries, community/ recreation centres and cultural facilities. Development and construction activity within the City also experienced a steep, albeit temporary, decline. The Surrey Economic Action and Recovery Plan strengthened economic resiliency and encouraged business investment, providing the City with a strong financial position as we entered 2021.

The year began with the pandemic continuing to inflict tremendous human and economic hardships; however, optimism was increased against the backdrop of emerging vaccination program rollouts in British Columbia ("BC"), Canada, and several countries around the world. The City supported the heavily impacted restaurant sector through the creation of temporary patios, expansion of the Façade Enhancement Grant and revisions to the Parking to Patio Program which waived fees and deposits for applicants.

Nations across the globe raced to vaccinate their populations as quickly as possible in the hopes that, with increased immunizations, COVID-19 would become a manageable threat. As governments eased restrictions, people became more mobile, and economies began to recover. Forward progress was tempered by the emergence of the COVID-19 Delta variant which proved to be more transmissible than other strains of the virus. However, "circuit breaker" restrictions on gatherings and activities were eventually repealed and gave way to progression within the Province of BC's Restart Plan. The City's Emergency Operations Centre ("EOC") prepared the Surrey Restart Plan which outlined the changes to be made to facilities and services and was aligned with each step of the BC Restart Plan. Surrey continued to offer financial incentives to the development community to encourage and accelerate the implementation of larger scale projects that could generate jobs and important investments, benefitting residents and businesses. These initiatives, along with the overall streamlined development and permitting process, helped to keep Surrey resilient through the pandemic.

The negative financial impacts of the COVID-19 pandemic on the City's finances continued into 2021 with the loss of revenues due to the reopening of City facilities at less than 100% capacity and reduced Provincial gaming revenues resulting from the closure of the Elements Casino, and its reopening at less than 100% capacity. Cost avoidance measures were once again taken to help reduce expenses to offset the revenue shortfalls relating to the pandemic. Overall, the City was able to maintain a strong financial position in 2021.

The rise of the COVID-19 Omicron variant at the end of 2021 and the reintroduction of public health measures and restrictions highlighted the fact that we are still susceptible to considerable uncertainty. Circumstances remain dynamic and it is unknown what the ultimate duration and magnitude of the pandemic's continued economic impact will be on the City's financial position in future periods.

One of the most significant endeavors the City has ever undertaken is the creation of our own City Police Force. The transition to the Surrey Police Service ("SPS") is well underway with the operational deployment of the first cohort of SPS officers taking place at the end of 2021.

2021 saw a resurgence in development activity within Surrey from the pandemic related slowdown in 2020. Building permits with a construction value of \$2.0 billion were issued during the year, a 38% increase over the prior year. The development community continues to see Surrey as an attractive place to invest. The number of residential units approved in 2021 increased 52% over 2020. The real estate market remains robust with Surrey continuing its appeal as an affordable destination for young families to settle and thrive.

Financial Position

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

For the year ended December 31 (amounts in \$ millions)

	2021 Actual	2020 Actual	Change
Financial Assets	\$ 1,768.8	\$ 1,447.3	\$ 321.5
Liabilities	(1,490.8)	(1,315.6)	(175.2)
Net Financial Assets	278.0	131.7	146.3
Tangible Capital Assets	9,631.9	9,474.2	157.7
Inventories of Supplies	1.2	1.0	0.2
Prepaid Expenses	6.8	5.4	1.4
Non-Financial Assets	9,639.9	9,480.6	159.3
Accumulated Surplus	\$ 9,917.9	\$ 9,612.3	\$ 305.6

The financial position is calculated as financial assets less liabilities and results in either a net financial asset or a net financial debt. A net financial asset position is an indicator of the funds available for future expenditures, and a net financial debt position is an indicator of funds required to pay for past expenditures. In 2021, the City's financial position increased by \$146.3 million resulting in a net financial asset position of \$278.0 million.

The City's non-financial assets increased in 2021 by \$159.3 million, bringing the total to over \$9.6 billion. The increase is the net result of capital additions of physical assets in the year, offset by disposals and amortization expense.

The result of these increases in financial position and non-financial assets was accumulated surplus increasing by \$305.6 million in 2021 to \$9.9 billion (2020 - \$9.6 billion). Overall, the City continues to maintain a strong financial position.

CONSOLIDATED STATEMENT OF OPERATIONS

For the year ended December 31 (amounts in \$ millions)

	2021 Actual	2020 Actual	Change
Revenues	\$ 1,183.1	\$ 1,051.6	\$ 131.50
Expenses	(877.6)	(779.1)	(98.50)
Annual Surplus	\$ 305.5	\$ 272.5	\$ 33.00

The City's revenues in 2021 totaled \$1,183.1 million, which is an increase compared to revenues of \$1,051.6 million in 2020. The year-over-year growth was attributable to increased Taxation Revenue (\$55.3 million), Developer Contributions, including Community Amenity Contributions & Bonus Density payments (\$51.4 million), Utility Rates and Fees (\$13.9 million), Sales of Goods and Services (\$7.5 million), Transfers from Other Governments and Other Revenues (\$11.2 million), and Gain on Disposal of Assets (\$4.0 million). This was offset by decreased recognition of deferred Development Cost Charge revenue (\$10.4 million) and lower Investment Income (\$1.4 million). In accordance with the 2021 – 2025 adopted financial plan, the additional revenue generated from increased property taxation was required to support budgeted increases in the City's robust capital program and related operating programs including funding supported labour and inflationary cost increases and other various corporate requirements.

The City's expenses totaled \$877.6 million in 2021, which was an increase in comparison to expenses of \$779.1 million in 2020. This year-over-year change was primarily attributable to increases in General Government, Police and Fire services, Libraries, Parks, Recreation & Culture, Roads & Traffic safety and in the cost of Water, Sewer, Drainage and Solid Waste.

Investments

City staff diligently continue to administer our investment portfolio, generating a very important revenue stream to support City services. The administration of the portfolio adheres to the City's investment policy, which complies with Community Charter requirements. The policy outlines how City funds are to be invested in a manner which will allow for reasonable returns and security while meeting the City's cash flow requirements. The average portfolio balance related to the City's investments during 2021 was \$994.0 million (\$766.9 million in 2020). During 2021 the City earned \$18.0 million from investment income (\$19.4 million in 2020) of which \$0.9 million was earned specifically for deferred development cost charges (\$2.6 million in 2020). The average rate of return during 2021 on the City's investment portfolio was 1.73% (2.30% in 2020). The lower overall return is a direct result of global investment yields being at historic lows, negatively impacting our interest income.

Reserve Funds

The City's statutory and discretionary reserves, on a net basis, amounted to \$149.0 million at the end of 2021 compared to a balance of \$58.8 million at the end of 2020. The Deferred Development Cost Charges ("DCCs") balance at the end of 2021 was \$371.7 million, which is an increase over the balance of \$314.5 million at the end of 2020. This increase is attributable to the resurgence in development activity within the City, a reversal of the pandemic related slowdown in 2020. These funds will be used to fund future capital projects that are listed in the City's current Five-Year (2022-2026) Capital Financial Plan as well as future financial plans.

THE FUTURE

Challenges continued in 2021 as the pandemic evolved and governments worked hard to balance public health measures with the population's desire to reclaim some semblance of normalcy. Our City has successfully evolved and grown in-step with the changing landscape and responded effectively to the needs of citizens. Current and future residents and businesses will continue to look to the City to provide investments in infrastructure, civic facilities, and services while maintaining a sound and strong financial position.

Building on the robust 2021-2025 Capital Financial Plan, the City, with support and direction from Mayor and Council, continued its momentum with further capital investments as part of the 2022-2026 Capital Financial Plan. With Surrey growing at an unprecedented rate, the City has prioritized new capital infrastructure projects that will ensure the recreational, cultural and transportation infrastructure needs of its citizens will keep pace with the City's growth. The Surrey Invests program will add new and improved recreational facilities, arenas, sports fields, parks, and arts & culture amenities.

Additional funding has been committed to the Newton Community Centre which will now include an Olympic sized swimming pool. Planning, design, and construction is proceeding briskly on this project along with other notable facilities such as the City Centre Sports Complex, Cloverdale Sport & Ice Complex, Bear Creek Athletics Centre, and the Nicomekl Riverfront Park, to name a few. In addition to producing tangible benefits that support a high quality of life for our citizens, investing in major capital projects spurs economic activity that can catalyze growth while supporting our vision of a thriving, green and inclusive community. This will ensure our City continues to advance as one of Canada's most vibrant, livable cities.

2022 will be another important year in the transition to our police service. SPS continues to rapidly scale up operations to create a new independent municipal police service that reflects our diverse, urban community. The first group of experienced SPS officers has begun working in the community beside Surrey RCMP officers. In 2022, the first class of new recruits will be trained at the Justice Institute of BC. Another major milestone was recently achieved with the signing of the first collective agreement between the Surrey Police Board and the Surrey Police Union. The Surrey Police Transition Trilateral Committee ("SPTTC") continues with its collaborative approach and detailed planning to ensure that public safety remains the top priority for all throughout the transition period. SPS will implement proven, communitybased approaches to building safety and well-being for our community.

During the course of 2021, the City has grown stronger financially, and is very well positioned to continue to deliver a high quality of service to our residents and businesses in 2022 and years beyond, including delivering on one of the most aggressive capital plans in the City's history that will provide world class civic facilities for our citizens.

Respectfully submitted,

Kam Grewal, BBA, CPA, CMA CFO/General Manager, Finance

CITY OF SURREY



Tel: 604-688-5421 Fax: 604-688-5132 www.bdo.ca BDO Canada LLP 1100 Royal Centre 1055 West Georgia Street Vancouver, BC V6E 3P3

Independent Auditor's Report

To the Mayor and Council of the City of Surrey

Opinion

We have audited the consolidated financial statements of the City of Surrey and its controlled entities (the "City") which comprise the Consolidated Statement of Financial Position as at December 31, 2021 and the Consolidated Statements Operations, Changes in Net Financial Assets, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the City financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2021 and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally-accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally-accepted auditing standards we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. But not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business
 activities within the Consolidated Entity to express an opinion on the consolidated financial statements. We
 are responsible for the direction, supervision and performance of the group audit. We remain solely
 responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Vancouver, British Columbia April 26, 2022 As at December 31, 2021, with comparative figures for 2020 [in thousands of dollars]

	2021	2020
FINANCIAL ASSETS		
Cash and cash equivalents	\$ 591,508	\$ 907,279
Accounts receivable <i>(Note 2)</i>	160,974	160,653
Portfolio investments <i>(Note 3(a))</i>	1,015,623	378,749
Investment in business partnership <i>(Note 3(b))</i>	738	624
	1,768,843	1,447,305
LIABILITIES		
Trade and other accounts payable (Note 4)	104,121	74,338
Due to other governments <i>(Note 5)</i>	144,997	273,779
Employee future benefits <i>(Note 6)</i>	30,765	29,738
Deposits and prepayments (<i>Note 7</i>)	351,295	294,733
Deferred revenue <i>(Note 8)</i>	130,994	114,288
Deferred development cost charges (Note 9)	371,704	314,510
Debt (Note 10)	356,970	214,230
	1,490,846	1,315,616
NET FINANCIAL ASSETS	277,997	131,689
NON-FINANCIAL ASSETS		
Tangible capital assets <i>(Note 11)</i>	9,631,885	9,474,308
Inventories of supplies	1,195	988
Prepaid expenses	6,776	5,352
	9,639,856	9,480,648
ACCUMULATED SURPLUS (Note 12)	\$ 9,917,853	\$ 9,612,337

Commitments and contingencies (Note 14)

Kam Grewal, BBA, CPA, CMA CFO / General Manager, Finance

For the year ended December 31, 2021, with comparative figures for 2020 [in thousands of dollars]

	2021 Budget	2021	2020
	(Note 22)		
REVENUES			
Taxation revenue (<i>Note 17</i>)	\$ 508,072	\$ 518,400	\$ 463,081
Sales of goods and services	280,455	275,990	254,553
Development cost charges <i>(Note 9)</i>	124,236	44,991	55,377
Developer contributions	108,411	208,220	155,931
Investment income	11,995	18,015	19,407
Transfers from other governments (Note 21)	99,424	49,839	43,168
Other (Note 18)	52,922	67,666	60,112
TOTAL REVENUES	1,185,515	1,183,121	1,051,629
EXPENSES			
Police services	195,319	219,702	167,134
Parks, recreation and culture	129,271	100,743	95,424
General government	87,918	98,020	82,385
Roads and traffic safety	76,209	79,186	73,879
Water	78,117	80,088	79,191
Fire services	69,606	70,670	67,666
Sewer	77,708	77,091	72,826
Solid waste	38,700	41,719	40,084
Drainage	34,919	35,206	34,079
Planning and development	32,545	31,081	30,369
Library services	23,413	22,360	17,206
Engineering	15,685	15,623	13,362
Surrey City Energy	3,265	3,892	3,196
Parking	2,614	2,224	2,342
TOTAL EXPENSES	865,289	877,605	779,143
ANNUAL SURPLUS	320,226	305,516	272,486
Accumulated surplus, beginning of year	9,612,337	9,612,337	9,339,851
Accumulated surplus, end of year	\$ 9,932,563	\$ 9,917,853	\$ 9,612,337

As at December 31, 2021, with comparative figures for 2020 [in thousands of dollars]

Net financial assets (net debt), end of year	\$ ((18,200)	\$ 277,997	\$ 131,689
Net financial assets (net debt), beginning of year	1	31,689	131,689	38,757
CHANGE IN NET FINANCIAL ASSETS	(1	49,889)	146,308	92,932
		-	(1,631)	(914
Use of prepaid expenses		-	5,352	4,552
Acquisition of prepaid expenses		-	(6,776)	(5,352
Consumption of inventories of supplies		-	988	874
Acquisition of inventories of supplies		-	(1,195)	(988
	(1	49,889)	147,939	93,846
Proceeds on disposal of tangible capital assets		-	4,351	1,539
Loss (gain) on disposal of tangible capital assets		-	(778)	686
Amortization of tangible capital assets	1	42,206	142,707	136,354
Acquisition of tangible capital assets	(6	612,321)	(303,857)	(317,219
ANNUAL SURPLUS	\$ 3	20,226	\$ 305,516	\$ 272,486
	(۸	lote 22)		
	I	2021 Budget	2021	2020

For the year ended December 31, 2021 with comparative figures for 2020 [in thousands of dollars]

	2021	2020
OPERATING TRANSACTIONS		
Annual Surplus	\$ 305,516	\$ 272,486
Non-Cash items:		
Amortization of tangible capital assets	142,707	136,354
Loss (gain) on disposal of tangible capital assets	(778)	686
Developer contributions of tangible capital assets (Note 11(a))	(158,122)	(138,611)
TransLink compensation agreement provision (Note 13)	-	200
Change in non-cash operating working capital:		
Accounts receivable	(321)	16,042
Inventories of supplies	(207)	(114)
Prepaid expenses	(1,424)	(800)
Trade and other accounts payable	29,783	(8,561)
Due to other governments	(128,782)	154,997
Employee future benefits	1,027	1,075
Deposits and prepayments	56,562	10,253
Deferred revenue	16,706	34,658
Deferred development cost charges	57,194	6,018
Net increase in cash from operating transactions	319,861	484,683
CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets	(145,735)	(178,608)
Proceeds on disposal of tangible capital assets	4,351	1,539
Cash used by capital transactions	(141,384)	(177,069)
FINANCING TRANSACTIONS		
Proceeds from issuance of debt	150,600	-
Repayment of MFA debt and loans payable	(7,860)	(7,547)
Cash (used) / provided by financing transactions	142,740	(7,547)
INVESTING TRANSACTIONS		
(Purchase) / Disposal of portfolio investments	(636,874)	240,829
Cash used on other investments	(114)	(93)
Cash (used) / provided by investing transactions	(636,988)	240,736
INCREASE (DECREASE) IN CASH	(315,771)	540,803
Cash and cash equivalents, beginning of year	907,279	366,476
Cash and cash equivalents, end of year	\$ 591,508	\$ 907,279

GENERAL

The City of Surrey (the "City") is incorporated under the Local Government Act of British Columbia. The City's principal activities include the provision of local government services to residents of the incorporated area. These include administrative, protective, infrastructure, environmental, recreational, and utility services.

1. SIGNIFICANT ACCOUNTING POLICIES

a) Basis of accounting

These consolidated financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board ("PSAB").

b) Basis of consolidation

The consolidated financial statements reflect the assets, liabilities, revenues, and expenditures of the reporting entity. The reporting entity is comprised of all the City funds, including the Surrey Public Library ("Library") and Surrey Police Service ("SPS"), and other entities controlled by the City. Inter-fund and inter-corporate transactions and balances have been eliminated. The other entities included are as follows:

- Surrey City Development Corporation ("SCDC");
- Surrey Homelessness and Housing Society ("SHHS"); and,
- Innovation Boulevard ("IBC") proportionally consolidated based on 50% ownership.

The following funds account for the resources and operations of the City:

i) Operating Funds

These funds are used to record the general operating costs of the services provided by the City, including drainage, sewer, water, solid waste, parking, transportation, and Surrey City Energy.

ii) Capital Funds

These funds are used to record the acquisition costs of tangible capital assets and any related debt outstanding, including all lands and infrastructure owned by the City.

iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may, by by-law, establish reserve funds for specified purposes. Money in a reserve fund and interest earned thereon must be expended only for the purpose for which the fund was established. If the amount in a reserve fund is greater than required for the purposes for which it was established, City Council may transfer all or part of the amount to another reserve fund.

NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2021 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

b) Basis of consolidation (continued)

iv) Surrey City Development Corporation

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of SCDC. SCDC has the following wholly owned subsidiaries and government partnerships, which are accounted for as follows:

- 1) Grove Limited Partnership and Grove (G.P.) Inc. (50% owned and proportionately consolidated)
- 2) Surrey City Investment (Industrial) Corporation ("SCIIC") (100% owned and fully consolidated) SCIIC has a 50% ownership in the Beedie SCDC (34A Ave) Limited Partnership ("Beedie LP") and has 50% ownership in Beedie SCDC (34A Ave) G.P. Ltd., the General Partner of Beedie LP. Beedie LP and Beedie GP are accounted for using the modified equity method.
- Surrey City Investment Corporation ("SCIC") and Kwantlen Park Development Corporation ("KPDC") (100% owned and fully consolidated)

SCIC and KPDC were inactive as at December 31, 2021 and December 31, 2020.

v) Surrey Homelessness and Housing Society

In 2007, the City of Surrey incorporated the SHHS. The purposes of the Society are to raise funds for financing programs and projects that address homelessness in Surrey. The City is considered to have control over the Society's functions by virtue of the ability to appoint the society's board members; therefore, the Society's financial information is fully consolidated within the City's financial statements.

The consolidated financial statements include the assets, liabilities, revenues, and expenses of the SHHS. The City provided initial funding to the SHHS and oversees its operations through the council appointed board.

vi) Innovation Boulevard Corporation

The City of Surrey and Simon Fraser University ("SFU") incorporated Innovation Boulevard Corporation ("IBC"), a government partnership. SFU and the City are the only shareholders of IBC with each having a 50% interest and is proportionately consolidated.

IBC was dissolved as at December 23, 2021.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

c) Cash and cash equivalents

Cash and cash equivalents include cash and short-term investments with maturities of three months or less at the date of acquisition, are readily convertible to known amounts of cash and are subject to an insignificant risk of change in value.

d) Trust Funds

These funds account for assets which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAS recommendations on financial statement presentation for local governments, trust funds are not included in the City's consolidated financial statements. Trust funds administered by the City are presented in *Note 19*.

e) Revenue recognition

Revenues are recognized in the period in which the transaction or event occurs that give rise to the revenues or when the services are delivered. All revenues are recorded on an accrual basis, except when the amounts cannot be determined with a reasonable degree of certainty.

Revenue recognition on sales of properties occurs when the City has transferred the significant risks and rewards of ownership. Property lease revenue includes all amounts earned from tenants, including property tax and operating cost recoveries. Lease revenues are recognized on a straight-line basis over the term of the lease.

f) Taxation revenue

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. Annual property tax levies, including parcel taxes and grants-in-lieu of taxes, are recorded as taxes for municipal services in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated future appeal adjustments.

Through the British Columbia Assessments' appeal process, current year property assessments may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized either at the time they are awarded during the year or accrued as can be reasonably estimated at the end of the year.

g) Transfers from governments

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to any obligation that meets the definition of a liability. The transfer of revenue is initially deferred and then recognized in the statement of operations as the stipulation liabilities are settled.

When the City is deemed the transferor, the transfer expense is recognized when the recipient is authorized and has met the eligibility criteria.

NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2021 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

h) Collection on behalf of other authorities

The City is required to act as the agent for the collection of certain taxes and fees imposed by other authorities. Collections for other authorities are excluded from the City's taxation revenues.

i) Development cost charges

Development cost charges are recorded as deferred revenue at the time they are received as there is a future obligation to be fulfilled. When qualifying development expenditures are incurred, they are recognized into revenue.

j) Developer contributions

Tangible capital assets are contributed by developers as a condition of the development approval process. The timing of delivery of tangible capital assets is dependent upon the developer. Tangible capital assets received as contributions are recorded at their estimated fair value at the date of receipt and as developer contributions revenue.

k) Investment income

Investment income is reported as revenue in the period earned.

I) Deferred revenue

The City defers the portion of the funds collected from permits, licenses and other fees relating to services not yet rendered. Revenue is recognized in the year in which related inspections are performed or other related services are provided.

m) Expenses

Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay. Interest expense is accrued using the effective interest method.

n) Portfolio investments

City investments with an original maturity date of more than three months are reported as portfolio investments and consist of shortterm investments, bonds and debentures, which are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments on an effective interest method.

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

o) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives over one or more future periods and are not intended for sale in the ordinary course of operations.

i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly related to the acquisition, design, construction, development, improvement, or betterment of the assets. Cost includes overhead charges related to construction and development that are directly attributable to the acquisition or construction of the asset. The City does not capitalize interest associated with the acquisition or construction of a tangible capital asset.

The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight-line basis over their estimated useful lives as follows:

ASSET	Useful life – Years
Land improvements	12 - 100
Buildings and building improvements	10 - 60
Leasehold improvements	2 – 25
Infrastructure:	
Roads and road structures	5 - 100
Water, Sewer and Drainage systems	10 - 100
Machinery and equipment:	
Vehicles	5-30
Technology	4 - 25
Furniture & equipment	3 – 50

Annual amortization commences on the date the asset is acquired or available for use. Assets under construction are not amortized until the asset is put into service and available for productive use.

Tangible capital assets received as contributions are recorded at their estimated fair value at the date of receipt and are recorded as revenue.

Works of art and historic assets are not recorded as assets in the consolidated financial statements.

Where an estimate of fair value is not determinable, the tangible capital asset is recognized at a nominal value.

ii) Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

iii) Prepaid expenses

Prepaid expenses of supplies or services held for consumption are recorded at the lower of cost and replacement cost.

NOTES TO THE CONSOLIDATED CITY OF SURREY **FINANCIAL STATEMENTS**

For the year ended December 31, 2021 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

p) Employee future benefits

The City and its employees participate in the Municipal Pension Plan. The Municipal Pension Plan is a multi-employer contributory defined benefit pension plan. Payments in the year are expensed.

Sick leave and post-employment benefits also accrue to the City's employees. The liability relating to these benefits is actuarially determined based on length of service, best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefit plans are accrued based on projected benefits pro-rated as employees render services necessary to earn the future benefits.

Actuarial gains or losses are amortized over the expected average remaining service life of the related employee group.

The liability for event driven benefits, such as disability benefits, is calculated when the event occurs. The expense is recognized in the year the event occurs.

q) Budget data

The budget data presented in these consolidated financial statements was included in the City of Surrey 2021-2025 Consolidated Financial Plan and was adopted through By-law #20198 on December 21, 2020.

r) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating contributed tangible capital assets, developer contributions, useful lives for amortization, provisions for accrued liabilities, contingencies, and actuarial valuations of employee future benefits. Actual results could differ from these estimates.

s) Segment disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The City of Surrey has provided definitions of segments used by the City as well as presented financial information in a segmented format (*Note 20*).

t) Liabilities for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. A liability for remediation of contaminated sites is recognized when a site is not in productive use and all of the following criteria are met:

- An environmental standard exists;
- Contamination exceeds an environmental standard;
- The City is directly responsible or accepts responsibility;
- The City expects that future economic benefits will be given up; and,
- A reasonable estimate of the amount can be made.

The liability is measured as management's estimate of the cost of remediation and post remediation, including operations, maintenance, and monitoring, which are an integral part of the remediation strategy for a contaminated site. The liability is recorded net of any expected recoveries. No liability for contaminated sites exists as at December 31, 2020 or 2021.

2. ACCOUNTS RECEIVABLE

	2021		2020
General and other accounts receivable	\$ 40,191	\$	40,166
Development cost charges	64,909)	63,864
Property taxes	20,964		23,164
Utility charges	18,104		19,084
Local improvement receivable	9,027	1	9,539
Due from other authorities	3,536	i	2,152
MFA debt reserve fund receivable	4,243	}	2,684
	\$ 160,974	\$	160,653

3. INVESTMENTS

a) Portfolio Investments

	2021	2020
Maturing within one year	\$ 439,028	\$ 199,985
Maturing within two years	282,058	114,193
Maturing within three to seven years	290,482	60,015
City investments (i)	1,011,568	374,193
SCDC investments (ii)	955	955
SHHS investments (iii)	3,100	3,601
	\$ 1,015,623	\$ 378,749

i) City investments includes term deposits, GICs, bonds, and high interest savings accounts and have an average portfolio yield of 1.73% (2020 – 2.30%). All City investments can be liquidated on demand but may have associated penalties on liquidation.

ii) SCDC investments includes GICs with a maturity date of September 17, 2022 and a yield of 0.10% (2020 – 0.10%).

iii) SHHS investments includes a diversified portfolio of fixed income and equity securities held by the SHHS with an average yield rate of 6.15% (2020 – 16.69%), for the purpose of supporting programs and projects related the objectives of the SHHS.

3. INVESTMENTS (CONTINUED)

b) Investment in business partnership

	2021	2020
Business partnership	\$ 738	\$ 624

SCDC's joint-venture partnership in Beedie Limited Partnership ("Beedie LP") meets the criteria of a business partnership and results are accounted for under the modified equity method. Beedie LP owns and operates a build-to-suit industrial building in the City that has been occupied by a tenant under a long-term lease. The liability is limited to the cash held in the partnership and land which it contributed to Beedie LP. The City's proportionate share in respect of this entity is as follows:

	2021	2020
Financial assets	\$ 732	\$ 507
Liabilities	(8,471)	(8,660)
Non-financial assets	8,477	8,777
	\$ 738	\$ 624

Revenues and expenditures for the year ended December 31, 2021 were \$1.10 million (2020 - \$1.05 million) and \$0.77 million (2020 - \$0.75 million), respectively.

4. TRADE AND OTHER ACCOUNTS PAYABLE

	2021	2020
Trade accounts payable	\$ 39,954	\$ 50,946
Payroll accounts payable	22,951	12,174
RCMP retroactive contract accrual	32,007	-
Contractors' holdbacks	6,838	9,209
Interest payable on debt	2,371	2,009
	\$ 104,121	\$ 74,338

5. DUE TO OTHER GOVERNMENTS

	2021	2020
Due to Federal Government (RCMP)	\$ 58,438	\$ 58,551
Due to TransLink (Note 13)	39,000	39,000
Due to Regional Districts	29,321	24,973
Due to Province of British Columbia	9,066	145,669
Due to other government entities	9,172	5,586
	\$ 144,997	\$ 273,779

To support local governments during the COVID-19 pandemic in the 2020 fiscal year, the Province of British Columbia delayed the Provincial school tax remittance deadline to January 15th, 2021. As a result, the above Due to Province of British Columbia includes \$9.07 million (2020 - \$144.75 million) of Provincial school tax payable.

6. EMPLOYEE FUTURE BENEFITS

The City provides certain post-employment and sick leave benefits to its employees. These benefits include accumulated non-vested sick leave, post-employment service pay and post-retirement top-ups for dental, life insurance accidental death and dismemberment insurance, vacation deferral, supplementary vacation, and benefit continuation for disabled employees. The liability associated with these benefits is calculated based on the present value of expected future payments pro-rated for services.

Accrued benefit liability:

	2021	2020
Balance, beginning of year	\$ 29,738	\$ 28,663
Current service cost	2,114	1,923
Interest cost	659	777
Amortization of net actuarial gain	(154)	(169)
Benefits paid	(1,592)	(1,456)
Accrued benefit liability, end of year	\$ 30,765	\$ 29,738

An actuarial valuation for these benefits was performed to determine the City's accrued benefit obligation as at December 31, 2021. The difference between the actuarially determined accrued benefit obligation of \$28.986 million and the accrued benefit liability of \$30.765 million as at December 31, 2021 is an unamortized actuarial gain as noted below. The actuarial gain is amortized over a period equal to the employees' average remaining service life of 12 years (2020 – 12 years).

6. EMPLOYEE FUTURE BENEFITS (CONTINUED)

Reconciliation of accrued benefit liability to accrued benefit obligation:

	2021	2020
Actuarial benefit liability, end of year	\$ 30,765	\$ 29,738
Unamortized actuarial gain	(1,779)	(19)
Accrued benefit obligation, end of year	\$ 28,986	\$ 29,719

Actuarial assumptions used to determine the City's accrued benefit obligation are as follows:

	2021	2020
Discount rate	2.55%	2.15%
Expected future inflation rate	1.80%	1.80%
Employee average remaining service life (years)	12.00	12.00

7. DEPOSITS AND PREPAYMENTS

\$ 61,720	\$	
\$ 61,720	\$	
	φ	57,779
98,702		87,208
127,100		89,877
4,536		4,124
1,232		1,359
3,416		2,778
2,443		3,829
\$ 299,149	\$	246,954
\$ 47,119	\$	43,026
4,475		3,974
552		779
52,146		47,779
\$ 351,295	\$	294,733
\$	127,100 4,536 1,232 3,416 2,443 \$ 299,149 \$ 47,119 4,475 552 522 52,146	127,100 4,536 1,232 3,416 2,443 \$ 299,149 \$ \$ \$ 47,119 \$ 4,475 552 552 52,146

8. DEFERRED REVENUE

		2021	2020
Development/building permits	\$	39,461	\$ 31,387
Deferred capital works		49,828	45,745
Deferred lease revenue		25,606	28,031
Other		16,099	9,125
	\$ 1	130,994	\$ 114,288

9. DEFERRED DEVELOPMENT COST CHARGES

Development Cost Charges (DCCs) are collected to pay for costs that will be incurred by the City to support growth, such as development projects related to infrastructure, parks, or amenities. DCCs cover 99% (2020 – 99%) of those costs based on rates as recommended by the Engineering Department. In accordance with the Local Government Act, these funds must be held in a separate reserve fund and accumulate interest until spent. DCCs are deferred and recognized as revenue when the related costs are incurred.

	2021	2020
Deferred DCCs:		
Arterial roads	\$ 91,493	\$ 76,997
Parkland	75,043	59,519
Drainage/storm water detention	48,773	47,103
Sanitary sewer	37,404	31,497
Collector roads	20,695	15,904
Water	24,230	19,797
Area specific	71,045	61,574
Park development	3,021	2,119
	\$ 371,704	\$ 314,510
Deferred DCCs, beginning of year DCCs levied for the year	\$ 314,510 101,301	\$ 308,492 58,772
	\$	\$
DCCs levied for the year	\$ 101,301	\$ 58,772
DCCs levied for the year Investment income	\$ 101,301 884	\$ 58,772 2,623
DCCs levied for the year Investment income Increase in Deferred DCCs	\$ 101,301 884	\$ 58,772 2,623
DCCs levied for the year Investment income Increase in Deferred DCCs Revenue recognized:	\$ 101,301 884 102,185	\$ 58,772 2,623 61,395
DCCs levied for the year Investment income Increase in Deferred DCCs Revenue recognized: General Capital	\$ 101,301 884 102,185 (36,103)	\$ 58,772 2,623 61,395 (46,459)
DCCs levied for the year Investment income Increase in Deferred DCCs Revenue recognized: General Capital Water Capital	\$ 101,301 884 102,185 (36,103) (2,080)	\$ 58,772 2,623 61,395 (46,459) (2,595)

10. DEBT

	2021	2020
MFA debt (i)	\$ 311,608	\$ 167,485
Loans payable (ii)	45,362	46,745
	\$ 356,970	\$ 214,230

i) MFA debt

Pursuant to security issuing by-laws under authority of the Community Charter, the City obtains debt instruments through the Municipal Finance Authority of British Columbia ("MFA") to finance certain capital expenditures.

Gross amount of the debt less sinking fund installments and actuarial adjustments to date are as follows:

MFA Issue	(Gross debt	king fund nents and ustments	Net debt 2021	Net debt 2020
116	\$	100,000	\$ 28,830	\$ 71,170	\$ 74,589
121		45,000	11,435	33,565	35,044
126		67,335	11,062	56,273	57,852
156		150,600	-	150,600	-
	\$	362,935	\$ 51,327	\$ 311,608	\$ 167,485

Current borrowing includes:

MFA Issue	Issue Date	Term (yrs.)	Maturity	Interest Rate	*Refinancing Date
116	April 4, 2011	25	April 4, 2036	1.47%	April 4, 2026
121	October 4, 2012	25	October 4, 2037	2.90%	October 4, 2022
126	September 26, 2013	30	September 26, 2043	3.85%	September 26, 2023
156	September 27, 2021	25	September 27, 2045	2.58%	September 27, 2041

*On the Refinancing Date, the City has the option to retire the debt early or refinance the borrowing at a new interest rate.

10. DEBT (CONTINUED)

ii) Loans payable

	2021	2020
Loan payable (Cedar Hills Shopping Plaza), Citizen's Bank of Canada, 25-year capital financing expiring Nov 1, 2037, payable in monthly payments of \$78,497, including interest calculated at a rate of 3.95% per annum, secured by a mortgage on the commercial property.	\$ 11,141	\$ 11,636
Biofuel Processing Facility, 25-year capital financing expiring December 31, 2042, payable in monthly payments of \$221,516 including interest calculated at a rate of 5.10% per annum.	34,221	35,109
Total Loans Payable	\$ 45,362	\$ 46,745

MFA payments and loan payments over the next five years and thereafter are as follows:

	MFA payr	nents (i)	Loan payments (ii)		Το	
2022	\$ 1	1,423	\$	1,406	\$	12,829
2023	1	1,782		1,454		13,236
2024	1	2,153		1,506		13,659
2025	1.	2,534		1,560		14,094
2026	1	2,788		1,617		14,405
2027 and thereafter	25),928		37,819		288,747
Total	\$ 31	1,608	\$	45,362	\$	356,970

Total interest expense recorded for the year ended December 31, 2021 was \$9.3 million (2020 - \$10.4 million).

NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2021 [tabular amounts in thousands of dollars]

11. TANGIBLE CAPITAL ASSETS

Net Book Value by category		2021		2020
Land and land improvements	\$	2,059,626	\$	2,010,254
Land under roads		3,427,817		3,311,025
Buildings and building improvements		488,716		496,288
Infrastructure		3,298,574		3,251,299
Machinery and equipment		132,645		138,949
Assets under construction		224,507		266,493
	\$	9,631,885	\$	9,474,308
Net Book Value by fund General	S	2021 2,734,811	\$	2020
Nat Daale Value hu fund		2024		2020
	ð		φ	
Transportation Water		4,474,047 661,990		4,348,204 657,958
Sewer		602,505		606,353
Drainage		1,111,500		1,106,662
Library		4,787		4,915
Surrey Police Service		398		-
Surrey City Development Corp.		41,847		73,193
	\$	9,631,885	\$	9,474,308

For additional detailed information, see the Schedule of Tangible Capital Assets (Schedule 1).

a) Contributed tangible capital assets

Contributed tangible capital assets have been recognized at fair value at the date of contribution. The value of contributed assets received during the year was \$158.1 million (2020 - \$138.6 million) comprised of roads infrastructure in the amount of \$129.8 million (2020 - \$101.2 million), water and wastewater infrastructure in the amount of \$17.5 million (2020 - \$26.6 million) and land in the amount of \$10.8 million (2020 - \$10.8 million), including improvements.

12. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surpluses, reserves and equity in tangible capital assets. The City's accumulated surplus is as follows:

			2021			2020
Tangible Capital Assets		:	\$ 9,631,885			\$ 9,474,308
Debt funded assets			(208,519)			(199,561
Invested in tangible capital assets			9,423,366			9,274,747
	Gross	Allocations		Gross	Allocations	
Reserves set aside by Council						
Capital legacy	49,317	(49,317)	-	48,981	(48,981)	-
Municipal land	69,894	(38,311)	31,583	63,463	(40,431)	23,032
Equipment and building replacement	37,959	(9,354)	28,605	29,067	(18,272)	10,795
Neighborhood concept plans	41,618	(10,255)	31,363	31,227	(19,630)	11,597
Park land acquisition	13,600	(3,351)	10,249	4,651	(2,924)	1,727
Local improvement financing	18,104	(4,461)	13,643	17,803	(11,192)	6,611
Environmental stewardship	6,945	(1,711)	5,234	6,855	(4,309)	2,546
Parking space	3,746	(923)	2,823	3,089	(1,942)	1,147
Water claims	1,382	(341)	1,041	1,378	(866)	512
Affordable housing	2,100	(517)	1,583	1,058	(665)	393
Capital projects	30,412	(7,494)	22,918	1,108	(697)	411
	275,077		149,042	208,680		58,771
Internal borrowing to fund capital		(126,035)			(149,909)	
Other appropriated funds						
Infrastructure replacement	19,616	-	19,616	(3,687)	3,687	-
Revenue stabilization	13,490	-	13,490	13,490	(171)	13,319
Self insurance	12,328	-	12,328	12,825	(162)	12,663
Operating contingency and emergencies	8,610	-	8,610	8,607	(109)	8,498
Environmental emergencies	7,210	-	7,210	7,082	(90)	6,992
Prepaid expenses	6,776	-	6,776	5,352	-	5,352
Inventories of supplies	1,195	-	1,195	988	-	988
Committed funds	288,311	-	288,311	249,660	(3,155)	246,505
	357,536	-	357,536	294,317	-	294,317
Other Entities						
Surrey City Development Corporation			(15,252)			(19,213
Surrey Homelessness and Housing Society			3,161			3,710
Innovation Boulevard			-			5
			(12,091)			(15,498
Accumulated Surplus per Statement of Fina	ancial Position		\$ 9,917,853			\$ 9,612,337

13. DUE TO TRANSLINK

In January 2020, TransLink and City of Surrey signed a Memorandum of Understanding ("MOU") to advance the development of several Project Partnership Agreements ("PPAs") related to the Surrey portion of the South of Fraser Rapid Transit - Surrey Langley SkyTrain ("SLS") project. The PPAs to be entered would include (a) Supportive Policies Agreement; (b) Municipal Access Agreement; and (c) Reimbursement Agreement.

In September 2020, TransLink and the City signed a compensation agreement, defined as the Reimbursement Agreement in the MOU. The agreement required that the City would contribute \$39.0M to the SLS project, comprised of property contributions valuing \$16.9 million; parking contributions valuing \$12.8 million; and a financial contribution of \$9.3 million. The City and TransLink will determine the timing and manner of payment of the financial contribution, but the payment from the City to TransLink shall be no later than 90 days after TransLink executes the Project agreement for the construction of the Project.

As at December 31, 2021 the City has recorded a liability due to TransLink in the amount of \$39.0 million relating to this compensation agreement. According to the Province, the SLS line will open in 2028 and an updated business case is expected in Fall 2022.

14. COMMITMENTS AND CONTINGENCIES

- a) The City has significant future contractual commitments for incomplete capital acquisitions and capital construction projects in progress. The City records the capital costs incurred to the end of the year on these projects as work in progress under tangible capital assets. To provide for the completion of the projects, unexpended budget money for incomplete projects is appropriated as Committed Funds (see *Note 12*). The Financial Plan, updated annually, provides for the financing of these and future obligations within the estimated financial resources of the City.
- b) The City as a member of Metro Vancouver is directly, jointly and severally liable with the other member municipalities for the net capital liabilities of those authorities. Any liability which may arise as a result will be accounted for in the period in which the required payment is known and can be estimated, no liability was recorded during 2020 or 2021.
- c) The City is a shareholder and member of E-Comm Emergency Communications for British Columbia Incorporated (E-Comm), whose services include regional 9-1-1 call centre for the Greater Vancouver Regional District, Area Wide Radio emergency communications network, dispatch operations, and records management. The City holds 2 Class "A" shares and 1 Class "B" share (of a total of 35 Class "A" and 20 Class "B" shares issued and outstanding as at December 31, 2021). As a Class "A" shareholder, the City is committed to paying levies for services received under a cost sharing formula to fund operating and capital costs of the E-Comm operations. In addition, the City is contingently liable to cover its proportionate share of such costs should any member be unable to fulfill its funding obligations. Annual levy amounts fluctuate based on various factors under the cost sharing formula and amounted to \$1.3 million during the year (2020 \$1.5 million). No liability was recorded during 2020 or 2021.
- d) The City is, from time to time, engaged in or party to certain legal actions, assessment appeals and other existing conditions involving uncertainty which may result in material losses. The outcome and amounts that may be payable, if any, under some of these claims, cannot be determined and accordingly only those claims in which a payment is considered likely and the amounts can be reasonably estimated have been recorded in the financial statements as a liability.
- e) The City insures itself through a combination of insurance policies and self-insurance. The City has a funded self-insurance appropriation included in accumulated surplus (*Note 12*). Based on estimates, this appropriation reasonably provides for all outstanding claims where the outcome is not currently determinable.

14. COMMITMENTS AND CONTINGENCIES (CONTINUED)

f) Debt Reserve Fund Demand Note

The City has a contingent liability with respect to the Municipal Finance Authority of BC's ("MFA") Debt Reserve Fund Demand Notes. This contingent liability is a condition of the borrowings undertaken by the City.

As a condition for each debenture issue, the City is required to execute demand notes in connection with each debenture whereby the City may be required to loan certain amounts to the MFA. The debt agreement with the MFA provides that if at any time the scheduled payments provided for in the agreement are not sufficient to meet the MFA's obligations in respect to such borrowing, the resulting deficiency becomes the joint and several liability of the City and all other participants to the agreement through the MFA. The City is similarly liable on a contingent basis for the debt of other municipalities secured through the MFA.

lssue	LA	SI	Rgn SI	Purpose	Term	Dem	DRF and Note
116	17173	R10-2022	1139	Other	25	\$	319
116	17180	R10-2357	1141	Other	25		637
116	17231	R11-124	1142	Other	25		1,035
121	17231	R11-124	1142	Other	25		743
126	17928	R13-1059	1188	Other	30		943
126	17929	R13-1061	1188	Other	30		280
156	20270	R21-541	1323	Other	25		721
156	20271	R21-543	1323	Other	25		371
156	20272	R21-545	1323	Other	25		1,622
					Total	\$	6,671

Demand note amounts are as follows:

Management does not consider payment under this contingency to be likely and therefore no amounts have been accrued.

g) Policing services

In March 2020, the Province approved the transition of policing services from a RCMP contract model to an independent municipal police service. In August 2020, the Surrey Police Service ("SPS") was established by the Surrey Police Board.

The Surrey Police Transition Trilateral Committee ("SPTTC") is a committee of senior representatives from the Government of Canada, the Province of BC and the City of Surrey. It was established in 2021 to oversee and coordinate the transition of Policing Services from the RCMP to the SPS. The SPTTC has approved a two phased, integrated transition of policing services in Surrey:

- In phase one, beginning in November 2021, a group of 29 SPS sworn members assumed some operational policing duties with the RCMP; and,
- During 2022, additional groups of SPS officers will be deployed, and RCMP members will be demobilized.

In 2016, the Government of Canada introduced Bill C-7 to create a new labour relations regime for RCMP members and reservists. This bill received royal assent in 2017 and an application for certification at the Federal Public Service Labour Relations and Employment Board. In August 2021, RCMP members ratified the collective agreement, resulting in retroactive pay increases for over 19,000 RCMP regular members.

As at December 31, 2021, the City of Surrey has recorded a liability of \$32.007 million related to the RCMP collective agreement retroactive salary increase impact. This estimate has been provided to the City by Public Safety Canada and the specific amounts associated with the retroactive pay rates identified in the new collective agreement will be finalized in 2022-2023 (*Note 4*).

14. COMMITMENTS AND CONTINGENCIES (CONTINUED)

h) Biofuel processing facility

The City entered a 25-year agreement in 2015 to design, build, finance, operate and maintain the Surrey Organics Biofuel Processing facility. Under the agreement, the City guaranteed to provide a minimum tonnage of City organic waste (as defined in the agreement) for processing. In return the City will receive 100% of the biomethane produced at the facility and will share in certain other revenues generated at the facility.

In 2018, the City recorded the facility as a tangible capital asset in the amount of its cost of construction of \$50.0 million. The City also recorded a loan payable liability for an equal amount representing the capital financing for the facility. The liability will be reduced over the term of the agreement as payments are made to the operator for the City organic waste processed by the facility (*Note 10(ii)*).

15. CONTRACTUAL RIGHTS

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. The following table summarizes the contractual rights that existed at December 31, 2021 of the City for future assets:

Total	\$ 10,749	\$ 9,976	\$ 6,960	\$ 4,997	\$ 24,3
Government agreements (b)	3,649	3,596	1,421	140	5
Lease revenue (a)	\$ 7,100	\$ 6,380	\$ 5,539	\$ 4,857	\$ 23,7
	2022	2023	2024	2025	Thereaft

a) Lease revenue

The City has entered into a number of fixed term lease agreements for the use of City owned land and/or buildings that are anticipated to provide the City with future revenues. These agreements are for terms that vary from 1 to 18 years.

b) Government agreements

The City has entered into various government agreements with senior government and other agencies related to contractual rights expected to be realized as stipulations are met.

c) Developer contributions

The City has entered into a number of public works development agreements which require the developers to contribute various infrastructure assets to the City, including roads and underground utilities. The timing and extent of these future contributions vary depending on development activity and fair value of the assets received at the time of contribution, which cannot be determined with certainty at this time.

d) Other contractual rights

The City is entitled to receive revenue from certain other agreements. The revenue from these agreements cannot be quantified and has not been included in the amounts noted above.

16. PENSION PLAN

The City and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2020, the Plan has about 220,000 active members and approximately 112,000 retired members. Active members include approximately 42,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Plan as at December 31, 2018, indicated a \$2.866 million funding surplus for basic pension benefits on a going concern basis. The next valuation will be as at December 31, 2021, with results available in 2022.

The City paid \$20.9 million (2020 - \$21.4 million) for employer contributions while employees contributed \$17.5 million (2020 - \$17.9 million) to the Plan in 2021.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

17. TAXATION REVENUE

	2021	2020
Tax collected:		
Property taxes	\$ 400,630	\$ 384,807
Collections for other authorities	416,256	318,704
Parcel taxes	91,189	57,815
Grants-in-lieu of taxes	25,632	19,500
Other	949	959
	934,656	781,785
Less transfers to other authorities:		
Province of BC - School Taxes	(295,169)	(220,026)
Greater Vancouver Regional District	(11,509)	(10,012)
BC Assessment Authority	(9,021)	(8,702)
Greater Vancouver Transportation Authority	(60,400)	(56,236)
Other	(40,157)	(23,728)
	(416,256)	(318,704)
Taxation revenue	\$ 518,400	\$ 463,081

18. OTHER REVENUE

	2021	2020
Licenses and permits	\$ 40,746	\$ 38,976
Leases and rentals	12,948	12,474
Penalties and interest on taxes	7,036	5,390
Miscellaneous	6,158	3,958
Gain (loss) on disposal of tangible capital assets	778	(686)
	\$ 67,666	\$ 60,112

19. TRUST FUNDS

These funds account for assets, which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAS, trust funds are not included in the City's Consolidated Financial Statements.

Amounts administered by the City as trust funds are as follows:

	2021	2020
Cemetery Perpetual Care Fund	\$ 4,652	\$ 4,151
Employee Benefits Fund	769	759
	\$ 5,421	\$ 4,910

20. SEGMENTED INFORMATION

The City of Surrey is a diversified municipal government institution that provides a wide range of services to the citizens of Surrey, including Police Services; Parks, Recreation and Culture Services; General Government Services; Water Services; Fire Services; Sewer Services; Engineering Services; Drainage Services; Solid Waste Management Services; Roads & Traffic Safety Services; Planning and Development Services; Parking Services; Surrey City Energy Services; and Surrey Public Library Services. For management reporting purposes, the Government's operations and activities are organized and reported by Service Area. Service Areas were created for the purpose of recording specific activities and related objectives in accordance with legislated requirements.

City Departments and the activities for which they are responsible are reported in these Service Areas. The Departments listed in the segmented information, along with the services that each Department provides are listed below:

Police Services

The mandate of the Police Service includes enforcing laws, preventing crime, and maintaining peace, order, and security.

Parks, Recreation and Culture Services

The Parks, Recreation and Culture Department is responsible for planning, facilitating the development of, operating and maintaining high quality parks, recreation and cultural facilities and services.

20. SEGMENTED INFORMATION (CONTINUED)

General Government Services – Mayor & Councillors' Department, City Manager's Department, Finance Department, Corporate Services Department, Surrey City Development Corporation, and Surrey Homelessness and Housing Society

General Government Services includes those elements of the organization with responsibility for adopting by-laws, adopting administrative policy, levying taxes, acquiring, disposing and managing City assets, ensuring effective financial management, monitoring performance and ensuring that high quality City service standards are met. The Surrey City Development Corporation, which engages in land development activities, and the Surrey Homelessness and Housing Society, which focuses on addressing homelessness in Surrey through raising funds and the provision of grants to worthy projects, also form part of General Government Services.

Roads and Traffic Safety Services

The Roads & Traffic Safety Utility provides effective managed transportation systems that serve the mobility needs of individuals and businesses and are safe, secure and support the economic vitality of the City, and protect and enhance the environment.

Water Services

The Water Utility operates the water system and its primary responsibility, in partnership with the Operations Division and Metro Vancouver, is to supply clean, safe drinking water to the residences and businesses of Surrey.

Fire Services

The mandate of the Fire Department is to enforce codes and maintain security by protecting life, property and the environment through the provision of emergency response services.

Sewer Services

The Sewer Utility operates the network of sewer mains, to collect sewage and convey such sewage to treatment plants. The utility also plans, designs, and constructs sanitary sewer infrastructure; manages inflow and infiltration controls; and undertakes initiatives in support of the region's Integrated Liquid Waste Resource Management Plan.

Solid Waste Management Services

The Solid Waste Utility provides weekly residential curbside organic waste collection with alternating bi-weekly garbage and recycling collection services via a fully automated cart-based collection system.

NOTES TO THE CONSOLIDATED CITY OF SURREY FINANCIAL STATEMENTS

For the year ended December 31, 2021 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

Drainage Services

The Drainage Utility operates the network of storm sewers and pump stations for storm water management. Its primary responsibility is to manage the City's storm water runoff in partnership with Metro Vancouver.

Planning and Development Services

The Planning and Development Department is responsible for preparing land use plans, by-laws and policies for sustainable development of the City and for reviewing and approving new land and building development.

Surrey Public Library Services

The Surrey Public Library provides access to local and global information through its ten Library branches located throughout the City.

Engineering Services

The Engineering Department is responsible for providing timely and effective services relating to water, sewer, drainage, solid waste collection, transportation systems, and corporate real estate.

Surrey City Energy

Surrey City Energy Utility operates a network of thermal energy systems. This utility provides these systems to new and existing developments throughout the Surrey City Centre area.

Parking

The Parking Authority Utility that plans, manages and enforces the City's on and off-street parking assets, employing leading edge technologies, such as license plate recognition and pay stations that provide a user-friendly interface, improved theft security and efficient enforcement.

20. SEGMENTED INFORMATION (CONTINUED)

	Police Services	Parks, Recreation and Culture	General Government	Roads & Traffic Safety	Water	Fire Services	Sewer
REVENUES				-			
Taxation, grants-in-lieu, assessments	\$-	\$-	\$ 860,677	\$ 31,700	\$ 13	\$-	\$ 504
Collections for other authorities	-	-	(416,256)	-	-	-	-
Taxation revenue	-	-	444,421	31,700	13	-	504
Sales of goods and services	2,007	13,457	31,524	820	86,808	3,796	71,438
Development cost charges	-	-	44,991	-	-	-	-
Developer contributions	-	413	58,281	131,477	4,343	-	4,055
Investment income	-	8	17,689	-	167	-	96
Transfers from other governments	8,064	1,627	15,875	17,976	(1)	-	178
Other	147	2,217	27,273	1,384	1,323	(115)	668
	10,218	17,722	640,054	183,357	92,653	3,681	76,939
EXPENSES							
Salaries and benefits	40,614	49,588	50,883	6,524	-	64,281	-
RCMP contracted services	169,623	-	-	-	-	-	-
Consulting and professional services	2,857	3,279	1,733	1,997	363	175	623
Telephone and communications	456	281	943	49	11	164	18
Regional district utility charges	-	-	-	-	56,575		52,921
Utilities	607	3,653	36	4,026	76	391	1,732
Garbage collection and disposal	17	923	12	59	1	23	-
Maintenance and small equipment	354	7,284	8,092	258	455	1,535	21
Insurance and claims	-	-	3,628	-	-	-	-
Leases and rentals	1,003	734	(134)	1,096	690	27	1,004
Supplies and materials	997	7,005	1,901	3,083	1,709	2,662	1,652
Advertising and media	51	245	199	48	-	3	-
Grants and sponsorships	1	1,301	9,717	-	-	-	-
Contract payments	5	4,649	611	7,634	739	114	746
Other	1,722	1,599	3,977	186	192	1,984	650
Cost recoveries, net	8	36	(5,840)	8,455	9,206	(2,914)	4,492
Interest on debt	-		6,651	-	-	-	-
Other interests and fiscal services	23	175	520	-	(4)	-	(10)
Amortization expense	1,364	19,991	15,091	45,771	10,075	2,225	13,242
	219,702	100,743	98,020	79,186	80,088	70,670	77,091
Excess (deficiency) of revenues over expenses	(209,484)	(83,021)	542,034	104,171	12,565	(66,989)	(152)
Transfer from (to) operating funds	27,303	-	(71,099)	24,635	1,794	-	3,425
Transfer from (to) reserve funds	(2,278)	(747)	(27,800)	27,396	2,341	(1,297)	2,537
Transfer from (to) capital funds	446	(10,080)	45,318	(16,751)	(3,524)	-	(9,165)
Annual surplus (deficit)	\$ (184,013)	\$ (93,848)	\$ 488,453	\$ 139,451	\$ 13,176	\$ (68,286)	\$ (3,355)

2021	Parking	Surrey City Energy	Engineering	Library Services	Planning and Development	Drainage	Solid Waste Management				
934,656	\$ \$-	\$-	\$-	\$-	\$-	\$ 41,762	\$ -				
(416,256)	-	-	-	-	-	-	-				
518,400	-	-	-	-	-	41,762	-				
275,990	2,560	3,699	7,680	140	5,512	2	46,547				
44,991	-	-	-	-	-	-	-				
208,220	7	181	-	23	-	9,440	-				
18,015	-	-	-	-	-	27	28				
49,839	126	-	-	1,008		4,986	-				
67,666	959	46	3,778	44	29,557	190	195				
1,183,121	3,652	3,926	11,458	1,215	35,069	56,407	46,770				
295,018	584	715	43,572	14,519	23,738	-	-				
169,623	-	-	-	-	-	-	-				
18,211	116	155	1,036	167	2,760	1,997	953				
2,354	56	3	249	29	80	8	7				
109,496	-	-	-	-	-	-	-				
14,537	4	1,471	1,476	336	539	10	180				
27,379	-	-	55	6	-	-	26,283				
20,953	74	97	776	241	1,450	4	312				
4,136	-	-	56		18	-	434				
8,261	12	-	2,135	43	17	1,412	222				
28,117	59	20	5,073	473	1,480	731	1,272				
3,660	-	-	27	3,013	28	-	46				
11,034	-	-	-	12	3		-				
21,043	197	157	2,203	36	21	1,508	2,423				
14,094	107	71	939	969	1,221	580	3				
(23,392)	(13)	(4)	(48,983)	640	(484)	7,603	4,406				
9,309	(13)	(+)	(40,303)	0+0	(+0+)	7,000	2,658				
1,065	30	141	- 11	4	175		2,030				
142,707	1,104	1,066	6,998	4 1,872	35	21,353	2,520				
877,605	2,224	3,892	15,623	22,360	31,081	35,206	41,719				
305,516	1,428	34	(4,165)	(21,145)	3,988	21,201	5,051				
-	(1,106)	3,925	-	21,462		(3,602)	(6,737)				
-	-	-	(3,303)	100	(263)	3,933	(619)				
-	(175)	(4,148)	24	(40)		(3,790)	-				
305,516	\$ 			\$ 377			\$ (2,305)				

20. SEGMENTED INFORMATION (CONTINUED)

	Police Services	Parks, Recreation and Culture	General Government	Roads & Traffic Safety	Water	Fire Services	Sewer	
REVENUES	00111000	anu vartare	dovorninon.	ourory	Trato.	00111000	001101	
Taxation, grants-in-lieu, assessments	\$-	\$-	\$ 709,658	\$ 30,694	\$ (25)	\$-	\$ 800	
Collections for other authorities	Ψ	Ψ -	(318,704)	φ 00,00.	Ψ (20)	Ψ	φ 000	
				20.004	(25)		000	
Taxation revenue	4 700	-	390,954	30,694	(25)	-	800	
Sales of goods and services	1,703	10,389	27,888	3,008	82,178	3,281	65,820	
Development cost charges	-	-	55,377	-	-	-	-	
Developer contributions	-	353	25,145	104,272	4,721	-	7,562	
Investment income	-	44	18,448	-	513	-	276	
Transfers from other governments	8,225	12,326	6,558	11,826	-	-	23	1
Other	57	2,630	22,061	463	1,062	(78)	258	
	9,985	25,742	546,431	150,263	88,449	3,203	74,739	
EXPENSES								
Salaries and benefits	29,366	47,123	42,530	6,445	-	60,526	-	
RCMP contracted services	129,999	-	-	-	-	-	-	1
Consulting and professional services	2,322	3,133	2,418	1,353	471	47	194	
Telephone and communications	456	281	798	55	19	161	24	
Regional district utility charges	-	-	-	-	52,642	-	50,034	
Utilities	577	3,093	37	3,470	537	363	1,927	
Garbage collection and disposal	15	795	9	43	-	25	-	
Maintenance and small equipment	159	7,630	7,554	188	481	1,571	15	
Insurance and claims	-	-	4,565	-	-	16	-	
Leases and rentals	895	725	252	929	917	-	811	
Supplies and materials	386	6,170	2,522	2,670	2,058	2,541	1,283	
Advertising and media	6	184	183	26	-	2	-	
Grants and sponsorships	-	389	2,200	-	-	-	-	
Contract payments	(7)	4,176	858	6,948	2,743	28	941	
Other	1,458	1,824	4,305	122	22	1,640	882	
Cost recoveries, net	96	253	(7,507)	8,212	9,626	(1,433)	4,120	
Interest on debt	-		7,718	-,	-	-	-	
Other interests and fiscal services	21	119	41	-	(23)	-	(5)	
Amortization expense	1,385	19,529	13,902	43,418	9,698	2,179	12,600	
	167,134	95,424	82,385	73,879	79,191	67,666	72,826	_
	107,134	JJ,727	02,000	10,010	73,131	07,000	12,020	
Excess (deficiency) of revenues over expenses	(157,149)	(69,682)	464,046	76,384	9,258	(64,463)	1,913	
Transfer from (to) operating funds	-	67	(44,277)	22,453	7,226	-	6,904	
Transfer from (to) reserve funds	-	137	(31,043)	26,497	2,899	(1,317)	2,949	
Transfer from (to) capital funds	-	(3,978)	52,016	(10,064)	(13,136)	-	(5,677)	
Annual surplus (deficit)	\$ (157,149)	\$ (73,456)	\$ 440,742	\$ 115,270	\$ 6,247	\$ (65,780)	\$ 6,089	

2020	Parking	Surrey City Energy	Engineering	Library Services	Planning and Development	Drainage	Solid Waste Management
\$ 781,785	\$-	\$-	\$-	\$-	\$-	\$ 40,658	\$ -
(318,704	Ψ	Ψ	Ψ	Ψ	Ψ	φ +0,000	Ψ
						10.050	
463,081	-	-	-	-	-	40,658	-
254,553	2,533	2,671	5,821	82	4,580	49	44,550
55,377	-	-	-	-	-	-	-
156,812	-	-	-	26	-	14,733	-
19,407	-	-	-	-	-	46	80
42,287	182	-	-	1,004	-	2,143	-
60,112	894	26	3,735	155	29,094	(377)	132
1,051,629	3,609	2,697	9,556	1,267	33,674	57,252	44,762
265,163	582	675	43,049	11,433	23,434		-
129,999	-	-	-			-	-
14,500	50	30	479	93	1,322	2,253	335
2,259	42	8	247	29	93	37	9
102,676	-	-		-	-	-	-
12,094	4	874	286	269	529	7	121
26,668	-	-	89	5	-	2	25,685
21,094	84	82	882	141	2,102	42	163
4,986	-	-	11	-	-	-	394
7,845	10	-	2,117	52	8	907	222
25,714	34	26	4,534	314	1,503	494	1,179
2,609	-	- 20	1,00 1	2,122	1,000	1	52
2,594	-	-	-	4	1	_	- 52
21,481	319	60	1,294	8	85	1,522	2,506
13,152	1	92	714	495	1,352	202	43
(21,334	3	(105)	(46,477)	314	(261)	7,688	4,137
10,376	-	(103)	(+0,+77)		(201)	7,000	2,658
913	112	426	8	2	152		60
136,354	1,101	1,028	6,110	1,925	35	20,924	2,520
779,143	2,342	3,196	13,362	17,206	30,369	34,079	40,084
272,486	1,267	(499)	(3,806)	(15,939)	3,305	23,173	4,678
	(1,622)	3,980	(50)	15,379	1	(3,676)	(6,385)
-	-	100	(3,374)	100	(264)	3,691	(375)
-	(5)	(4,188)	1	(22)	42	(14,989)	-
\$ 272,486				\$ (482)	\$ 3,084		\$ (2,082)
φ <i>212</i> ,700	φ (000)	φ (007)	ψ (1,220)	φ (τυΖ)	φ 0,004	φ 0,100	φ (2,002)

21. TRANSFERS FROM OTHER GOVERNMENTS

The Government transfers reported on the Consolidated Statement of Operations are comprised of the following:

	2	021	 202
EVENUE			
BC Provincial government grants:			
Traffic fines revenue sharing	\$7,	528	\$ 7,66
Flood mitigation funding	2,	132	89
Casino revenue sharing	1,	750	70
Childcare and seniors	1,	707	59
ICBC road improvement	1,:	344	88
Library operating	9	988	98
Climate action revenue incentive program		215	75
Victim services		210	20
Arts		94	
Clean energy vehicle fast charging stations		83	7
Roads		49	2
BC one card		20	2
COVID 19 safe restart grant		-	14,76
Subtotal BC Provincial government grants	16,	120	27,56
ederal government grants:			
Rapid housing initiative	9,	694	
Water, drainage and sewer	3,	031	1,27
SAFE program	!	533	59
Building & facility improvements		198	
Roads and parking	,	123	17
Keep of prisoners		136	1
Arts and heritage grants		109	
Childcare and youth		94	7
Summer students		16	,
Subtotal Federal government grants	13,	934	2,26
FransLink:			
Arterial widening and intersection improvements		214	26
Arterial paving	9	939	90
Arterial bridges	6,	643	3,75
Road operating and maintenance	4,	002	2,72
Road general rehabilitation	1,	797	1,22
Traffic signals, signs, and markings	2,	399	1,63
Bicycle street network and other transit projects	!	508	1,22
Subtotal TransLink grants	16,	502	11,73
UBCM community works fund:	3,:	283	1,60
tal transfers from other government revenues	\$ 49,	839	\$ 43,16

22. BUDGET DATA

The budget data presented in these consolidated financial statements was included in the City of Surrey 2021-2025 Consolidated Financial Plan and was adopted through Bylaw #20198 on December 21, 2020. The following table reconciles the approved budget to the budget figures reported in these consolidated financial statements.

	Bud	lget Amount
Approved consolidated budgeted revenues	\$	1,185,515
		1 402 100
Approved consolidated budgeted expenditures Transfers between funds		1,483,180 (167,665)
		1,315,515
Less:		
Capital expenditures		(612,321)
Municipal debt principal repayments		(5,570)
Add:		
Transfers between funds		167,665
Total Expenses:		865,289
Annual surplus per statement of operations	\$	320,226

23. COMPARATIVE FIGURES

Certain comparative information has been reclassified to conform to the financial statement presentation adopted in the current year.

As at December 31, 2021 [in thousands of dollars]

	Land and land improvements	Land under road	Buildings and building improvements	Infrastructure	Machinery and equipment	Assets under construction	Balance at December 31, 2021
COST							
Opening Balance	\$ 2,106,924	\$ 3,311,025	\$ 791,081	\$ 5,051,243	\$ 316,750	\$ 266,493	\$ 11,843,516
Additions	57,462	116,792	16,433	139,694	15,462	(41,986)	303,857
Disposals	(3,258)	-	-	(3,289)	(8,091)	-	(14,638)
Ending Balance	2,161,128	3,427,817	807,514	5,187,648	324,121	224,507	12,132,735
ACCUMULATED AMO	RTIZATION						
Opening Balance	96,670	-	294,793	1,799,944	177,801	-	2,369,208
Amortization	5,145	-	24,005	91,939	21,618	-	142,707
Accum. amort. on disposals	(313)	-	-	(2,809)	(7,943)	-	(11,065)
Ending Balance	101,502	-	318,798	1,889,074	191,476	-	2,500,850
NET BOOK VALUE	\$ 2,059,626	\$ 3,427,817	\$ 488,716	\$ 3,298,574	\$ 132,645	\$ 224,507	\$ 9,631,885

	Land and land improvements	Land under road	Buildings and building improvements	Infrastructure	Machinery and equipment	Assets under construction	Balance at December 31, 2020
соѕт							
Opening Balance	\$ 2,034,546	\$ 3,228,036	\$ 751,195	\$ 4,892,888	\$ 314,326	\$ 329,413	\$ 11,550,404
Additions and transfers	72,802	82,989	39,886	174,047	10,412	(62,917)	317,219
Disposals	(424)	-	-	(15,692)	(7,988)	(3)	(24,107)
Ending Balance	2,106,924	3,311,025	791,081	5,051,243	316,750	266,493	11,843,516
ACCUMULATED AMO	RTIZATION						
Opening Balance	92,167	-	272,447	1,725,463	164,659	-	2,254,736
Amortization	4,864	-	22,346	88,057	21,087	-	136,354
Accum. amort. on disposals	(361)	-	-	(13,576)	(7,945)	-	(21,882)
Ending Balance	96,670	-	294,793	1,799,944	177,801	-	2,369,208
NET BOOK VALUE	\$ 2,010,254	\$ 3,311,025	\$ 496,288	\$ 3,251,299	\$ 138,949	\$ 266,493	\$ 9,474,308

Page 48 of 110

Information on the City of Surrey's outstanding debt is included in Note 10 of the 2021 Notes to the Consolidated Financial Statements.

Prepared under the Financial Information Regulation, Schedule 1, section 4.

Information on all guarantees and indemnities for the City of Surrey is included in Note 14 of the 2021 Notes to the Consolidated Financial Statements.

Prepared under the Financial Information Regulation, Schedule 1, section 5

Regulations require the City of Surrey to report the total amount of remuneration for each employee that exceeds \$75,000 in the year reported. However, certain exceptions have been noted below:

- 1. Certain employees were hired part way through the year and their remuneration does not reflect a full year's cost.
- 2. Some employees terminated their employment part way through the year and their remuneration does not reflect a full year's cost.

Prepared under the Financial Information Regulation, Schedule 1, subsection 6(2)

SCHEDULE OF REMUNERATION AND EXPENSES ELECTED OFFICIALS

ELECTED OFFICIALS	BASE SALARY REMUNERATION	ACCRUED SEPARATION ALLOWANCE	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES	TOTAL
McCallum,Doug W.	156,697	15,590	14,700	609	187,596
Annis,Linda	86,563	8,613	7,556	5,799	108,531
Elford,Doug	86,789	8,635	7,556	2,259	105,239
Guerra,Laurie	82,620	8,220	7,556	1,541	99,937
Hundial,Jack	79,916	7,951	7,556	2,042	97,465
Locke,Brenda	86,789	8,636	7,556	3,481	106,462
Nagra, Mandeep	86,789	8,636	7,556	1,784	104,765
Patton, Allison	84,073	8,365	7,556	2,442	102,436
Pettigrew,Steven	86,789	8,635	7,556	2,255	105,235
	837,025	83,281	75,148	22,212	1,017,666

Per Statement of Operations:

Elected Officials Remuneration & Expenses included in Financial Statements

Variance

* Taxable Benefit & Other" includes Basic Life Insurance premiums and car allowances paid to elected officials.

1,017,666

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EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Aasebo,Brian J	117,400.64	7,051.74	-
Acheson, Michael K	80,820.46	933.39	217.47
Afzal,Shabnem	139,974.21	9,198.70	524.71
Ahmed,Haider	86,801.40	1,865.31	579.60
Akehurst,Catherine E M	73,189.43	9,846.79	-
Al Issa,Ammar	103,536.01	4,558.38	1,435.33
Alberto, Martin	75,041.26	789.34	-
Aldcorn,Robert	148,954.44	30,215.15	2,162.26
Aldus, Chris	105,042.65	29,322.31	95.00
Alexis,Joseph J	99,221.82	10,018.54	200.00
Alizadeh Eghyanous,Farhad	160,118.22	26,597.70	2,404.96
Allen, Ashley P	67,789.08	8,313.80	-
Aller Fernandez, Carlos Guillermo	103,857.72	5,710.45	1,355.49
Amos,Daniel C.	108,937.74	10,284.01	150.25
Andersen, Kirsten	112,344.72	9,914.69	-
Andre,Victor M	79,766.43	7,344.87	303.20
Androsoff, Natalie B.	79,138.40	5,053.03	-
Aney,Kevin G.	86,801.40	1,195.47	7,293.23
Arango,Carolina	76,594.00	10,842.44	3,450.19
Arar, Aiman A.	118,986.85	8,086.95	754.60
Arason, Jeff R.	179,138.11	11,704.57	501.65
Arbo,Erik D.	114,784.67	3,227.62	-
Arlt,Tim J.	148,648.51	24,908.98	184.20
Arnett,John K	86,531.61	5,699.34	-
Asadian, Yalda	119,461.62	14,695.92	4,804.20
Athwal, Parwinder S.	109,748.22	9,238.67	99.00
Atkins,Christopher T	132,216.94 -	900.11	593.67
Atkinson,S Melanie	102,917.65	4,725.12	-
Attieh,Tracy L	75,068.40	1,526.59	270.00
Aujla,Wassan Singh	110,242.27	9,055.56	5,399.55
Aulakh,Lakhveer	86,498.86	10,167.72	105.81
Aven,Neal W.	173,576.38	35,757.13	837.56
Axon, Christopher James	74,994.64	357.70	-
Ayach,Liana L.	76,843.69	1,483.37	1,891.45
Ayson Banico, Marc Raymond	97,353.94	15,567.27	1,291.50
Baath,Gagandeep	74,517.06	1,072.07	643.80
Badesha, Gurpreet Singh	79,839.20	1,196.30	-
Badial,Harinder S	111,539.06	12,291.08	7,313.00
Baek,Sun Wook	61,634.81	21,229.40	-
Bahia,Sukhjit S.	87,536.00	1,761.77	195.00

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Bailey,Chelsea A	75,123.30	686.25	829.83
Bains,Harvinder S.	95,145.70	1,870.29	460.00
Baldwin,Ryan W.	109,728.71	12,279.23	-
Balmer,Erin E	76,594.02	1,091.63	50.00
Balmer,Kevin AJ	101,213.05	5,478.06	-
Banford, Matthew J	78,505.16	3,508.81	415.22
Baniya,Niyanta	82,463.10	972.79	-
Banziger, David	86,682.35	1,769.58	8,821.43
BaObaid, Wajeih	104,660.92	3,734.81	-
Baragan,Roxana	103,476.34	2,656.22	125.00
Barausse, Chantal Lila	83,256.47	632.96	-
Barber, Duncan	110,893.80	4,795.07	46.40
Baron, Carolyn A.	111,455.14	12,767.61	-
Barrett,Edward	102,208.87	5,412.63	236.25
Bartholomew,Claude C.	107,575.87	22,622.50	-
Bartlett,Jeremy	101,348.82	7,191.15	150.25
Bartlett,Scott M.	124,684.34	22,013.60	23.77
Basham,Tyler	87,660.61	9,107.45	-
Basnayake,Koshala	102,131.40	5,116.66	-
Bassi,Gurjit S	73,532.20	1,879.19	1,069.50
Bates,Laurie A.	78,635.79	4,544.89	-
Baugh, Nathan Edward Thomas	67,194.92	9,085.00	260.01
Baumfeld, Taylor	83,077.50	914.07	-
Baysan, Gem	126,265.86	12,453.62	3,792.07
Beamer,Adam C	81,960.93	2,420.15	1,392.06
Beattie, Joshua Raymond	87,176.95	5,486.52	-
Becker,Edward W.	107,344.46	8,936.46	640.69
Begin,Gabriel	104,157.04	15,621.78	599.90
Bennest,Aaron L	85,801.38	1,244.59	5,809.08
Bentley,Darin R.	114,382.41	33,778.60	95.00
Berar,Baldev S.	86,692.60	16,502.09	10.00
Berdusco,Kevin A	106,309.70	3,189.82	107.89
Berg,Ryan	80,277.46	21,338.31	255.25
Bergen,Brian D.	124,684.01	5,130.30	186.86
Berg-Iverson,Keith W.	126,446.25	29,212.78	28.00
Bernat,Siegfried	109,748.22	7,803.18	-
Bertoia, Daniel R	127,071.80	5,082.55	-
Bertoia, Farah	103,784.14	6,204.87	1,274.80
Bertoia,Mark A	104,641.53	6,098.40	50.00
Betts, Mark E.	126,258.80	11,855.00	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Bhullar-Gill,Sally S	148,648.50	19,305.99	997.50
Biantoro, Chris	123,911.71	6,496.66	36.21
Billings, Garrett L	100,534.23	5,687.87	-
Binnie, Evan Wesley James	72,970.42	2,885.21	640.54
Binnie, Joanna L.	75,463.86	6,277.19	-
Bird,Josh	100,986.77	6,190.84	-
Bishop,David F	74,072.80	1,895.19	-
Blais,Martin	103,686.67	17,991.06	-
Blaker,Megan M	78,094.80	2,567.83	-
Blandy,Cameron J	100,954.79	2,748.67	-
Bodnark, Richard D.	107,349.36	11,395.32	-
Bogen,Jan E.	126,345.06	6,698.20	95.00
Bohun,Devyn	71,030.36	5,564.54	-
Boivin,Kevin	80,953.85	445.38	613.85
Boles,Theresa M	111,900.19	9,386.14	2,100.00
Boles, W Brian	109,531.97	5,763.23	150.25
Bolton, Devon James	84,134.68	782.53	10,482.31
Bond,Shalyne	79,303.43	5,303.60	53.64
Bonnel,Alain J	73,666.61	5,377.23	86.10
Booiman,Rudy S.	60,558.14	14,639.56	115.20
Bordignon, James	86,801.40	831.56	10,839.22
Boreson,Robert A.	114,021.70	3,418.10	-
Borger,Sandra M	77,048.29	710.90	973.99
Boros,John D.	81,723.25	2,099.51	493.95
Bosma,Brooke K	74,339.49	2,637.79	535.16
Bosma,James	98,317.94	17,438.87	722.49
Boswell,Deremie	101,575.10	3,779.42	1,523.50
Botelho,Randy M	77,137.68	11,591.71	-
Botelho,Rodney John	70,656.60	12,269.23	-
Boyal,Ravinder S.	94,011.47	4,155.15	103.95
Boychuk,Ronald W.	81,515.82	10,961.32	-
Boyes, Jason	126,265.88	7,184.42	-
Brady,Shawn	79,766.42	1,183.17	-
Brand, Heather	90,141.86	1,735.33	380.00
Brand,I Johan	209,292.43	17,559.49	-
Brar,Equbal S	86,801.41	3,285.25	1,334.40
Brar, Joey J.	194,780.64	45,655.94	5,546.10
Brar,Kanwardeep S.	90,035.03	3,599.86	453.00
Brayfield,Ryan M.	83,149.53	21,544.39	1,489.51
Brenner, James A.	83,164.99	1,819.00	4,314.59

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Bridgwater,Dominika M	103,536.00	7,546.35	
Brink,Adam	78,110.89	7,100.47	-
Briscoe,Simon	103,271.39	4,425.40	80.00
Brisson, Montgomery C.	23,609.30	122,571.58	275.00
Britton, Tammy R.	113,250.74	6,323.65	614.29
Broad,Steven R.	73,908.79	4,644.24	-
Broersma,Keith	108,963.86	2,264.45	640.47
Brown, Christa Louise	102,826.36	3,639.55	500.00
Brown, Janiece A.	85,315.39	6,294.05	2,151.75
Brown, Matthew K	135,949.85	22,977.25	335.13
Brown,Scott Jeffrey	97,281.56	9,660.18	-
Bruinink,Karen V	76,659.14	1,929.49	-
Buchanan,Donald F	105,988.62	1,988.85	10.00
Buchmann, Thomas	107,294.83	13,465.51	-
Bukowski, John T.	126,844.83	13,070.54	160.00
Buljevic, Ivan	81,585.10	897.25	7,771.67
Bulka, Michael J.	127,469.89	23,652.58	-
Bull,Dennis R.	131,301.67	9,435.97	150.00
Burger, Jason A.	161,874.33	17,972.68	737.14
Burkholder,Ross V	94,147.20	2,491.09	-
Burns,Ara Kei	101,484.60	3,984.64	-
Burns,David R	168,907.59	19,175.56	1,799.16
Burns,Peter R.	127,071.85	14,718.45	-
Bushnell, Jason	87,962.70	15,287.12	1,914.89
Butchart,Brandon	102,840.20	18,523.87	415.00
Butula, Christine M.	124,684.04	3,109.31	250.86
Caines, Andrew M	79,766.40	3,391.42	503.38
Cairney, Jason W.	159,346.83	31,214.91	6,099.74
Callard,Jeff	104,529.93	28,764.18	-
Callewaert, James R	89,676.34	8,241.78	3,634.15
Calvert,Kyle F	104,203.64	31,258.32	189.00
Cameron, Angela M	90,189.83	1,675.37	-
Campbell,Christina	76,594.03	1,345.52	1,226.62
Campbell,Gordon W.	81,723.22	9,318.39	355.95
Campbell, Hugh Macmillan	143,570.08	7,842.32	3,428.55
Canton,Stephen James	81,828.80	5,681.51	460.00
Carmichael, Kristin	67,122.16	13,523.32	-
Carroll,Todd P	85,801.38	1,245.30	3,988.32
Carson,Elizabeth S	102,131.41	986.75	950.00
Carter,Rachel A D	70,259.57	25,478.09	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Catlin,Michael D	110,881.41	11,104.96	187.88
Cavan,Laurie A.	255,707.93	65,062.93	359.75
Cave,Lisa P	76,594.07	1,402.78	38.03
Cavezza,Vince	79,211.21	1,588.62	-
Cella,Stefano	95,627.12	5,694.04	-
Cerezo,Ernesto	102,131.40	17,826.37	-
Cesario,Lisa J.	76,219.90	3,546.03	100.00
Chahal,Simranjeet	73,812.34	5,782.09	322.20
Chalupa,Greg T	97,670.82	10,237.08	-
Chamberlayne, Curtis M	106,241.40	12,949.17	-
Chan, Marcus	80,958.50	2,612.65	254.52
Chan,Nadia P	128,793.09	13,887.82	-
Chand,Sherel S.	90,893.28	29,059.58	1,969.53
Chapman,Ricky D	76,383.90	6,567.49	, _
Charl,Robinder Kaur	81,324.93	1,579.39	1,856.55
Charron,Blair M.	97,353.94	3,509.91	-
Chattell,Carrie A.	89,910.36	9,456.60	3,838.62
Chauhan,Satnam S	145,691.45	18,870.42	689.43
Che, Manh P	86,801.40	2,320.24	-
Chen,Allison	81,750.13	462.22	11.06
Cheng,Annie Nien Fen	87,315.04	5,465.33	-
Cherry,Jami L	94,644.20	2,586.53	312.68
Cheung,Alvin Siu Fung	76,594.02	3,320.40	346.80
Cheung,Yan Wai	78,890.06	3,622.24	613.97
Cheyne, Dwayne D.	87,536.01	2,545.49	7,310.81
Chinery,Gary B.	79,839.20	2,088.63	-
Ching,Miranda K.	86,801.41	2,297.32	-
Chohan,Debra D	88,228.72	3,827.75	-
Choi,Woojin Edward	83,064.81	3,963.37	1,071.00
Chong,Randy E.	106,014.31	8,796.87	20.00
Chow,Marion	86,997.64	125,682.85	516.60
Chow,Nathan	106,397.22	2,548.63	1,885.80
Christian,Anna M	87,536.00	8,054.39	-
Christian, Daniel	97,860.88	15,087.88	-
Christiansen, Matthew Ian	85,991.86	1,039.16	8,078.15
Chu,Clinton W.	126,265.85	7,515.08	2,208.55
Chu,Jeff	97,557.59	3,233.54	-
Chua,Glen	74,812.49	13,604.96	441.23
Chung,Wayne	124,356.53	5,383.32	306.00
Clayton,Steve J.	81,781.62	7,601.00	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Cleave,Tara M	86,498.87	8,893.98	1,597.10
Codron, Matthew	103,965.95	4,646.78	200.00
Coggles, Jordan Andrew	97,983.07	14,658.70	97.25
Cole,Ryan Thomas	100,669.98	11,568.14	1,291.50
Coleman,Patricia MC	80,675.42	5,819.28	-
Colenutt,Jason R	164,611.70	11,608.77	-
Colquhoun,Carla M	128,885.94	12,880.75	-
Connell,Kevin M	81,723.23	1,855.15	103.95
Conti,Newton	126,760.42	5,117.87	5,473.14
Cook,Jordi D.	104,809.61	4,960.21	95.00
Cooper,Jared William	75,147.52	2,928.61	391.50
Cooper,Scott D.	121,612.54	3,943.35	175.75
Coplin,Kevin W.	108,035.70	8,307.22	570.69
Corcoran,Tim	87,728.49	14,942.07	97.25
Corda,Goran	94,147.25	1,801.64	1,131.68
Cormack, Justin M.	125,252.06	8,605.03	-
Corrin,Graham M.	104,063.80	35,579.47	12.89
Corrin,Keith D.	110,677.10	6,593.62	-
Corrin, Matthew J.	105,719.73	18,405.70	-
Cossever,Shane SC	86,729.97	1,092.67	-
Costanzo,Robert A.	258,990.92	53,332.60	289.75
Coventry,Cole	101,529.84	7,778.01	95.00
Cowx,Wayne A.	79,536.66	2,161.53	227.62
Cox,April L.	65,293.29	27,665.56	-
Cranston,Sarah	92,906.15	732.03	1,118.67
Crawford, Brody Barclay	80,392.55	12,395.02	157.50
Cronin,Paul M.	109,159.50	2,488.63	-
Crosby,Kenneth B.	87,536.00	4,770.15	2,384.37
Cross, Graeme	140,234.30	5,899.51	250.00
Crowhurst,Cody L	69,000.20	11,469.00	-
Cugnet, Jaimie	72,094.31	3,321.03	-
Cumiford,Alan	101,077.29	15,382.46	-
Curley,Chris G.	67,830.40	22,001.26	-
Currie,Amber	74,104.75	15,732.54	542.40
Cuthbert,Andrew	79,096.34	2,096.59	-
Cyr,Aaron W	103,970.55	10,952.75	4,073.70
Cyr,Brian	126,783.72	14,272.38	-
D Angelo,Brianna	76,594.00	757.06	16.20
Dahir,Mona	80,946.11	2,574.04	332.40
Dallas,Ken W	103,536.04	8,176.70	893.00

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Daly,Benjamin	79,615.22	1,260.04	1,569.50
Damani,Shafin	95,273.13	513.44	-
Dance,Ryan G.	107,299.24	22,913.78	1,957.22
Daniwall,Harnaik S	103,536.01	4,600.57	_,
Danyk,Jessica M	76,594.05	748.16	-
Danyk,Shawn	96,663.64	20,586.96	-
Davey,Peter G.	78,234.81	964.65	250.00
Davidson,Louis R.	92,228.04	41,811.19	-
Davies,Calvin J.	127,526.77	20,498.11	12.90
Davis,Grant	86,801.40	690.15	4,305.72
Davis,Jeff Barrett	91,846.41	23,474.96	714.89
Davison,Liane J.	139,988.13	12,510.63	168.44
Dayal, Amit	86,801.40	2,015.62	5,711.68
de Goede, Matthys MH	99,340.04	5,918.94	95.00
De Romeri,Enrico A.	71,522.72	8,458.71	-
De Vera,Albert John	101,620.37	4,391.94	189.00
Deacon,Jeremy S	104,623.17	17,254.62	-
Dean,Monika P	75,247.49	8,766.73	258.92
Deane, Gllena	77,922.32	957.82	-
DeCaigny,Kelly	65,618.27	10,375.58	-
Dempsey,Kurtis	70,900.09	8,852.94	-
Dewey,Alyson G	76,594.03	1,782.02	225.00
Dhaliwal,Balwinder K.	79,927.43	10,126.57	-
Dhanju,Roohbir S	98,772.54	1,372.63	243.12
Dhillon,Harpreet	72,962.00	4,543.49	-
Dhillon,Harpreet Kaur	64,301.53	18,417.77	-
Dhillon,Rashpal S.	127,242.45	25,263.91	-
Dhillon,Sonia	76,991.82	7,037.84	-
Didmon,Randy M	79,784.46	7,703.97	-
Dietelbach, Mark D.	122,895.42	5,378.60	-
Dighton,Graham T.	114,475.95	3,459.06	150.00
Ding,Liwen	126,265.86	1,337.32	1,614.95
Dinsmore,Tyler	68,571.60	8,154.25	-
Dinwoodie,Byron R.	114,027.24	20,178.20	100.00
Dinza, Brinderjeet	89,211.58	5,190.40	-
Dionne,Danny L	104,996.05	9,392.84	-
Dirksen,Benjamin G.	155,784.35	30,894.94	1,103.05
Doad,Jaime D	124,863.41	10,387.58	2,416.47
Dolphin,Morris H.	82,203.10	5,111.74	351.00
Dong,Andrew G.	98,745.15	1,641.84	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Donohoe,Lisa J.	100,977.07	9,137.96	1,026.00
Donohoe,Sean P	73,517.64	16,778.70	3,117.19
Dornian,S Paul	112,509.11	8,968.79	19.14
Dosanjh,Balraj S.	119,907.13	2,265.88	56.95
Dougan,Cameron D	100,896.26	2,459.19	12.89
Dove,Benjamin	100,851.00	4,063.79	-
Droho,Katherine	90,535.78	9,094.03	-
Drummond,Christy	70,412.96	15,423.84	-
Dube,Remi	194,461.26	20,323.26	474.75
Ducharme, Richard	103,923.95	11,315.62	95.00
Ducic, Slobodan	81,832.78	2,883.87	1,351.56
Duifhuis, Mercedes	122,719.95	6,946.27	859.00
Duncan,Andrew J	105,247.52	8,213.04	-
Duncan,Rodney Gordon Victor	86,787.05	1,424.69	8,319.49
Dyck,Caroline M	75,997.14	180.00	-
Dyck,Thomas A.	126,787.49	11,605.36	12.89
Dykes,Tammy I.	127,251.73	7,703.72	123.00
Eades, Valerie	80,854.34	2,416.08	320.90
Eaton, Wesley D.	144,829.25	23,679.86	12.90
Eddy,Brent D	124,684.04	3,642.44	160.22
Eden,Cory Michael	97,620.96	5,042.39	97.25
Elford,Kari	72,962.00	4,083.78	135.00
Ellard, Quinn	100,211.10	2,291.81	-
Elliott,Corrie B	95,454.14	8,216.74	39.09
Enns, Geertruida	101,518.57	6,336.24	673.61
Ens,Carl A.	130,508.31	14,279.76	-
Ens,Levi	87,407.16	13,635.17	-
Essel, Michael	100,851.00	7,457.91	-
Evans, Brice A	113,975.98	2,835.51	-
Evans, Travis H	101,396.82	20,271.07	-
Ewert,Dean W.	126,901.22	5,481.52	-
Eyers, Richard	68,281.01	8,666.15	-
Farina,Mitchell Ryan	82,477.44	1,221.88	-
Farrell,Donald Scott	101,890.41	8,125.98	185.00
Farrell,Jennifer A.	89,069.84	1,442.94	-
Ferguson,Susan L.	54,479.47	26,834.50	-
Ficocelli,Jennifer	149,409.51	3,386.47	961.77
Fiddler,Michael L.	107,341.21	8,383.28	2,100.00
Fiel de Sousa, Joseph P	80,130.58	8,276.01	355.95
Fink,Andrew	76,007.16	2,941.07	52.72

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Finlay,Richard	87,456.97	3,334.57	-
Finlayson, Richard C	73,928.85	5,113.33	162.48
Fioraso, Sunthalee	85,801.38	1,327.63	494.69
Fish,Maria E	87,536.02	916.97	1,292.55
Fisher,Jeffrey	100,805.76	6,543.22	, -
Fisher, Victor J.	126,105.02	23,680.03	-
Flasch,Spencer	97,688.92	22,423.25	12.89
Foden,Judy K.	80,581.15	7,490.33	-
Foley, Duane W.	104,623.17	11,680.26	-
Folka,Erin K	96,647.11	1,550.63	-
Folkerts,Keith	79,463.91	3,777.20	-
Fontana,Tullio	86,801.40	2,167.82	5,650.06
Fouche,Anja	83,727.83	7,988.75	43.27
Fournier, Marc G.	127,406.25	15,420.10	214.00
Fracasso Moraes,Luciana	106,397.21	1,963.18	892.67
Francis,Shannon L	78,560.00	6,782.65	-
Frank, Janelle	87,460.70	8,049.41	192.40
Franz,Jessica L	87,542.97	15,895.56	97.25
Fraser,Chris E.	105,024.73	23,889.44	265.00
Fraser,Richard J	63,418.00	15,630.27	-
French,Lana G	76,594.03	1,888.72	-
Frew,Matthew John	100,262.69	2,216.66	-
Friesen,Lindsey A	79,766.40	963.83	-
Fuller,David	72,324.72	3,391.65	-
Fulton, Christopher R.	104,390.10	3,100.07	12.89
Fung,Eric Kim	94,147.20	1,883.51	1,394.26
Gain,Chris I	128,885.95	7,258.22	281.60
Gallagher,Ryan M.	106,075.41	16,459.19	1,026.97
Gallant,Matthew	100,986.77	5,647.77	-
Gallello,James D.	97,047.86	3,044.02	1,291.50
Gallichen,Jason F	72,438.08	5,255.41	167.06
Gallie,Kent Gregory	103,536.03	5,770.80	2,964.76
Garcea,Reece	86,039.48	985.53	9,274.20
Gardiner,Doug	86,801.40	856.44	9,545.37
Gardiner,Norman M	112,331.13	30,582.56	200.00
Gary,Kristin Lynn	101,440.68	5,350.85	1,291.50
Gates, Travis Lyle	73,479.76	8,164.16	147.00
Gatin,Dara Lynn	71,621.92	15,562.17	-
Gaudet, Francois	79,839.20	926.30	-
Gehon,Chad Allen	101,303.57	6,835.71	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Georgas, Gregorios E	101,741.21	28,447.19	-
George,Ryan C	78,197.00	3,027.26	-
Gibson, Timothy W	102,131.40	11,413.87	1,015.56
Giesbrecht, Nolan	106,687.13	3,600.71	24.44
Gill,Arjun	79,610.96	3,751.71	-
Gill,Harminder	77,408.19	7,264.85	-
Gill,Jagdeep S.	87,187.66	3,261.89	8,630.40
Gill,Kulwant	79,839.20	1,510.39	-
Gill,Ronald	180,730.19	11,325.16	-
Gill,Terri K.	77,055.94	10,683.13	-
Gillan, Tristan	79,083.75	3,450.42	-
Gillespie,Colleen E	87,536.00	6,195.34	1,204.95
Gjesdal,Roy K	126,446.27	6,780.40	-
Gladwell,Will	74,046.75	1,117.25	-
Gleboff,Sarah A	76,848.80	662.04	174.83
Godwin,Stephen B.	128,885.93	6,096.77	539.25
Gojevic,Steven	79,839.20	2,533.05	72.00
Gonzales, Anthony Vinod	85,946.99	8,718.80	-
Gordon,Scott C.	117,688.39	5,395.85	-
Gorsi,Mohammad Ali	78,368.92	1,434.52	-
Gosse,Sherri L	128,885.91	12,342.85	-
Grafton,Steve P.	71,228.46	24,936.80	-
Graham, Pascale	61,412.38	23,368.91	-
Granholm, Alison	89,865.12	5,687.48	398.64
Gray,Brendan	82,141.75	2,967.88	175.00
Grayson,Kelly G	77,819.85	7,986.12	-
Greaves, Nick	72,303.78	13,184.53	1,527.34
Grewal, Harpreet	76,846.66	1,662.49	-
Grewal, Harprit S.	86,801.40	22,051.16	2,263.61
Grewal,Kamaljeet S.	244,294.12	51,047.78	1,571.01
Grewal,Kuljeet	117,363.57	5,173.52	997.50
Grewal, Manpreet Garry	67,860.36	8,303.42	-
Grewal,Sandeep	73,598.19	1,720.65	-
Griffioen,Mark E.	176,652.25	18,644.49	1,154.35
Grover,Julie L.	91,688.86	7,170.91	406.99
Hadfield, Mandy	86,863.68	1,094.88	1,298.40
Haglund,Lloyd Sterling	103,802.44	14,621.51	135.00
Haines,Kim L.	70,655.60	17,039.81	-
Haines,Taylor L	71,321.16	9,075.66	494.29
Haldane,Stephen E	80,942.26	1,767.70	286.37

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Hall,Laura E	76,594.06	1,134.71	287.40
Hall,Thomas	76,002.51	7,721.57	252.00
Hamilton,Richard S.	87,536.00	4,025.79	3,008.95
Haney,Brian D	95,395.58	1,176.51	-
Hanna,Ryan	102,842.27	6,030.07	12.89
Hansen,Spenser	101,484.59	8,366.19	
Harbord,Christopher	72,026.02	4,467.41	-
Hardie,Kristin	75,640.39	1,031.33	771.65
Hargie, William	86,855.48	1,397.97	1,474.77
Harkness, David B	128,885.94	10,787.22	370.40
Harper,Barrie A.	87,513.01	12,811.30	-
Harris, Christopher Thomas	101,575.11	7,012.72	-
Harris,Cindy L	91,062.11	8,591.80	-
Harris,Shannon M	128,885.94	14,489.57	1,456.57
Harris, Trevor K	127,640.53	9,963.12	-
Harry,Sabreena K	94,330.43	1,350.61	-
Hartwell,Kurtis J	86,801.40	1,039.44	411.08
Harvie, Jeremy T.	80,846.30	9,564.97	167.06
Hasebe, Chadwick D.	104,157.03	23,855.06	75.00
Hashtroodi, Kaveh	92,175.86	1,528.51	2,537.03
Hassan Nayebi,Mahdi	77,964.13	1,877.54	502.00
Hastings,Robin	79,211.20	4,691.04	840.65
Hatfield,Trent R	79,839.20	2,038.75	97.80
Hawley,Shaun	98,846.58	16,005.44	-
Haye,Andrew	76,594.00	9,339.99	-
Hayes,Niles L.	106,876.81	26,160.45	-
Healey,Jason D	79,766.42	4,033.19	303.20
Hebden,Paul A.	103,923.94	17,958.00	-
Heer,Arvinder Singh	79,839.20	3,139.58	785.63
Heer,Preet	175,033.01	8,576.01	-
Heinrichs, James P	73,495.71	8,278.17	-
Hendriks,Jordan P.	78,300.04	1,581.11	2,031.00
Hensbee,Chad	100,262.71	10,463.62	-
Herbert, Jocelyn	78,770.86	3,736.55	1,054.81
Heron,Kimberley C	75,711.58	1,825.72	742.74
Hewson, David C	97,267.69	8,582.08	-
Higgs, Margaret N	86,863.68	1,392.73	87.62
Hillier,Sheldon D.	126,218.80	3,014.14	-
Hindle,Brad	117,382.13	8,268.31	997.50
Ho,James C.	86,801.40	4,655.27	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Ho,Susan E.	95,147.71	6,134.38	136.35
Hoath,William D.	104,436.70	14,453.64	2,100.00
Hobson, Joshua S	114,665.13	5,043.36	-
Hohmann,Peter K.	76,594.06	2,653.09	-
Holland, Jeffrey B.	125,285.01	14,686.08	162.60
Holmes, Matt	96,924.05	4,981.43	97.25
Holovach,Kelvin M.	94,147.20	2,034.76	-
Hooker,Mitchell	82,290.11	1,408.21	505.00
Hooker, Verdun	102,131.40	3,627.96	2,581.15
Horita, Steven D	89,827.15	2,272.40	-
Horn,Randy H	104,538.39	8,545.78	95.00
Howling, Gordon S.	103,536.02	6,336.52	629.65
Hryb, Nicholas O.	108,819.30	4,986.18	-
Hua,Ning Ning	76,594.08	5,207.07	-
Hughes, Joshua P.	118,751.17	13,018.30	-
Humhej,Trevor	87,760.17	22,476.28	100.00
Hundal,Surinder	72,777.35	7,031.93	137.44
Hungar,Schaelen M.	116,783.82	5,772.93	-
Hunter,Brad J.	126,389.43	11,975.81	-
Hutfelter,Chase K	101,484.59	13,801.81	-
Huynh,Philip	198,250.53	32,266.57	3,182.55
Ibasco, Patrick	70,014.49	9,461.66	-
lbbott,Brad	140,234.32	18,764.50	3,817.28
Icasiano, Ryan	94,147.20	1,948.55	614.25
Ireland, Austin	66,496.40	8,508.12	494.29
Ireland,Jerome K.	107,677.56	6,119.07	-
Irvine,Kelly D.	95,261.31	10,526.73	-
Ivanov, Viatcheslav	102,131.40	10,174.11	-
Iverson, Alisa	61,735.64	14,698.87	-
Iverson,Kalum A.	104,017.22	5,066.23	175.00
Jackson,Kim Michelle	68,402.07	6,881.67	513.79
Jackson,Tyler R	101,484.59	16,707.87	-
Jagielski, Arkadiusz R.	86,801.40	9,205.52	6,068.69
Jain,Parul	100,188.31	1,047.08	-
Jamin, Francois	86,801.40	5,844.40	52.80
Janda,Harjinder S	140,234.34	21,360.01	-
Jaswal, Gopal	103,757.32	11,779.31	604.57
Jeffrey,Colleen E	76,847.10	1,686.70	12.86
Jeklin,Troy W	97,006.97	11,019.00	-
Jensen,G Hiroshi	87,039.39	3,772.89	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Jensen,Joshua	87,706.11	11,906.54	_
Jermilov,Zoran	77,999.60	1,179.99	129.00
Jerome, Reo Rylee	101,439.33	10,052.12	-
Jessome,Shane	87,877.83	8,240.33	97.25
Jhingan, Waqt	128,745.37	8,697.85	-
Jiang,Han	80,239.60	1,441.99	-
Jiang,Tao	103,536.04	1,047.56	1,337.44
Joaquin,Shelley	86,498.86	9,722.01	81.22
Johal,Anika	83,504.27	1,779.40	-
Johal, Jevin	79,839.20	2,346.01	-
Johal, Snover	70,439.17	14,870.33	-
Johnson,Alicia D.	93,001.51	1,904.57	-
Johnson, Duane A	86,776.24	9,067.16	-
Johnson, Melissa C	92,138.97	1,701.46	593.67
Johnson,Scott A.	112,390.67	15,979.40	219.45
Johnston, Matthew D	102,021.30	3,925.04	-
Jones,Amanda L	108,732.66	5,644.29	300.00
Jones,David J	81,297.29	2,169.48	332.32
Jones,Donna L.	243,551.00	47,125.01	88.09
Jones,lan G	101,993.70	4,434.25	-
Jones,Matthew G	97,435.40	4,962.54	-
Jones, Natalie	78,684.12	3,195.89	18.22
Jones,Nathan M	108,458.28	13,324.01	543.66
Jones,Stuart D.	115,547.60	1,541.17	1,179.50
Jorgensen, Misty R.	106,397.29	2,641.93	593.67
Jow,Jordan	100,805.75	18,545.87	-
Jow,Scott D	101,918.15	13,404.06	-
Joyce,Peter L	133,250.73	11,150.27	146.40
Judson,Christie	79,063.12	21,460.99	3,126.57
Jugpal,Inzel	76,907.32	754.01	152.70
Jung,Derek S	105,042.69	15,603.19	1,278.57
Juulsen,Neil B	127,526.78	6,453.22	-
Juulsen,Tyler	97,860.88	5,188.68	97.25
Kaila,Sukhcharn S	111,218.87	6,977.17	2,590.50
Kamitakahara, Heather M.	106,397.21	1,959.14	892.67
Kandatege,Karunaratne	148,040.80	12,072.63	-
Kandola, Rajdeep	76,520.47	1,214.00	174.73
Kandola, Ramanjot	74,089.16	3,040.12	-
Kang,Gurinder K.	62,611.66	50,923.17	705.00
Kang,Hary H	81,186.81	19,934.06	106.28

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Karim,Shaidah A	84,731.84	5,591.14	-
Karvas, Denis	87,488.66	5,254.03	97.25
Karwal,Gurvinder S	86,801.40	9,955.57	1,084.68
Katzenmeier, Andreas	79,766.42	1,896.58	425.43
Kehler,Danny A.	126,389.38	19,908.86	-
Keith,Matt	87,402.67	13,114.68	1,388.75
Kemp,Thomas W	126,265.84	8,196.15	-
Kendall,Jeffrey R	110,189.85	3,256.73	-
Kent,Scott	113,048.51	8,656.20	-
Kenyon, James	102,425.60	5,909.33	150.00
Kerr,Colleen F	126,265.85	5,117.98	25.16
Kerr,Gordon B.	131,463.71	26,173.94	321.58
Kerr,Nicholas D	83,439.68	3,757.35	624.22
Kerr,Raymond	189,777.06	30,021.56	332.05
Ketola,Ken	102,131.41	1,849.87	-
Kevany,Michael	126,265.84	1,330.85	2,435.40
Khaira, Jatinder	107,897.13	5,597.84	617.40
Khakh,Suneil Singh	78,022.12	7,098.85	-
Kidd,Donald A.	102,131.40	21,871.72	-
Killamsetty, Praveena	102,131.44	1,449.92	-
Kim,Jae Chul	128,885.92	8,551.68	122.80
Kim,Steve	91,964.16	2,166.92	483.00
Kim,Youngjin	85,753.85	794.91	-
Kincek,Alex	76,594.06	3,010.84	236.84
King,Aliza	85,919.75	2,267.65	294.35
King,Warren	78,648.11	324.81	2,334.48
Kirsebom, Jan P.	126,730.61	5,061.38	-
Kischnick, Markus B.	108,040.10	4,643.38	-
Kish,Stephen L.	128,885.94	9,422.84	1.15
Klaassen,Jeff J.	128,795.42	19,594.26	125.00
Klassen,Craig S	110,314.65	2,616.52	-
Klassen,Curtis D.	103,974.86	16,308.25	175.00
Klassen, Patrick S.	145,106.42	8,326.82	-
Kling,Kevin	79,766.40	940.88	-
Klitz,Peter	106,397.20	1,699.62	65.00
Kloyber,Roland	85,475.12	3,623.28	-
Knight,Ashley A.	92,578.12	4,693.55	24.44
Knittel, Mark	97,494.30	3,131.76	-
Knox,Liam	87,877.85	12,164.32	-
Koch-Schulte,John J.	78,420.35	658.07	585.83

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Koenig,Matthew	101,710.86	13,052.89	
Kohan,Terry W.	149,409.54	18,227.66	_
Komzak,Robert L.	127,185.56	5,082.55	75.00
Koo,Ching Fu	80,847.81	6,781.33	-
Kooner,Harminder S	80,009.28	10,281.82	_
Kosa,Ileana	94,147.20	1,969.13	460.00
Kothiwala,Nasima	68,923.18	9,247.32	104.52
Kozevnikov, Ingrid	53,663.10	34,390.60	-
Krgovich, Michael John	101,032.04	6,831.11	<u>-</u>
Kristensen,Spencer M	82,303.55	3,489.50	150.00
Kubanski, Jacob David	101,529.84	16,591.44	
Kucharczyk,Paula	83,064.83	1,401.58	724.80
Kullar, Harsharan	73,022.61	7,072.34	_
Kumar, Parjeet	66,114.32	9,983.04	393.75
Kumar,Suneel	79,839.20	2,513.38	-
Kuzemski,Jenna	83,645.10	7,978.79	391.53
Kwan,Gertrude S.y.	115,547.60	2,631.42	363.86
Kwan,Tammi	102,131.42	3,816.99	-
Kwok,Emily	112,061.10	5,462.11	460.00
Labelle, Jeremy A	99,764.88	3,243.12	50.00
LaBelle,Kyle	79,291.95	8,599.47	-
Labrecque,Benoit	100,488.97	3,261.69	-
Lachica, Mercedita S	86,706.16	905.24	-
Lachlan,Shayne E	79,945.44	1,053.98	539.43
Lai, Derek	97,231.96	9,259.60	997.50
Lai,Tai Hung	110,881.41	16,458.31	1,128.85
Lalari,Gurminder Singh	79,364.05	5,460.34	-
Lalli,Sarabjit S	127,526.76	12,431.78	-
Lalonde, Vincent A.	391,792.12	61,764.68	2,639.57
Lam, Elizabeth	73,689.91	1,480.79	1,071.00
Lamontagne,Jean L.	259,347.99	21,497.26	19.16
Landucci,Robin M	122,595.58	20,244.95	1,203.02
Langman,Ronald F.	126,275.66	6,314.60	-
Laniuk,Kristina	128,569.66	7,179.27	-
Larijani,Artin	97,267.99	13,168.56	150.00
Larocque,Gilbert	140,234.35	15,253.07	2,050.01
Larsen, Danielle	68,408.18	10,976.78	-
Lascelle, Jesse	79,839.20	19,382.27	-
Lassonde, Kristen	78,443.68	3,980.15	659.67
Lathrop,Cynthia Gail	76,594.01	1,350.57	666.06

SCHEDULE OF REMUNERATION AND EXPENSES

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EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Lattanzio,Saverio E.	126,752.94	17,441.35	628.20
Lau,Samuel S.	189,886.52	21,492.52	520.60
Lau,Yui Ming	118,649.61	8,505.25	859.00
Laurita,Brent	97,222.77	12,800.35	-
Layfield,Ryan	87,782.81	12,635.33	97.25
Lee,Benjie	167,807.83	5,790.10	3,053.55
Lee,Jung Min	102,131.40	7,861.11	1,842.56
Lee,Keevin	79,260.21	13,420.11	-
Lee,Kyung Mee	105,986.95	12,232.88	555.00
Lee, Michelle	76,594.00	1,448.34	-
Lee,Robert T	145,889.31	14,380.62	498.75
Lee,Stacy	85,785.22	2,318.69	129.36
Legroulx,Denis R.	87,536.04	2,717.70	5,229.63
Lehal, Mandeep S	86,801.40	1,142.61	-
Lehmann,John F.	176,652.24	30,483.45	1,471.96
Lepik,Mark R	87,536.09	2,846.75	4,327.07
Lepik, Michael Jaan	68,723.74	7,603.47	496.80
Leveille,Carolyne	84,318.86	2,470.00	2,139.68
Lewis, Howard	91,984.82	8,592.28	-
Li,Kok Kuen	75,922.63	88,698.92	-
Liau,Hui S	88,954.47	1,580.38	997.50
Lidder, Amarpreet Kaur	69,531.98	6,256.49	1,071.00
Lidder,Anoop	83,756.20	1,843.18	-
Liebich,Kelly J.	113,300.16	5,403.34	198.25
Lietz,Tyler	100,851.01	3,193.41	-
Lieuwen,Kenneth J	126,332.54	4,941.20	100.00
Lim,Ronald	78,365.74	890.59	919.99
Lindgren,Pete J.	127,299.28	12,750.81	1,916.85
Littlejohn,Kevin J.	78,576.94	6,301.61	2,114.40
Liu,Hang	102,131.44	3,243.86	-
Liu,Victor W	136,619.15	27,472.15	-
Lo,Andrew K.	76,598.77	17,391.83	32.04
Loehrich,Sophie	122,539.88	7,741.76	-
Long,Harry	94,147.23	3,464.54	867.00
Loucks,Gary	92,694.01	3,130.66	380.00
Low,Doug M.	115,403.34	18,921.01	28.00
Low,Shawn M.	160,798.18	8,684.40	-
Lowenstein, Mischa	79,192.37	7,061.97	-
Lu,Chia Pei	82,759.18	1,082.65	11.06
Lukowska, Elzbieta	90,531.71	592.76	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Lum,Oliver Wai Chow	145,847.00	16,768.01	41.03
Lum,Oscar	81,739.21	13,932.75	493.95
Lumsden, Christopher RJ	89,190.75	657.19	427.55
Lunn,Cindi Anne	86,248.90	180.90	380.00
Lunn, James C	80,280.41	2,038.30	1,470.79
Lunn,Tyler	79,297.69	7,852.29	3,876.29
Luongo, Matthew	88,045.31	11,335.23	125.00
Luschynski,Wendy E.	91,688.79	8,391.18	-
Ma,Edwin M.C.	110,173.59	4,162.66	214.00
Ma,Regent	103,536.01	7,605.96	116.22
Mac Gillivray,Bill J.	90,584.77	16,424.74	-
Mac Neil,Ryan J.	126,689.63	7,705.00	200.00
MacDonald, Matthew	88,081.51	9,935.68	97.25
MacEwan,Adam	101,258.32	6,903.59	-
MacInnis, Geordie M	81,847.08	9,905.37	1,026.00
MacKenzie,Kurt A	103,830.76	10,368.93	628.99
MacLean, Meghan	75,461.73	3,565.03	3,374.55
MacLeod,Lee Justin	76,801.20	892.99	8,276.87
MacPherson, Jonathan R	79,839.20	1,350.65	1,116.94
Macrae, Tara	131,204.19	14,297.83	5,188.18
Maghera,Sukhwinder Singh Deepak	87,024.40	9,680.70	1,316.66
Mahanger,Gurdeep	102,131.40	8,942.00	-
Mahnic,Marjan M.	94,147.20	2,257.96	-
Maier,Kristina K	72,962.03	2,040.63	-
Main,Alan G	94,147.20	39,815.26	937.65
Majano,Adolfo	140,234.32	7,686.72	859.00
Majhen,Mark Z.	126,446.23	13,639.18	95.00
Majhen, Mathew	77,673.27	15,263.57	95.00
Major, Darren	124,684.01	10,742.14	30.51
Malcolm, Iain A.	82,239.82	1,869.13	-
Maleknia,Sam	106,397.20	17,389.81	587.55
Malhotra, Haribandna	97,107.69	503.04	684.58
Manhas, Mandeep	81,044.20	4,815.76	46.40
Mani, Ashima Sharma	77,307.16	5,286.90	-
Mani, Jocelyn Anne	126,265.88	6,637.69	1,094.56
Mann,Gurchan	82,162.59	3,915.10	351.25
Mann,Harbinder K.	89,958.77	10,904.49	25.00
Mann,Nina	70,255.55	5,448.43	-
Maradi,Sandor Janos	99,369.75	8,160.30	158.64
Marais, Loren	72,687.96	19,637.79	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Marcotte,Natalie	75,824.47	2,868.34	-
Marcuk, Devon J	126,901.22	5,758.22	-
Marczak, Magdalena	129,401.07	4,289.05	-
Marosevich, Kim B	141,774.58	6,793.37	38.82
Marquez,Regina	91,984.05	935.09	-
Marriott,Brent W.	115,376.14	11,903.92	20.00
Marshall, Miriam	84,442.41	651.68	823.00
Martens,Allan D.	127,242.43	17,751.40	-
Martin, Christopher	79,555.82	1,510.94	304.50
Martin,Leita S	95,819.54	1,031.78	593.67
Martin,Robert J	102,131.44	14,892.97	22.80
Masaro,Sheri L	76,594.06	1,403.35	380.00
Matharu, Paul	102,133.55	17,197.97	-
Matheson, Timothy S	107,619.46	12,417.43	-
Matterson, Scott A	76,594.02	1,391.23	106.20
Matthews, Ingrid	106,733.17	1,997.46	-
Mattoo,Anil	78,919.40	1,094.38	504.90
Mauro,Carli M.	57,508.45	38,309.11	555.00
Mauro,Joseph M	85,390.69	6,986.68	720.17
May,Glenn Kyle	85,801.38	787.26	9,599.81
Mayer,Irene G	85,767.09	1,434.28	494.29
May-Jendyk, Clinton	70,014.27	6,848.82	282.00
Mc Carron, Darryl L	145,843.81	11,175.48	1,607.42
Mc Donald,Glenn E.	79,766.40	10,149.04	363.26
Mc Guinness,Sean	78,557.59	964.05	109.20
Mc Intyre,Geoff R.	124,684.03	6,253.71	120.51
Mc Intyre,Ryan L	110,681.24	8,295.00	-
Mc Lachlan,Craig D.	115,161.57	27,428.00	599.90
Mc Laren,Todd D.	127,356.19	14,871.17	678.67
Mc Lean,lan	128,264.58	20,445.36	-
Mc Nabb,Barry W.	124,683.69	26,247.67	23.77
Mc Namara, Michael W.	127,408.61	15,308.75	173.77
Mc Rae, Mark B.	124,744.72	20,889.69	150.25
Mc Robbie,Greg E	115,610.57	19,215.14	-
McArthur, Brandon	100,715.24	3,976.59	-
McConachie,Scott	71,970.61	3,937.26	-
McDonald, Travis	64,339.56	11,263.09	103.95
McDonell,John	71,641.45	14,628.67	691.95
McDougall, Thomas Allan Angus	92,732.27	7,605.59	-
McFarlane, Matthew M W	79,460.10	2,527.62	1,024.40

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
McIntosh, Richard	94,180.80	4,742.10	_
McKay, William David	140,234.37	11,326.01	58.37
McKinnon,Brittany J	76,848.80	676.38	-
McKinnon,Keith	83,064.80	1,398.14	4,358.10
McLaughlin,Rachel A	97,064.32	10,670.48	97.25
McLean,Ann	126,265.86	8,932.65	-
McLean, Jennifer L.	115,865.54	2,155.90	593.67
McLeod,Doug J	140,783.63	14,142.75	535.00
McQueen, Michael	80,426.26	4,313.95	721.35
Medeiros, Victor	95,985.19	7,638.84	804.27
Meers,Scott W	71,370.60	10,721.00	-
Melquist,Lisa	98,173.07	4,295.69	1,096.66
Mendoza, Lesley Alexandra	68,942.35	8,814.28	400.00
Meng,Qi	126,265.86	7,130.13	916.62
Mercier,Eric	97,466.00	8,866.84	97.25
Merry, Douglas J	108,050.22	2,484.25	783.36
Michielin,Dino F.	128,335.85	34,602.24	185.00
Miklossy,Scott	128,885.94	12,563.57	-
Miller,Cynthia M	106,393.66	3,688.40	312.68
Miller,Evan J.	125,615.55	7,220.49	12.89
Miller,Owen	101,439.33	20,882.64	-
Milling,Tyler W	79,453.93	1,703.55	-
Milloy,Jonathan D	102,685.05	9,085.57	6,410.33
Moffatt, Travis	80,619.21	2,559.37	-
Mohammad, Monica	81,847.74	3,589.80	-
Mohamoud,Ahmed	87,823.54	24,695.44	150.00
Monk, James R	103,536.05	9,208.28	2,307.66
Monro,Craig C.	73,537.60	4,803.19	207.63
Moon,Robyn E	60,839.34	28,680.04	-
Moore,Brennan Michel	96,154.38	8,769.65	200.00
Moore,Derrick	94,147.20	8,999.67	-
Moore,Raymond	103,536.02	15,260.09	6,186.52
Morgan, Aaron	100,805.75	4,527.71	210.00
Morris, Shelley C	164,987.94	21,585.56	1,787.57
Morrison, Angus E	102,196.92	20,168.84	-
Mossey,Douglas V	128,885.94	5,894.84	542.80
Moyen,Curtis L	113,174.11	15,676.46	-
Muller,Keith J.	104,250.26	45,680.17	100.00
Mumm, David	85,089.65	9,778.67	766.11
Murphy,Aileen M.	115,547.60	9,137.98	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Murphy,John D.	122,181.20	30,484.17	-
Murphy,Robert D.	124,132.49	5,146.71	45.00
Muzzin,Stephen P	102,131.40	7,730.88	614.29
Myette,Robert P	80,890.03	1,256.74	-
Myrie,Rose Ann	101,900.80	549.02	1,962.08
Myring, Nicholas M.	103,644.30	4,043.99	95.00
Naceur McLean, Janice Louise	79,839.20	1,228.20	-
Nagpal, Vinay	86,801.40	851.90	-
Nakazato, Tomoaki	74,578.11	4,144.93	-
Nam,Hyung Joo	86,801.40	2,872.35	914.61
Narayan,Leslie A.	82,389.29	6,182.74	277.00
Narayan,Shiri	136,619.14	15,563.32	1,272.50
Nasato,Linda	84,207.62	2,703.63	, _
Neal, Marion H	73,961.09	11,084.01	256.19
Neilson,Layna	103,536.01	11,959.59	785.80
Nelson Smith, Matthew B	84,193.39	2,914.42	43.05
Nelson,Jody	82,764.79	6,361.20	-
Nesci,Cory	84,180.67	8,301.01	-
Nesdoly,Jordan J	63,949.99	18,328.05	-
Neufeld,Adrian	103,830.74	17,407.49	75.00
Neufeld,Joel Eric	100,805.75	6,376.56	-
Neufeld,Tim C	128,885.95	27,564.20	957.21
Neuman,Scott	237,157.07	51,996.13	24.76
Neustaedter, Charles H	128,885.93	19,282.88	843.11
Ng,Jeffrey C.	102,131.42	13,250.55	2,304.84
Nielsen,Dan K.	134,041.42	28,938.40	99.00
Nielsen,Lynsey E	76,887.18	1,304.70	-
Nielsen,Mark F.	126,389.37	6,959.20	-
Nijjer,Achla	65,197.35	53,012.30	-
Nijjer, Tina Rajneet	66,156.47	10,029.09	-
Nip,Donald Dat Ming	109,517.88	1,138.08	593.67
Nixon,Abbi	64,765.51	10,638.86	-
Nolan,Andrew	81,151.78	9,095.90	725.00
Norris,Hugh F.	128,885.91	27,453.60	715.83
Northway, Derek	79,531.78	16,532.48	-
Nusrat, Mohib	69,337.98	6,967.82	-
Nylander, James	110,881.40	2,118.25	695.36
Nylund,Carsen	86,940.66	17,971.86	117.25
O Hanley,Alanna	86,793.69	904.87	1,305.03
Oakley,Tina Louise	84,468.02	1,257.94	-

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

CITY EMPLOYEES			
EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
O'Byrne,David J	71,256.01	6,199.17	-
Okabe, Douglas J	76,594.00	1,846.69	152.10
Olenick,Jericho	70,226.38	9,208.05	-
Oliver,Jeff A.	119,071.44	6,564.00	-
Olivier,Nathan	108,184.62	4,210.52	-
Olsen,Richard D.	101,541.21	5,061.40	-
Olson,Benn	101,258.31	8,278.12	-
ONeill,Eoin	86,801.40	1,637.05	-
Onusko,Nicholas A.	86,389.52	4,195.98	-
Oppelt,Richard D.	107,623.63	45,510.45	-
Orcutt,Brenda L.	94,147.20	1,241.28	617.40
Ordeman,Arjen A	161,890.60	11,957.10	131.78
Orsetti, David F.	79,839.20	27,452.74	220.80
Osei Appiah,Edward	95,527.68	12,887.06	-
Osler, Matthew F	106,870.16	9,162.42	1,018.51
Overland, Graham A	101,601.37	8,557.54	-
Owen, Jason	150,050.80	15,834.14	1,036.38
Pabani,Akber	124,778.37	13,401.93	700.61
Paduraru,Eliza	70,068.71	12,705.62	-
Page, Thomas	68,778.56	9,473.71	103.95
Paice,Carly L.	76,727.04	288.97	-
Pajaro, Therese Valerie	102,131.40	1,355.39	5,473.87
Palfreyman, Spencer S	75,569.72	4,653.22	228.98
Palombi,Lisa A	85,946.99	6,903.37	-
Pandher,Karandeep S.	136,215.37	9,287.37	1,105.50
Pang,Jeffrey	129,427.09	15,750.27	460.00
Pape, Matthew N	102,044.84	7,219.56	420.00
Pargee,Robert	104,529.95	11,254.11	150.00
Parry,Ryan W	126,275.62	10,520.71	37.50
Parsons, Adrienne A.	107,923.36	5,370.08	-
Pasqua, Richard M.	127,924.90	22,004.11	116.00
Paszkowski, Konrad	79,429.93	3,398.70	12.89
Patch,Nathan	72,087.03	6,880.96	-
Patrick, David	100,800.78	5,388.36	20.00
Patterson, Arielle T	103,885.66	13,827.37	-
Paulrajan,Stanley P.	140,234.35	8,961.29	4,926.10

70,271.18

84,924.68

132,457.01

79,665.99

Pawlowski, Kimberly D

Payan, Nicole

Peake,Scott S.

Pearson, Ryan M.

-

-

87.62

646.99

6,930.29

6,054.77

16,474.24

2,333.95

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Peddle,Andrew David	71,249.58	12,702.37	-
Pederson, Denis Erlo	100,805.75	7,721.30	-
Pegios,Spiro	146,798.28	21,049.16	-
Pencer,Glenn C.	126,844.34	14,105.56	1,916.85
Penner,Brandon	66,530.55	12,751.38	-
Penney,Nicole I	74,791.08	3,931.64	-
Percival,Peter H	104,716.39	16,608.42	599.90
Pereira,Les P	113,999.32	6,494.86	-
Perka, Daniel	103,644.33	15,449.28	200.00
Perkins, Tyler Shane	102,131.40	20,003.33	-
Pervan, Ward A	127,469.93	24,354.47	100.00
Peters, Amanda Karrie	93,489.59	4,006.72	1,904.89
Peters, David	86,801.40	1,849.71	7,750.07
Peters, Shawna	41,576.11	49,177.51	-
Petersen, Lauren	79,532.60	1,449.02	3,229.98
Peterson, Jesse	88,000.04	11,604.25	137.25
Petretta,May	126,265.85	6,918.26	483.00
Philp,Colin	101,032.03	12,668.21	95.00
Pinchin, Jay D.	126,161.92	7,620.46	1,956.85
Pitcairn,Lee-Anne	116,175.86	5,372.67	-
Pitz,Lisa	76,594.05	2,789.58	-
Placek,Andrew F	101,258.31	3,965.75	-
Pladson,Gord C	94,147.21	1,865.92	1,201.01
Poettcker,Alan M.	107,239.33	12,540.44	-
Pokorny,Harold J	86,787.14	10,544.34	-
Pollock,Eric	103,208.84	14,619.46	773.91
Pollock,Michael E.	125,365.76	21,039.36	-
Poon,Eric	102,131.40	3,338.43	-
Poon,Kenneth M	102,131.41	2,646.53	727.01
Pooni, Inderpaul	68,009.20	14,397.77	673.61
Popiez,Jacob	100,624.72	8,261.99	95.00
Possey, Chad	114,735.73	3,564.77	-
Possey, Josh	78,847.45	2,609.32	795.00
Potter,Lance Malcolm	80,640.74	5,885.22	-
Powell,Ryan J	86,801.40	6,454.47	2,763.60
Prasad, Jitendra	84,415.83	9,012.90	-
Price,Aaron	69,368.25	10,206.84	997.50
Price, Christopher C.	114,356.84	15,234.03	-
Price,Ivan C	78,774.85	6,434.42	-
Pruden, Nicole Ashleigh	101,667.42	11,194.75	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Quan,Adam Donald	74,367.66	7,692.85	-
Quon, Virginia	76,089.46	- -	88.13
Rai,Apinder	97,494.04	3,405.25	-
Rai,Ranjeev Randy	86,801.41	1,757.42	-
Rajah,Alison A	96,409.39	8,003.98	4,296.52
Rajala,Ashleigh K	72,962.04	7,204.41	74.99
Ramsay, David D.	122,130.52	15,840.02	737.06
Randhawa, Amandeep S	93,342.34	15,868.00	504.90
Raun,Joel	79,651.71	3,752.64	-
Rawcliffe, Nicholas N.	179,138.11	10,250.74	1,564.15
Rayter,Kelly E.	169,747.69	10,539.44	3,466.55
Reddy,Rajesh K.	94,147.21	4,075.24	391.50
Redmond,John J.	122,337.30	7,356.58	210.00
Reed, Brandon Christopher	69,454.17	6,258.57	494.29
Regnier, Jane Alexandra	80,287.76	15,933.88	2,185.11
Reimer,Brian	103,845.11	6,998.84	-
Reimer,Kelsey M	88,065.97	2,921.27	-
Relitz,Trevor K.	79,651.59	912.47	390.32
Rennie,Shannon L	87,173.43	1,047.22	-
Rennie,Stacey A.	134,001.82	19,836.03	-
Rennie,Traci C.	73,587.64	23,288.08	-
Restrepo,Juan J.	79,839.20	1,799.61	-
Resurreccion, Ryan R	91,402.94	7,391.85	157.50
Revell, Samantha	70,927.79	28,153.49	-
Rezazadeh, Forouzan	137,882.30	13,111.07	-
Rhee,Jung Hun	89,025.61	3,464.80	289.80
Rialch, Pratibha	88,005.13	1,492.75	-
Richards, Brad William	101,484.60	19,618.68	1,326.50
Richardson, Carole A.	72,121.43	3,160.32	189.39
Rigolo,Erika K	76,994.44	5,492.81	621.00
Rimek,Brad W.	126,560.03	24,257.61	-
Ristau,Kevin W.	127,299.30	6,063.54	-
Ritchie,Ronald M.	143,508.38	10,502.82	-
Robertson,Ken	112,312.46	2,910.46	-
Robinson, Pierre B.	128,087.77	13,802.41	664.44
Robu,Constanta	103,536.01	3,225.95	-
Roeck, Aaron Matthew	101,077.30	9,499.57	-
Roman,Amanda M	96,174.72	7,449.40	178.20
Rosa,Stacey	87,536.03	3,518.22	263.40
Rossi, Adam	96,433.96	1,722.67	561.69

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Rosti,Akhshid Alix	120,328.00	8,159.11	679.18
Rothwell,Michael L.	128,885.96	6,626.83	-
Roya,Nasrin	79,226.00	19,842.96	_
Rubuliak,Nathaniel	97,610.44	8,392.70	_
Rudzki,Remi	87,281.39	3,990.94	100.00
Ruediger,Isabel	127,128.71	8,046.97	4,000.00
Rukavina, Mary	128,885.94	8,198.89	48.44
Runte,Rachel J	84,194.22	4,594.04	4.40
Ryan,Richard M.	126,374.01	24,293.92	-
Sabarre, Jessica	103,536.03	4,197.09	513.00
Sachdeva, Vipin	171,911.68	20,909.05	1,172.50
Sadafi, Asma	133,841.93	14,770.12	760.00
Sadler,David R	97,143.43	1,700.54	-
Sadowski,Jordan Tyler	101,122.54	11,099.41	12.89
Saffery,Lynn A.	103,536.02	7,814.50	1,924.66
Sahota, Harjeet	73,292.80	1,753.94	266.86
Sahota, Parwinder K.	83,064.80	2,774.96	997.50
Saini, Deepika	92,755.39	6,853.60	2,595.00
Saini,Tia D	78,643.93	9,589.84	1,924.64
Saliken, Wayne	78,924.02	1,332.66	-
Salisbury,Derek M.	120,693.31	7,391.38	-
Salonen, Christine D	74,157.61	1,870.21	711.18
Samra,Parminder Kim	74,833.13	2,947.87	-
Samson, Geoff P.	155,721.68	10,302.84	-
Sanchez, Rodolfo	76,537.52	2,232.68	1,612.50
Sander,Tim W	86,753.78	2,488.06	7,318.61
Sanderson, Phillipa	149,409.49	16,742.09	-
Sandu,Rabinder S.	140,234.36	7,762.95	-
Sangha,Amrjit S.	110,900.55	78,939.03	12.89
Sanghera,Harinder K	134,970.84	10,211.33	6,541.66
Sanghera, Kamalpreet	126,265.86	8,963.63	-
Santrau, Mandie L.	76,594.00	4,027.22	221.83
Sarai, Scott	103,532.82	7,991.80	-
Sastry,Baljit	69,122.95	13,016.18	-
Savage,Reginald H.	103,597.69	3,628.41	-
Sawatzky,Ryan	100,896.26	7,017.80	-
Saxton,Lauralene	79,617.06	5,883.04	43.05
Sayson, Justin R	104,390.12	9,196.93	217.00
Schaafsma, Jeffrey L.	126,265.89	6,689.69	667.91
Schierling,Todd D.	127,526.81	5,082.56	100.00

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Schindel,Julie	79,671.62	1,359.86	588.50
Schmidt, Michael K.	114,212.59	11,413.37	2,175.00
Schmitz, William F.	111,387.63	19,002.64	2,175.00
Schmor,Carl V.	127,667.08	24,895.97	828.67
Scholes, Samuel Douglas Delaney	101,348.82	15,246.68	-
Schoof,Alastair	88,018.17	26,595.27	-
Schulz,Alanna J	103,536.03	5,538.89	2,465.97
Schulze,Kevin M.	126,844.33	25,451.36	_,
Schwartz,Andy A	126,275.67	3,957.40	12.89
Scott,Guthrie Blair	101,348.82	17,643.63	-
Scott,Lindsay D	125,744.93	4,311.68	300.00
Scott,Neil	76,594.06	1,426.93	251.56
Scott,Shaun	114,802.38	13,011.92	-
Scovill,Dean M	85,658.52	1,659.97	848.25
Searle, Jami	78,786.79	7,992.72	-
Sears, Rachel	78,042.80	6,200.22	801.37
Sebok, Alyssa	80,144.96	1,145.64	525.44
Seco,Paul Rio	87,667.60	5,311.03	-
Seehra,Gurbaksh K.	86,801.40	2,044.63	673.61
Sekhon,Hartej S	94,147.22	2,166.83	472.56
Serbic,Steven N.	129,443.73	38,475.13	734.67
Serediuk, James M.	87,199.84	2,038.25	668.28
Seter,Mark H.	129,399.42	16,625.55	80.00
Shackles,Kevin	87,622.50	1,948.86	427.55
Shah, Javed Ali	86,801.41	1,638.40	116.22
Shah,Nipesh D	102,131.45	1,305.83	-
Shangari, Kishore K.	86,801.40	2,524.98	2,893.08
Sharbinin, Jordy Ed	78,735.86	5,775.59	12.89
Sharp,Keith Gordon	140,234.36	29,086.09	2,182.62
Sharpe, Colleen	75,711.61	2,881.62	212.39
Shauer, Jennie-Lee R	87,030.16	9,040.80	253.91
Sheel,Daniel D.	124,684.03	9,011.84	160.52
Sheeley,Patrick J	109,720.93	2,668.17	-
Sheriff,David C	100,669.98	15,213.61	-
Sherwood,J Evan	86,801.40	1,900.71	-
Shield, Jonathan W.	126,287.30	6,365.24	-
Shirazian,Amir	95,454.16	1,714.95	651.16
Shirvani,Aida AS	86,801.40	1,053.47	2,975.20
Sidhu,Jagdeep Richie	86,801.40	14,218.23	-
Sidhu,Sharanjit Kaur	52,434.14	26,986.17	-

CITY EMIPLOYEES			
EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Siegner, William M.	73,001.18	3,261.98	1,666.96
Siemens, Jonathan M	103,877.35	5,071.41	2,082.70
Siggs, Jerry L.	118,249.15	15,472.75	973.23
Silversides, Wilfrid	103,657.96	4,801.31	24.44
Silvestre, Jorge M	133,576.32	20,180.48	997.50
Simmons, Jennifer	87,389.59	3,426.84	23.48
Simoes, Fernando M.	127,185.54	5,082.56	150.25
Simonsen,Kirk K	113,456.69	18,695.18	-
Simpson,Joshua R	104,215.67	18,504.38	-
Simpson, Martin	104,562.17	4,300.99	1,344.97
Simpson,Sean T.	199,025.21	31,674.75	1,687.94
Singh,Andrew W.	79,202.68	9,347.63	42.81
Singh,Gian	109,748.24	11,331.77	1,246.79
Sirk,Albert A	81,809.16	1,974.24	304.50
Siudut,Rodney G	85,801.38	4,237.02	3,678.93
Sjoquist, Mickella Julie	75,730.47	3,559.58	1,237.53
Skowronski, Michael	79,839.20	2,187.54	-
Skyers, Maria CL	86,801.40	1,343.76	855.00
Skytte,Steven A.	127,924.87	20,984.50	-
Sloan,Stephen G	103,965.92	14,541.54	-
Smart,Katie	93,125.56	1,716.46	68.85
Smith,Brad	72,325.33	10,492.13	455.85
Smith,Donna	169,653.86	18,815.66	2,647.71
Smith,Karen L	78,635.73	3,581.92	-
Smith,Nigel	97,317.82	2,388.79	-
Smith,Roger	94,147.21	5,661.18	614.29
Smolski, Magdalena	76,594.05	2,780.11	221.46
Snelling,Anthony I.	79,460.09	915.29	957.61
Snider, Gregory M	100,643.03	11,356.46	673.61
Snyder,Colin B.	127,469.92	15,102.76	-
Sodhaparmar, Nilesh	78,119.02	1,211.73	-
Sohn,Dongjoon	82,011.67	9,215.02	276.00
Solomon,Scott T.	127,128.72	14,969.50	1,621.03
Somerville, Janelle S	94,147.21	1,176.79	1,867.75
Somerville,Ross	78,175.45	1,195.18	797.85
Song,Woo Jin	83,252.37	-	-
Speechley,William	93,001.51	2,662.75	39.00
Spence,Jerrilin	77,454.29	1,552.94	643.82
Spraggs, Taylor B J	86,801.40	1,947.62	407.71
St Cyr, Maureen L.	169,747.71	8,479.90	3,631.95

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Stack,Falina D	126,265.86	9,931.23	2,961.18
Stapleton, Jesse	101,756.13	12,571.78	-
Steele,Paul S.	130,567.17	14,973.03	_
Steenge, Dirk A	79,766.40	1,687.94	286.37
Stefan, Jason	124,684.02	7,284.63	350.44
Steidle,Eric O	98,143.02	2,005.98	4,186.80
Stephens, Jake	101,620.37	5,426.20	811.92
Stevens, Christopher	102,130.39	18,209.97	-
Stevens, Mark A	86,801.40	2,019.52	3,715.10
Stevovic, Katarina	80,629.83	3,562.98	479.20
Stewart, Christopher L	85,884.90	10,066.19	-
Stickley,Susan A.	103,536.03	7,122.88	679.86
Stone, Jeanetta	72,684.59	14,323.35	-
Stoochnow, Michael	80,028.20	3,601.99	-
Storey, Jason C	72,572.51	6,942.06	4,033.31
Stowe,Amber	86,498.87	4,446.81	134.01
Strauts,Blake	99,674.37	18,493.65	-
Stretch, Bryan P	112,633.46	22,432.37	-
Strom, Jordan	76,594.04	1,685.26	1,225.23
Succi, Paolo	78,437.42	1,545.53	-
Sukenick,Freedom S.	106,257.33	9,179.55	4,067.67
Sull,Sarjinder	85,461.40	1,092.98	549.18
Sutherland, Derek V	104,967.84	7,287.03	-
Sutherland, Tristyn	64,907.14	11,110.49	-
Swanson, Kelsey	133,592.98	21,154.90	17.70
Sykes,Maxwell	92,917.27	1,398.31	-
Symons,Charleen M.	86,498.84	6,728.57	95.00
Sze,Robert Ging Men	100,896.26	11,841.10	-
Szostak,Chris S.	116,195.20	33,987.95	-
Taank,Reena	76,594.07	1,277.69	497.72
Tagliafierro,Domenic T	79,688.30	1,970.33	-
Tain,Edward	85,377.67	4,257.40	79.42
Takhar,Rosy K	128,885.94	6,165.44	274.00
Tallarico,Caroline G	135,254.26	9,261.23	3,158.35
Tanggara,Anita	129,354.39	4,289.48	1,029.06
Tapp,Brittany	67,690.57	7,469.14	4,491.38
Tarumoto,Lynne A.	86,937.05	2,894.16	660.00
Taylor,Calvin G	73,258.87	8,400.19	167.06
Taylor, Christopher J.	105,503.36	8,971.87	2,125.82
Taylor,Jonathan	100,851.01	4,185.58	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Taylor, Jordan M	79,192.37	7,279.20	
Terzariol,Lory	118,219.58	1,285.20	- 151.20
Tetrault,Bruce E.	124,916.27	14,906.64	3,905.70
Tewson,Robert E.	129,425.51	17,846.32	5,905.70
Thibaudeau,Jerome P	129,388.14	15,340.59	-
Thiessen,Scott J	100,579.48	11,034.94	-
Thind,Bobby S	84,801.36	1,952.50	-
Thody,Derek R	101,258.31	1,952.50	-
Thomas,Larry S.	211,741.19	32,294.21	3,178.23
Thompson,Lance	79,839.20	1,902.52	394.58
Thomson, James	80,633.46	3,505.74	554.58
Tiede,Kristen L	126,265.86	18,172.37	- 1,198.32
Timoshuk Desjarlais,Bonnie M.	77,343.65	20,025.77	1,190.32
Todd,Darren	148,529.74	8,185.74	-
Tokaryk, Jacqueline M	76,594.00	2,527.55	- 99.60
Tomio,Susanne M	76,594.06	2,705.43	269.40
Tompkins,Tara	75,614.90	15,668.59	209.40
Torrence,Lindsey M	80,409.13	4,490.63	-
Tosdevine-Tataryn,Sahra-Lea	86,498.88	4,490.03 5,172.51	446.76
Townsend, Charles A.	127,583.63	7,108.67	440.70
Townsend, Christina	107,620.27	5,590.38	
Toxopeus,Brian	84,762.16	10,026.20	807.41
Traa, John J	111,905.84	5,323.26	807.41
Trainor, Michael	80,581.17	6,858.72	-
Trotman,Robert S.	86,285.81	1,995.63	6,684.11
Trottier, Judith	103,535.98	6,146.70	0,004.11
Trujillo,Dina	77,701.67	2,187.56	_
Tsai,Chen Hsun	76,160.00	1,374.08	_
Tsai,Yueh Ying	84,526.82	1,574.08	11.06
Tse,Yat Ching	123,779.31	3,312.62	11.00
Tulud,Nele B	79,766.40	2,725.12	10.75
Ungless,Neil	100,851.00	4,033.63	50.00
Ungson,Carl Christian	86,801.40	1,226.64	247.02
Unsworth,James D	126,616.89	14,705.48	247.02
Uppal,Namrit K.	74,618.32	2,204.03	-
Uppal,Raveen	87,993.69	5,088.07	_
Vadik,David J.	126,200.40	15,591.78	_
Van De Kamp,Charles H.	65,264.33	17,421.02	- _
Van Dijk,Victor H	110,375.10	2,749.72	- 227.85
Van Eaton,Kerri N	110,373.10	5,173.64	
	114,044.00	5,175.04	-

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Van Houten,Alanna M.	100,040.68	11,609.09	236.96
Van Rooyen, Dylan	105,042.68	14,073.30	1,295.03
Varner, James W.	77,534.48	922.94	87.62
Velin,Chris E	103,536.04	7,885.33	2,015.43
Veras Pena, Ramon Alfredo	79,839.20	1,495.89	2,044.09
Villarreal, Rafael	171,151.97	11,949.21	1,500.80
Vincent, Michael J	104,157.03	12,266.75	-
Virk,Arminder Singh	98,470.33	11,021.88	-
Vos,Lauren	65,348.74	14,130.52	-
Wade, Lisa	76,552.06	4,036.71	196.00
Wadhwa,Harsukhdip S.	72,584.47	3,036.79	359.20
Wain, Michelle	95,261.36	2,153.40	37.53
Wainman, Jenny S	76,594.00	1,263.61	-
Walker, Benjamin	101,017.12	8,795.80	-
Walker, Tracy	77,890.10	1,142.70	150.80
Wall, Jordan	100,398.47	3,760.04	-
Wallace, Michael B.	126,446.27	13,822.43	-
Walters,Corey D	127,071.81	16,280.79	-
Walters, Troy	104,053.56	6,540.36	-
Wang,Bo Chun	82,436.76	1,491.96	-
Wang,Timothy X.	140,234.33	19,150.19	980.99
Ward,Roberta	74,649.14	993.96	2,860.38
Ward,Samantha	131,633.22	6,082.23	639.00
Warren,Kenneth C	79,766.45	1,616.58	-
Warren, Tracy	125,820.73	10,413.84	368.18
Waskito, Joseph	79,839.20	1,738.77	-
Waterhouse, Terry	231,647.45	36,830.07	24.76
Watkins, Jonathan	87,583.70	7,711.76	-
Watson, Myles E.	86,757.89	15,584.54	30.00
Watson,Natalie E	99,448.09	1,995.64	1,371.50
Watts, Nicholas J.	124,967.75	9,843.62	325.00
Watts, Trevor M.	125,025.20	5,061.38	86.37
Webb,Nicola J	254,047.00	26,787.59	-
Wegleitner, Michael G.	127,506.31	7,895.37	-
Welch,Clayton J	90,761.08	1,364.67	3,972.55
Westman, Alison	109,184.57	15,656.71	312.68
Westman, Warren G	127,175.72	16,571.60	-
White,Lisa A.	179,138.09	18,312.76	-
White,Ryan	85,801.38	1,021.04	7,955.81
Whitehead, Jordan Douglas	87,456.94	9,042.33	97.23

EMPLOYEE NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Whitters,Cameron	101,801.39	18,509.03	
Widera, Waldemar	107,740.13	22,991.72	_
Wiederick,Gordon C.	79,758.00	8,292.57	-
Wielgasz, Bryan James	101,348.82	3,516.34	-
Wiens, Christopher J	79,839.20	1,178.82	-
Wiessler, Alexis R	79,785.81	2,477.86	961.80
Wiggins, Cory M.	108,421.49	14,171.72	203.00
Wiggins, lan	100,172.17	8,258.21	-
Williams, Denise M	68,955.30	7,885.23	-
Williamson, Aaron M.	80,886.43	1,725.97	2,188.14
Wilson,Andrew T	102,131.40	5,306.73	-
Wilson, Benjamin	124,684.04	10,280.35	56.95
Wilson,Colton F	72,677.81	5,316.50	357.90
Wilson, Michael J.	107,431.96	20,077.86	2,699.90
Witt,Matthew	108,270.71	19,526.14	-
Wolfe,Tamara M.	104,868.44	5,685.46	-
Wong Moon,Roger L	110,881.41	1,883.79	1,043.84
Wong,Anders K	86,789.27	3,023.81	-
Wong,Eldwin	85,801.38	1,538.57	2,095.00
Wong,Fay K	86,801.41	2,083.05	210.00
Wong,Joe C.s.	90,104.00	1,438.32	-
Wong,Kai Chun	72,558.85	5,056.96	-
Wong,Kerry D.	102,131.40	2,783.92	795.80
Wong,Mary	88,725.84	4,685.02	2,987.93
Wong,Nga Chung	102,131.41	3,779.20	-
Wong,Tin Yan	83,813.85	1,163.51	39.00
Woodward, Ken S.	136,619.14	6,502.89	965.40
Wooldridge,Collin E	86,801.41	3,314.03	-
Wootton,Michelle	89,112.53	3,894.06	-
Woronuik,Brian D	126,673.76	3,543.09	-
Woronuik, Jacob Riley	101,529.84	3,220.02	1,291.50
Worsley, Mark	66,579.12	14,221.08	-
Worsley,Robert W.	80,286.40	18,032.78	-
Wright,Avril E	97,359.85	1,567.79	1,888.15
Wright,Donald G.	129,014.68	21,116.82	335.75
Wu,Brendan	77,820.69	9,665.20	751.13
Wu,Stephen	140,234.34	20,170.06	2,628.48
Wu,Yi Lin	133,754.90	12,967.58	3,153.54
Wuensche, Melissa J	92,860.06	1,508.20	529.10
Wyatt,David S	144,905.75	6,963.04	-

SCHEDULE OF REMUNERATION AND EXPENSES

CITY EMPLOYEES

EMPLOYEE NAME	R	BASE SALARY EMUNERATION	т	AXABLE BENEFIT & OTHER *	TOTAL EXPENSES
Xu,Chao		102,131.40		4,001.32	119.44
Xu,Shenglin		90,042.07		2,584.09	-
Yakemchuk,Tasha K		87,536.04		1,457.99	525.13
Yakimovitch,Karmelle		82,381.29		281.06	617.40
Yasinski, Steve		79,153.76		865.35	-
Yazdanshenas, Mohammad		79,839.20		1,648.57	276.00
Yee,David L		110,881.40		2,416.56	1,201.80
Yee,Sean W		88,239.90		1,419.27	6,290.28
Yeung,Alice W		97,822.06		1,307.92	2,415.00
Yih, Elizabeth		85,788.79		7,859.36	278.81
Yohannes,Yonatan		176,846.09		14,926.98	780.45
Young,Oliver J.		81,750.24		1,326.37	-
Zacharias, Daniel		99,991.15		5,979.53	-
Zanon,Egberto		100,954.78		8,474.71	-
Zaragoza,Felipe		101,710.88		4,435.61	-
Zevit,Pamela		111,044.09		2,758.38	1,079.57
Zhang,Huanming		79,766.42		3,552.94	1,314.60
Zhang, Jing		102,131.40		17,117.40	-
Zhang, Mei		86,801.40		1,671.40	483.00
Zhao,Shi Xi		74,886.02		516.76	-
Zia,Leah D.		86,464.49		1,075.41	2,195.79
Zinger,Kevin J.		132,069.14		19,349.17	28.00
Zopf, Jason Curtis		81,154.83		4,487.36	50.00
Zustovic,Anita		104,743.69		12,670.21	157.50
Consolidated Total of Employees					
with Remuneration exceeding \$75,000	\$	122,310,847.56	\$	11,282,015.05	\$ 791,427.27
Consolidated Total of Employees					
with Remuneration of \$75,000 or less	\$	71,043,600.35	\$	3,373,396.35	\$ 257,020.97
Consolidated Total	\$	193,354,447.91	\$	14,655,411.40	\$ 1,048,448.24

* Taxable Benefit & Other" includes payout of earned time for vacation, gratuity payments, pay for performance, banked time, and/or vehicle allowances.

SCHEDULE OF REMUNERATION AND EXPENSES CITY EMPLOYEES

EMPLOYEE	BASE SALARY	TAXABLE BENEFIT	TOTAL
NAME	REMUNERATION	& OTHER *	EXPENSES

The variance between the Schedule of Remuneration and Expenses and the Salaries and benefits expenses reported on the consolidated financial statements of the City are due to various factors including:

• The Remuneration and Expenses schedule is based on actual cash payments made during the fiscal year (including payouts of vacation, gratuity, and overtime banks) whereas the consolidated financial statement figure is determined on an accrual basis;

• The Remuneration and Expenses schedule excludes the Surrey Police Service and Surrey Public Library.

• The Salaries and benefits includes benefits that are recorded at full cost (including overhead allocations) on the consolidated financial statements and includes items such as employer portions of federal deductions, retirement benefits and medical benefits.

During the fiscal year ending December 31, 2021, the City of Surrey entered into 1 severance agreement for a 4-month duration.

Prepared under the Financial Information Regulation, Schedule 1, subsection 6(7)

Regulations require the City of Surrey to report the total amount paid to each supplier for goods and services that exceeds \$25,000 in the year reported.

Prepared under the Financial Information Regulation, Schedule 1, subsection 7(1)

SUPPLIER NAME	AMOUNT (\$)
0801757 B.C. LTD.	330,641.50
0823207 BC LTD	216,244.78
0890551 BC LTD. DBA ALPINE LANDSCAPING	374,351.51
0914162 B.C. LTD.	27,930.00
0946235 B.C. LTD. DBA PROGRESSIVE MOWERS	277,593.75
1004970 BC LTD.	615,203.47
1073934 B.C. LTD.	44,959.16
1173552 BC LTD.	212,312.70
1192669 BC LTD DBA GENESIS SECURITY	906,522.81
1195432 BC LTD	190,984.56
163904 CANADA INC. O/A THE DELPHI GROUP	33,908.38
36 AVENUE GENERAL PARTNER LIMITED	113,353.80
360 SURVEILLANCE INC.	26,180.22
3M CANADA COMPANY COMPAGNIE 3M CANADA	169,875.57
3R DEMOLITION CORP	36,924.56
4TH UTILITY INCORPORATED	140,580.07
624270 BC LTD.	39,400.21
635913 BC LTD DBA MUSTANG CONTRACTING	82,201.00
7 STAR WELDING AND FABRICATION LTD.	57,352.13
7218 KG FINANCIAL INC.	630,088.51
A&G SUPPLY LTD.	423,997.44
ABC TRANSMISSIONS LTD.	49,705.79
ABD TRUCK CRANE SERVICE	36,067.50
AC CIVIL CONTRACTING LTD.	1,241,115.05
ACE LOCK & KEY	77,910.10
ACOM BUILDING MAINTENANCE LTD.	1,362,843.90
ACTION HOLDINGS LTD. O/A CUSTOM BLACKTOP CO.	261,082.65
ACTIVE PLAY RECREATION	32,880.75
ACUREN GROUP INC.	39,603.64
ADCENTIVES ENTERPRISES LTD.	159,032.68
ADS ENVIRONMENTAL TECHNOLOGIES INC.	115,185.92
AECOM CANADA LTD.	86,619.82
AFFINITY ACCOUNTANTS INC.	67,379.97
AIG INSURANCE COMPANY OF CANADA	102,691.06
AINSWORTH INC.	286,555.54
ALARMTRON (B.C.) LTD.	30,028.95
ALEXANDER, HOLBURN, BEAUDIN & LANG LLP BARRISTERS&SOLICITORS	60,297.64
ALIDA INC.	29,237.41
ALL PRO SERVICES LTD.	26,845.47

SUPPLIER NAME	AMOUNT (\$)
ALLMAR INC.	56,581.28
ALLONDALE ANIMAL HOSPITAL	71,242.90
ALPHA BRAVO CHARLIE MAINTENANCE LTD.	198,610.65
ALS CANADA LTD.	44,882.03
ALSCO CANADA CORPORATION	25,124.24
AMAZON.CA	187,344.64
ANDREW SHERET LIMITED	820,467.14
ANGLO GLASS AND DOORS LTD.	40,983.15
ANNEX CONSULTING GROUP INC.	103,682.25
ANTHEM 16434 FRASER DEVELOPMENTS LTD. INC. NO BC1006244	123,702.26
APLIN & MARTIN CONSULTANTS LTD.	1,916,034.55
APPLE CANADA INC.	57,095.62
APPROACH NAVIGATION SYSTEMS INC	35,081.92
AQUATECH SOLUTIONS CANADA	36,613.50
AQUATERRA ENVIRONMENTAL LTD.	213,008.27
ARBOR PRO TREE SERVICES LTD	233,437.83
ARCHWAY COMMUNITY SERVICES	77,528.19
ARCTIC ARROW POWERLINE GROUP LTD.	50,718.74
ARGUS CARRIERS LTD.	185,321.11
ARNOLD & SONS ROOFING LTD.	54,270.30
ART'S NURSERY LIMITED	78,065.85
ASSA ABLOY ENTRANCE SYSTEMS CANADA INC.	127,007.75
ASSETWORKS INC	181,267.36
ASSOCIATED ENGINEERING (B.C.) LTD.	646,859.27
ASSOCIATED FIRE SAFETY GROUP INC.	265,698.16
ASTRO TURF WEST DISTRIBUTORS LTD.	1,018,338.30
ATCO STRUCTURES & LOGISTICS LTD.	27,662.90
ATIRA WOMEN'S RESOURCE SOCIETY	7,722,928.49
ATLAS PEST & WILDLIFE CONTROL LTD	33,507.99
ATLAS POWER SWEEPING LTD.	28,741.52
AVANTE CONCRETE LTD.	58,498.14
AVENUE MACHINERY CORP.	93,816.49
AVI-SPL CANADA LTD	62,274.15
B C HYDRO & POWER AUTHORITY	10,511,732.94
B&B CONTRACTING (2012) LTD.	5,864,080.51
B&R METALWORKS 1998 INC.	140,859.26
B. CUSANO CONTRACTING (2007) INC.	1,031,889.80
B.A. BLACKTOP LTD.	1,322,521.60
BAG TO EARTH INC.	87,360.00

SUPPLIER NAME	AMOUNT (\$)
BANG THE TABLE CANADA LTD	67,200.00
BARCLAY RESTORATIONS	45,550.84
BC AIR FILTER LTD.	44,739.71
BC COMFORT AIR CONDITIONING LTD.	70,617.75
BC HOUSING	34,326.28
BC PLANT HEALTH CARE INC.	1,591,998.31
BDI A DIVISION OF BELL MOBILITY INC.	203,794.99
BDO CANADA LLP	68,810.88
BELFOR CANADA INC	66,564.78
BELL CANADA	52,386.34
BELL MOBILITY INC.	737,387.87
BENNETT JONES LLP	111,234.55
BERNICE GILMORE CONSULTING SERVICES LTD.	136,807.14
BEST BUY STORES	34,626.44
BL ASSOCIATES CORPORATE PSYCHOLOGISTS INC.	102,726.75
BLACK MAMBA TREE SERVICE INC	279,240.19
BLACK PRESS GROUP LTD.	232,739.54
BLACKALL INDUSTRIES INC D.B.A. HIGHLAND LOWBED SERVICE	116,676.00
BLACKRETE PAVING LTD.	536,731.65
BLUE PENCIL PRODUCTIONS	67,642.05
BLUE PINE ENTERPRISES LTD.	246,191.94
BLUECON DESIGN & CONSTRUCTION LTD.	441,115.73
BOSA PROPERTIES (105) INC.	31,156.56
BRANDT TRACTOR LTD.	95,265.22
BRAY ENTERPRISES LTD.	102,267.75
BRITISH COLUMBIA MUNICIPAL SAFETY ASSOCIATION	40,095.30
BROCK WHITE CANADA ULC	54,132.91
BUDGET BRAKE & MUFFLER AUTO CENTRE DBA MASON & JULIA HOLDINGS LTD.	262,847.24
BUSY BEE CLEANERS	27,256.72
BUSY BEE SANITARY SUPPLIES INC.	49,809.79
C.P. DISTRIBUTORS LTD.	47,792.32
CALIAN LTD.	226,880.02
CALYTERA SOFTWARE, INC.	236,945.56
CANADA MANHOLE LTD.	92,958.08
CANADA POST CORPORATION	500,909.93
CANADA REVENUE AGENCY	11,429,552.55
CANADIAN DEWATERING LP	41,413.05
CANADIAN HORIZONS (18TH AVENUE) DEVELOPMENT CORP	77,654.69
CANADIAN LINEN AND UNIFORM SERVICE	36,489.37

SUPPLIER NAME	AMOUNT (\$)
CANADIAN MATTRESS RECYCLING INC.	181,156.52
CANADIAN UNION OF PUBLIC EMPLOYEES, SURREY LOCAL 402	2,865,859.66
CANADIAN URBAN SUSTAINABILITY PRACTITONERS	78,556.55
CANNOR NURSERIES LTD.	105,425.60
CANSTAR RESTORATIONS LP	190,025.67
CANWEST CONCRETE CUTTING BC CORP	339,430.06
CASEWARE INTERNATIONAL INC	30,507.75
CATALYS LUBRICANTS INC.	56,860.11
CB HDD TRENCHLESS CIVIL CONSTRUCTION LTD.	66,150.00
CDW CANADA CORP	5,023,753.41
CEDAR RIM NURSERY LTD.	57,345.77
CEGID INC	175,500.25
CELSO DE LEMOS	28,275.00
CENTAUR PRODUCTS INC.	164,908.93
CENTRALSQUARE CANADA SOFTWARE INC.	371,532.49
CENTRALSQUARE TECHNOLOGIES, LLC	153,635.13
CENTRIX CONTROL SOLUTIONS LP	43,901.76
CF PROJECTS INC.	224,642.21
CHAMCO INDUSTRIES LTD.	50,305.25
CHAPMAN BURNER AND HEATING SERVICE LTD.	31,513.91
CHEMAQUA	31,599.28
CHOICE PROPERTIES LIMITED PARTNERSHIP	40,530.00
CINTAS CANADA LIMITED	28,677.30
CITY OF VANCOUVER	50,668.87
CITY VIEW HOMES LTD	31,468.50
CLEAN ENERGY FUELING SERVICES CORP.	360,200.59
CLEARTECH INDUSTRIES INC.	282,227.57
CLOVER TOWING (2015) LTD.	408,431.38
CLOVERDALE PAINT INC.	80,958.12
CLOVERDALE TOPSOIL LTD.	28,583.10
COASTAL TRAINING CONSULTANTS LTD.	78,427.37
COASTLINE CLEANING SERVICES LIMITED	33,497.00
COBING BUILDING SOLUTIONS DBA ROYAL CITY FIRE SUPPLIES	59,846.84
COBRA ELECTRIC LTD.	507,429.38
COBRA ELECTRIC SERVICES LTD.	2,733,094.25
COLLIERS INTERNATIONAL REALTY ADVISORS INC.	43,260.01
COMMERCIAL LIGHTING PRODUCTS LTD.	166,820.12
COMMERCIAL TRUCK EQUIPMENT CORP.	489,825.72
COMPASS GROUP CANADA LTD	31,796.57

SUPPLIER NAME	AMOUNT (\$)
COMPLETE POWER SYSTEMS LTD.	283,569.89
COMPLETE UTILITY CONTRACTORS	3,008,162.43
COMPUGEN INC.	680,274.58
COMPUTRONIX (CANADA) LTD.	431,239.05
CONCORD PARKING LTD	156,785.28
CONTAINERWEST MANUFACTURING LTD.	48,909.70
CONTOUR CONCRETE LTD.	29,686.86
COOPER EQUIPMENT RENTALS LTD	62,662.93
CORE GROUP CIVIL CONSULTANTS LTD.	136,282.67
CORE6 ENVIRONMENTAL LTD.	167,025.12
CORNERSTONE ADJUSTERS INC.	36,093.39
COUNTERPART TECHNOLOGIES INC.	232,312.50
COX INSURANCE ASSOCIATES ADJUSTING CORPORATION	35,341.85
CREATIVE TRANSPORTATION SOLUTIONS LTD.	29,489.26
CRESCENT BEACH LIFE GUARDING CORPORATION	114,345.00
CROSSON VALUATION INC.	43,813.37
CROWN CONTRACTING LIMITED	5,136,364.51
CUMMINS CANADA ULC DBA CUMMINS WESTERN CANADA	106,690.55
CW MANUFACTURING LTD	304,579.16
CWB CONTRACTING CORPORATION	229,051.20
CWPC PROPERTY CONSULTANTS LTD.	107,265.08
DAFCO FILTRATION GROUP CORPORATION	124,242.32
DAMS FORD LINCOLN SALES LTD.	297,496.49
DAVEY TREE EXPERT CO. OF CANADA LIMITED	43,165.74
DB PERKS & ASSOCIATES LTD.	87,309.37
DC TREE SERVICES LTD	401,602.78
DCH EXCAVATING LTD.	81,774.00
DECCAN INTERNATIONAL	34,682.25
DELL CANADA INC.	1,492,870.51
DELOITTE LLP	42,000.00
DELTA AGGREGATES LTD.	1,601,107.50
DENBOW TRANSPORT LTD.	76,487.62
DENTONS CANADA LLP	63,160.63
DEVIN FITNESS GROUP INC.	28,661.54
DEVINE ARBORCULTURAL SOLUTIONS	115,515.33
DIAMOND HEAD CONSULTING LTD.	989,279.10
DILIGENT CANADA INC.	54,633.00
DILLON CONSULTING LIMITED	935,126.20
DINESEN NURSERIES LTD.	290,649.10

SUPPLIER NAME	AMOUNT (\$)
DIRECT EQUIPMENT WEST LTD.	36,644.36
DIRECT ROOFING AND WATERPROOFING LTD.	35,549.20
DIVERSECITY COMMUNITY RESOURCES SOCIETY	208,303.50
DIVISION 15 MECHANICAL LTD.	665,711.78
DIXON HEATING & SHEET METAL LTD.	38,297.70
DL SAFETY CONSULTING LTD.	475,904.37
DOCEBO INC.	110,760.16
DOMAIN7 SOLUTIONS INC.	285,385.00
DOMINION SELF-PARK SYSTEMS LTD.	44,823.95
DOORCARE ENTERPRISES LTD.	80,306.48
DOROSH CONSTRUCTION LTD	518,149.44
DRAKE EXCAVATING (2016) LTD.	5,250,593.91
DYE & DURHAM CORPORATION	163,484.45
DYNA ENGINEERING LTD.	51,234.40
E.B. HORSMAN & SON	39,562.83
E.P. ENGINEERED PUMP SYSTEMS LTD.	86,686.63
EC CONTRACTORS INC.	80,725.77
E-COMM, EMERGENCY COMMUNICATION FOR BRITISH COLUMBIA INC.	1,442,094.23
ECONOLITE CANADA, INC.	209,036.80
ECOSAFE ZERO WASTE INC.	25,873.74
ECOSCAPE ENVIRONMENTAL CONSULTANTS LTD	36,745.30
EDELMAN PUBLIC RELATIONS WORLDWIDE CANADA INC.	27,481.26
ELANTIS SOLUTIONS INC.	26,341.91
ELECTRO MOTORS CO. LTD.	43,527.12
ELECTRONIC INNOVATIONS LTD.	30,525.42
ELECTRUM CHARGING SOLUTIONS INC	185,222.70
ELLISDON CORPORATION	96,873.00
EMCO CORPORATION	612,161.65
EMERALD GREEN MECHANICAL LTD.	124,228.03
ENERSOLV DESIGN & BUILD LTD.	58,143.75
ENKON ENVIRONMENTAL LTD.	226,910.86
ENTITY MECHANICAL LTD.	468,057.80
ENVIRO CAN CLEAN LTD.	464,110.50
ERICSSON MFG. LTD.	61,053.44
ERM FOCUS SERVICES INC.	76,426.88
ESC AUTOMATION INC.	95,487.42
ESRI CANADA LIMITED	824,171.74
EUROVIA BRITISH COLUMBIA INC.	726,619.96
EVOQUA WATER TECHNOLOGIES LTD.	43,341.29

EXOTEK SYSTEMS EXTREME GLASS LTD.	190,989.68 68,488.35 71,771.84 30,670.33
	68,488.35 71,771.84
	71,771.84
EYFORD PARTNERS LLP	
FABCO PLASTICS WESTERN (BC)	
FACEBOOK	132,428.50
FAMILY SERVICES OF GREATER VANCOUVER	194,755.39
FARM-TEK SERVICES INC.	148,541.87
FEDERATION OF CANADIAN MUNICIPALITIES	229,286.47
FERNO CANADA INC.	76,964.66
FESTILIGHT	29,961.69
FINAL DRIVE INVESTMENTS LTD	195,260.65
FINNING INTERNATIONAL INC.	138,405.85
FIRST RATE MECHANICAL SERVICES LTD.	34,625.31
FIRST TRUCK CENTRE VANCOUVER INC.	1,703,356.87
FIRSTONSITE RESTORATION LIMITED	135,365.06
FLOCOR INC.	96,834.47
FLOW ENGINEERING INC.	59,708.25
FLUIDSEAL INC.	56,748.97
FLYNN CANADA LTD.	107,257.29
FOCUSEDIN SOLUTIONS INC.	81,980.02
FORESEESON TECHNOLOGY INC	58,642.92
FORRESTER RESEARCH LTD.	64,900.00
FORTISBC - NATURAL GAS	3,173,423.39
FORTISBC ENERGY INC.	171,761.38
FRASER VALLEY AGGREGATES [2014] LTD.	503,930.94
FRASER VALLEY EQUIPMENT LTD.	146,189.94
FRASER VALLEY REFRIGERATION LTD.	563,099.56
FRED SURRIDGE LTD.	146,455.67
FREEMOTION FITNESS INC.	30,378.00
FUSION SECURITY INC	247,871.91
FVB ENERGY INC.	222,026.73
G & R SINGH & SON TRUCKING LTD.	945,992.26
G.R.P. CONSTRUCTION LTD.	71,514.03
G.S. BHULLAR TRUCKING	228,151.89
G.S.A. TRUCKING LTD.	88,283.47
GARDAWORLD CASH SERVICES CANADA CORPORATION	39,809.48
GB PAVING LTD.	168,717.84
GDI SERVICES (CANADA) LP	467,042.78
GENESIS SECURITY BC GROUP LTD.	1,528,262.93

SUPPLIER NAME	AMOUNT (\$)
GENESIS SECURITY INC.	63,632.03
GESCAN, DIVISION OF SONEPAR CANADA INC.	42,818.79
GFL ENVIRONMENTAL INC.	330,083.95
GHD LIMITED	89,397.41
GIBRALTAR HOLDINGS LTD.	152,455.22
GINQO CONSULTING LTD	31,938.68
GIS INNOVATIONS LTD.	49,350.00
GOLDER ASSOCIATES LTD.	42,101.66
GORANSON CONSTRUCTION LTD.	315,137.36
GPM CIVIL CONTRACTING INC.	4,306,732.06
GRAFFITI GUYS REMOVAL SERVICES LTD.	90,229.12
GRANDVIEW BLACKTOP LTD.	3,024,428.62
GREATER VANCOUVER SEWERAGE AND DRAINAGE DISTRICT	52,921,244.00
GREATER VANCOUVER WATER DISTRICT	63,730,965.46
GREEN CITY CLEANUP INC.	66,889.29
GREEN OVER GREY LIVING WALLS AND DESIGN INC.	43,043.05
GREEN TIMBERS HERITAGE SOCIETY	200,000.00
GREEN TREE ESTATES LTD.	38,848.06
GREENBARN POTTERS SUPPLY LTD.	25,475.62
GREGG DISTRIBUTORS (B.C.) LTD.	66,439.05
GROVER, ELLIOTT & CO. LTD.	64,907.77
GRT HOLDINGS LTD.	275,380.37
GTECHNA, A DIVISION OF ACCEO SOLUTIONS INC.	42,128.52
GUILLEVIN INTERNATIONAL CIE/CO.	197,239.77
GURJOT S BHINDER, DBA G BHINDER TRUCKING	90,293.71
GURMIT AUJLA, CONSULTANT	218,768.13
H.Y. ENGINEERING LTD.	33,905.79
HALLWOOD MILHAM TECHNOLOGIES INC.	69,427.08
HANLEY AGENCIES LTD.	542,852.83
HANSCOMB LOAN MONITORING INC.	59,764.85
HARBOUR WEST CONSULTING INC.	46,383.75
HARIRI PONTARINI ARCHITECTS	51,834.04
HATFIELD CONSULTANTS	346,823.37
HAZMASTERS INC.	43,972.74
HEMMERA ENVIROCHEM INC.	88,441.96
HERITAGE OFFICE FURNISHINGS LTD.	197,311.00
HI-LITE TRUCK ACCESSORIES LTD.	51,043.66
HILTI (CANADA) CORPORATION	27,306.79
HITACHI ID SYSTEMS, INC	32,735.36

SUPPLIER NAME	AMOUNT (\$)
HITEX NORTH AMERICA LTD.	215,610.76
HOLIDAYLIGHTS.COM INC. DBA STAR ILLUMINATIONS	42,254.83
HOLLAND I DEVELOPMENT LIMITED PARTNERSHIP	287,961.98
HOOTSUITE MEDIA INC.	32,229.95
HORIZON LANDSCAPE CONTRACTORS INC.	3,496,651.53
HOULE ELECTRIC LIMITED	117,150.32
HUB FIRE ENGINES & EQUIPMENT LTD.	34,385.97
HYDRAULIC TECHNOLOGIES INC.	26,718.67
I.T. BLUEPRINT SOLUTIONS CONSULTING INC.	1,020,415.57
IBM CANADA LTD.	289,915.98
ICONIX WATERWORKS LP	733,584.92
IMPACT CANOPIES CANADA INC.	76,661.13
IMPERIAL PARKING CANADA CORPORATION	25,778.55
IMPEX MANAGEMENT LTD.	130,401.72
INFRASTRUCT PRODUCTS LTD.	46,908.75
INFRASTRUCTURE BRIDGE ADVISORY LIMITED	51,404.08
INLAND KENWORTH LTD.	84,147.51
INLINE SALES AND SERVICE LTD.	77,961.98
INNOVATIVE FALL PROTECTION INC.	38,015.25
INSIGHT CANADA INC.	562,730.53
INSIGHTS LEARNING & DEVELOPMENT (CANADA) LTD.	29,354.57
INTERNATIONAL DIRECT RESPONSE SERVICES LTD	126,842.24
INTERPAVE PRECAST SYSTEMS LTD.	106,950.51
INTERPROVINCIAL TRAFFIC SERVICES LTD.	213,270.40
IRON MOUNTAIN CANADA CORPORATION ULC	178,448.07
ISL ENGINEERING AND LAND SERVICES LTD.	1,468,893.75
ISLE OF MANN CONSTRUCTION LTD.	106,352.41
J.E. BINDING ENTERPRISES LTD. DBA NAT'S REPAIRS	118,230.31
J.R. INDUSTRIAL SUPPLIES LTD.	723,503.27
JACK CEWE CONSTRUCTION LTD.	1,956,980.56
JACOB BROS. CONSTRUCTION INC.	8,287,224.97
JANSSON STRUCTURAL CONSULTING LTD	31,662.10
JIM PATTISON LEASE	137,109.81
JONATHAN WOODS COMMUNICATIONS INC.	34,650.00
JUSTICE INSTITUTE OF BRITISH COLUMBIA	30,416.12
K.D.S. CONSTRUCTION LTD.	315,876.28
KALTIRE	210,723.56
KANE CONSULTING PARTNERSHIP	28,090.16
KATZIE DEVELOPMENT PARTNERSHIP LIMITED	100,373.56

SUPPLIER NAME	AMOUNT (\$)
KENDRICK EQUIPMENT (2003) LTD.	90,000.31
KERR WOOD LEIDAL ASSOCIATES LTD.	1,129,862.12
KEYSTONE ENVIRONMENTAL LTD.	137,703.77
KMS TOOLS AND EQUIPMENT LTD.	48,057.75
KOMUTEL INC.	67,290.79
KONE INC.	174,841.21
KONICA MINOLTA BUSINESS SOLUTIONS (CANADA) LTD.	27,216.00
KRONOS CANADIAN SYSTEMS INC.	77,901.86
KTI LIMITED	363,366.68
KWANTLEN POLYTECHNIC UNIVERSITY	234,822.07
K'WY'I'Y'E SPRING SALMON STUDIO	71,786.27
LA CONTRACTING LTD.	53,892.83
LAFARGE ASPHALT TECHNOLOGIES A DIV. OF LAFARGE CANADA INC.	410,210.60
LAFARGE CANADA INC.	4,426,883.89
LAMAR COMPANIES	39,444.30
LAND TITLE AND SURVEY AUTHORITY OF BC	90,000.00
LANGLEY CONCRETE & TILE LTD.	227,602.08
LANGUAGE LINE SERVICES,INC.	32,478.60
LARK LVV DEVELOPMENTS LTD.	292,407.55
LAWSON LUNDELL LLP	45,372.11
LEBLANC ILLUMINATIONS CANADA INC	34,604.64
LEE DUNCAN HOLDINGS LTD.	95,812.50
LEE'S TREES LTD.	163,847.55
LEHIGH MATERIALS, A DIV. OF LEHIGH HANSON MATERIALS LTD.	434,422.25
LEKO PRECAST LTD.	37,884.00
LICKER GEOSPATIAL CONSULTING LTD.	46,262.76
LIDSTONE & COMPANY BARRISTERS & SOLICITORS	69,125.58
LIFESTYLE MAINTENANCE INC.	53,542.87
LIFEWORKS (CANADA) LTD.	37,490.27
LINKEDIN CORPORATION	68,026.95
LIONHEART SPORTS LTD.	35,953.42
LITTLECRANE CONSULTING	26,357.18
LM GARDENING INC.	78,849.81
LOGINRADIUS INC.	74,480.00
LONG VIEW SYSTEMS CORPORATION	986,233.06
LORDCO PARTS LTD.	27,367.64
LPI MECHANICAL (WEST) INC.	45,202.87
LTS INFRASTRUCTURE SERVICES LIMITED PARTNERSHIP	63,759.62
LUCENT QUAY CONSULTING INC.	48,427.22

SUPPLIER NAME	AMOUNT (\$)
M&M EXCAVATING SERVICES LTD	297,793.74
M.D. CHARLTON CO. LTD.	85,542.14
MACDONALD COMMERCIAL R.E.S. LTD.	617,610.00
MACDONALD MEDIA 360	58,471.88
MAINLAND CIVIL SITE SERVICES INC.	1,774,589.96
MAINLAND CONSTRUCTION MATERIALS ULC	3,279,357.68
MAINLAND FORD LTD.	45,106.68
MANCORP INDUSTRIAL SALES LTD.	80,514.99
MANUFACTURERS LIFE INSURANCE COMPANY (MANULIFE FINANCIAL)	12,305,012.49
MAPLE LEAF DISPOSAL LTD.	143,515.75
MARATHON HOMES SUNNYSIDE LTD.	177,110.53
MARATHON SURFACES INC.	1,335,718.62
MAR-TECH UNDERGROUND SERVICES LTD.	609,761.82
MATAKANA SCAFFOLDING B.C. INC.	25,549.66
MATCON CIVIL CONSTRUCTORS INC	135,270.41
MATHERS CUSTOM SOLUTIONS	170,479.73
MCASPHALT INDUSTRIES LTD.	39,602.31
MCCRANN CYRUS MFG.	27,331.28
MCELHANNEY LTD.	2,112,291.90
MCEWAN COOPER DENNIS LLP	148,133.93
MCRAE'S ENVIRONMENTAL SERVICES LTD.	324,964.52
MCRAE'S POWER SWEEPING LTD.	633,981.53
MCRAE'S SEPTIC TANK SERVICE (FRASER VALLEY) LTD.	1,448,875.95
MCTAVISH RESOURCE & MANAGEMENT CONSULTANTS LTD.	28,633.77
MEADOWLANDS HORTICULTURAL INC.	52,514.78
METRO BLACKTOP CO. LTD.	54,429.90
METRO MOTORS LTD.	518,639.53
METRO TRAFFIC LTD	3,643,769.72
METRO VANCOUVER REGIONAL DISTRICT	50,556.90
METROBIT INC.	34,788.85
MICHELIN NORTH AMERICA (CANADA) INC.	27,010.67
MICRO COM SYSTEMS LTD.	95,687.45
MICROSOFT CANADA INC.	253,717.63
MICROSOFT CORPORATION	2,691,151.72
MINISTER OF FINANCE	167,969.33
MINISTRY OF PUBLIC SAFETY AND SOLICITOR GENERAL	8,140,161.99
MIOVISION TECHNOLOGIES INC.	142,027.51
MIRANTIS INC	29,545.80
MISSION CONTRACTORS LTD.	296,335.90

SUPPLIER NAME	AMOUNT (\$)
MK ILLUMINATION CANADA WEST INC	92,955.00
MODERN GROUNDS MAINTENANCE LTD.	766,560.80
MODERN NIAGARA VANCOUVER INC	175,187.54
MODU-LOC FENCE RENTALS LP	89,572.06
MONGODB, INC	40,465.22
MORGAN VIEW 2 ESTATES LTD.	94,609.20
MORR TRANSPORTATION CONSULTING LTD.	115,631.25
MRG EVENTS LTD.	53,627.42
MSC INDUSTRIAL SUPPLY ULC	162,664.28
MUD BAY DYKING DISTRICT	82,532.00
MUNICIPAL PENSION PLAN	20,934,092.16
MWL DEMOLITION LTD.	300,483.02
N. WALLACE & COMPANY LTD.	173,955.92
N.A.T.S. NURSERY LTD.	372,305.41
NADINE INTERNATIONAL INC.	142,027.20
NAKASSA SOLUTIONS LTD.	31,516.83
NATATORIUM CONSULTING SERVICES	60,592.00
NEC CANADA, INC.	172,552.80
NEDERMAN CANADA LTD.	60,171.58
NEIL SMITH CONSTRUCTION LTD	489,955.56
NEPTUNE SECURITY SERVICES INC	1,900,518.31
NETGENETIX.COM MEDIA INC.	39,900.00
NEW LINE PRODUCTS LTD.	44,200.36
NEW PLANET COLLISION LTD.	59,447.84
NGU CONSULTANTS INC	28,665.01
NICE SYSTEMS CANADA LTD.	28,893.66
NILEX INC.	33,982.91
NORAVERA VISUALS LTD.	33,022.56
NORTHCOAST BUILDING PRODUCTS LTD.	198,374.52
NORTHWEST GARDENING SERVICES LTD.	38,533.67
NORTHWEST HYDRAULIC CONSULTANTS LTD.	293,279.05
NOVA POLE INTERNATIONAL INC.	124,636.96
NUTECH FACILITY SERVICES LTD	71,831.00
NUTRIEN AG SOLUTIONS (CANADA)	63,197.78
O4 ARCHITECTURE LTD.	49,574.56
OCEAN PARK DEVELOPMENTS LTD.	181,426.69
OCEAN PIPE, A DIVISION OF LEHIGH HANSON MATERIALS LTD.	30,856.19
OMNI ENGINEERING INC.	33,711.40
ON THE SPOT SERVICES INC.	97,899.56

SUPPLIER NAME	AMOUNT (\$)
ON2 SOLUTIONS INC.	55,290.36
OPEN TEXT CORPORATION	109,339.13
OPTIONS COMMUNITY SERVICES SOCIETY	431,310.18
OPTIV CANADA INC.	215,296.68
ORACLE CANADA INC.	912,014.32
ORGAWORLD SURREY LP	9,291,670.81
ORION FIRE DISTRIBUTION LTD.	85,825.80
OSLER, HOSKIN & HARCOURT LLP	27,837.96
OUTBACK LANDSCAPING MAINTENANCE & DESIGN	55,413.75
OWEN BIRD LAW CORPORATION	62,923.45
OWNERS OF STRATA PLAN BCS3334 - WILLS CREEK	37,534.44
PACE SOLUTIONS CORP.	57,416.20
PACE SOLUTIONS CORF. PACIFIC COAST HEAVY TRUCK GROUP	59,972.65
PACIFIC COMMUNITY RESOURCES SOCIETY	96,020.72
PACIFIC FLOW CONTROL LTD.	143,260.75
PACIFIC MATTRESS RECYCLING INC.	187,488.84
PACIFIC POWERTECH INC.	27,038.97
PACIFIC SIGN GROUP INC DBA KNIGHT SIGNS	72,699.85
PACIFIC SURREY CONSTRUCTION LTD.	364,687.47
PANORAMA LEGAL LLP	103,634.99
PARSONS INC.	317,192.87
PATTISON OUTDOOR ADVERTISING L.P.	25,313.40
PEDRE CONTRACTORS LTD.	135,324.18
PEEL'S NURSERIES LTD.	61,973.67
PERFECTMIND INC.	124,315.52
PHOENIX ENTERPRISES LTD	330,363.74
PHOENIX SOCIETY	100,500.00
PHOENIX TENT AND EVENT RENTALS	33,745.60
PICKERING SAFETY	44,007.13
PIEDMONT SHEET METAL (1997) LTD.	38,839.01
PINCHIN LTD.	131,139.75
PIONEER PAVING LTD.	81,560.85
PIPE AND PILING SUPPLIES (BC) LTD	25,353.52
PIT STOP PORTABLE TOILET SERVICES LTD. BC	54,454.34
PITCHBOOK DATA INC.	25,876.00
PITNEY BOWES	43,761.84
PITNEY BOWES POSTAGE BY PHONE	499,999.98
PITT MEADOWS PLUMBING & MECHANICAL SYSTEMS (2001) LTD.	408,442.87
PLATINUM PROFESSIONAL CLAIMS SERVICES LTD.	55,585.59
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SUPPLIER NAME	AMOUNT (\$)
PONTE BROS. CONTRACTING LTD.	269,986.45
POTUS CONSULTING	25,200.00
PRECISION SERVICE & PUMPS INC.	202,713.72
PREMIER PACIFIC SEEDS LTD.	55,249.11
PRICEWATERHOUSE COOPERS LLP CHARTERED ACCOUNTANTS	275,329.43
PRIME TIME LIVING LP	55,350.75
PRINTHINK SOLUTIONS INC	126,325.05
PRISM PHILANTHROPY	39,695.71
PRO QUALITY LOCKSMITH CO.	36,007.04
PROACTIVE CONSTRUCTION LTD.	262,081.64
PROFIRE EMERGENCY EQUIPMENT INC.	296,994.73
PROGRESSIVE INTERCULTURAL COMMUNITY SERVICES SOCIETY	81,502.64
PRO-LINE FENCE LTD	45,158.89
PRO-LINE FITTINGS INC.	131,040.00
PROPER LANDSCAPING INC.	308,698.37
PROSTAR PAINTING AND RESTORATION LTD	33,537.00
PROVINCE OF BRITISH COLUMBIA	6,635,471.61
PW TRENCHLESS CONSTRUCTION INC.	25,578.15
PWL PARTNERSHIP LANDSCAPE ARCHITECT INC.	25,679.13
QM LP DBA QM ENVIRONMENTAL	39,103.69
Q-STAR TECHNOLOGY	43,371.29
QUARRY ROCK DEVELOPMENTS	71,830.08
R M DELANEY AND ASSOCIATES INC. (DBA DELANEY & ASSOCIATES)	53,844.92
R.F. BINNIE & ASSOCIATES LTD.	1,012,497.98
R.L. RURKA SALES & SERVICE INC.	30,076.83
RAM PARTAP SINGH & SUDESHNA DEVI SINGH	73,080.00
RAND A TECHNOLOGY/IMAGINIT CANADA	40,291.53
RAPID SEWER DATA CORP.	164,923.76
RAVEN ROOFING LTD.	33,557.45
RAVINA MORGAN, CONSULTANT	44,914.34
RAYBERN ERECTORS LTD.	50,490.27
RCM ENTERPRISES INC.	251,989.93
REAL CANADIAN SUPERSTORE	31,390.41
RECEIVER GENERAL FOR CANADA	9,505,136.99
RECTEC INDUSTRIES INC.	81,569.56
REDWOOD PLASTICS AND RUBBER CORP.	50,412.22
REIMERS NURSERIES LTD.	104,017.76
RESILIENCE PLANNING	33,731.26
RICHCO CONTRACTING LTD.	4,796,586.04

SUPPLIER NAME	AMOUNT (\$)
RICOH CANADA INC	285,227.56
RNF INDUSTRIES CORPORATION	170,381.00
ROC MODULAR INC.	295,938.55
ROCK MECHANICAL INC.	60,086.84
ROCKDOC CONSULTING INC.	126,296.22
ROCKY MOUNTAIN PHOENIX	347,718.37
ROGERS MEDIA, INC.	70,675.31
ROLLINS MACHINERY LIMITED	99,370.95
RONA INC.	72,582.05
ROODENBURG DESIGN CONSULTANTS INC.	56,841.76
ROPER GREYELL LLP	106,631.78
ROSE SECURITY SERVICES INC.	27,918.54
ROYAL LEPAGE NORTHSTAR REALTY	40,162.50
ROYAL WOOD TREE SERVICE LTD	134,883.60
RTB SAFE TRAFFIC INC.	50,848.97
RYDER CREEK PROJECTS LTD.	36,218.19
S.I. SYSTEMS PARTNERSHIP	92,373.76
SADHU PROPERTIES LTD. & HOLYSIDE PROPERTY DEVELOPMENT LTD.	478,602.64
SAFELIGHT COMMUNICATIONS LTD.	58,317.69
SAFESIDEWALKS CANADA INC.	104,385.20
SAFETEK EMERGENCY VEHICLES LTD	1,662,714.27
SANDERSON CONCRETE INC.	251,193.37
SANDPIPER CONTRACTING LLP	296,853.93
SCHNEIDER ELECTRIC CANADA INC.	32,054.25
SCHNEIDER ELECTRIC IT CORPORATION	31,673.81
SCHOOL DISTRICT (NO. 36)	1,342,278.39
SCOTT SPRING LIMITED	35,100.45
SCOTT VEGETATION MGMT. LTD	517,598.45
SEA TO SKY CONTRACTING DBA SEA TO SKY TRANSFER	311,583.30
SEATTLE BUSINESS SOFTWARE INC. DBA ORBUS SOFTWARE	46,252.08
SECURIGUARD SERVICES LIMITED	561,084.34
SELMAR HOLDINGS LTD.	50,447.26
SEMIAHMOO BULLDOZING & TRUCKING LTD.	40,094.25
SENTINEL SECURITY SOLUTIONS INC.	120,917.01
SERVICENOW, INC.	424,093.23
SHAPE ARCHITECTURE INC.	107,050.30
SHAW BUSINESS, A DIVISION OF SHAW TELECOM G.P	149,705.67
SHELDON TETREAULT CONSULTING INC.	102,145.74
SHERINE INDUSTRIES LTD.	96,231.22

SIGMA SAFETY 31,289.11 SIMON FRASER UNIVERSITY 138,741.29 SIRSIDYNIX (CANADA) INC. 99,842.45 SITEONE LANDSCAPE SUPPLY, LLC 38,929.71 SIMITH-CAMERON PUMP SOLUTIONS 64,478.27 SMS EQUIPMENT INC. 145,196.51 SOFTLANDIG SOLUTIONS INC. 52,825.52 SOLARWINDS, INC. 72,142.43 SOLD STATE COMMUNITY SOCIETY 59,122.03 SONIC STEEL LTD. 32,592.72 SOUNDER AUDIO VISUAL 129,028.32 SOURCE OFFICE FURNISHINGS & SYSTEMS LTD. 53,504.32 SOURCE OFFICE FURNISHINGS & SYSTEMS LTD. 33,426.01 SOUTH COAST BRITISH COLUMBIA TRANSPORTATION AUTHORITY 123,778.67 SOUTH COAST BRITISH COLUMBIA TRANSPORTATION AUTHORITY 23,992.93 SOUTH COAST BRITISH COLUMSERIES LTD. 99,552.42 SPACE2PLACE DESIGN INC. 239,992.93 SPECTRUM PIPE GROUP INC 239,992.93 STARTEZ COATINGS 37,096.53 SPECTRUM PIPE GROUP INC 239,992.93 STARTEZ CONSULTING LTD. 246,673.90 STARTEZ CANADA ULC 109,424.01 STARTEC ARCHITECTU	SUPPLIER NAME	AMOUNT (\$)
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STAPLES BUSINESS ADVANTAGE130,357.90STEFAN, FRASER & ASSOCIATES INC.27,174.00STERLING WHALLEY TOWERS LTD.276,874.48STEVE MURRAY TRUCKING91,980.02STEWART BROTHERS NURSERIES LTD.37,755.20STONEWATER VENTURES (NO 182) LTD76,861.32STRYKER CANADA ULC28,408.55STUDIO MORISON LIMITED311,113.81SULLY'S LAWN CARE & LANDSCAPING LTD263,022.54SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STANTEC CONSULTING LTD.	649,795.23
STEFAN, FRASER & ASSOCIATES INC.27,174.00STERLING WHALLEY TOWERS LTD.276,874.48STEVE MURRAY TRUCKING91,980.02STEWART BROTHERS NURSERIES LTD.37,755.20STONEWATER VENTURES (NO 182) LTD76,861.32STRYKER CANADA ULC28,408.55STUDIO MORISON LIMITED311,113.81SULLY'S LAWN CARE & LANDSCAPING LTD263,022.54SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STAPLE CANADA STORES	32,675.54
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STEVE MURRAY TRUCKING91,980.02STEWART BROTHERS NURSERIES LTD.37,755.20STONEWATER VENTURES (NO 182) LTD76,861.32STRYKER CANADA ULC28,408.55STUDIO MORISON LIMITED311,113.81SULLY'S LAWN CARE & LANDSCAPING LTD263,022.54SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STEFAN, FRASER & ASSOCIATES INC.	27,174.00
STEWART BROTHERS NURSERIES LTD.37,755.20STONEWATER VENTURES (NO 182) LTD76,861.32STRYKER CANADA ULC28,408.55STUDIO MORISON LIMITED311,113.81SULLY'S LAWN CARE & LANDSCAPING LTD263,022.54SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STERLING WHALLEY TOWERS LTD.	276,874.48
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STUDIO MORISON LIMITED311,113.81SULLY'S LAWN CARE & LANDSCAPING LTD263,022.54SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STONEWATER VENTURES (NO 182) LTD	76,861.32
SULLY'S LAWN CARE & LANDSCAPING LTD263,022.54SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STRYKER CANADA ULC	28,408.55
SUNBELT RENTALS OF CANADA INC.30,583.48SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	STUDIO MORISON LIMITED	311,113.81
SUNCOR ENERGY PRODUCTS PARTNERSHIP173,048.61	SULLY'S LAWN CARE & LANDSCAPING LTD	263,022.54
	SUNBELT RENTALS OF CANADA INC.	30,583.48
SUNCORP VALUATIONS LTD.32,287.50	SUNCOR ENERGY PRODUCTS PARTNERSHIP	173,048.61
	SUNCORP VALUATIONS LTD.	32,287.50

SUPPLIER NAME	AMOUNT (\$)
SUNDRY - RTW MEDICAL QUESTIONNAIRES	42,637.27
SUNMARK DEVELOPMENTS LTD.	58,630.99
SUPER SAVE FENCE RENTALS INC.	42,202.06
SUPER SAVE HYDRO VAC INC.	811,999.24
SUPER SWIFT POWER SWEEPING INC.	124,001.78
SURREY ASSOCIATION FOR COMMUNITY LIVING	81,960.54
SURREY CRIME PREVENTION SOCIETY	25,000.00
SUTTLE RECREATION INC.	110,175.74
SUTTON ROAD MARKING LTD.	1,633,621.14
SWAN COMMUNITY SERVICES LTD.	43,584.20
SWR DRAIN SERVICE LTD	41,422.79
T 'N' T ENERGY SYSTEMS SERVICES INC.	30,976.75
TAG CONSTRUCTION LTD.	46,026.76
TALBOT MARKETING	78,757.63
TASHA HENDERSON, CONSULTANT	35,749.88
TECHNICAL SAFETY BC	53,340.60
TELUS COMMUNICATIONS INC.	984,972.80
TERRA EQUIPMENT LTD.	44,419.49
TERRALINK HORTICULTURE INC.	52,109.62
TETRA TECH CANADA INC.	499,982.13
THE AME CONSULTING GROUP LTD.	36,492.16
THE CENTRE FOR CHILD DEVELOPMENT OF THE L.MAINLAND	215,049.00
THE DRIVING FORCE INC.	63,651.65
THE FINDOLOGIST	34,683.26
THE HERJAVEC GROUP INC.	95,304.93
THE HOME DEPOT	73,600.09
THE LOGIC GROUP	41,602.77
THE W GROUP	434,684.69
THINKSPACE ARCHITECTURE PLANNING INTERIOR DESIGN	37,737.65
THURBER ENGINEERING LTD.	54,301.60
TIDE'S OUT SERVICES LTD.	912,880.36
TIEN SHER GEORGE LIMITED PARTNERSHIP	39,060.00
TIM WILLIS CONSULTING	28,559.85
TK GRAPHICS	220,377.27
TKA+D ARCHITECTURE + DESIGN INC.	245,107.89
TMF TEXTILE SERVICES	28,086.41
TODAY'S TILE LTD	45,638.25
TOM LEE MUSIC CO. LTD.	116,256.00
TOMKO SPORTS SYSTEMS INC.	244,236.42

SUPPLIER NAME	AMOUNT (\$)
TOPPING ELECTRONICS - DIV. OF INSPECTECH ANALYGAS GROUP INC.	43,942.50
TOTER, LLC C/O WASTEQUIP, LLC	887,920.15
TOWER FITNESS EQUIPMENT SERVICES INC.	115,567.46
TRADEMASTERS AUTOMOTIVE LTD.	36,985.68
TRAFFIC INJURY AND RESEARCH FOUNDATION	47,970.50
TRANS CANADA TRAFFIC INC.	32,815.41
TRANSAFE CONSULTING LTD.	43,302.00
TRIBUS SERVICES LIMITED PARTNERSHIP	258,915.57
TRICO EXCAVATING INC.	1,584,549.39
TRIGATE DEVELOPMENT CORP.	126,000.00
TRIPLE FIVE QUALITY WOOD INC	134,158.90
TRITON ENVIRONMENTAL CONSULTANTS	199,695.00
TRI-WEST INTEGRATED SOLUTIONS INC.	47,428.50
TURNBULL CONSTRUCTION PROJECT MANAGERS LTD.	37,917.20
TYBO CONTRACTING LTD.	2,425,883.96
UAP INC.	75,974.52
UBS INDUSTRIES	94,981.79
ULINE CANADA CORPORATION	142,999.33
ULTRA SHINE INC.	201,684.87
UNION OF BRITISH COLUMBIA MUNICIPALITIES	52,762.45
UNIT4 BUSINESS SOFTWARE CORP	132,227.62
UNITED RENTALS OF CANADA, INC.	60,927.66
UNIVERSITY OF BRITISH COLUMBIA	34,086.00
UNIWELD SERVICES (2007) LTD.	128,844.19
UPAKNEE INC.	208,812.16
UPANUP STUDIOS INC	40,771.50
URBAN MATTERS CCC LTD.	95,700.02
URBAN SYSTEMS LTD.	708,946.02
VALLEY MOBILE POWERWASH (AVON-LEAH ENTERPRISES LTD.)	52,072.96
VALLEY TRAFFIC SYSTEMS INC	40,041.23
VANCOUVER PILE DRIVING LTD.	139,892.55
VANE LAWN & GARDEN SERVICES (1981) LTD.	553,213.00
VAN-KEL IRRIGATION DIV. OF EMCO CORPORATION	27,960.37
VERNON TECHNOLOGY SOLUTIONS, A DIVISION OF DCR SYSTEMS INC.	34,272.00
VERTIV CANADA ULC	50,526.95
VIDIAI INC.	31,180.14
VIKING FIRE PROTECTION INC.	27,418.97
VIMAR EQUIPMENT LTD.	38,279.19
W.D.I. SERVICES LTD. A DIVISION OF HERITAGE OFFICE FURNISHINGS LTD.	37,864.94

SUPPLIER NAME	AMOUNT (\$)
WALMART	48,376.43
WASTE CONNECTIONS OF CANADA INC.	17,075,784.50
WASTE MANAGEMENT OF CANADA CORPORATION	101,695.26
WATER MATIX	183,703.13
WATER STREET ENGINEERING LTD.	252,035.59
WATERHOUSE EXECUTIVE SEARCH	65,100.00
WATERMARK SOLUTIONS LTD	60,869.55
WCS WASTE CONTROL SERVICES INC.	92,812.30
WEB ENGINEERING LTD.	185,356.20
WEDLER ENGINEERING LLP	25,833.98
WESCO DISTRIBUTION CANADA LP	79,101.71
WEST COAST BARK PRODUCTS INC	29,346.50
WESTERN PACIFIC ENTERPRISES LTD.	30,590.45
WESTERN RECLAIMED TIMBER CORP.	38,080.00
WESTERN WATERSHED DESIGNS INC.	152,171.17
WESTPLAY CAPITAL ENTERPRISES CORP.	38,762.40
WESTPORT CONSTRUCTION GROUP INC.	1,129,653.98
WESTVIEW SALES LTD.	78,780.87
WHITEHOTS INC.	48,714.33
WHITESTAR PROPERTY SERVICES LTD	689,390.45
WILCO CIVIL INC.	1,476,437.90
WILD WEST GARDENS LTD.	542,383.50
WILLIS CANADA INC.	3,734,002.24
WM GOLOMYS CONSULTING INCORPORATED	25,000.00
WMW PUBLIC: ARCHITECTURE + COMMUNICATION INC.	53,457.60
WOLSELEY CANADA INC.	742,387.18
WORK AUTHORITY, A DIVISION OF KODIAK GROUP HOLDINGS CO.	27,483.34
WORK TRUCK WEST A DIV OF WEST COAST MACHINERY	29,148.03
WORKSAFE BC WORKERS COMPENSATION BOARD/BC	3,524,794.12
WSP CANADA GROUP LIMITED	236,917.34
WSP CANADA INC.	482,922.38
XYLEM CANADA COMPANY	149,393.28
YARD-AT-A-TIME CONCRETE (1988) LTD.	301,811.78
YELLOW PENCIL INC.	61,823.45
YOUNG, ANDERSON BARRISTERS & SOLICITORS	383,403.09
ZEEMAC VEHICLE LEASE LTD.	224,473.26
Consolidated Total Paid to Suppliers Who Received Aggregate Payment Exceeding \$25,000	\$ 455,392,856.43

SUPPLIER NAME	AMOUNT (\$)
Consolidated Total Paid to Suppliers Who Received Aggregate Payment of	
\$25,000 or less	\$ 11,786,543.63
Total Amount Paid to Suppliers	\$ 467,179,400.06

SCHEDULE OF PAYMENTS FOR PROVISION OF GOODS & SERVICES

SUPPLIER NAME

AMOUNT (\$)

The City prepares the Schedule of Suppliers of Goods or Services based on actual disbursements processed through its Financial System. This provides assurance on completeness as the reported amounts are reconciled to the financial system payment register and electronic funds transfer records. The Schedule of Suppliers of Goods or Services is prepared on a "cash basis". This total figure will vary significantly from the expenditures shown on the consolidated financial statements that are prepared on a consolidated basis using the accrual method of accounting due to various factors including:

- Timing differences between the cash basis and accrual method;
- There are payments that are not considered expenditures including payments for assets, other taxing authorities, and debt principal repayments;
- There are expenditures which do not involve an actual cash disbursement (in addition to accruals), for example some grants and lease-in-kind as these are offset by related revenues;
- The Schedule of Suppliers of Goods or Services excludes the Surrey Public Library, Surrey Police Services, Surrey Homelessness & Housing Society and employee expenses included in the Schedule of Remuneration and Expenses; and

• There are expenditures which are externally recovered, these recoveries are recorded against expenditures on the consolidated financial statements.

Regulations require the City of Surrey to report the total amount paid for grants and contributions that exceeds \$25,000 in the year reported.

Prepared under the Financial Information Regulation, Schedule 1, subsection 7(2)(b)

CITY OF SURREY

STATEMENT OF FINANCIAL INFORMATION (SOFI) FOR THE YEAR ENDED DECEMBER 31,2021

SCHEDULE OF GRANTS AND CONTRIBUTIONS

ORGANIZATION	AMOUNT (\$)
CLOVERDALE CURLING CLUB	71,061.50
LOOKOUT HOUSING AND HEALTH SOCIETY	25,000.00
METRO VANCOUVER CRIME STOPPERS	55,000.00
SIMON FRASER UNIVERSITY	100,000.00
SURREY CRIME PREVENTION SOCIETY	260,000.00
Consolidated Total of Grants and Contributions Exceeding \$25,000	\$ 511,061.50
Consolidated Total of All Grants and Contributions of \$25,000 or less	\$ 583,931.90
Total of All Grants and Contributions	\$ 1,094,993.40

CITY OF SURREY

STATEMENT OF FINANCIAL INFORMATION (SOFI) FOR THE YEAR ENDED DECEMBER 31,2021

SCHEDULE OF LEASE IN-KIND

ORGANIZATION	AMOUNT (\$)
Fraser Valley Heritage Railway Society	112,000.00
Surrey Heritage Society	57,000.00
Consolidated Total of Lease-In-Kind exceeding \$25,000	\$ 169,000.00
Consolidated Total of Lease-In-Kind of \$25,000 or Less	\$ 65,125.00
Total Lease-In-Kind	\$ 234,125.00