

FINANCE COMMITTEE

TO: **Mayor & Council**

DATE: **November 30, 2018**

FROM: **City Manager and
General Manager, Finance**

FILE: **1705-05**

SUBJECT: **2019 Five Year (2019-2023) Financial Plan - Capital Program**

1.0 RECOMMENDATION

It is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct staff to prepare the 2019 Five-Year (2019-2023) Capital Financial Plan incorporating the Capital Program as outlined in this report.

2.0 BACKGROUND

The following is an update on the significant capital projects that were fully funded in the 2018-2022 General Capital Program and are expected to be completed in 2019:

2.1 North Surrey Sport & Ice Complex

The existing North Surrey Arena contains 2 sheets of ice; the first sheet was built in 1966 and is at the end of its useful life, the second sheet was built in 1988. To ensure that the users of that arena are not displaced due to a facility failure, it has been necessary to plan and build the replacement of the 2 sheets prior to closing the existing arena. An additional sheet of ice is also being added to meet the growing demand for ice sports and dry floor use in the City, resulting in a 3 sheet sports complex in South Westminster. The facility will also include program space, multipurpose and community meeting spaces, food services and room for further expansion. The anticipated cost for this project is \$52.0M with an expected opening date in Fall 2019.

2.2 Surrey Museum

The Museum expansion completed in 2018 addressed the Museum of Surrey's functional needs for gallery, program and work space. Relocation and restoration of the 1881 Town Hall and 1891 Anniedale School to the site will be completed in early 2019. The entire project is anticipated to cost \$15.2M, with \$4.74M coming from the Federal Government.

2.3 Hawthorne Rotary Park Improvements

The Hawthorne Rotary Park Master Plan was completed. Improvements to Hawthorne Park include biodiversity and environmental enhancements, improved access to the park, new walking trails, a new dog off-leash area, new picnic facilities, a new sports court, a new water park, a destination scale playground and a new washroom building. Phase 2 work continues and is expected to be complete in 2019.

3.0 DISCUSSION

The General Capital Program is composed of the following two elements:

- 1) On-going General Capital program to maintain and/or enhance the City’s current inventory of infrastructure; and
- 2) General Major Capital program, which includes a series of new large scale capital projects that will be constructed over the next few years to support our residents and business over the next 10 years and beyond.

3.1 Available Funding for the General Capital Program

The following table documents the revenue sources of funding that are expected to be available in each of the next five years to support the General Capital Program.

PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM (in thousands of dollars)	2019	2020	2021	2022	2023	Total
Internal Borrowing	\$ 21,150	\$ 5,100	-----	-----	-----	\$ 26,250
City Reserves	15,771	20,122	18,333	17,156	14,402	85,784
Contribution from General Operating	12,400	13,443	13,244	15,978	19,190	74,255
Proceeds from SCDC Dividends	4,500	4,500	4,500	4,500	4,500	22,500
Proceeds from Gaming Revenue	4,200	4,242	4,284	4,327	4,370	21,423
Green City	1,853	1,483	1,483	1,483	1,483	7,785
TOTAL PROPOSED FUNDING SOURCES	\$ 59,874	\$ 48,890	\$ 41,844	\$ 43,444	\$ 43,945	\$ 237,997

3.2 On-going General Capital Requirements and Funding Sources

On-going General Capital is required to sustain existing assets through major maintenance type initiatives such as building envelope and roof repairs, technology enhancements, and to initiate minor facility enhancements such as flooring and washroom improvements along with minor park enhancements.

The On-Going General Capital program is funded by contributions from General Operating, City Reserves, Green City, and Gaming Revenue. No debt funding is utilized for the On-Going General Capital program.

The following tables document the On-Going General Capital program’s funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL <i>(in thousands of dollars)</i>	2019	2020	2021	2022	2023	Total
Contribution from General Operating	\$ 12,400	\$ 12,385	\$ 12,588	\$ 13,265	\$ 11,270	\$ 61,908
City Reserves	11,568	18,722	11,523	13,146	11,592	66,551
Green City	1,628	1,483	1,483	1,483	1,483	7,560
Proceeds from Gaming Revenue	327					327
TOTAL PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL	\$ 25,923	\$ 32,590	\$ 25,594	\$ 27,894	\$ 24,345	\$ 136,346

ON-GOING GENERAL CAPITAL REQUIREMENTS <i>(in thousands of dollars)</i>	2019	2020	2021	2022	2023	Total
Information Technology	\$ 7,092	\$ 7,557	\$ 7,757	\$ 7,757	\$ 7,657	\$ 37,820
Fleet Vehicles & Equipment	5,600	5,000	5,000	5,000	5,000	25,600
Park Development Program	4,870	4,663	4,602	4,540	4,478	23,153
Facilities Maintenance & Renovations	4,000	4,000	4,000	4,000	4,000	20,000
Sundry & Contingency	1,760	1,030	1,094	1,833		5,717
Library Books	2,100	2,100	2,100	2,100	2,100	10,500
Fire Equipment	276	8,015	816	2,439	885	12,431
Parks Equipment	125	125	125	125	125	625
Corporate Equipment	100	100	100	100	100	500
TOTAL ON-GOING GENERAL CAPITAL REQUIREMENTS	\$ 25,923	\$ 32,590	\$ 25,594	\$ 27,894	\$ 24,345	\$ 136,346

Examples of the initiatives that will be addressed over the next five years include exterior and interior upgrades to facilities, building envelope repairs, playground renovations and minor park improvements, including the construction of washrooms in parks where existing amenities support such facilities.

3.3 Major General Capital Requirements and Funding Sources

The Major General Capital program includes large-scale capital projects such as recreation facilities, arenas, sports fields and parks construction and upgrade initiatives.

The Major General Capital program is funded by contributions from Surrey City Development Corporation (“SCDC”) Dividends, Gaming Revenue, City Reserves, Green City and General Operating. Additional Internal Borrowing is required in 2019 and 2020 for the Clayton Community Centre and YMCA Agreement. No further debt funding is proposed thereafter for any Capital Projects.

The following tables document the Major General Capital program’s funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL <i>(in thousands of dollars)</i>	2019	2020	2021	2022	2023	Total
Internal Borrowing	\$ 21,150	\$ 5,100	-----	-----	-----	\$ 26,250
Proceeds from SDCD Dividends	4,500	4,500	4,500	4,500	4,500	22,500
City Reserves	4,203	1,400	6,810	4,010	2,810	19,233
Proceeds from Gaming Revenue	3,873	4,242	4,284	4,327	4,370	21,096
Green City	225	0	0	0	0	225
Contribution from General Operating	0	1,058	656	2,713	7,920	12,347
TOTAL PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL	\$ 33,950	\$ 16,300	\$ 16,250	\$ 15,550	\$ 19,600	\$ 101,650

PROPOSED MAJOR GENERAL CAPITAL PROJECTS <i>(in thousands of dollars)</i>	2019	2020	2021	2022	2023	Total
3.3.1 YMCA Agreement	\$ 12,850	\$ 7,150				\$ 20,000
3.3.2 Clayton Community Centre (Total \$45.0M)	12,000	3,300				15,300
3.3.3 NCP Funded Park Projects	2,650					2,650
3.3.4 Resurfacing Tamanawis Park Artificial Turf Fields #1 & 2 (Total \$1.9M)	1,240					1,240
3.3.5 Nicomekl Riverfront Park	1,200	1,200				2,400
3.3.6 Strawberry Hill Hall/RA Nicholson Park	800					800
3.3.7 North Surrey Sport & Ice Fitness Fit Out (Total \$0.77M)	670					670
3.3.8 Tamanawis Park Covered Bleachers	600					600
3.3.9 SAC Theatre Lighting Replacement Plan (Phase 2)	350					350
3.3.10 Grandview Heights Community Park	250		2,000	2,000	2,000	6,250
3.3.11 SSAP Artificial Turf Field #10 Replacement (Total \$1.03M)	230					230
3.3.12 Covered Picnic Tables	100					100
3.3.13 North Surrey Sport & Ice Fitness Equipment (Total \$0.41M)	85					85
3.3.14 Tamanawis Park - Third Field Hockey Turf Field		3,000	3,000			6,000
3.3.15 NCP Funded Park Projects		1,400				1,400
3.3.16 Kabaddi Facility		250	1,750	1,700		3,700
3.3.17 Unwin Community Park			6,000			6,000
3.3.18 NCP Funded Park Projects			3,150			3,150
3.3.19 Surrey Art Centre Renovation			350			350
3.3.20 New Turf Field #1				4,000		4,000
3.3.21 Bear Creek Park Stadium & Upgrades	700			2,800	3,500	7,000
3.3.22 NCP Funded Park Projects				2,350		2,350
3.3.23 Fleetwood Athletic Park				2,000		2,000
3.3.24 Cricket Pitch & Fieldhouse				700	5,300	6,000
3.3.25 New Turf Field #2					4,000	4,000
3.3.26 Newton Athletic Park - Fieldhouse Expansion & Renovation					2,000	2,000
3.3.27 NCP Funded Park Projects					2,150	2,150
3.3.28 Surrey Little Theatre Relocation					500	500
3.3.29 Pop-up Heritage Displays					150	150
TOTAL PROPOSED MAJOR GENERAL CAPITAL PROJECTS	\$ 33,725	\$ 16,300	\$ 16,250	\$ 15,550	\$ 19,600	\$ 101,425
3.3.30 Biodiversity Conservation Program	225					225
GRAND TOTAL	\$ 33,950	\$ 16,300	\$ 16,250	\$ 15,550	\$ 19,600	\$ 101,650

The following descriptions provide details on the major capital projects included in the proposed 2019-2023 Major General Capital program.

3.3.1 YMCA Agreement (\$20.0M)

The existing North Surrey Recreation Centre is approaching the end of its functional lifespan and will soon need to be replaced with spaces designed to meet current and future needs. The City has partnered with the YMCA for the construction and operation of a Y Community Centre Facility and for the delivery of Community and Recreation Services in the Surrey City Centre. The City has entered into an Agreement in Principle to share in the capital costs of the new Y facility by providing a \$20.0M capital contribution. The YMCA's contribution is projected to be a minimum of \$20.0M and they will fully fund the operations of the facility.

3.3.2 Clayton Community Centre – Recreation, Arts & Library Facility (\$15.3M)

In consideration of the growth in East Clayton and the development expected over the next few years in West Clayton, the new Clayton Community Centre will include visual and performing arts studios, a library and associated circulation management spaces, a

gymnasium, fitness and weight rooms, preschool/daycare facilities, child minding space, youth gathering space, staff spaces and supporting infrastructure and spaces. Construction is currently in progress with a projected opening date in mid-2020. It is expected that this multi-year project will cost \$45.0M.

3.3.3 NCP Funded Park Projects (\$2.65M)

This funding is allocated towards the development of Francis, Orchard Grove and Edgewood Parks.

3.3.4 Resurfacing Tamanawis Park Artificial Turf Fields #1 &2 (\$1.24M)

The first artificial turf field hockey pitch was constructed by the City of Surrey on the north-side of Tamanawis Park in 2006. A second artificial turf field hockey pitch was subsequently added to the park in 2011 to service the rapidly increasing demand for field hockey game, practice and tournament facilities. The playability of the artificial turf surfaces on both of the field hockey pitches at Tamanawis Park has degraded over time. Both artificial turf fields at Tamanawis Park now require resurfacing at a total cost of \$1.9M. \$0.66M of funding for this project has been approved in prior years. This project will be funded from the artificial turf field replacement reserve fund.

3.3.5 Nicomekl Riverfront Park (\$2.4M)

The City is achieving a complete park system along the south bank of the Nicomekl River including three large park sites. A master plan is being developed that will create a continuous path network through the park system along with opportunities for a boat launch and other activities along the Nicomekl River.

3.3.6 Strawberry Hill Hall/RA Nicholson Park (\$0.8M)

The Strawberry Hill Hall/RA Nicholson Park project is a combined Parks, Recreation and Cultural Services project to renovate Strawberry Hill Hall to accommodate needed community programs such as: preschool, afterschool and youth programming, along with heritage and cultural programming. This project will expand RA Nicholson Park and provide more outdoor recreation opportunities for residents in Newton. Renovations will take into consideration Strawberry Hill Hall is a heritage listed building.

3.3.7 North Surrey Sport & Ice Fitness Fit Out (\$0.67M)

The fitness component of the North Surrey Sport & Ice Complex will serve North Surrey residents. The total cost of this project is expected to be \$0.77M, with \$0.1M of funding approved in prior years.

3.3.8 Tamanawis Park Covered Bleachers (\$0.60M)

Tamanawis Park hosts numerous field hockey tournaments every year and temporary bleachers are constantly being moved in and out of the site. Permanent, covered bleachers are required at the southeast field to improve the park amenities for approximately 700 spectators.

3.3.9 Surrey Art Centre Theatre Lighting Replacement Plan - Phase 2 (\$0.35M)

This project will replace all the incandescent lighting fixtures in the Surrey Art Centre Main Stage and Studio Theatre with LED fixtures, and is in keeping with City of Surrey goals for sustainability and environmental responsibility.

3.3.10 Grandview Heights Community Park (\$6.3M)

This project will develop a Community Park for the rapidly growing population of Grandview Heights. This park will be located directly adjacent to the new Grandview Heights Secondary School.

3.3.11 South Surrey Athletic Park Artificial Turf Field #10 Replacement (\$0.23M)

This funding is required to complete the replacement of Turf Field #10 at South Surrey Athletic Park which was commenced in 2018. \$0.8M in funding was approved in prior years. This additional funding will fund regrading of the aggregate base and installation of a “shock pad” underlay. This project will be funded from the artificial turf field replacement reserve fund.

3.3.12 Covered Picnic Tables (\$0.1M)

Park users often request that covered picnic tables be installed in parks. This project provides for the manufacture and installation of covered picnic tables in various parks that have the amenities necessary to support such use (E.g. washrooms).

3.3.13 North Surrey Sport & Ice Fitness Equipment (\$0.085M)

The fitness component of the North Surrey Sport & Ice Complex will serve North Surrey residents. The total cost of this equipment acquisition is expected to be \$0.41M, with \$0.325M of funding approved in prior years.

3.3.14 Tamanawis Park – Third Field Hockey Turf Field (\$6.0M)

Tamanawis Park is an important field hockey destination in Surrey, hosting increasing numbers of games and tournaments. As the sport continues to grow, a third turf field is required to support games and tournaments at all levels, including regional, provincial and national tournaments. This project includes the design and installation of a new turf field, expanded changeroom facilities, and expanded parking facilities.

3.3.15 NCP Funded Park Projects (\$1.40M)

This funding is allocated towards the development of Edmund Drive Park, West Clayton - Park H, Quibble Creek Park (City Centre) and North Surrey Community Park.

3.3.16 Kabaddi Facility (\$3.7M)

This project is for the planning, design and construction of a new kabaddi facility including grass field and covered seating with a capacity for 3,000+ spectators.

3.3.17 Unwin Community Park (\$6.0M)

The City has acquired the last property to expand this community park. The community of Newton is rapidly growing and a range of new amenities will be required to meet that growth and changing demographics.

3.3.18 NCP Funded Park Projects (\$3.15M)

This funding is allocated towards the development of McLellan Creek Park, West Clayton - Park B, West Clayton - Park C, South Newton Neighbourhood Park and Aloha Estates Park.

3.3.19 Surrey Arts Centre Renovation (\$0.35M)

This project is for the renovation of the Surrey Art Centre to maintain and improve performing arts organizations' learning, production and presentation spaces and operations.

3.3.20 New Artificial Turf Field #1 (\$4.0M)

This project is for the design and construction of a new artificial turf field in 2022, primarily focused on the growing demand for soccer facilities.

3.3.21 Bear Creek Park Stadium & Upgrades (\$7.0M)

This project is for the design and construction of a new stadium at Bear Creek Park to support national-level track & field events (with International Association of Athletics Federation ("IAAF") Certification) and other high-level sporting events in Surrey. The project includes the construction of covered, concrete seating with a capacity for 2,200 spectators.

Phase 1 requires \$0.7M and includes completion of detailed design to ensure that the project is shovel-ready and is ready to take forward for available funding opportunities at the provincial and federal level. A parking study will be included in the design of the facility. Phase 1 also includes the construction of a walking track with pedestrian lighting at Bear Creek Park (upper north field) to provide a desirable walking surface for casual walkers in the park. This casual walking amenity is essential during prime-time afternoon/evening hours to ensure a safe training facility to support the competitive development of world-class track & field athletes.

Phase 2 is dependent on provincial and federal funding support. The City's overall contribution to the project is \$7.0M (one-third funding) with the balance to come from provincial and federal funding sources.

3.3.22 NCP Funded Park Projects (\$2.35M)

This funding is allocated towards the development of East Clayton Transit Oriented Area Park, Woodward Hill Park and Sunnyside Heights - Park C.

3.3.23 Fleetwood Athletic Park (\$2.0M)

This project is for the construction of supporting amenities for the proposed athletic park in Fleetwood.

3.3.24 Cricket Pitch & Fieldhouse (\$6.0M)

This project is for the advanced planning, design and construction of a new cricket pitch, fieldhouse, and parking lot. The location of this new amenity is to be determined.

3.3.25 New Artificial Turf Field #2 (\$4.0M)

This project is for the design and construction of a new artificial turf field in 2023, primarily focused on the growing demand for soccer facilities.

3.3.26 Newton Athletic Park - Fieldhouse Expansion & Renovation (\$2.0M)

The Newton Athletic Park project is the continued development of the park to create a regional sport tournament destination as well as a complete destination park for the rapidly growing community of Newton. Expanding and renovating the existing fieldhouse will improve the park's tournament hosting facilities.

3.3.27 NCP Funded Park Projects (\$2.15M)

This funding is allocated towards the development of Rowberry Park (City Centre), McLeod Park, Abbey Ridge Park (Lyncean Drive) and West Clayton - Park E.

3.3.28 Surrey Little Theatre Relocation (\$0.5M)

The relocation of this not for profit organization's facility to a more accessible location is anticipated to both strengthen this organization, and increase service to the City. The Surrey Little Theatre would be relocated to the Clayton Community Centre campus.

3.3.29 Pop-up Heritage Displays (\$0.15M)

Surrey's heritage and museum services are currently concentrated in Cloverdale and South Surrey. Surrey's many community facilities and parks offer opportunities to decentralize heritage services and create a wider presence in the lives of Surrey residents. This investment will increase the inventory of heritage storyboards in neighbourhoods across the City and support exhibit and program spaces in existing facilities.

3.3.30 Biodiversity Conservation Program (\$0.2M)

The rollout of the Biodiversity Conservation Program continues with a funding strategy under development.

3.4 Debt

Over the last several years, under the direction of previous Mayor and Councils, the City undertook an aggressive Capital Program, which required the acquisition of debt.

External and Internal Debt resulting from previously approved General Capital Programs is \$316M. Furthermore, an additional \$198M would have been required to bring the adopted 2018-2022 General Capital Program to completion, for a total debt requirement of \$514M as described in the table below.

External Debt Previously Approved	\$180M
Internal Debt Previously Approved	\$136M
Subtotal	\$316M
Internal Debt Approved for 2018-2022 General Capital Program	\$198M
TOTAL	\$514M

The proposed 2019-2023 General Capital Program incorporates the direction of “Pay-as-you-Go” financing and reduction of overall corporate debt levels.

Accordingly, the proposed 2019-2023 General Capital Program reflects significant reductions to previously approved debt requirements. The following table details the capital projects which have been proposed for postponement to future years for Council’s consideration, resulting in a reduction of required debt by \$136M.

POSTPONED DEBT FUNDED GENERAL CAPITAL PROJECTS	Debt Funding
<i>(in thousands of dollars)</i>	
Grandview Heights Community Centre & Library	\$ 58,000
Cloverdale Sport & Ice Complex	44,500
Performing Arts Space Feasibility & Land Acquisition	12,250
Fleetwood Community Centre & Library Expansion	6,600
Modular Child Care	3,300
RCMP District Office Relocation	3,000
RCMP Cell Block/Exhibit Enhancement	1,517
The Glades Park	1,500
Nicomekl Riverfront Park <i>(proceeding with General Operating funding)</i>	1,200
Indigenous Gathering Place	930
Newton Library Expansion	690
Newton Urban Park	400
10660 City Parkway Phase 2	400
Cultural Corridor	300
Recreation Equipment Replacement	230
Strawberry Hill Hall/RA Nicholson Park <i>(proceeding with General Operating funding)</i>	500
Tamanawis Park Bleachers <i>(proceeding with General Operating funding)</i>	300
TOTAL POSTPONED DEBT FUNDED GENERAL CAPITAL PROJECTS	\$ 135,617

As a result of the aforementioned project postponements, total debt requirements have been reduced by \$136M, from \$514M to \$378M.

3.5 Proposed 2019 Capital Program for Engineering and Parks-related Capital Infrastructure

Capital funding is available from Development Cost Charges, the Greater Vancouver Transit Authority (“TransLink”) and Sundry Developer Contributions. The total funding amounts available in 2019 for all proposed Engineering and Parks-related Capital Infrastructure Projects are listed below:

Roads	\$126.1M
Drainage	33.4M
Sewer	24.7M
Water	16.5M
Parks Acquisition & Development	44.7M
Energy	<u>3.4M</u>
Total	<u>\$ 248.8M</u>

An overview of the entire Capital Program is attached as Appendix “I” to this report.

CONCLUSION

Based on the discussion and information provided in this report, it is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report, and
2. Direct Staff to prepare the 2019 Five Year (2019-2023) Capital Financial Plan as outlined in this report.

Kam Grewal, CPA, CMA
General Manager, Finance

Vincent Lalonde, P. Eng
City Manager

Attachments:
Appendix “I”: 2019–2023 Capital Financial Plan

APPENDIX “I-1”

2019 - 2023 FINANCIAL PLAN EXECUTIVE SUMMARY

(in thousands)

CONTRIBUTION SUMMARY	2019	2020	2021	2022	2023
Non-Discretionary Contributions					
DCC Reserve Funds	\$ 130,828	\$ 128,828	\$ 128,390	\$ 119,809	\$ 119,372
NCP Reserve Funds	2,933	1,600	7,010	4,210	3,010
Other Statutory Reserve Funds	20,240	18,240	16,240	14,240	12,240
	<u>154,001</u>	<u>148,668</u>	<u>151,640</u>	<u>138,259</u>	<u>134,622</u>
Discretionary Contributions					
Operating Appropriated Surplus	2,553	2,183	2,183	2,183	2,183
Contribution from Operating	67,808	68,813	68,754	71,384	74,737
Other Statutory Reserve Funds	13,153	18,837	11,638	13,261	11,707
	<u>83,514</u>	<u>89,833</u>	<u>82,575</u>	<u>86,828</u>	<u>88,627</u>
Other Contributions					
External Sources	48,188	48,188	49,477	32,441	33,731
Other Sources	22,986	6,961	1,887	1,914	1,941
	<u>71,174</u>	<u>55,149</u>	<u>51,364</u>	<u>34,355</u>	<u>35,672</u>
Unspecified - Budget Authority	50,000	50,000	50,000	50,000	50,000
Total Current Year's Contributions	358,689	343,650	335,579	309,442	308,921
Carry Fwd from Previous Years	107,607	103,095	100,674	92,833	92,676
	<u>\$ 466,295</u>	<u>\$ 446,746</u>	<u>\$ 436,253</u>	<u>\$ 402,275</u>	<u>\$ 401,598</u>
EXPENDITURE SUMMARY					
Statutory & Asset Maintenance					
Property Acquisition	\$ 44,663	\$ 39,869	\$ 35,872	\$ 32,549	\$ 26,654
Buildings	4,500	4,500	4,500	4,500	4,500
Engineering Structures	208,533	207,084	211,809	187,272	190,050
Equipment	16,293	23,897	16,898	18,521	16,867
	<u>273,989</u>	<u>275,350</u>	<u>269,079</u>	<u>242,842</u>	<u>238,071</u>
Ranked Projects					
Buildings	24,850	10,450	350	-	500
Engineering Structures	9,095	7,850	16,150	16,600	20,350
Equipment	755	-	-	-	-
	<u>34,700</u>	<u>18,300</u>	<u>16,500</u>	<u>16,600</u>	<u>20,850</u>
Unidentified - Budget Authority	50,000	50,000	50,000	50,000	50,000
Total Current Year's Expenditures	358,689	343,650	335,579	309,442	308,921
Carry Fwd from Previous Years	107,607	103,095	100,674	92,833	92,676
	<u>\$ 466,295</u>	<u>\$ 446,746</u>	<u>\$ 436,253</u>	<u>\$ 402,275</u>	<u>\$ 401,598</u>

APPENDIX "I-2"

2019 - 2023 FINANCIAL PLAN CONTRIBUTION (FUNDING) SUMMARY

(in thousands)

CONTRIBUTION SUMMARY	2019	2020	2021	2022	2023
Non-Discretionary Contributions					
DCC Reserve Funds					
Arterial Roads	\$ 53,578	\$ 53,578	\$ 53,578	\$ 46,424	\$ 46,424
Major Collector Roads	9,857	9,857	9,857	6,301	6,301
Local Roads	713	713	713	950	950
Park Lands	22,200	20,200	18,200	16,200	14,200
Parkland Development	1,800	1,800	1,800	1,800	1,800
Drainage	6,800	6,800	6,800	8,984	8,984
Sewer	8,444	8,444	8,444	10,334	10,334
Water	4,095	4,095	4,095	3,913	3,913
Anniedale Tynehead	1,563	1,563	3,125	3,125	4,688
Campbell Heights	11,689	11,689	11,689	11,689	11,689
Hwy 99 Corridor	2,531	2,531	2,531	2,531	2,531
Redwood Heights	3,570	3,570	3,570	3,570	3,570
West Clayton	3,988	3,988	3,988	3,988	3,988
	<u>130,828</u>	<u>128,828</u>	<u>128,390</u>	<u>119,809</u>	<u>119,372</u>
NCP Reserve Funds					
Fire	100	100	100	100	100
Library Services	100	100	100	100	100
Recreation Services	2,733	1,400	6,810	4,010	2,810
	<u>2,933</u>	<u>1,600</u>	<u>7,010</u>	<u>4,210</u>	<u>3,010</u>
Other Statutory Reserve Funds					
Cash In Lieu of Parkland	20,000	18,000	16,000	14,000	12,000
Environmental Stewardship	240	240	240	240	240
	<u>20,240</u>	<u>18,240</u>	<u>16,240</u>	<u>14,240</u>	<u>12,240</u>
	154,001	148,668	151,640	138,259	134,622
Discretionary Contribution					
Operating Appropriated Surplus					
Other Appropriations	1,853	1,483	1,483	1,483	1,483
Utility Rate Stabilization Reserve	700	700	700	700	700
	<u>2,553</u>	<u>2,183</u>	<u>2,183</u>	<u>2,183</u>	<u>2,183</u>
Contributions from Operating					
General	21,100	22,185	22,028	24,805	28,060
Drainage	11,794	10,964	11,167	11,599	11,718
Roads	15,894	17,507	14,564	15,238	13,632
Energy	3,400	3,400	3,400	3,400	3,400
Sewer	7,420	6,774	7,194	8,052	8,548
Solid Waste	2,218	2,359	2,510	2,417	2,487
Water	5,982	5,624	7,891	5,873	6,892
	<u>67,808</u>	<u>68,813</u>	<u>68,754</u>	<u>71,384</u>	<u>74,737</u>
Other Statutory Reserve Funds					
Cranley Drive Revolving	15	15	15	15	15
Vehicles & Equipment	13,138	18,822	11,623	13,246	11,692
	<u>13,153</u>	<u>18,837</u>	<u>11,638</u>	<u>13,261</u>	<u>11,707</u>
	83,514	89,833	82,575	86,828	88,627
Other Contributions					
External Sources					
Federal/Provincial Contribution	29,968	29,968	31,025	17,563	18,620
Private Contributions	875	875	875	875	875
GVTA	17,345	17,345	17,577	14,003	14,236
	<u>48,188</u>	<u>48,188</u>	<u>49,477</u>	<u>32,441</u>	<u>33,731</u>
Other Sources					
Internal Borrowing	21,150	5,100	-	-	-
Local Improvement	1,836	1,861	1,887	1,914	1,941
	<u>22,986</u>	<u>6,961</u>	<u>1,887</u>	<u>1,914</u>	<u>1,941</u>
	71,174	55,149	51,364	34,355	35,672
Unspecified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000
	<u>\$358,689</u>	<u>\$343,650</u>	<u>\$335,579</u>	<u>\$309,442</u>	<u>\$308,921</u>

APPENDIX "I – 3"

2019 - 2023 FINANCIAL PLAN EXPENDITURE SUMMARY

(in thousands)

EXPENDITURE SUMMARY	2019	2020	2021	2022	2023
Statutory & Asset Maintenance					
Land Acquisition					
General Corporate	\$ 1,776	\$ 1,044	\$ 1,109	\$ 1,848	\$ 15
Parks, Recreation & Culture	42,887	38,825	34,763	30,701	26,639
	44,663	39,869	35,872	32,549	26,654
Buildings					
General Corporate	4,000	4,000	4,000	4,000	4,000
Parks, Recreation & Culture	500	500	500	500	500
	4,500	4,500	4,500	4,500	4,500
Engineering Structures					
Drainage Services	32,971	31,971	32,213	28,261	28,504
Roads & Transportation	126,138	128,087	127,639	112,252	112,978
Parks, Recreation & Culture	8,783	7,389	9,139	8,339	8,139
Sewer Services	24,474	23,828	24,575	24,988	25,810
Water Services	16,167	15,809	18,243	13,432	14,619
	208,533	207,084	211,809	187,272	190,050
Equipment					
General Corporate	14,892	14,757	14,957	14,957	14,857
Drainage Services	200	200	200	200	200
Parks, Recreation & Culture	425	425	425	425	425
Protective Services	276	8,015	816	2,439	885
Sewer Services	200	200	200	200	200
Water Services	300	300	300	300	300
	16,293	23,897	16,898	18,521	16,867
	273,989	275,350	269,079	242,842	238,071
Ranked Projects					
Buildings					
Clayton Community Centre	12,000	3,300	-	-	-
Surrey Art Centre Renovation	-	-	350	-	-
Surrey Little Theatre Relocation	-	-	-	-	500
YMCA Agreement	12,850	7,150	-	-	-
	24,850	10,450	350	-	500
Engineering Structures					
Bear Creek Park Stadium & Upgrades	700	-	-	2,800	3,500
Covered Picnic Tables	100	-	-	-	-
Fleetwood Athletic Park	-	-	-	2,000	-
Grandview Heights Community Park	250	-	2,000	2,000	2,000
Kabaddi Facility	-	250	1,750	1,700	-
New Turf Field #1	-	-	-	4,000	-
New Turf Field #2	-	-	-	-	4,000
NAP Fieldhouse Expansion & Renovation	-	-	-	-	2,000
Nicomekl Riverfront Park	1,200	1,200	-	-	-
Pop-up Heritage Displays	-	-	-	-	150
SSAP Artificial Turf Field #10 Replacment	230	-	-	-	-
Resurfacing Tamanawis Park Artificial Turf Fields #1 & 2	1,240	-	-	-	-
SAC Theatre Lighting Replacement Plan (Phase 2)	350	-	-	-	-
Strawberry Hill Hall/RA Nicholson Park	800	-	-	-	-
Tamanawis Park - Third Field Hockey Turf Field	-	3,000	3,000	-	-
Tamanawis Park Covered Bleachers	600	-	-	-	-
Unwin Community Park	-	-	6,000	-	-
District Energy System	3,400	3,400	3,400	3,400	3,400
Biodiversity Conservation Program	225	-	-	-	-
	9,095	7,850	16,150	16,600	20,350
Equipment					
PRC Equipment Needs	755	-	-	-	-
	755	-	-	-	-
	34,700	18,300	16,500	16,600	20,850
Unidentified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000
	\$358,689	\$343,650	\$335,579	\$309,442	\$308,921