
FINANCE COMMITTEE

TO: **Mayor & Council**

DATE: **November 16, 2020**

FROM: **City Manager and
General Manager, Finance**

FILE: **1705-05**

SUBJECT: **2021 Five-Year (2021-2025) Financial Plan - Capital Program**

1.0 RECOMMENDATION

It is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct staff to prepare the 2021 Five-Year (2021-2025) Capital Financial Plan incorporating the Capital Program as outlined in this report.

2.0 BACKGROUND

The fiscal hardship caused by the COVID-19 pandemic resulted in a significant financial impact to the City of Surrey. The City implemented a series of proactive measures to mitigate the budget shortfall for fiscal 2020. The measures included the elimination/deferral of several Major General Capital projects and the reduction of On-going Capital expenditures.

Council's support of staff recommendations that included difficult but important decisions to mitigate the forecasted shortfall proved successful. As a result, the City is in a position to move forward with a robust Capital Financial Plan for 2021-2025.

It is important to note that the 2021-2025 Capital Financial Plan has been developed based on the availability of an increased general operating contribution to capital. This increased contribution is made possible as a result of the \$200 increase to the Capital Parcel Tax as proposed in Corporate report F001 - 2021-2025 General Operating Financial Plan.

3.0 DISCUSSION

The General Capital Program is composed of the following two elements:

- 1) On-going General Capital program to maintain and/or enhance the City's current inventory of infrastructure; and
- 2) Major General Capital program, which includes a series of new large-scale capital projects that will be constructed over the next few years to support our residents and businesses into the future.

3.1 Available Funding for the General Capital Program

The following table documents the funding sources that are expected to be available in each of the next five years to support the General Capital Program.

PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM (in thousands of dollars)	2021	2022	2023	2024	2025	Total
External Borrowing	\$ 130,000	\$ 13,390	\$ 7,210	\$ -	\$ -	\$ 150,600
Contribution from General Operating	35,748	28,221	26,601	25,416	21,512	137,498
Contribution from General Operating - Surrey Police Service	23,084	5,400	5,000	5,000	-	38,484
Other City Reserves	16,249	21,228	14,652	17,319	15,035	84,483
Parkland Acquisition & DCC Reserves	13,000	15,000	16,000	17,000	18,000	79,000
Community Amenity Contribution Reserve	2,350	6,100	8,850	10,900	12,000	40,200
Green City Program	1,500	1,500	1,500	1,500	1,500	7,500
External Contributions (Grants)	1,000	1,000	1,000	1,000	-	4,000
Proceeds from Gaming Revenue	-	2,121	3,197	4,284	4,305	13,907
TOTAL PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM	\$ 222,931	\$ 93,960	\$ 84,010	\$ 82,419	\$ 72,352	\$ 555,672

3.2 On-going General Capital Requirements and Funding Sources

On-going General Capital is required to sustain existing assets through major maintenance initiatives such as building envelope upgrades, roof repairs, and technology updates. Minor facility upgrades such as flooring and washroom improvements along with small park enhancements are undertaken as well. The Parkland Acquisition Program is also part of On-going General capital.

This program is funded by City Reserves, contributions from General Operating, Green City, and Gaming Revenue. No borrowing is utilized for the On-going General Capital program.

The following tables document the On-going General Capital program's funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL (in thousands of dollars)	2021	2022	2023	2024	2025	Total
Other City Reserves	\$ 15,349	\$ 17,248	\$ 14,652	\$ 15,319	\$ 15,035	\$ 77,603
Parkland Acquisition & DCC Reserves	13,000	15,000	16,000	17,000	18,000	79,000
Contribution from General Operating	11,148	11,582	11,468	17,450	21,512	73,160
Green City Program	1,500	1,500	1,500	1,500	1,500	7,500
Proceeds from Gaming Revenue	-	-	-	-	3,505	3,505
TOTAL PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL	\$ 40,997	\$ 45,330	\$ 43,620	\$ 51,269	\$ 59,552	\$ 240,768

ON-GOING GENERAL CAPITAL REQUIREMENTS (in thousands of dollars)	2021	2022	2023	2024	2025	Total
Parkland Acquisition	\$ 13,131	\$ 15,136	\$ 16,141	\$ 17,146	\$ 18,152	\$ 79,706
Information Technology	6,000	6,000	6,200	6,400	6,500	31,100
Park Development Program	4,120	4,322	4,347	4,373	4,398	21,560
Facilities Maintenance & Renovations	4,000	4,000	4,000	4,000	4,000	20,000
Fire Equipment	3,654	5,603	1,488	2,506	412	13,663
Fleet Vehicles & Equipment	3,000	3,250	3,500	3,750	4,000	17,500
Surrey Police Service Equipment	2,275	2,275	3,519	2,893	4,428	15,390
Library Books	2,100	2,100	2,100	2,100	2,100	10,500
Sundry & Contingency	1,892	1,819	1,500	7,276	14,737	27,224
Parks Equipment	475	475	475	475	475	2,375
Corporate Security	250	250	250	250	250	1,250
Corporate Equipment	100	100	100	100	100	500
TOTAL ON-GOING GENERAL CAPITAL REQUIREMENTS	\$ 40,997	\$ 45,330	\$ 43,620	\$ 51,269	\$ 59,552	\$ 240,768

Examples of the initiatives that will be addressed over the next five years include roof replacements, mechanical system upgrades, accessibility improvements, parking lot repairs, playground renovations and minor park improvements.

3.3 Major General Capital Requirements and Funding Sources

The Major General Capital program includes significant capital projects such as recreation facilities, arenas, sports fields, parks construction and upgrades, and arts & culture amenities.

The Major General Capital program is funded by External Borrowing, contributions from General Operating, Community Amenity Contributions, External Contributions (Grants), City Reserves, and Gaming Revenue. \$150.6M in External Borrowing, accessed through the Municipal Finance Authority of BC's (MFA) Long-Term Borrowing program, is required for three major projects. Of the total borrowing, it is expected that Newton Community Centre and Land Acquisition will require \$90.0M, City Centre Sports Complex - Phase 1 will utilize \$40.0M, and Cloverdale Sport & Ice Complex projects will use \$20.6M. No additional projects within this Five-Year Capital Financial Plan require borrowing.

The following tables document the Major General Capital program's funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL (in thousands of dollars)	2021	2022	2023	2024	2025	Total
External Borrowing	\$ 130,000	\$ 13,390	\$ 7,210	\$ -	\$ -	\$ 150,600
Contribution from General Operating	24,600	16,639	15,133	7,966	-	64,338
Contribution from General Operating - Surrey Police Service	23,084	5,400	5,000	5,000	-	38,484
Community Amenity Contribution Reserve	2,350	6,100	8,850	10,900	12,000	40,200
External Contributions (Grants)	1,000	1,000	1,000	1,000	-	4,000
NCP Reserves	900	3,980	-	2,000	-	6,880
Proceeds from Gaming Revenue	-	2,121	3,197	4,284	800	10,402
TOTAL PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL	\$ 181,934	\$ 48,630	\$ 40,390	\$ 31,150	\$ 12,800	\$ 314,904

PROPOSED MAJOR GENERAL CAPITAL PROJECTS (in thousands of dollars)	2021	2022	2023	2024	2025	Total
3.3.1 Newton Community Centre & Land Acquisition	90,000					\$ 90,000
3.3.2 City Centre Sports Complex - Phase 1 (Phase 2 Design - 2024)	40,000			500		40,500
3.3.3 Bear Creek Park Athletics Centre (Total \$21.0M)	6,100	9,800	4,400			20,300
3.3.4 SSAP Track Replacement & New Artificial Turf Field	6,000					6,000
3.3.5 Newton Turf & Washroom/Changeroom	4,400	1,100				5,500
3.3.6 Artificial Turf Field Replacements at Five Locations	2,000	2,000				4,000
3.3.7 Indigenous Carving Centres	2,000					2,000
3.3.8 Kabaddi Facility (Total \$3.7M)	1,750	1,700				3,450
3.3.9 Nicomekl Riverfront Park (Total \$16.1M)	1,600	1,600	1,600	1,600	600	7,000
3.3.10 Newton Athletic Park Walking Track	1,000					1,000
3.3.11 NCP Funded Park Projects	900					900
3.3.12 Sunnyside Reservoir Pickleball and Bike Park	800					800
3.3.13 New Park Washrooms	750					750
3.3.14 Biodiversity Preserve Park Improvements	600					600
3.3.15 Trail & Path Development	500					500
3.3.16 Outdoor Volleyball Courts	200	100				300
3.3.17 New Park Shelters	150					150
3.3.18 Crescent Park Studio/Building Renovation	100					100
3.3.19 Cloverdale Sport & Ice Complex (Total \$50.1M)		20,000	20,000	10,000		50,000
3.3.20 Grandview Heights Community Park - Phase 1		2,880				2,880
3.3.21 Fleetwood Athletic Park - Phase 1		2,000	1,440			3,440
3.3.22 NCP Funded Park Projects		1,000				1,000
3.3.23 Sportsfield & Amenity Development		700	5,300			6,000
3.3.24 Surrey Arts Centre Renovation		350				350
3.3.25 City Centre Spray Park & Courts			2,000			2,000
3.3.26 Semiahmoo Art Studios			500			500
3.3.27 Pop-up Heritage Displays			150			150
3.3.28 Unwin Community Park				6,000		6,000
3.3.29 Archives/1912 Hall Renovation				5,000		5,000
3.3.30 Interactive Art Museum - City Centre (Total \$60.0M)				2,800	12,200	15,000
3.3.31 Fleetwood Firehall Study				250		250
TOTAL PROPOSED MAJOR GENERAL CAPITAL PROJECTS	\$ 158,850	\$ 43,230	\$ 35,390	\$ 26,150	\$ 12,800	\$ 276,420
3.3.32 Surrey Police Service Capital & Transition Requirements	23,084	5,400	5,000	5,000		38,484
GRAND TOTAL	\$ 181,934	\$ 48,630	\$ 40,390	\$ 31,150	\$ 12,800	\$ 314,904

The following descriptions provide details on the capital projects included in the proposed 2021-2025 Major General Capital program.

3.3.1 Newton Community Centre & Land Acquisition (\$90.0M)

This new 75,000 sq. ft. community centre will offer multiple components, including, Library, Recreation, and Culture programming, similar to the Clayton Community Centre. Parks amenities will also be included on the site. The new facility will benefit the community of Newton. The community centre will have cultural and arts services, seniors, youth, fitness, and recreation programming. It will also include gymnasiums, a weight room, multi-purpose rooms, a licensed preschool, and childcare and afterschool programming. The grounds will have passive and active sheltered and unsheltered park facilities for all ages to enjoy.

3.3.2 City Centre Sports Complex - Phase 1 (\$40.5M)

This facility will meet the growing recreation needs in the City Centre/North Surrey area. Additional recreation amenities will consider all ages and abilities and will complement the existing facilities in the area. \$0.5M in funding has also been allocated in 2024 for the design of a potential second phase of this project.

3.3.3 Bear Creek Park Athletics Centre (\$21.0M)

This project will replace the existing track at Bear Creek Park and bring the facility up to international standards. The improvements will accommodate a full range of track and field sports including javelin, discus, shot put, long jump and triple jump. The new facility will be designed to support sport and community event hosting and will replace the existing wooden bleachers with a modern 2,200 seat covered grandstand. The new athletics centre will provide changeroom and public washroom facilities to serve all of Bear Creek Park. Phase 1 construction of a walking track with pedestrian lighting on the upper north field has been completed.

It was originally envisioned that two-thirds of the funding for this project would be dependant on provincial/federal funding support with the City's contribution at one-third. To advance this project, the City is now contributing the full funding requirement to ensure timely completion of this important new world-class facility.

3.3.4 SSAP Track Replacement & New Artificial Turf Field (\$6.0M)

The track at South Surrey Athletic Park has reached the end of its lifespan. Resurfacing the running track, along with other site improvements, are now necessary. Existing grass field #8 will also be converted to artificial turf surfacing to help meet community demand for high performance sports fields in South Surrey year-round.

Staff have submitted an application to the Investing in Canada Infrastructure Grant Program requesting a contribution of \$4.4M towards this project. The City has allocated the full \$6.0M funding requirement to this project to ensure completion of this much needed amenity if the grant is not approved. If a grant is received, the City's portion of funding will be reduced accordingly.

3.3.5 Newton Artificial Turf Field and Washroom/Changeroom (\$5.5M)

This project will include construction of a new artificial turf field and changeroom/washroom in the Newton area to meet the on-going demand for this amenity.

3.3.6 Artificial Turf Field Replacements at Five Locations (\$4.0M)

This project will provide for the replacement of existing artificial turf field surfaces across the City to ensure that these well-used fields meet safety requirements for users and satisfy the ongoing demand for this amenity. Planned replacements, in order of priority, are: Hjorth Road Park (Field 1), Cloverdale Athletic Park (Field 3), Newton Athletic Park (Field 3), Tom Binnie Park, and South Surrey Athletic Park (Field 9).

3.3.7 Indigenous Carving Centres (\$2.0M)

With one location each in North Surrey and South Surrey, these carving centres will support the City's reconciliation efforts while providing safe, accessible venues for the creation of large and small-scale wood-based sculptures. These facilities will support the safeguarding and transmission of cultural heritage knowledge, tradition, practices, and crafts.

3.3.8 Kabaddi Facility (\$3.7M)

This project is for the planning, design, and construction of a new kabaddi facility in Whalley including grass field, bleachers, and fieldhouse.

3.3.9 Nicomekl Riverfront Park (\$16.1M)

The City is planning a complete park system along the south bank of the Nicomekl River to create a conservation-oriented riverfront park that integrates ecological improvements, public access, new amenities, public art, heritage, and infrastructure with natural spaces and habitat corridors. The project is significant for its connection to the City's Coastal Flood Adaptation Strategy and the recent securing of grant funding through the Government of Canada's Disaster Mitigation Adaptation Fund.

3.3.10 Newton Athletic Park Walking Track (\$1.0M)

This project is for the design and development of a 400m long, 3-lane rubberized walking loop in the centre of Newton Athletic Park.

3.3.11 NCP Funded Park Projects - 2021 (\$0.90M)

This funding is allocated towards the development of South Newton Neighbourhood Park and Aloha Estates Park.

3.3.12 Sunnyside Reservoir Pickleball and Bike Park (\$0.80M)

The City's Engineering Water Utility and Metro Vancouver are undertaking infrastructure upgrades to the Sunnyside Reservoir in South Surrey Athletic Park. This project will complete park improvements in the area including the development of new pickleball courts and bike park upgrades.

3.3.13 New Park Washrooms (\$0.75M)

This project will provide new washrooms in large-scale neighbourhood parks as a continued investment in improving facilities where there is clear evidence of long-term, increased park usage.

3.3.14 Biodiversity Preserve Park Improvements (\$0.60M)

The City now has four significant biodiversity preserve parks comprised of close to 300 acres of land. This project will implement several renovations, repairs, and improvements to those parks.

3.3.15 Trail and Path Development (\$0.50M)

This project will construct new trails and paths that are in high demand throughout the City. Improvements are planned for Holland Park, Bakerview Park, South Surrey Athletic Park, Bothwell Park, Cloverdale Athletic Park, and numerous linear park connections throughout the City's neighbourhood park system.

3.3.16 Outdoor Volleyball Courts (\$0.30M)

This project is for the design and construction of new outdoor volleyball courts.

3.3.17 New Park Shelters (\$0.15M)

Park users have requested park shelters that allow residents to meet and socialize in the park. This funding would allow further installations of park shelters across the City's park system.

3.3.18 Crescent Park Studio/Building Renovation (\$0.10M)

The underutilized caretaker's residence within Crescent Park will be renovated to provide a vibrant community art studio that responds to community demand for safe and accessible space for ceramics learning, production and sharing.

3.3.19 Cloverdale Sport and Ice Complex (\$50.1M)

This facility will provide additional ice in Cloverdale to meet the community's needs for ice hockey, figure skating, public lessons, skating sessions and dry-floor summer use for sports such as lacrosse and ball hockey. The Cloverdale Sport and Ice Complex was paused in 2019. The Sport and Ice Twin Sheet in Cloverdale will serve the Cloverdale community with additional ice sports and programming as well adding Surrey ice capacity overall.

3.3.20 Grandview Heights Community Park – Phase 1 (\$2.9M)

This project will initiate the development of a community park for the rapidly growing population of Grandview Heights. The park will be located directly adjacent to the new Grandview Heights Secondary School and Grandview Heights Aquatic Facility.

3.3.21 Fleetwood Athletic Park – Phase 1 (\$3.4M)

With growing demand City-wide, the development of a new athletic park in Fleetwood will greatly improve the availability of field space for many sport groups.

3.3.22 NCP Funded Park Projects - 2022 (\$1.0M)

This funding is allocated towards the development of Rowberry Park.

3.3.23 Sportsfield and Amenity Development (\$6.0M)

This project is for the planning, design, and development of sportsfield facilities and supporting amenities.

3.3.24 Surrey Arts Centre Renovation (\$0.35M)

This project is for the renovation of the Surrey Arts Centre to maintain and improve the facility's accessibility and operations. Learning, production, and presentation spaces will also be upgraded.

3.3.25 City Centre Spray Park and Courts (\$2.0M)

This project includes the design and construction of a new, dedicated pickleball facility with lighting along with a new spray park in City Centre to meet growing demand for these amenities.

3.3.26 Semiahmoo Arts Studios (\$0.50M)

This funding will go towards developing community arts space in Semiahmoo Town Centre.

3.3.27 Pop-up Heritage Displays (\$0.15M)

This project is for the installation of temporary or semi-permanent heritage features installed in the public realm such as streetscapes, plazas, and urban parks to share local heritage across the City. This infrastructure provides additional exhibition opportunities, increases the inventory of heritage features in neighbourhoods across the City and supports exhibit and program spaces in existing facilities.

3.3.28 Unwin Community Park (\$6.0M)

The City has acquired the last property to expand this community park within the rapidly growing community of Newton. A range of new amenities will be required to meet that growth and changing demographics, including, accessible washrooms to meet the requirements of the Jumpstart playground and walking amenities such as trails and paths.

3.3.29 Archives/1912 Hall Renovation (\$5.0M)

This funding will provide seismic upgrades and flood mitigation infrastructure that respects and enhances the heritage value of this building and prolongs its use as a community cultural venue. This project will support the growth of the City's Heritage and Archives collections and services.

3.3.30 Interactive Art Museum – City Centre (\$15.0M 2025; Total \$60.0M)

This project will create the first world-class cultural facility in Surrey and a major attraction in City Centre. The Interactive Art Museum (“iAM”) will feature creative spaces for learning, such as, a library, TechLab and MakerLab, open studios for artists in residence, art exhibition spaces, events spaces, a performance hall, and outdoor space for creative temporary projects. This 60,000 sq. ft concept is aligned with federal funding program priorities.

Partnership in a mixed development project could accelerate the iAM. It is estimated that this high-calibre facility would cost \$60.0M in total. \$15.0M in initial funding is being allocated across 2024 and 2025 to begin work on this concept.

3.3.31 Fleetwood Firehall Study (\$0.25M)

This funding will go towards the planning for the relocation of Fire Hall #6 to accommodate the anticipated growth in Fleetwood, along the Surrey Langley Skytrain line.

3.3.32 Surrey Police Service Capital & Transition Requirements (\$63.7M)

The transition to the Surrey Police Service is well underway. The Policing Transition department continues to plan and procure one-time investments to replace key components of existing Surrey RCMP infrastructure and equipment. These investments include information & technology equipment, police uniforms and kits, office equipment and fleet transition costs. One-time transition requirements also include consulting, facilities, fleet, human resources, information & technology, and legal costs.

3.4 Proposed 2021 Capital Program for Engineering Capital Infrastructure

Capital funding is available from Development Cost Charges, contributions from Utilities Operating, the Greater Vancouver Transit Authority (“TransLink”), contributions from the federal and provincial governments, and developer contributions. The total funding amounts available in 2021 for all proposed Engineering Capital Infrastructure Projects are listed below:

Roads	\$60.2M
Drainage	28.1M
Water	14.3M
Sewer	11.4M
Energy	<u>5.8M</u>
Total	<u>\$119.8M</u>

An overview of the entire Capital Program is attached as Appendix “I” to this report.

CONCLUSION

Based on the discussion and information provided in this report, it is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct Staff to prepare the 2021 Five-Year (2021-2025) Capital Financial Plan as outlined in this report.

Kam Grewal, CPA, CMA
General Manager, Finance

Vincent Lalonde, P. Eng
City Manager

Attachments:

Appendix "I": 2021 Five-Year (2021-2025) Capital Financial Plan

Appendix "I-1"

2021 - 2025 CAPITAL FINANCIAL PLAN EXECUTIVE SUMMARY *(in thousands)*

CONTRIBUTION SUMMARY	2021	2022	2023	2024	2025	5 YEAR PROGRAM
Discretionary Contributions						
Community Amenity Contribution Reserve	\$ 2,350	\$ 6,100	\$ 8,850	\$ 10,900	\$ 12,000	\$ 40,200
Contribution from Operating	99,742	76,747	73,360	77,669	68,638	396,157
Other Appropriations - Green City	1,500	1,500	1,500	1,500	1,500	7,500
Other Reserve Funds	15,269	16,968	14,347	14,989	14,680	76,253
	<u>118,862</u>	<u>101,315</u>	<u>98,057</u>	<u>105,058</u>	<u>96,818</u>	<u>520,110</u>
Non-Discretionary Contributions						
DCC Reserve Funds	55,881	100,683	91,244	133,259	87,953	469,020
NCP Reserve Funds	1,100	4,180	200	2,200	200	7,880
Other Statutory Reserve Funds	-	1,500	2,000	2,500	3,000	9,000
	<u>56,981</u>	<u>106,363</u>	<u>93,444</u>	<u>137,959</u>	<u>91,153</u>	<u>485,900</u>
Other Contributions						
External Borrowing	130,000	13,390	7,210	-	-	150,600
External Sources	37,019	53,534	43,303	49,812	29,115	212,783
	<u>167,019</u>	<u>66,924</u>	<u>50,513</u>	<u>49,812</u>	<u>29,115</u>	<u>363,383</u>
Unidentified - Budget Authority	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Contributions	<u>392,862</u>	<u>324,602</u>	<u>292,014</u>	<u>342,829</u>	<u>267,086</u>	<u>1,619,393</u>
Carry Fwd from Previous Years	117,859	97,381	87,604	102,849	80,126	485,818
	<u>\$ 510,721</u>	<u>\$ 421,983</u>	<u>\$ 379,618</u>	<u>\$ 445,677</u>	<u>\$ 347,212</u>	<u>\$ 2,105,211</u>
EXPENDITURE SUMMARY						
Capital Renewal & Maintenance						
Buildings	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 20,000
Equipment	18,027	20,226	17,805	18,647	18,438	93,143
Other Capital Improvements	123,878	184,791	162,178	214,610	148,959	834,416
Parkland Acquisition	13,131	15,136	16,141	17,146	18,152	79,706
Sundry & Contingency	1,892	1,819	1,500	7,276	14,737	27,224
	<u>160,928</u>	<u>225,972</u>	<u>201,624</u>	<u>261,679</u>	<u>204,286</u>	<u>1,054,489</u>
Ranked Projects						
Buildings	132,100	20,350	20,500	18,550	12,200	203,700
Other Capital Improvements	49,834	28,280	19,890	12,600	600	111,203
	<u>181,934</u>	<u>48,630</u>	<u>40,390</u>	<u>31,150</u>	<u>12,800</u>	<u>314,903</u>
Unidentified - Budget Authority	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Expenditures	<u>392,862</u>	<u>324,602</u>	<u>292,014</u>	<u>342,829</u>	<u>267,086</u>	<u>1,619,393</u>
Carry Fwd from Previous Years	117,859	97,381	87,604	102,849	80,126	485,818
	<u>\$ 510,721</u>	<u>\$ 421,983</u>	<u>\$ 379,618</u>	<u>\$ 445,677</u>	<u>\$ 347,212</u>	<u>\$ 2,105,211</u>

Appendix “I-2”

2021 - 2025 CAPITAL FINANCIAL PLAN CONTRIBUTION (FUNDING) SUMMARY *(in thousands)*

CONTRIBUTION SUMMARY	2021	2022	2023	2024	2025	5 YEAR PROGRAM
Discretionary Contributions						
Community Amenity Contribution Reserve						
CAC & Bonus Density Contributions	\$ 2,350	\$ 6,100	\$ 8,850	\$ 10,900	\$ 12,000	\$ 40,200
	2,350	6,100	8,850	10,900	12,000	40,200
Contributions from Operating						
Drainage	7,069	7,102	10,102	11,602	14,016	49,891
Energy	5,797	8,178	2,354	4,956	3,524	24,809
General	58,832	35,742	34,798	34,700	25,817	189,889
Parking	173	173	173	173	173	865
Roads	11,509	10,410	9,426	9,630	8,303	49,278
Sewer	6,223	6,982	7,347	7,434	7,631	35,617
Water	10,140	8,160	9,160	9,174	9,174	45,808
	99,743	76,747	73,360	77,669	68,638	396,158
Operating Appropriated Surplus						
Other Appropriations - Green City	1,500	1,500	1,500	1,500	1,500	7,500
Other Reserve Funds						
Environmental Stewardship	240	240	240	240	240	1,200
Vehicles & Equipment	15,029	16,728	14,107	14,749	14,440	75,053
	15,269	16,968	14,347	14,989	14,680	76,253
	118,863	101,315	98,057	105,058	96,818	520,111
Non-Discretionary Contributions						
City-Wide DCC Reserve Funds						
Anniedale Tynehead	-	-	-	1,425	4,369	5,794
Arterial Roads	21,289	49,947	39,470	71,507	37,064	219,277
Drainage	6,800	8,984	8,984	8,984	4,362	38,114
Major Collector Roads	4,805	8,767	9,280	17,308	7,315	47,475
Parkland	13,000	13,500	14,000	14,500	15,000	70,000
Parkland Development	-	200	225	250	275	950
Sewer	5,174	10,334	10,334	10,334	10,617	46,793
Water	4,136	5,955	5,955	5,955	5,955	27,956
Area Specific DCC Reserve Funds						
City Centre	677	1,886	1,886	1,886	1,886	8,221
West Clayton	-	1,110	1,110	1,110	1,110	4,440
	55,881	100,683	91,244	133,259	87,953	469,020
NCP Reserve Funds						
Fire	100	100	100	100	100	500
Library	100	100	100	100	100	500
Parks	900	3,980	-	2,000	-	6,880
	1,100	4,180	200	2,200	200	7,880
Other Statutory Reserve Funds						
Parkland Acquisition	-	1,500	2,000	2,500	3,000	9,000
	-	1,500	2,000	2,500	3,000	9,000
	56,981	106,363	93,444	137,959	91,153	485,900
Other Contributions						
External Sources						
Federal/Provincial Contribution	17,363	33,878	23,647	30,156	9,459	114,503
TransLink	19,656	19,656	19,656	19,656	19,656	98,280
	37,019	53,534	43,303	49,812	29,115	212,783
Other Sources						
External Borrowing	130,000	13,390	7,210	-	-	150,600
	130,000	13,390	7,210	-	-	150,600
	167,019	66,924	50,513	49,812	29,115	363,383
Unidentified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 392,862	\$ 324,602	\$ 292,014	\$ 342,829	\$ 267,086	\$ 1,619,393

Appendix "I-3"

2021 - 2025 CAPITAL FINANCIAL PLAN EXPENDITURE SUMMARY

(in thousands)

EXPENDITURE SUMMARY	2021	2022	2023	2024	2025	5 YEAR PROGRAM
Capital Renewal & Maintenance						
Buildings						
Facilities Maintenance	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 20,000
	4,000	4,000	4,000	4,000	4,000	20,000
Equipment						
General Corporate	11,450	11,700	12,150	12,600	12,950	60,850
Parks, Recreation & Culture	475	475	475	475	475	2,375
Parking Services	173	173	173	173	173	865
Protective Services	5,929	7,878	5,007	5,399	4,840	29,053
	18,027	20,226	17,805	18,647	18,438	93,143
Land Acquisition						
Parkland Acquisition	13,131	15,136	16,141	17,146	18,152	79,706
	13,131	15,136	16,141	17,146	18,152	79,706
Other Capital Improvements						
Drainage Services	28,050	37,842	39,519	44,260	29,684	179,355
Parks, Recreation & Culture	4,120	4,322	4,347	4,373	4,398	21,560
Roads & Transportation	60,238	103,018	83,162	126,699	75,009	448,126
Sewer Services	11,397	17,316	17,681	17,768	19,790	83,952
Surrey City Energy	5,797	8,178	2,354	4,956	3,524	24,809
Water Services	14,276	14,115	15,115	16,554	16,554	76,614
	123,878	184,791	162,178	214,610	148,959	834,416
Sundry & Contingency	1,892	1,819	1,500	7,276	14,737	27,224
	1,892	1,819	1,500	7,276	14,737	27,224
	160,928	225,972	201,624	261,679	204,286	1,054,489
Ranked Projects						
Buildings						
Archives/1912 Hall Renovation	-	-	-	5,000	-	5,000
City Centre Sports Complex - Phase 1 (Phase 2 Design - 2024)	40,000	-	-	500	-	40,500
Cloverdale Sport & Ice Complex	-	20,000	20,000	10,000	-	50,000
Crescent Park Studio/Building Renovation	100	-	-	-	-	100
Fleetwood Firehall Study	-	-	-	250	-	250
Indigenous Carving Centres	2,000	-	-	-	-	2,000
Interactive Art Museum - City Centre (Total \$60.0M)	-	-	-	2,800	12,200	15,000
Newton Community Centre & Land Acquisition	90,000	-	-	-	-	90,000
Semiahmoo Art Studios	-	-	500	-	-	500
Surrey Arts Centre Renovation	-	350	-	-	-	350
	132,100	20,350	20,500	18,550	12,200	203,700
Other Capital Improvements						
Artificial Turf Field Replacements at Five Locations	2,000	2,000	-	-	-	4,000
Bear Creek Park Athletics Centre	6,100	9,800	4,400	-	-	20,300
Biodiversity Preserve Park Improvements	600	-	-	-	-	600
City Centre Spray Park & Courts	-	-	2,000	-	-	2,000
Fleetwood Athletic Park - Phase 1	-	2,000	1,440	-	-	3,440
Grandview Heights Community Park - Phase 1	-	2,880	-	-	-	2,880
Kabaddi Facility	1,750	1,700	-	-	-	3,450
NCP Funded Park Projects	900	1,000	-	-	-	1,900
New Park Shelters	150	-	-	-	-	150
New Park Washrooms	750	-	-	-	-	750
Newton Athletic Park Walking Track	1,000	-	-	-	-	1,000
Newton Turf & Washroom/Changeroom	4,400	1,100	-	-	-	5,500
Nicomelk Riverfront Park	1,600	1,600	1,600	1,600	600	7,000
Outdoor Volleyball Courts	200	100	-	-	-	300
Pop-up Heritage Displays	-	-	150	-	-	150
Sportsfield & Amenity Development	-	700	5,300	-	-	6,000
SSAP Track Replacement and New Artificial Turf Field	6,000	-	-	-	-	6,000
Sunnyside Reservoir Pickleball and Bike Park	800	-	-	-	-	800
Surrey Police Service Capital & Transition Requirements	23,084	5,400	5,000	5,000	-	38,484
Trail & Path Development	500	-	-	-	-	500
Unwin Community Park	-	-	-	6,000	-	6,000
	49,834	28,280	19,890	12,600	600	111,204
	181,934	48,630	40,390	31,150	12,800	314,904
Unidentified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 392,862	\$ 324,602	\$ 292,014	\$ 342,829	\$ 267,086	\$ 1,619,393